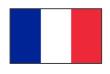


Aurora Introduction to the Flexible Energy Market Service



To learn more about the service, contact Humberto Medrano Mendoza (https://www.nedrano@auroraer.com).



Access detailed power market analysis and investment case data for batteries with our French Flexible Energy Market Service



Flexible Energy Market Service

Forecast Reports & Data



Technology and Market Development Reports

- Overview of regulatory framework for batteries
- Revenue stacking models for batteries
- Projections for battery CAPEX and OPEX by delivery year
- Reports and datasets follow the same format with content tailored to specific markets



Forecast Data

Central case forecast prices until 2050:

- Hourly wholesale power prices
- Yearly capacity market prices
- 4-hourly FCR market prices
- Hourly aFRR (energy and capacity, upward and downward) prices (from March 2023)



Investment Cases



Standalone battery

- Multiple investment cases per country or zone including:
 - Arbitrage of wholesale market and FRC and aFRR market
- Annual project margins to 2050; IRR and NPV for two entry years

Workshops and Assistance

- 1h Workshop with our Market Experts
- Ongoing analyst support

Agenda

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III.	Model Input Assumptions		
	Balancing markets modelling methodology	42	This report also includes:
	2. <u>Battery dispatch methodology</u>	47	 A granular databook with our input assumptions as well as our Central hourly wholesale and 4-hour blocks FCR prices
	3. <u>Technology assumptions</u>	52	 An investment case databook with our input assumptions and standalone battery investment cases: considering entry in 2024 or 2025, 1-hour, 2-hour or 4-hour battery duration and either exclusive or simultaneous participation in day-ahead and FCR, aFRR markets

Deployment of grid-scale battery storage in France is dominated by 1-hour batteries, reaching 430 MW total installed capacity

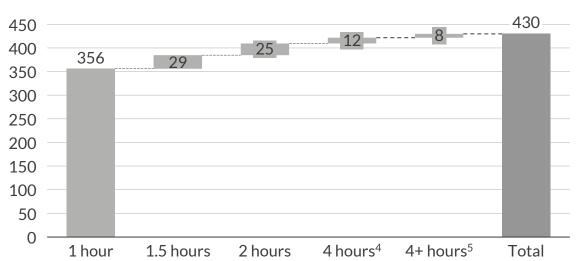


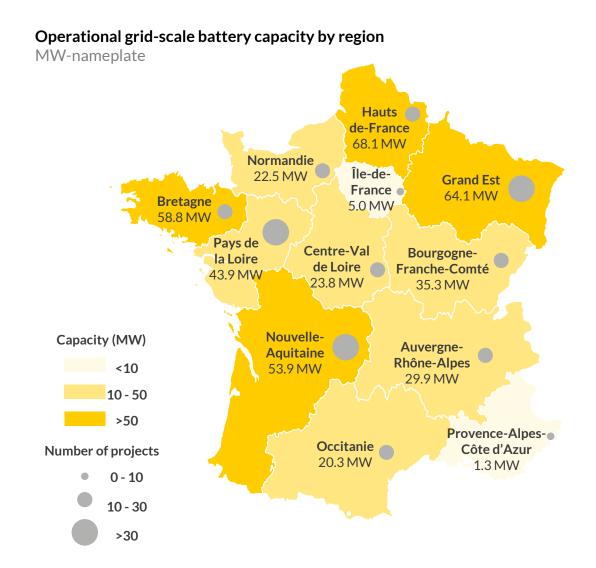
Market context for batteries in France

- Grid-scale battery development started in 2020 in France, reaching 430
 MW deployed in December 2022¹
- 253 MW were awarded a contract in the 7-year capacity market auctions ("AOLT" ²) for the 2021-2027 and 2022-2028 periods for 29 k€/MW/y and 28 k€/MW/y respectively
- RTE forecasts grid-scale battery deployment to reach 800 MW by the end of 2023³

Operational grid-scale battery capacity in France¹

MW-nameplate



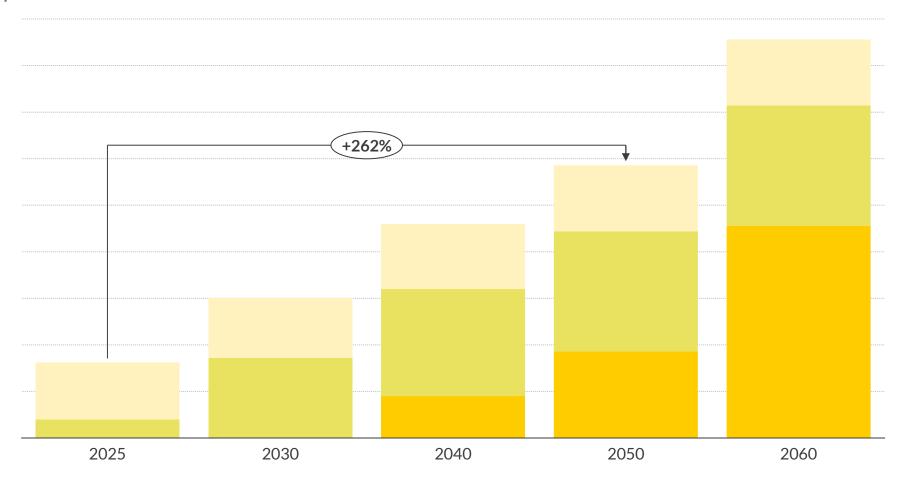


¹⁾ Data published on 18/10/2022 on the Open Data Réseaux Energies "Registre national des installations de production et de stockage d'électricité website; 2) "Appel d'Offres Long-Terme"; 3) RTE "Atelier Stockage Electricité" (05/06/2022); 4) Ringo project in Fontenelle, Hauts-de-France; 5) Renault battery in Cuincy, Hauts-de-France.

In Aurora's Central scenario, battery capacity in France increases by 262% between 2025 and 2050

Battery capacity in Aurora Central¹







- We expect the majority of batteries entering the market at the beginning of the forecast to be 1 and 2-hour batteries, with business models relying mostly on ancillary services: FCR market and aFRR market once it is opened²
- 4-hour batteries will develop from 2031 participating in ancillary services and energy arbitrage while CAPEX of those systems decline

1) Aurora January 2023 Central Scenario; 2) According to the deliberation published on the 30th of June 2022, the Energy Regulation Commission (CRE) has granted RTE a derogation of up to 3 years for contractualisation of aFRR through the PICASSO platform.

2h Battery 4h Battery

Diverse revenues streams will be available for batteries, with ancillary services, wholesale and capacity markets as main sources



Response time Delivery

Years Hours **Minutes** Seconds **Capacity Market** Wholesale Market Ancillary services¹ Frequency Containment Reserve ("Réserve Primaire") Ensures national security of supply by procuring a sufficient level of firm capacity to meet peak electricity demand Maintains operational grid requirements and provides primary balancing through sub- Payments are made on a capacity basis in The day-ahead market second to minutes-long response €/kW/year and are de-rated based on provides a platform to buy Contracted at the European level the day before the service can be procured contribution to security of supply and sell power to meet demand every hour The intraday market automatic Frequency Restoration Reserve ("Réserve Secondaire") procures continuous trading 1-yr CM market 7-vr CM market during the day • Ensures balance is maintained in the power system in each half-hour trading period Batteries can take advantage Participation is not yet allowed for batteries² Built-up Aims to of arbitrage opportunities on incentivise against the 1y both the day-ahead and the lower demand CM market to Balancing markets ("mécanisme d'ajustement", mFRR and RR) intraday markets in peak periods provide and capacity greater • The battery business cases for this application are very narrow: capacity revenues (RRinvestments revenue RC tender) for batteries are limited and energy activation rates are low certainty

Available to batteries





Not available anymore



Revenue potential for batteries

2-hour batteries achieve the highest IRRs when participating in a hybrid trading model, participating in wholesale market, FCR and aFRR

Battery Internal Rate of Return¹ (pre-tax real and unlevered), %

Entry Year	Scenario	Duration	IRR
2024	— WM + FCR + CM ² —	1 hour	
2024		2 hour	
2025		1 hour	
2023		2 hour	
	B – WM + FCR + aFRR + CM	1 hour	
2025		2 hour	
		4 hour	



- In the scenario A, 1-hour batteries are significantly more profitable than 2-hour batteries as the additional energy of a 2hour battery only permit to have more arbitrage opportunities on the day-ahead market but do not increase FCR opportunities
- When batteries can participate in aFRR capacity and energy (scenario B), we observe much higher revenues and so IRRs
- Larger batteries benefit from greater revenues from aFRR capacity reservation and more energy arbitrage (although import costs due to TURPE reduce it)
- Lower duration batteries achieve higher IRRs as the increase in CAPEX is not compensated by the upside in gross margins

¹⁾ Representative 15-year battery project IRR with an availability of 99%, a round-trip efficiency of 87.5% and a degradation per cycle of 0.0048%; 2) Wholesale market + FCR market + Capacity market.

Batteries that can participate simultaneously on day-ahead, FCR and aFRR markets achieve higher gross margins



