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# Digital Strategy

# Objectives

## Aligning user experience strategy with integration decisions

### Supporting role

- Define data strategy to support user experience needs (CRM)
- Align on a single account security solution
- Determine the best technology solution to ensure efficient experience management and platform performance
- Collaborate on require short and longer term resource model

### Leading role

- Determine short term (2022) and longer term (2023+) user experience priorities
  - Short term: address largest user experience gaps while we converge to a single platform
  - Longer term: create user experience differentiation through a single white label platform

Ensure a solid foundation for all audiences while building a user design center of excellence

Addressing the biggest experience gaps while leveraging partner resources to expand current capabilities




# Roadmap

# American Trust: Building Our Brand

AMERICAN TRUST

[About Us](#)[Our Team](#)[News](#)[Blog](#)[Contact](#)[Account Access](#)

Wealth




We help you achieve the retirement you've been dreaming about.

GET STARTED


The future is yours.

Through technology, innovation and highly personalized service, we help you achieve the retirement you've been dreaming about.


We Help a Wide Range of People



Plan Participant



Financial Professionals



Plan Sponsor

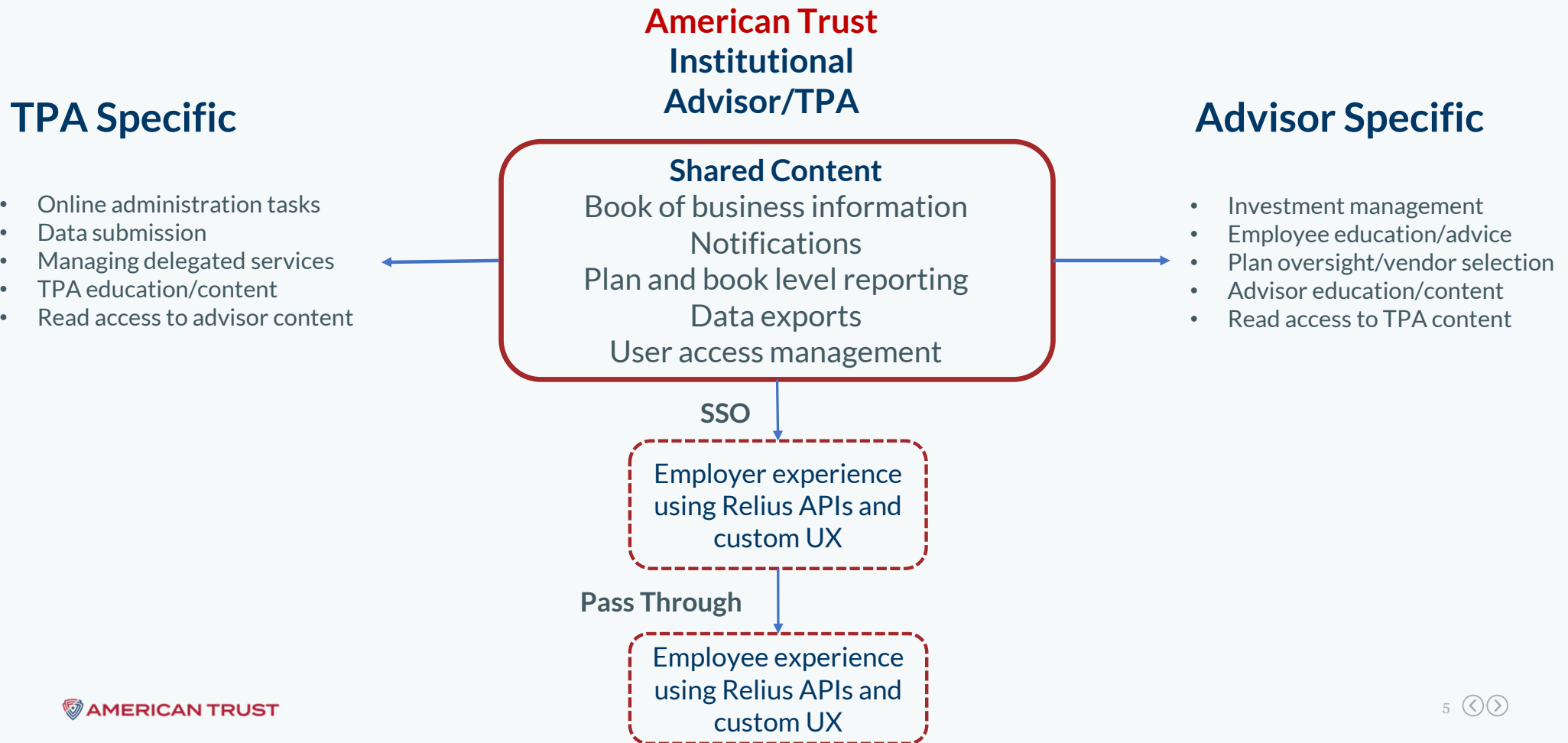
TPA

Melissa Geertz  
Theresa Ayers

AMERICAN TRUST

4

# Longer term: creating experience differentiation



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# Short term proposal (2022): intermediary foundation

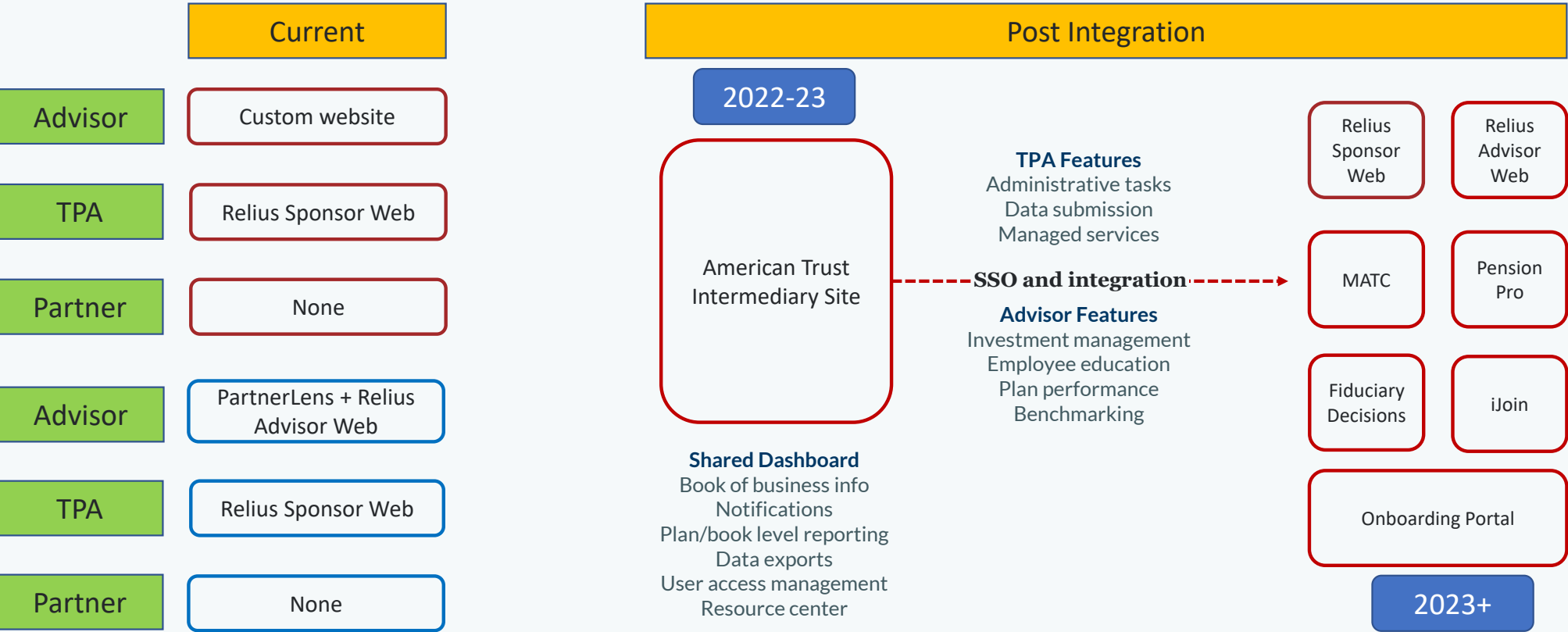
- MVP 1: Setting the foundation
  - Create data structures in Salesforce to support book of business reporting for intermediary audiences (TPA, advisor, partner)
  - Define user profile needs and required data for integration with account security process
  - Create initial dashboard with key book of business data
  - Create SSO to Relius sponsor site from intermediary site
- MVP 2: Expanding intermediary site features
  - Expand book of business and plan level information
  - Create a resource center (educational content, forms, etc.) that can be leveraged by all intermediaries (TPA, advisor and partner)
  - Create aggregated plan notifications view (centralize all tasks for book of business)

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# Longer term proposal (2023+): differentiation

- Intermediary: Partner, Advisor, TPA
  - Move investment lineup and model management online
  - Rollout plan and book level reporting
  - Leverage PensionPro workflows where we have common needs
  - Enable users to download client data
  - Allow updates to recordkeeping data
  - Expand resource center capabilities (e.g., proposals)
  - Integrate content from strategic partners (e.g., iJoin, Fiduciary Decisions)
- Plan sponsor and participant
  - Partner with Relius to influence core UX and long term data and micro service strategy
  - Evaluate value added opportunities vs. core functionality to create user experience differentiation

# Intermediary experience: partners, advisors, TPAS



Note: "Dashed" items represent longer term items post integration



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# iJoin Advisor Roadmap

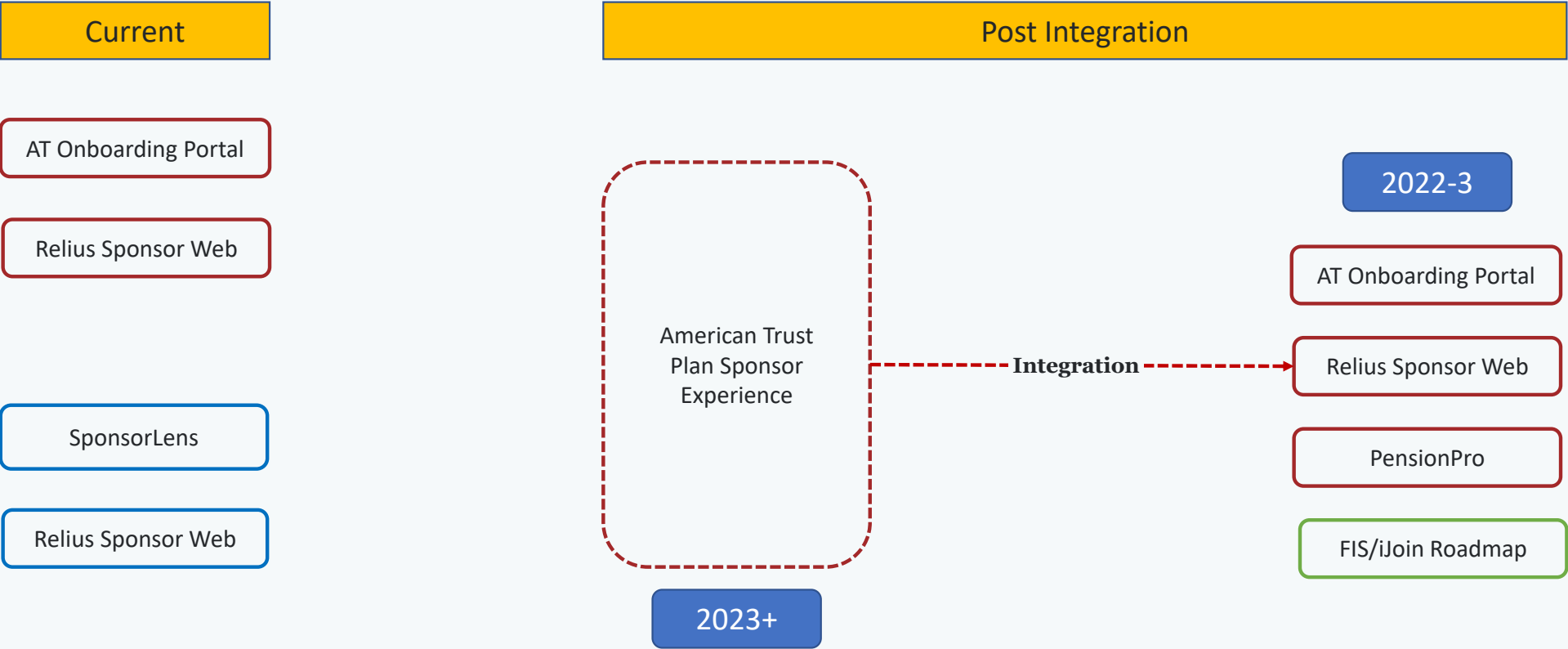
## 2022 Priorities

- Managed account marketplace
  - Phase 2 Leafhouse: add sidecar investments
  - Allows outside advisors to act as 3(38) (DFE model)
  - Other managers
    - ProNvest (in QA)
    - Franklin Templeton (Q2)
    - PIMCO (based on their TD funds)
    - Stadion (driven by Omni partner Ameritas)
    - BlackRock (similar to FT arrangement)
- Advisor alert if participant adds outside assets
  - May tie to campaign manager for automation
- Data integrity checks in ACT (salaries, emails, etc.)
- More ACT analytics (participant usage, outside data collected, etc.)

## 2023+ Priorities

- ACT enhancements to analytics portal
  - Investment focus (trend reporting, target date usage, default fund usage, etc.)

# Plan sponsor experience



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# FIS Relius Sponsor Web Roadmap

## 2022 Priorities

- None

## 2023+ Priorities

- Self service compliance (TPA experience light)
  - In Omni beta
  - Not the focus for Relius near term
- Data as a service
- Client onboarding visibility for TPAs
- New plan health/analytical dashboards
  - Beta testing within Omni

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# iJoin Plan Sponsor Roadmap

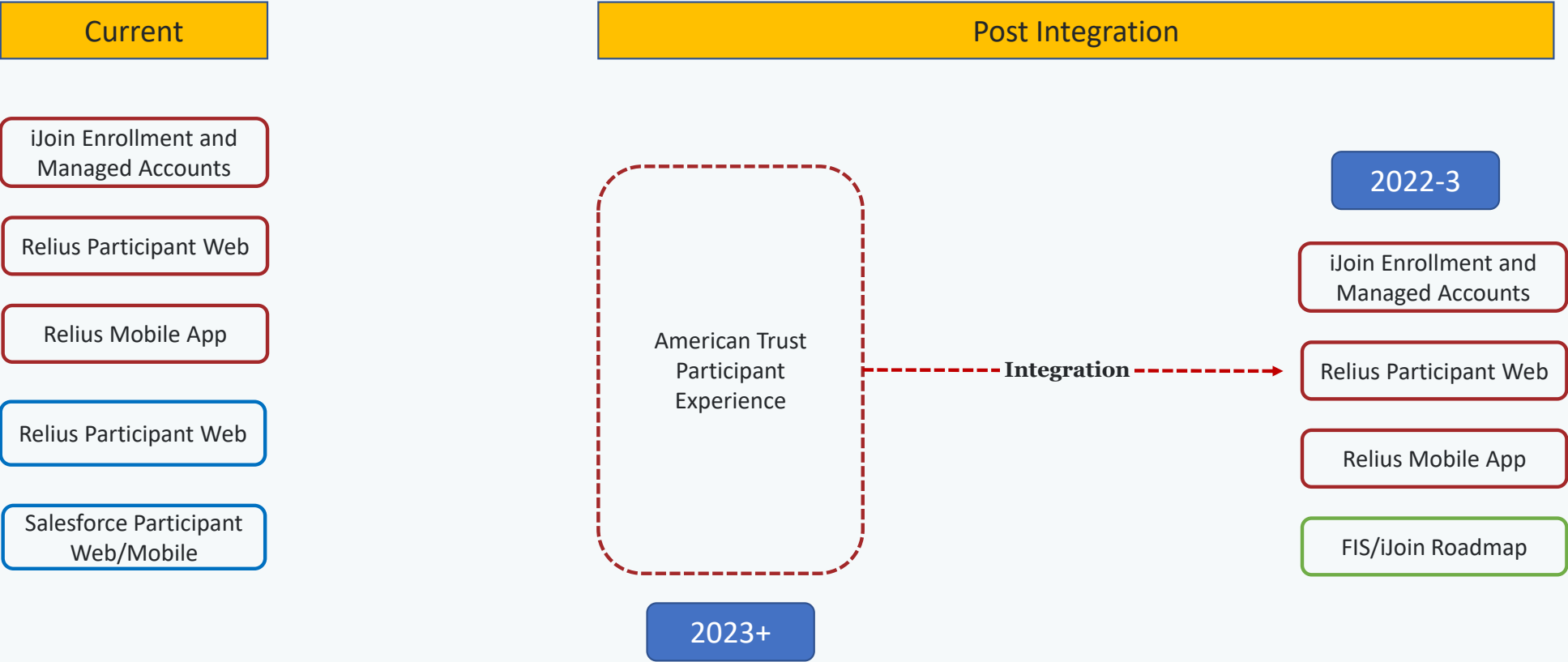
## 2022 Priorities

- Annuity/Allianz option
- Rollover options
  - Penchecks
  - MATC
  - Millenium Trust
  - Will be part of ACT for automated force outs
- Fee reporting and transactions
  - Includes setting fee by advice provider
  - Can be plan level by setting up multiple advisor level fee schedules
  - Looking at fee breakout by advisor, RK, etc.

## 2023+ Priorities

- Additional annuity integrations

# Participant experience



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# FIS Relius Participant Web Roadmap

## 2022 Priorities

- iJoin annuity product (June 2022)
  - In-plan solution (Allianz)
  - Targeted messaging
  - SSO to iJoin
- iJoin e-notifications (launched DEC 2021)
  - Dashboard widget
  - SSO to iJoin
  - Manage e-notification elections
- Online distributions denials (June 2022)
  - Messaging back to participant
- Mobile app
  - Add investment elections (Q4-2022)
  - Add investment transfers (Q4-2022)
  - Support for multiple mobile apps (Q1-2022)

## 2023+ Priorities

- Response web capabilities
  - Expand SSO integration with app where it is responsive
  - First focus is for access to e-reports (statements)
- iJoin site performance
  - Change web service calls (consolidated vs. individual)
  - Batch file processing
- Mobile app
  - Add iJoin retirement income projection
  - Add iJoin enrollment integration

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# iJoin Participant Roadmap

## 2022 Priorities

- Explore
  - Currently 10 modules
  - Healthcare
  - Budget
  - Distribution analysis
  - Savings sequence
- Auto acceleration integration
  - Considered in projection
  - Allow PPT to see/modify in experience
- Use profit sharing formula in income projection
- Electronic delivery elections and notice delivery (Dec 2021)
  - Document upload facility (plan by plan)
  - Looking to add batch capability

## 2023+ Priorities

- Participant statements
- Add HSA bucket (5<sup>th</sup> source) to improve income projection calculation

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# iJoin Foundational Roadmap

## 2022 Priorities

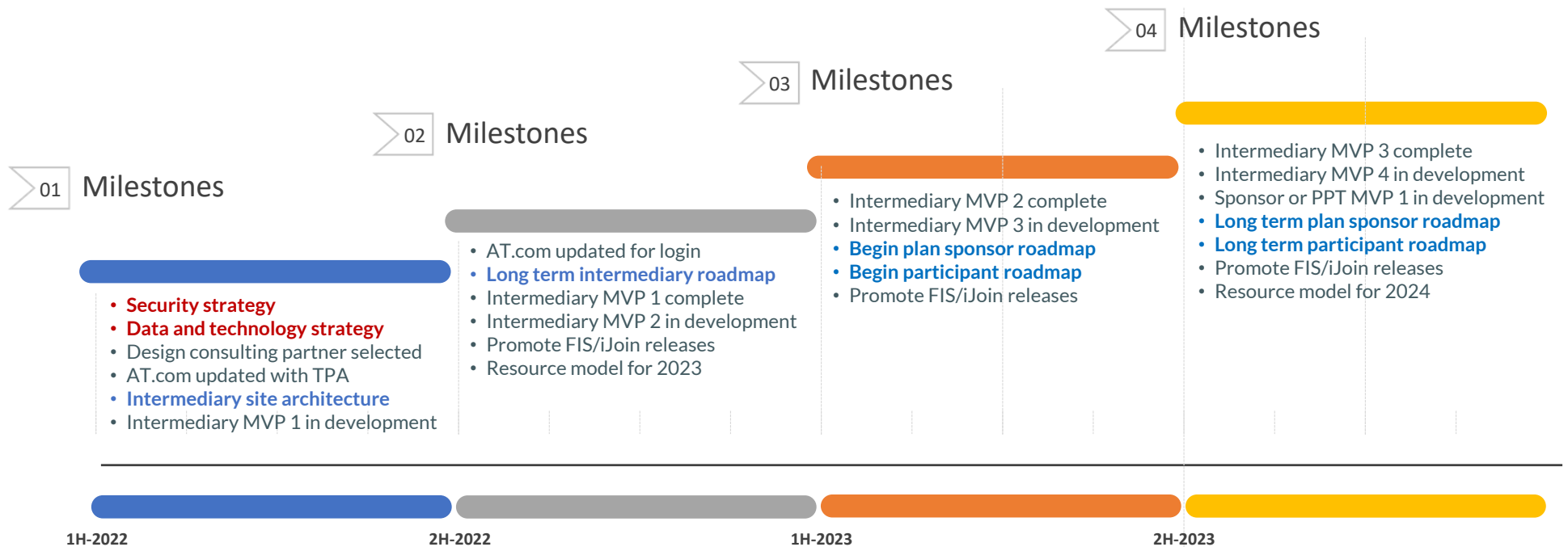
- Tech debt upgrades
  - Better performance
  - Not related to FIS upgrades for improvement
  - Security related items to improve login
- Reduce iJoin branding/visibility (1H-2022)
  - Ability to add advisor or partner logo in place of
- Improves SSO integration with Relius and help for failures

## 2023+ Priorities

- FIS next generation impacts



# Retirement Experience Roadmap



Items in **red** are overlapping needs and key decisions for LT Trust integration  
Items in **blue** assume consulting or expanded user experience team



# Design and Data

# What is important to our clients

## Understanding our clients needs



### Financial Advisor

- Packaging their skills and our solutions to position their expertise
- Improving employer and employee outcomes
- A strong partner to help them build their business
- Client servicing through automation and online capabilities



### TPA

- Designing retirement plans that align with client financial and social goals
- Reducing client effort and risk through administrative outsourced solutions
- Online client management of delegated tasks and data integration



### Partner

- Reporting on product results (sales, asset and client growth, revenue, distribution analysis)
- Product data Insights (feature utilization, win/loss analysis, client success measures, product benchmarking)
- Management of product collateral and communications



### Distribution Channels

- Larger firms: will focus more on data integration with industry firms (Envestnet, RPAG) or require custom data feeds
- Smaller firms: broader mix of data integration/requests and the desire to use our digital capabilities

# What TPAs need



Theresa Ayers and Phil  
Maness notes from  
TPA interviews re: TPA  
Portal

## Administration

- Online distribution submission and approval
- Online loan submission and approval-include loan activity with principal and interest for any specified range of time
- Clean 5500 statement package
- For 3(16), need authorized signer authority
- Allow multiple distribution fees or pre-populated schedule
- Downloads (system specific) and API opportunities
- Easy vesting update capability
- Corrective distributions online
- Easy payroll upload
- Ability to download participant notices or to upload TPA notices to recordkeeper for distribution
- Secure data transmission
- Ability to add and modify participant information

## Dashboard

- TPA controls security/ability to manage users and reallocate plans
- Book of business dashboard with easy drill down plan access
- Notification of approvals, reports, messages, to appropriate parties
- Single sign on to employer website

## Reporting

- Robust, clean on-demand reporting at the participant level
- Detailed distribution reporting: full liquidation amount, tax withholding, forfeitures, fees, net payment, etc.
- Forfeiture reporting-separate from withdrawal report and where forfeitures came from/how they have been used
- Book of business summary data with drill down to plan level insights
- Missed loan report/default report
- View 1099's
- Confirmation reports for distributions and contributions
- Scheduled reporting capabilities

# What advisors need



## **Product Platform**

- Available products
- Product information
- Product proposals
- Industry and regulatory updates

## **Plan Health Measurement**

- Measuring plan performance against stated goals
- Fee benchmarking
- Employee readiness reporting

## **Employee Education**

- Enrollment presentations
- Communication campaigns
- Enrollment kits
- Enrollment meeting support

## **Investment Management**

- Investment lineup management
- Model portfolio management
- Investment reporting
- Employee advice services

## **Product Feature Integration (consolidated experience)**

- iJoin advisor portal (participant health reporting, email campaigns)
- Fiduciary Decisions (fee benchmark reporting)
- MATC (model portfolio management)
- Relius sponsor website (plan support and insights)
- Brand folder (product collateral)

## **Dashboard and Reporting**

- Book of business summary data with drill down to plan level insights
- Messaging (to/from American Trust)
  - Ideally across all related parties to a plan
- Block of business and single plan reporting
  - Less data downloading compared to TPAs
  - Heavier plan health and investment related focus

# What partners need



## **Sales Pipeline**

- Proposal activity
- Proposal close rates
- Conversion activity and statuses

## **Product Performance**

- Win/loss insights
- Termination activity and feedback
- Product feature utilization
- Client survey results

## **Product Positioning**

- Industry and competitive insights
- Regulatory updates
- AT Product roadmap
- Product collateral

## **Dashboard and Reporting**

- Book of business summary data with drill down to plan level insights
- Messaging (to/from American Trust)
  - Ideally across all related parties to a plan
- Block of business and single plan reporting
  - Heavier product performance related focus
  - Product growth (plans/participants/assets)
  - Reporting against partner agreement SLAs
  - Distribution channel activity (total plans, sales, key advisors)



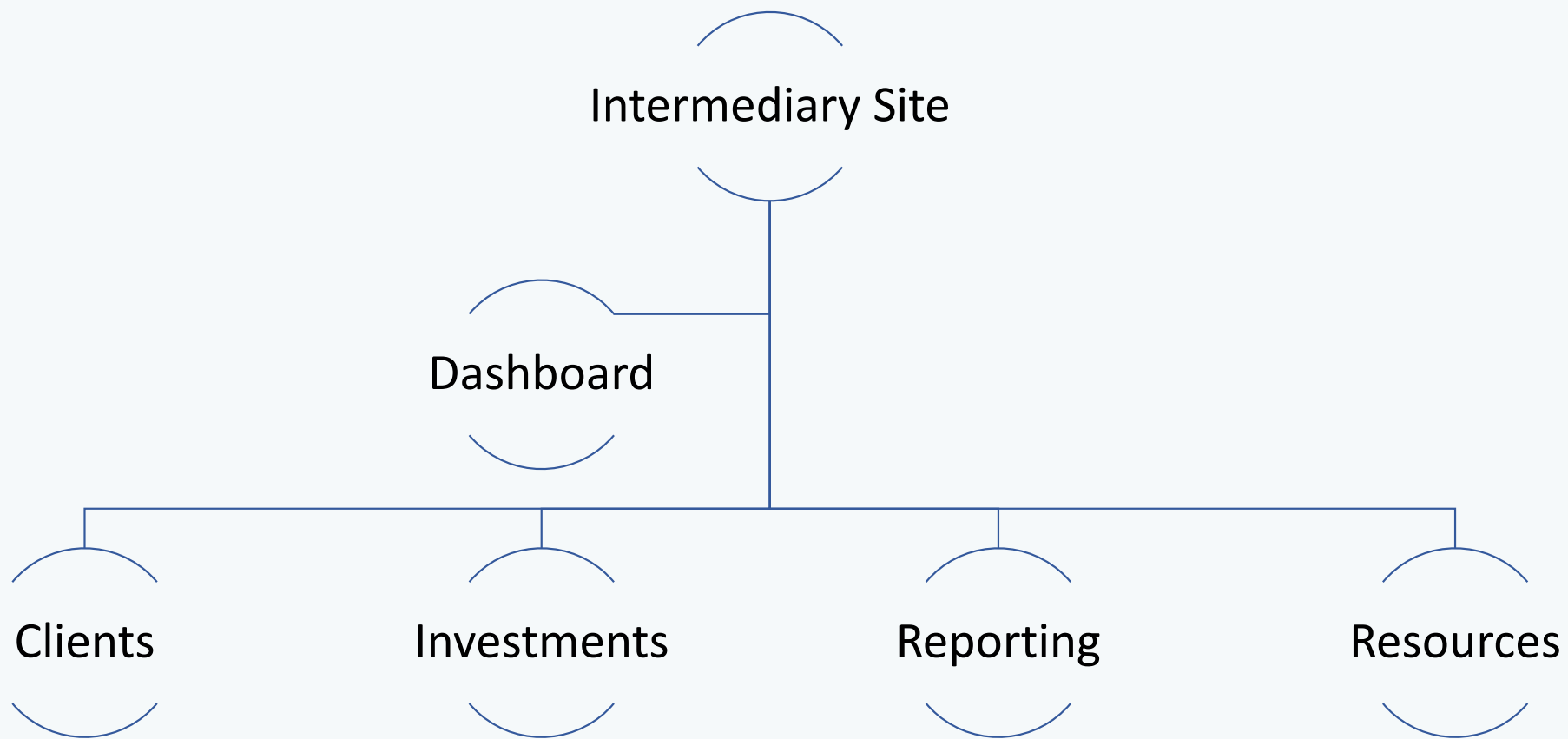
# Top Layer

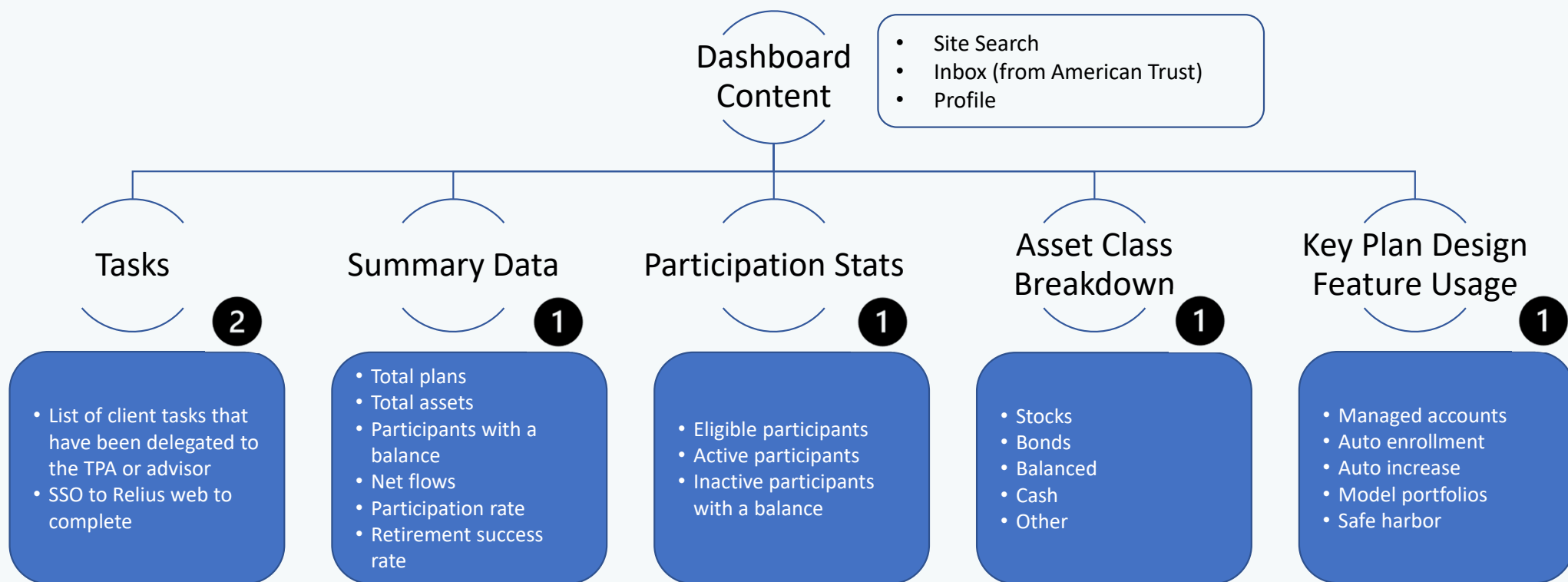
Dashboard		Clients		Investments		Resources		Reporting	
Site search		Client list with SSO to Relius	List of all client with SSO to Relius Sponsor Web	Summary investment data	Asset class flows, top investments, book and plan level views	Available Products	List of products and brief overview	Standard Reports	Common reports for all and some user specific
Inbox	From AT to the TPA, advisor, or partner. Longer term to support file transfer and messages among related parties.	Summary client level details	Client name, product name, service model, plan assets, eligible participants, active participants, inactive with a balance, participation rate	Investment lineup changes	Scenarios: 1) Add a fund only 2) Replace a fund 3) Remove a fund only	Education	Webinars, presentations, prospecting tools	Scheduled Reports	Ability to schedule standard and custom reports for auto creation across a single or multiple plans
Profile	Login/password, personal data, contact information			Model portfolio management	Follows MATC and Relius interfaces. Scenarios: 1) Add models 2) Remove models 3) Modify existing models	Latest News	News about AT and regulatory updates	Custom reporting	Ability to modify a standard report or build from scratch
Tasks	Client tasks that have been delegated to the TPA or advisor					Forms and processing	Operational and other recordkeeping forms and the ability to have plan data submitted for updates to Relius RK system	Data downloads	Standard and ad hoc downloads
Summary Data	Plans, Assets, participants with a balance, Net flows, participation rate, retirement success rate								
Participation Stats	Total eligible, active, inactive with a balance								
Asset Class Breakdown	Stocks, Bonds, Balanced, Cash, Other								
Key Plan Design Features	Usage of: managed accounts, auto enrollment, auto increase, model portfolios, safe harbor								

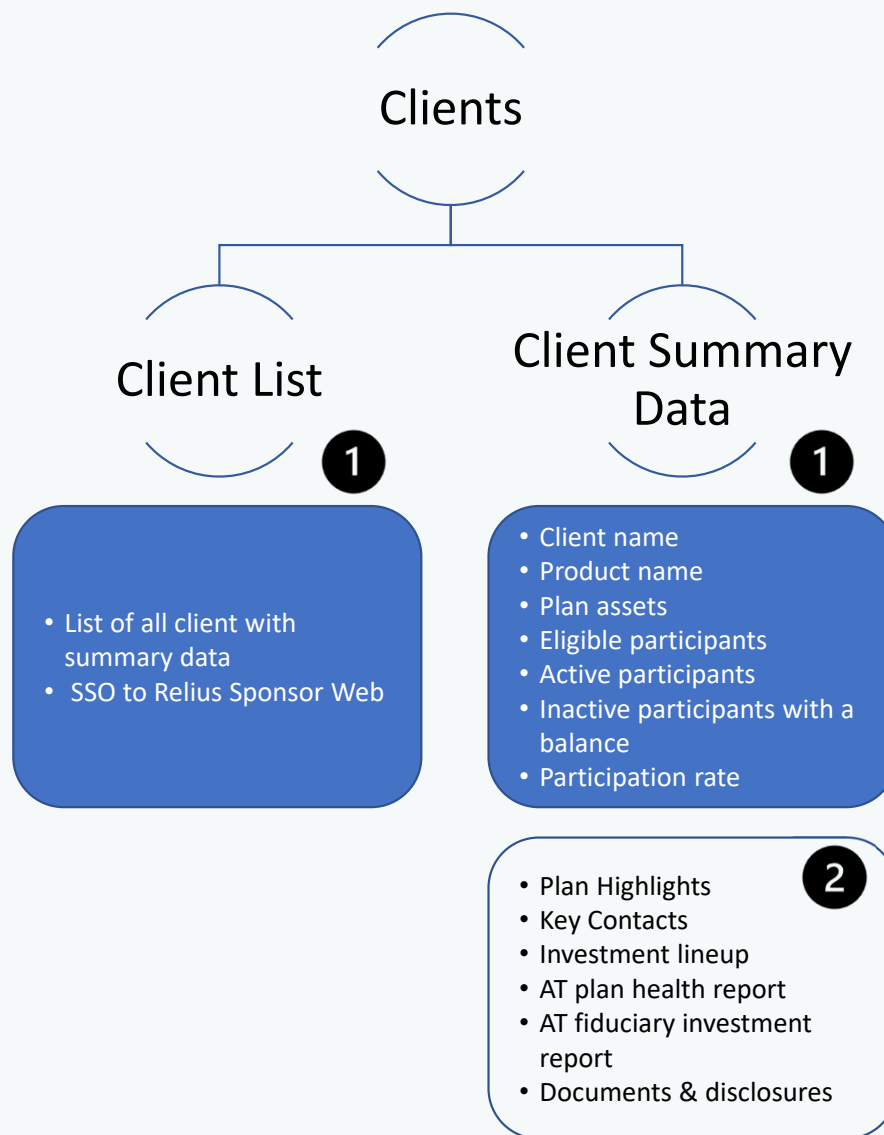


# Drill down – second layer

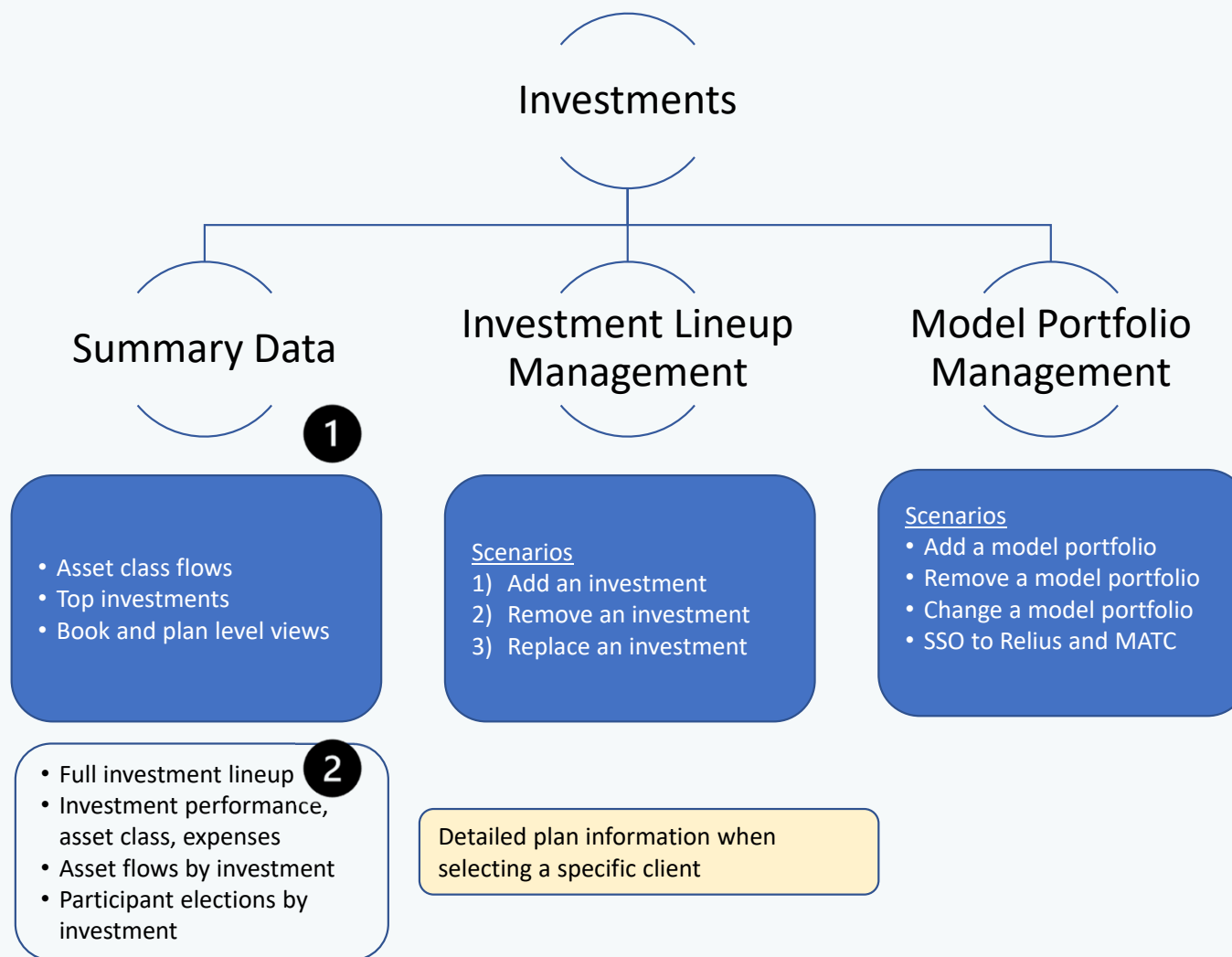
Clients	Investments		Resources		Reporting	
<a href="#">Detailed client level view</a>	Plan Highlights	<a href="#">Detailed level view</a>	Investment lineup	<a href="#">Product page</a>	Product page, link to Brand Folder for collateral	<a href="#">Standard Reports</a>
	Key Contacts		Investment performance		Contact information	<b>Partner:</b> SLA reporting, sales distribution, book of business overview, access to TPA and advisor standard reports <b>Advisor:</b> Terminating participants report, book of business overview <b>TPA:</b> Missed loan/default report, forfeiture reporting, detailed distribution reporting <b>TPA:</b> Compliance data extracts, Form 5500 data extracts
	Investment lineup		Fund information: expenses, asset class, key statistics		Proposal requests	
	AT plan health report		Investment asset flows	<a href="#">Processing</a>	Update vesting percentages	<a href="#">Data downloads</a>
	AT fiduciary investment report				Submit corrective distributions	
	Documents & disclosures			<a href="#">Forms</a>	Distribution	
					Loan	
					Beneficiary	
					Enrollment	
					Rollover In	

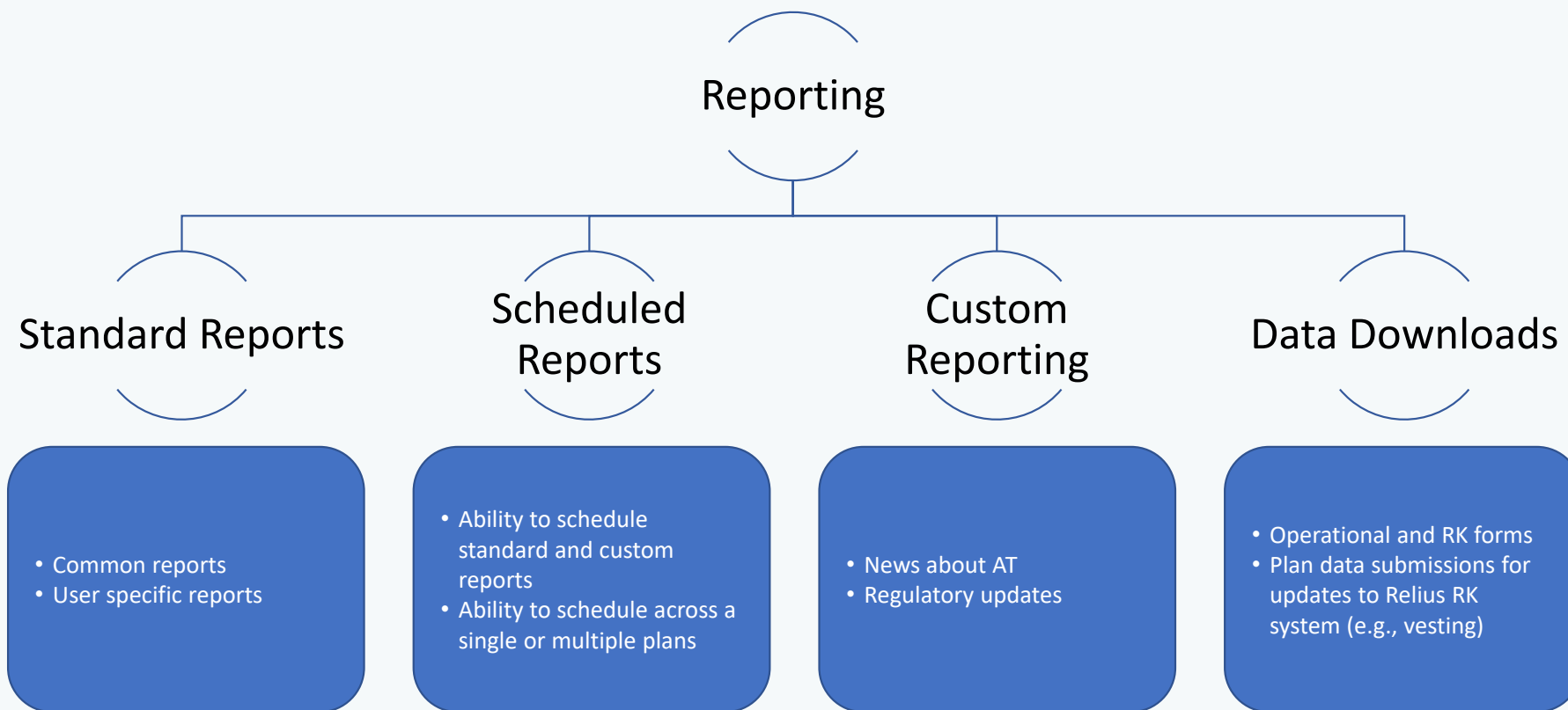






Detailed plan information when selecting a specific client





## Resources

### Available Products

2

- Overview of products available on the AT platform
- Link to Brand Folder

- Product page with details
- Link to Brand Folder for collateral
- Contact information
- Proposal requests

### Education

2

- Webinar
- Presentations
- Prospecting tools

### Latest News

2

- News about AT
- Regulatory updates

### Forms and Processing

- Operational and RK forms
- Plan data submissions for updates to Relius RK system (e.g., vesting)

## Clients: Book Level View

Plan	Product	Service Model	Assets	Participation Rate	Eligible Participants	Active Participants	Inactive Participants
<a href="#">ABC Company</a>	<a href="#">American Trust</a>	Full Service	\$1,234,931	66.2%	77	51	7
<a href="#">XYZ Company</a>	<a href="#">American Trust</a>	Unbundled	\$934,119	64.7%	34	22	2
<a href="#">GHI Company</a>	<a href="#">Mutual of Omaha</a>	Unbundled	\$2,394,851	80.5%	133	107	0
<a href="#">LMN Company</a>	<a href="#">Johnson Financial</a>	Full Service	\$5,834,105	77.0%	244	188	21

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SSO Link to Relius  
plan sponsor web

Link to product  
page



## Clients: Plan Level View

### Contacts

TPA: Don TPA  
 Advisor: Jane Advisor  
 Sponsor Services: 800-555-1212  
 Participant Services: 800-555-1313

### Plan Highlights

Managed accounts (Y/N)  
 Auto enrollment (Y/N)  
 Auto increase (Y/N)  
 Model portfolios (Y/N)  
 Safe harbor (Y/N)  
 Admin assist (Y/N)  
 E-delivery (Y/N)  
 Payroll integration (N/Provider)

### Plan Reporting

- Plan health report (link to recent)
- AT fiduciary investment report (link to recent)

### Documents & Disclosures

On Relius website in dedicated tab

- Link to Relius sponsor web, or
- Replicate documents here

Investments	Asset Class	Expenses	Assets	Percent
<a href="#">Vanguard `ABC</a>	Large Blend	0.08%	\$234,931	14.7%
<a href="#">Pioneer XYZ</a>	Midcap Value	0.87%	\$134,119	8.4%
<a href="#">BlackRock GHI</a>	International Value	1.02%	\$394,851	24.7%
<a href="#">PIMCO JKL</a>	Intermediate Bond	0.44%	\$834,105	52.2%
<b>Total</b>			<b>\$1,598,006</b>	

Link to MATC  
factsheet

## Investments: Book Level View

### Activity

- Asset class flows
- Top investments used (and total assets)

### Investment lineup changes

- Show correct eligible fund list by product
- Ability to
  - Add an investment only
  - Remove an investment only
  - Replace an investment
- Create sample investment change form

### Model Portfolio Management

- Show correct eligible fund list by product
- Ability to
  - Add models to a plan
  - Remove models from a plan
  - Modify existing models in the plan
- Direct them to MATC or Relius depending on model type

## Investments: Plan Level View

### Activity (by investment)

- Contributions
- Distributions
- Net Flow
- Participants with a balance
- Participants with an investment election

Investments	Asset Class	Expenses	Assets	Quarter	YTD	1 Year	3 Years	5 Years	10 Years	Inception
<a href="#">Vanguard ABC</a>	Large Blend	0.08%	\$234,931	0.45%	(0.11%)	2.34%	6.87%	6.23%	7.14%	9.01%
<a href="#">Pioneer XYZ</a>	Midcap Value	0.87%	\$134,119	0.45%	(0.11%)	2.34%	6.87%	NA	NA	9.01%
<a href="#">BlackRock GHI</a>	International Value	1.02%	\$394,851	0.45%	(0.11%)	2.34%	6.87%	6.23%	7.14%	9.01%
<a href="#">PIMCO JKL</a>	Intermediate Bond	0.44%	\$834,105	0.45%	(0.11%)	2.34%	6.87%	6.23%	NA	9.01%
<b>Total</b>			<b>\$1,598,006</b>							

Link to MATC  
factsheet



# Resourcing

2022		2023+
User Experience		
Center of excellence	<ul style="list-style-type: none"><li>• Michelle: Leverage process used for Wealth Management</li><li>• Michelle: Formalize model for long term structure</li></ul>	<ul style="list-style-type: none"><li>• Centralize process at corporate level</li><li>• Review hire vs. outsource model</li></ul>
UX/UI	<ul style="list-style-type: none"><li>• Consultant and Michelle : Drive UX strategy</li><li>• Consultant: Drive UI</li></ul>	
Retirement Strategy/Roadmap	<ul style="list-style-type: none"><li>• Steve: Industry research and experience roadmap</li><li>• Consultant: Secondary research and roadmap support</li></ul>	<ul style="list-style-type: none"><li>• Review outsource model</li><li>• Extend process to plan sponsor and participant</li></ul>
Marketing	<ul style="list-style-type: none"><li>• Melissa: Integration with corporate brand strategy</li><li>• Melissa: Content management</li></ul>	<ul style="list-style-type: none"><li>• Align with broader Retirement and Trust integration</li></ul>
Technology Architecture		
Security strategy	<ul style="list-style-type: none"><li>• Review current/new solutions for go forward approach</li></ul>	<ul style="list-style-type: none"><li>• Evolve strategies as needed</li></ul>
Data strategy	<ul style="list-style-type: none"><li>• Architecture to support user experience strategy</li></ul>	
Technology strategy	<ul style="list-style-type: none"><li>• Role of Salesforce and related solutions</li><li>• Required supporting technologies</li></ul>	
Development		
Intermediary experience	<ul style="list-style-type: none"><li>• Development team 1: Work on MVP 1 &amp; 2</li></ul>	<ul style="list-style-type: none"><li>• Continue work on prioritized MVPs</li></ul>
Plan sponsor experience	<ul style="list-style-type: none"><li>• Work with FIS/iJoin to promote and influence roadmap</li></ul>	<ul style="list-style-type: none"><li>• Continue evaluation of FIS Relius/Omni strategy</li><li>• Create customization to differentiate from competition and other FIS platforms</li><li>• Development team 2 (if needed)</li></ul>
Participant experience	<ul style="list-style-type: none"><li>• Work with FIS/iJoin to promote and influence roadmap</li></ul>	

2022 Focus		Resources	Cost
<b>User Experience</b>			
Center of excellence	• Continue to build out center of excellence started in NewEdge Wealth	• Michelle Creighton	• In budget
UX/UI/Research	• Develop the UX/UI strategy and conduct client and related research	• Craft (consulting)	• \$X
Retirement Strategy/Roadmap	• Industry landscape and experience roadmap	• Steven Schweitzer	• In budget
Marketing	• Content management and integration with corporate brand strategy	• Melissa Goertz	• In budget
<b>Technology Architecture</b>			
Security strategy	• Create solution for go forward approach • Will solve for long term user strategy and LT Trust integration	• John DiFini • Sanjoy Nath	• In budget
Data strategy	• Architecture to support user experience strategy • Will solve for long term user strategy and LT Trust integration	• John DiFini • Sanjoy Nath	• In budget
Technology strategy	• Role of Salesforce and other required technologies • Will support long term user strategy and LT Trust integration	• John DiFini • Sanjoy Nath	• In budget
<b>Development</b>			
Intermediary experience	• Execute on MVP 1 & 2	• Development Team • (team structure)	• Budget TBD
Plan sponsor experience	• Work with FIS/iJoin to promote and influence roadmap	• NA – leverage partners	• In budget
Participant experience	• Work with FIS/iJoin to promote and influence roadmap	• NA – leverage partners	• In budget

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# Next steps

## Resource model

- Determine best use of internal vs. external resources
- Solicit and review outsource proposals

## Design approach

- Validate proposed design can be supported in Salesforce
- Determine required Salesforce components

## Security recommendation

- Finalize whether we will use Identity Server, Salesforce or a custom solution

## Technology and data

- Role of Salesforce vs. other data solutions
- Determine Salesforce cost based on projected growth
- Determine technology gaps and solutions



# Appendix



# User experience working team

Audience	Team members	Key resources	Team members
Partner	<ul style="list-style-type: none"> <li>Justin Morgan</li> <li>Burke Johnson</li> <li>Stacy Hoskins</li> </ul>	Product	<ul style="list-style-type: none"> <li>Michael Samford</li> </ul>
Distribution channels	<ul style="list-style-type: none"> <li>Jay Palmer</li> </ul>	Marketing	<ul style="list-style-type: none"> <li>Melissa Geertz</li> <li>Heather Weeks</li> </ul>
Advisor	<ul style="list-style-type: none"> <li>Burke Johnson (CO)</li> <li>Jay Palmer (TX)</li> </ul>	EIT/Data Security	<ul style="list-style-type: none"> <li>Bob Drelick</li> <li>John DiFini</li> <li>Fred Sear</li> <li>Sanjoy Nath</li> <li>Dan Leman</li> <li>Michelle Creighton</li> </ul>
TPA	<ul style="list-style-type: none"> <li>Theresa Ayers</li> <li>Phil Maness</li> <li>Katie Boyer, Darren Conner</li> </ul>	Legal/Compliance	<ul style="list-style-type: none"> <li>Elizabeth Yanik</li> <li>Neomal Abeysekera</li> </ul>
Employer	<ul style="list-style-type: none"> <li>Burke Johnson</li> <li>Stacy Hoskins</li> <li>Michael Samford</li> <li>Derek Pleasants</li> <li>Shelley Pike</li> </ul>		
Employee	<ul style="list-style-type: none"> <li>Burke Johnson</li> <li>Stacy Hoskins, Michael Samford</li> <li>Tina Crawford, Derek Pleasants</li> </ul>		
AT Associate	<ul style="list-style-type: none"> <li>Derek Pleasants, Tina Crawford</li> </ul>		

# LT Trust Integration: WS1 Digital Team

WS 1 Team Members	
WS1 Lead	• Steven Schweitzer
Project Manager	• Greg Wunderley
SMEs	<ul style="list-style-type: none"> <li>• Burke Johnson</li> <li>• Fred Sear</li> <li>• Derek Pleasants</li> <li>• Tina Crawford</li> <li>• Theresa Ayers</li> <li>• Jay Palmer</li> <li>• Stacy Hoskins</li> <li>• Shelley Pike</li> <li>• Justin Morgan</li> <li>• Michelle Creighton</li> <li>• Sanjoy Nath</li> </ul>

Key Meetings	
WS1 Meeting (weekly)	<ul style="list-style-type: none"> <li>• Steven Schweitzer</li> <li>• Greg Wunderley</li> <li>• Hamed Rafiee</li> </ul>
Gap Meetings (3-5/week)	• Varies by topic
User experience meetings (daily stand-up)	• Steven Schweitzer, Michelle Creighton
Working group for intermediary experience (Bi-weekly and as needed)	<ul style="list-style-type: none"> <li>• Theresa Ayers</li> <li>• Phil Maness</li> <li>• Jay Palmer</li> <li>• Justin R. Morgan</li> <li>• Michelle Creighton</li> <li>• Burke Johnson</li> <li>• Darren Conner</li> <li>• Sanjoy Nath</li> </ul>
Sales team strategy overview (one-time)	• Sales, Operations

# What is important to our clients

## Understanding our clients needs



### Financial Advisor

- Packaging their skills and our solutions to position their expertise
- Improving employer and employee outcomes
- A strong partner to help them build their business
- Client servicing through automation and online capabilities



### TPA

- Designing retirement plans that align with client financial and social goals
- Reducing client effort and risk through administrative outsourced solutions
- Online client management of delegated tasks and data integration



### Employer

- Attracting and maintaining top talent with competitive benefit offerings
- Helping employees achieve financial success
- Effective self-service and integrated solutions to reduce plan administration
- Leveraging key provider relationships to manage plan operations and risk



### Employee

- Insights and direction on setting appropriate goals and measuring progress towards them
- Ability to manage or delegate financial decisions to avoid saving and spending shortfalls
- Access to information any time, any where

# What is important to our clients

## Understanding our clients needs



### Partners

- Reporting on product results (sales, asset and client growth, revenue, distribution analysis)
- Product data Insights (feature utilization, win/loss analysis, client success measures, product benchmarking)
- Management of product collateral and communications



### Distribution Home Office

- Larger firms: will focus more on data integration with industry firms (Envestnet, RPAG) or require custom data feeds
- Smaller firms: broader mix of data integration/requests and the desire to use our digital capabilities



### AT Employees

- Having platform level data level access to respond to requests for all clients
- Ability join user's online session to provide real time assistance (impersonation)
- Training and insights on how to support digital experiences and explain our capabilities

# Technology architecture

## Pre-requisites to building intermediary experience

### Data Strategy

- **Decision:** Implement Salesforce across American Trust
- Review current LT Trust data model against proposed audience structure needs (participant, plan sponsor, advisor, TPA, partner)
- Expand client data model in Salesforce to align with audience hierarchy and support aggregating data across all recordkeeping systems

### Account Security

- **Under review:** Implement Salesforce (SFDC) identity management along with the custom login flow built by LT Trust.
- Review timing and approach to converting AT clients moving to On Prem from ASP platform (and impact to AT/UTC integration timeline)
- Review impact and timing of converting existing on Prem clients from identity server to SFDC

### Content management

- **Under review:** Implement Salesforce suite of tools: Experience Cloud, Tableau CRM (for dashboards), Mobile Publisher (for mobile apps)
- Determine current and estimated long term cost of Salesforce suite
- Review Salesforce solution with anticipated user experience needs and desired platforms (desktop, mobile, etc.)

# Data architecture

## LT Trust audience profiles

Audience	Relius Code	Profile Settings
Advisor	ACC	<ul style="list-style-type: none"><li>Advisors who want email communications for day-to-day operations.</li></ul>
Advisor	ANCC	<ul style="list-style-type: none"><li>Advisors who do not want to get involve in any communication but want to access their plans on the web.</li></ul>
Plan Sponsor	SCC	<ul style="list-style-type: none"><li>Plan sponsors who want email communication for day-to-day operations.</li></ul>
Plan Sponsor	SNCC	<ul style="list-style-type: none"><li>Plan sponsors who do not want any communications but want to access their plans on the web.</li></ul>
Plan Sponsor	Compliance	<ul style="list-style-type: none"><li>Plan sponsor contact who handles/receives compliance questions, communications, questionnaire, census, etc.</li></ul>
Participant	NA	<ul style="list-style-type: none"><li>A participant in a plan. There is only a single designation of participant in Relius</li></ul>
TPA	TPA	<ul style="list-style-type: none"><li>The plan's TPA contact.</li></ul>
Other	3-21	<ul style="list-style-type: none"><li>3(21) contact. Treated as advisor if ACC and ANCC contacts are absent.</li></ul>
Other	3-38	<ul style="list-style-type: none"><li>3(38) contact. Treated as advisor if ACC and ANCC contacts are absent.</li></ul>
Other	DVC-ACH-YE	<ul style="list-style-type: none"><li>Contact who receives payroll related communications.</li></ul>

Relius is the source of truth for the audiences and their profile settings

# Feedback from TPA interviews



Theresa Ayers and Phil  
Maness notes from  
TPA interviews re: TPA  
Portal

## Administration

- Online distribution submission and approval
- Online loan submission and approval-include loan activity with principal and interest for any specified range of time
- Clean 5500 statement package
- For 3(16), need authorized signer authority
- Allow multiple distribution fees or pre-populated schedule
- Downloads (system specific) and API opportunities
- Easy vesting update capability
- Corrective distributions online
- Easy payroll upload
- Ability to download participant notices or to upload TPA notices to recordkeeper for distribution
- Secure data transmission
- Ability to add and modify participant information

## Dashboard

- TPA controls security/ability to manage users and reallocate plans
- Book of business dashboard with easy drill down plan access
- Notification of approvals, reports, messages, to appropriate parties
- Single sign on to employer website

## Reporting

- Robust, clean on-demand reporting at the participant level
- Detailed distribution reporting: full liquidation amount, tax withholding, forfeitures, fees, net payment, etc.
- Forfeiture reporting-separate from withdrawal report and where forfeitures came from/how they have been used
- Block of business reporting
- Missed loan report/default report
- View 1099's
- Confirmation reports for distributions and contributions
- Scheduled reporting capabilities

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# American Trust Corporate Site – TPA Content

- The value the TPA brings to the relationship
- How we compliment, not compete with each other
  - Our commitment to working with you
  - We respect that it's your client
- We have the flexibility to support how you work
  - Recordkeeping only and they do all the work
  - Leverage our compliance and 3(16) when they want to outsource
- How we enable them to do their job
  - Sponsor site access to manage their clients' needs
  - Service team support who understand your role
- Overview of our open architecture platform



# Backlog: user research and feedback

TPA	Advisor	Partner
<ol style="list-style-type: none"> <li>1. Align client communications with plan management role of intermediary</li> <li>2. Online distribution submission and approval</li> <li>3. Online loan submission and approval-include loan activity with principal and interest for any specified range of time</li> <li>4. Clean 5500 statement package</li> <li>5. For 3(16), need authorized signer authority</li> <li>6. Downloads (system specific) and API opportunities</li> <li>7. Vesting updates and corrective distributions</li> <li>8. Ability to download notices or to upload TPA notices to recordkeeper for distribution</li> <li>9. Create TPA level access management solution</li> <li>10. Book of business, plan and participant level reporting (scheduled and ad hoc)</li> <li>11. Detailed distribution and forfeiture reporting</li> <li>12. Missed loan report/default report</li> <li>13. Ability to view 1099's</li> </ol>	<ol style="list-style-type: none"> <li>1. Fund lineup management</li> <li>2. Model portfolio management</li> <li>3. Enrollment kit ordering</li> <li>4. Client and book level reporting</li> <li>5. Book and client level revenue</li> <li>6. Access to fee benchmarking reports</li> <li>7. Integration with iJoin reporting and marketing campaign portal</li> </ol>	

# Backlog: user research and feedback

Plan Sponsor	Participant
<ol style="list-style-type: none"><li>1. Processing questions, distributions, loans, contributions, how to submit, where are they in the process?</li><li>2. Request a report and questions about reports on the web.</li><li>3. Asking how to change info in the system, address change/beneficiary update, etc.</li><li>4. Password resets (both PS and personal) – but this should go away with the migration to the LEX on-prem platform (hopefully)</li><li>5. Requests for enrollment kits/enrollment forms</li></ol>	<ol style="list-style-type: none"><li>1. Account Access/Password Reset</li><li>2. Distribution Status</li><li>3. Account allocation changes</li><li>4. Account information (personal) changes</li></ol>

# Partner specific requests

Plan Sponsor	Participant	Intermediary
Mutual of Omaha <ul style="list-style-type: none"> <li>• Add “how to” help content</li> <li>• Add ability to change address online</li> <li>• Set and track annual plan goals</li> </ul>	<ul style="list-style-type: none"> <li>• Add Imagine Retirement data into iJoin</li> <li>• Add rollover in process to enrollment experience</li> <li>• Remove iJoin branding</li> <li>• Remove iJoin transition page</li> <li>• Improved dashboard view</li> <li>• Chat functionality</li> </ul>	<ul style="list-style-type: none"> <li>• Ability to view advisor compensation by plan</li> <li>• Add Image Retirement access</li> <li>• Ability to manage investment changes</li> <li>• Ability to manage models</li> <li>• Plan conversion tracking</li> <li>• Add PensionPro link to portal</li> <li>• Ability to view open transactions</li> </ul>
Johnson Financial	<ul style="list-style-type: none"> <li>• Ability to view fund performance along with fund's benchmark performance</li> <li>• Spanish desktop and mobile app</li> </ul>	

# Audience profiles (non-participant)

## Audiences and user profiles

**Red** = Default profile for that audience

Audience	Role	Book/Plan	Investments	Compliance/Plan	Payroll	Transactions	Ops Comm	Mkting Comm
Partner	Reporting only	Yes	No	No	No	No	Yes/No	Yes/No
Advisor	Non-fiduciary	Yes	No	No	No	No	Yes/No	Yes/No
Advisor	3(21) fiduciary	Yes/No	Yes	No	No	No	Yes/No	Yes/No
Advisor	3(38) fiduciary	Yes/No	Yes	No	No	No	Yes/No	Yes/No
TPA	Non-fiduciary TPA	Yes	No	No	No	Yes/No	Yes/No	Yes/No
TPA	3(16) fiduciary	Yes	No	Yes/No	No	Yes	Yes	Yes/No
Employer	Plan administrator	Yes	Yes	Yes	Yes	Yes	Yes	Yes/No
Employer	Compliance	Yes	No	Yes	No	No	Yes	Yes/No
Employer	Payroll	Yes	No	No	Yes	No	Yes	Yes/No
Employer	Reporting Only	Yes	No	No	No	No	Yes/No	Yes/No
Auditor	Auditor	Yes	No	No	No	No	No	No

**Book/Plan** = access to plan or book of business and related insights/reporting

**Investments** = authority to manage plan assets

**Compliance/Plan** = authority to sign or manage requests related to compliance, government reporting and other plan activities

**Payroll** = Ability to submit payroll files

**Transactions** = authority to review and approve transaction requests

**Ops Comm** = User election on whether they want to receive plan operational communications

**Mkting Comm** = A separate election to receive marketing communications to ensure we can properly manage CAN-SPAM Act compliance

# Participant profiles

## Participant statuses and communications preferences

Audience	Balance	Status	Statements	Disclosures	1099R	Confirmations
Participant	Yes/No	Not eligible	No <sup>1</sup>	No <sup>1</sup>	No <sup>1</sup>	No <sup>1</sup>
Participant	Yes/No	Eligible not participating	No <sup>1</sup>	Yes	No <sup>1</sup>	No <sup>1</sup>
Participant	Yes	Active <sup>2</sup>	Yes	Yes	Yes	Yes
Participant	Yes	Terminated	Yes	Yes	Yes	Yes
Participant	Yes	QDRO	Yes	Yes	Yes	Yes
Participant	Yes	Beneficiary	Yes	Yes	Yes	Yes

<sup>1</sup> If a plan allows rollovers into the plan, it would be “Yes” for these communication options.

<sup>2</sup> For active participants we also need a status of “auto enrolled” vs. “voluntary”

# Account security migration

## User experience and technology impact

	Plans	Participants (with balance)	Initial security	Current security	Long term solution
American Trust ASP	1,241	100,055 (40,691)	• Relius	• Relius	• Custom: identity server
Unified Trust	620	165,383 (71,629)	• Custom: identity server	• Custom: identity server	• Custom: identity server
Johnson Financial	235	35,108 (15,951)	• Relius MFA	• Custom: identity server	• Custom: identity server
Warren Averett	177	35,474 (10,388)	• Relius MFA	• Custom: identity server	• Custom: identity server
Other institutional (Mutual, SMART)	0	0	• Custom: identity server	• Custom: identity server	• Custom: identity server
LT Trust	1,193	90,437 (31,906)	• Relius	• Custom: Salesforce for sponsors • Relius/Salesforce for participant	• Custom: Salesforce
AB401(k)	2,140	133,629 (34,089)	• Relius	• Custom: Salesforce for sponsors • Relius/Salesforce for participant	• Custom: Salesforce
Vestwell	954	69,566 (14,136)	• Vestwell solution	• Vestwell solution	• Vestwell solution
Human Interest	695	73,286 (22,810)	• Human Interest solution	• Human Interest solution	• Human Interest solution
ForUsAll	301	61,394 (22,117)	• ForUsAll solution	• ForUsAll solution	• ForUsAll solution
Robo Partner Total	<b>1,950</b>	<b>204,246 (59,063)</b>			
Salesforce Total	<b>3,333</b>	<b>224,066 (65,995)</b>			
Identity Server Total	<b>2,273</b>	<b>336,020 (138,659)</b>			



**Technology considerations:** The technology chosen will impact the integration between the mobile application and the desktop with the current custom solutions and in all cases, passwords are encrypted and will force impacted users to re-establish new login credentials.

# White label capabilities post integration

Feature	American Trust	LT Trust	Post Integration
Recordkeeping	Full service & RKO	Full service & RKO	Full service & RKO
Administration	Traditional & 3(16) services	Traditional & 3(16) services	Traditional & 3(16) services
Advisor experience	AT website + Relius Sponsor Web	Relius advisor website PartnerLens Partner hosted advisor website	AT and partner hosted solutions <b>American Trust experience</b> AT intermediary website
TPA experience	Relius Sponsor Web	Relius Sponsor Web	AT intermediary website
Partner experience	None	None	AT intermediary website
Plan sponsor experience	Hosted Relius Sponsor Web Onboarding Portal	Hosted Relius sponsor website Hosted SponsorLens Partner hosted plan sponsor website	AT and partner hosted solutions <b>American Trust experience</b> Short term: Relius sponsor website + Onboarding Portal Long term: custom sponsor website + Onboarding Portal
Participant experience	Relius Participant Web/iJoin	Hosted Relius Participant Web Hosted Custom Salesforce Web Partner hosted participant website	AT and partner hosted solutions <b>American Trust experience</b> Short term: Relius participant website/iJoin Long term: custom participant website
Account security/login	Identity Server	Custom Salesforce Solution	Solution under review

**Technology considerations:** We will need to determine the changes needed to the current robo advisor recordkeeping system integrations (file transfers and APIs).