

CONFIDENTIAL

October 6, 2020

Dr. Sylvain Delacroix

Linwood Institute

[Internal Mail Stop Redacted]

Dr. Delacroix,

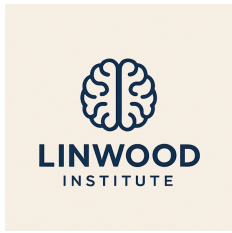
This letter serves as formal notice of your dismissal from the Linwood Institute, effective immediately. Your role as Senior Investigator in the RMI study is hereby terminated, and your access credentials will be deactivated by end of day.

This decision was not reached lightly. Over the past six months, it has become increasingly clear that your proposed extensions to the RMI framework-particularly the implementation of real-time reinstatement during unshielded wake cycles-represent a philosophical and procedural divergence from the core directives under which this program was approved.

While your intellectual contributions to the early stages of RMI were essential and deeply respected, the Institute cannot endorse methodologies that risk subject destabilization or bypass our foundational ethical architecture.

This is not a judgment of your integrity, nor a dismissal of your brilliance. It is a necessary step to preserve the program's viability and retain the trust of oversight bodies who are, even now, evaluating our funding eligibility.

Your published work will remain attributed in full, and your research materials will be archived as part of the internal record. Should future collaboration become appropriate under different governance, I would not



oppose it.

We disagreed on timing. On risk. On method. I wish it had not come to this.

Thank you for everything you gave to this project.

Respectfully,

Dr. Leo Linwood
Executive Director
Linwood Institute