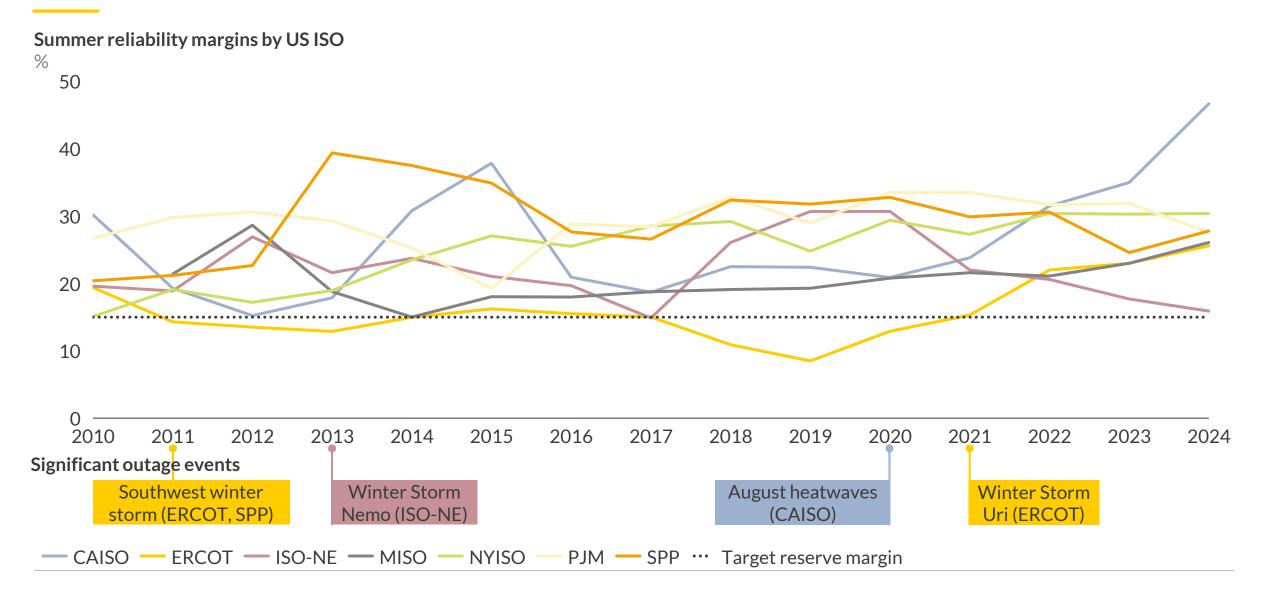


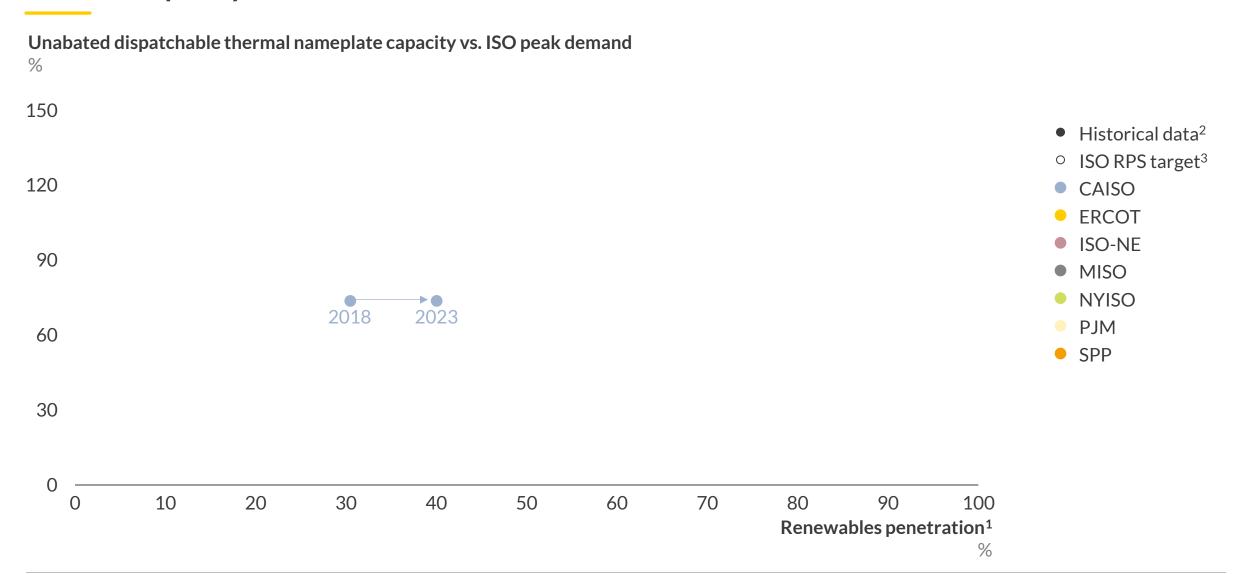
Margins across ISOs have largely exceeded targets for the past 15 years, yet outage events have continued





Regions are targeting high renewables deployment; the role of unabated thermal capacity remains unclear



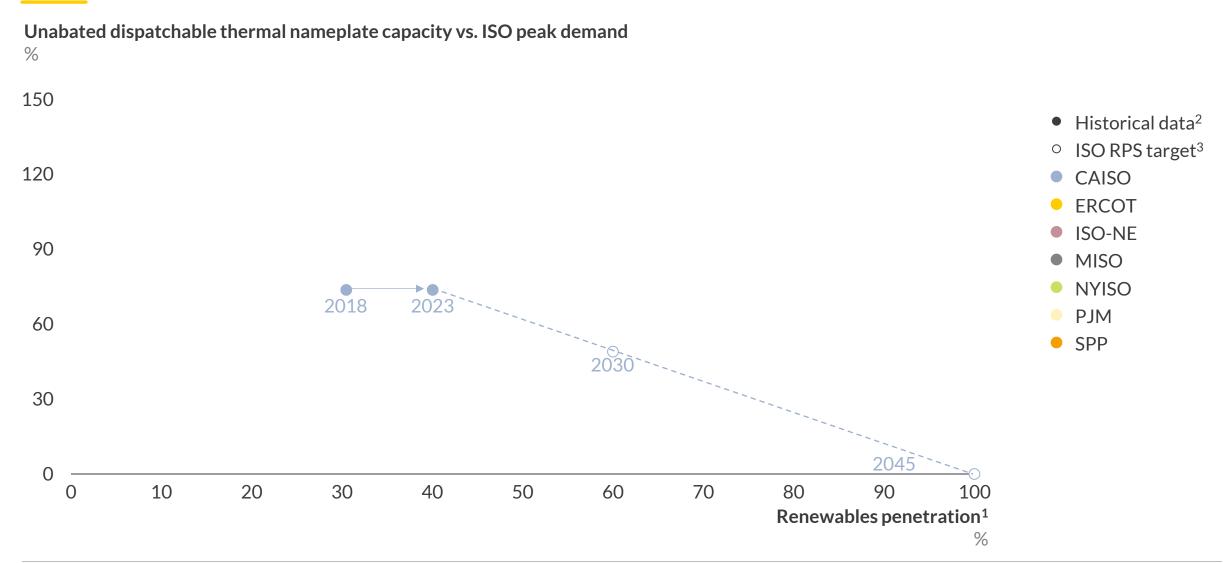


¹⁾ Sum of metered solar, wind, geothermal, and hydroelectric (excluding pumped storage). 2. Shown for 2018 and 2023. 3) Shown for 2030 unless otherwise indicated. ISO values are a weighted average of state RPS targets by share of total demand. Targets already exceeded not shown.

Sources: Aurora Energy Research, EIA

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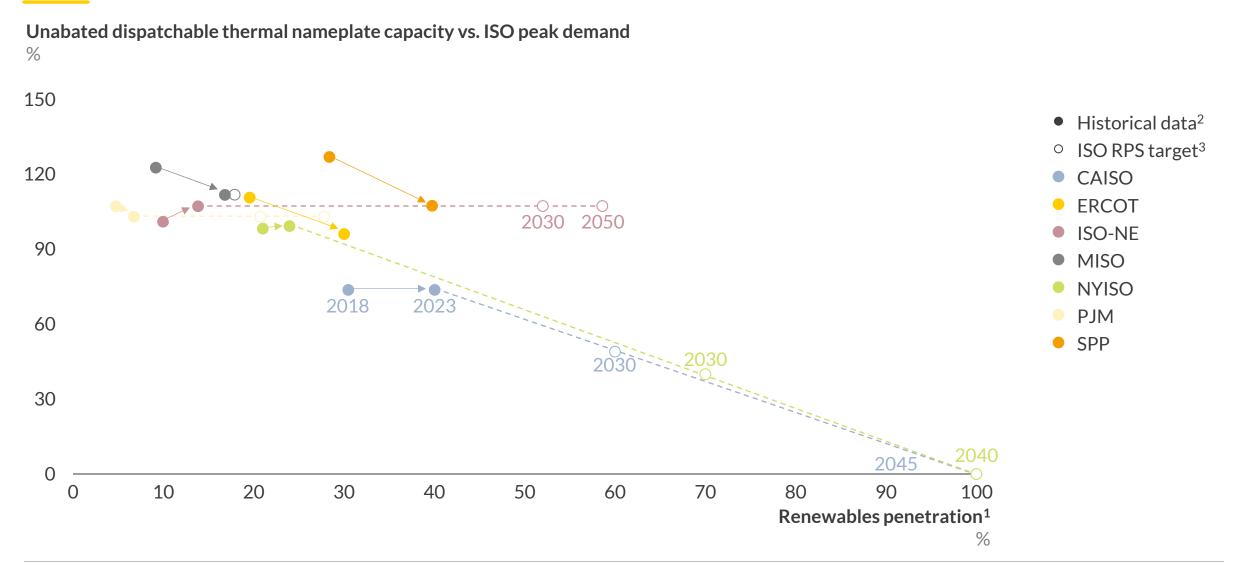


¹⁾ Sum of metered solar, wind, geothermal, and hydroelectric (excluding pumped storage). 2. Shown for 2018 and 2023. 3) Shown for 2030 and 2050 unless otherwise indicated. ISO values are a weighted average of state RPS targets by share of total demand. Targets already exceeded not shown.

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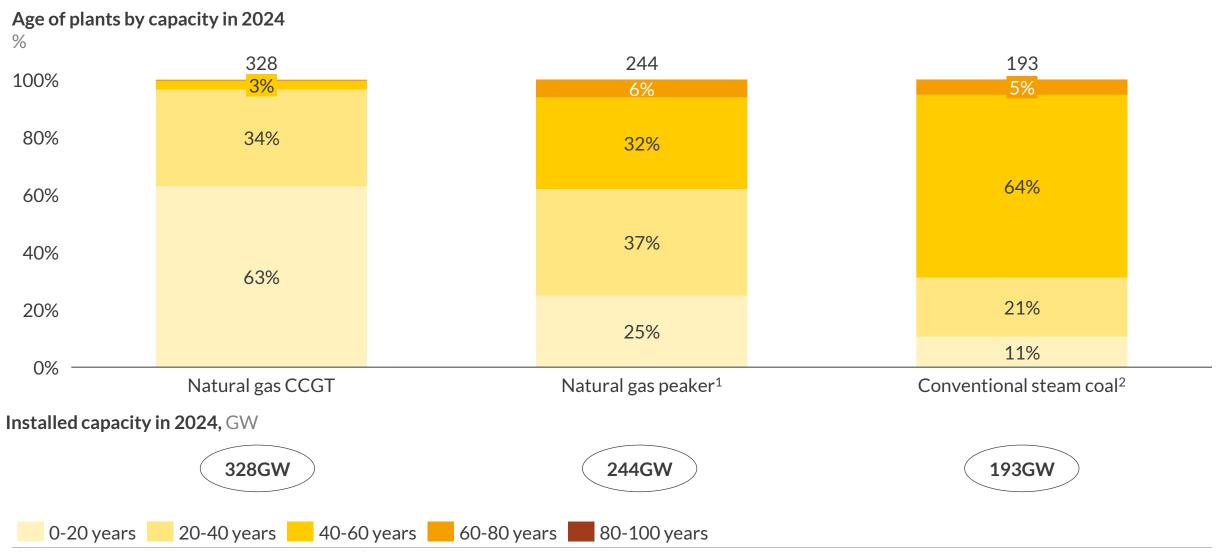


¹⁾ Sum of metered solar, wind, geothermal, and hydroelectric (excluding pumped storage). 2. Shown for 2018 and 2023. 3) Shown for 2030 unless otherwise indicated. ISO values are a weighted average of state RPS targets by share of total demand. Targets already exceeded not shown.

Sources: Aurora Energy Research, EIA

The existing thermal capacity is aging; over 227GW of thermal capacity across the US is over 40 years old, representing 31% of installed capacity

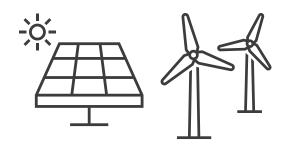




¹⁾ Includes combustion tubine, steam turbine, internal combustion engine. 2) Includes lignite.

A high-renewables system increases the need for flexibility and reliability

Characteristics of renewables



Unpredictable

Variable

Undispatchable

High-renewables system requirements



Ramping

Inter-seasonal supplydemand matching

Reliability

Ramping: increasing renewables penetration is expected to exacerbate the "duck curve," leading to a 30-40 GW summer net load ramp by 2040







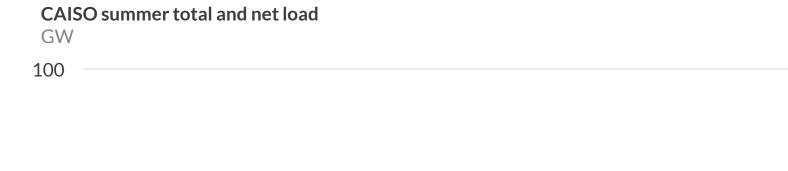


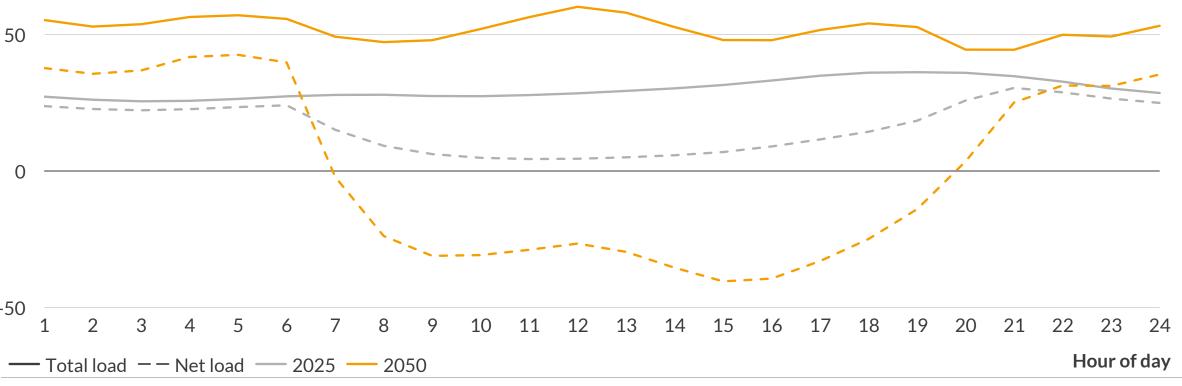




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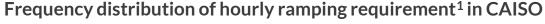


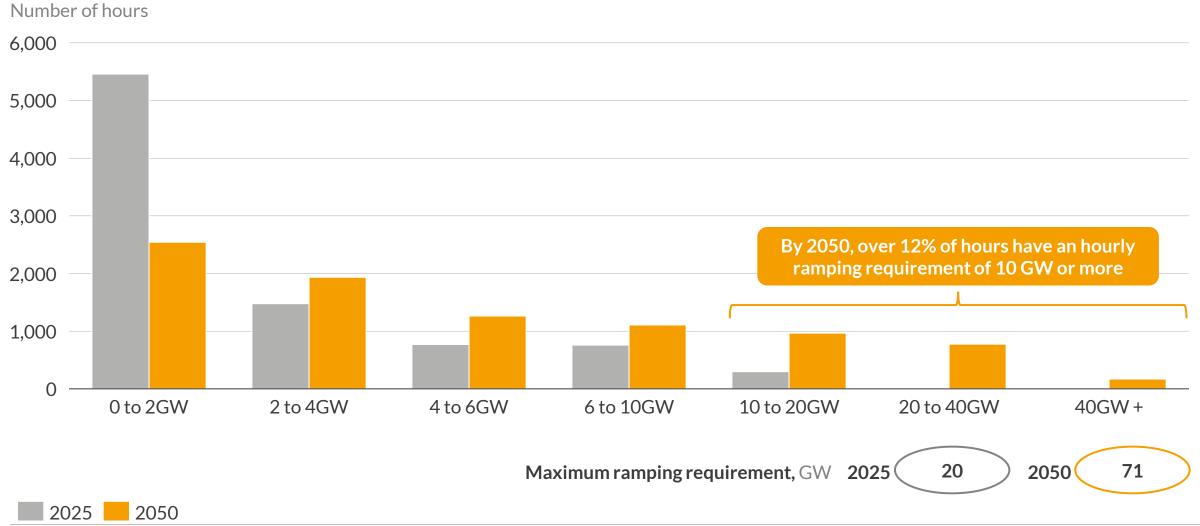




Ramping: as a result, we expect a 20% of hours to have a ramping requirement of at least 6 GW by 2050, up from 4% today







¹⁾ Ramping requirement is the difference in net load between consecutive hours. Net load is calculated as the difference between total load and generation from renewables (wind and solar).

Sources: Aurora Energy Research CONFIDENTIAL 10

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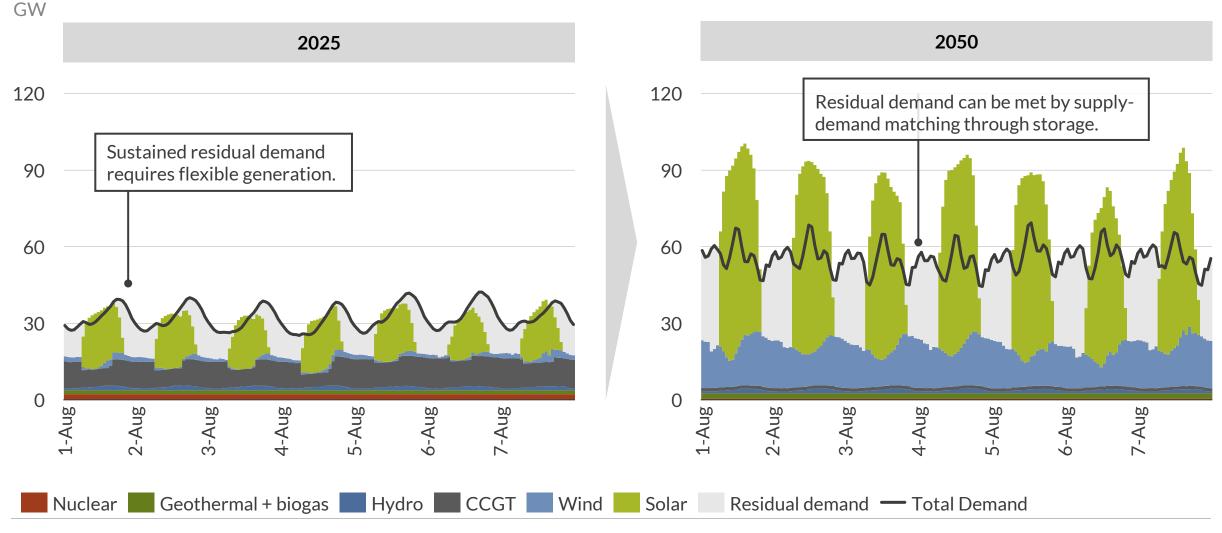
Inter-seasonal supplydemand matching

Reliability

Supply-demand matching: high levels of storage are required for the effective utilization of intermittent renewables



Illustrative power demand and generation in CAISO for a typical summer week

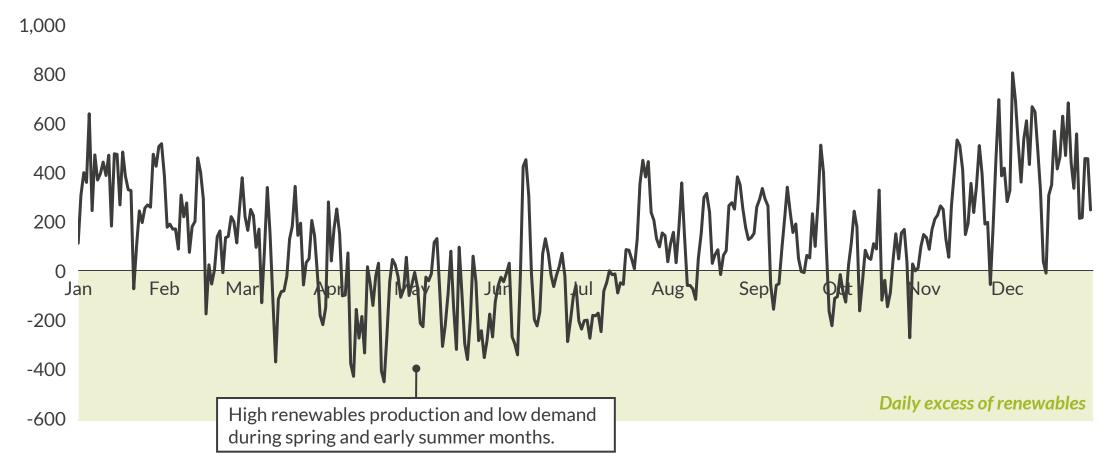


Inter-seasonal supply-demand matching: Storing excess daily renewables for use later in the year will require 15GW of 1-month duration storage



2050 daily net load

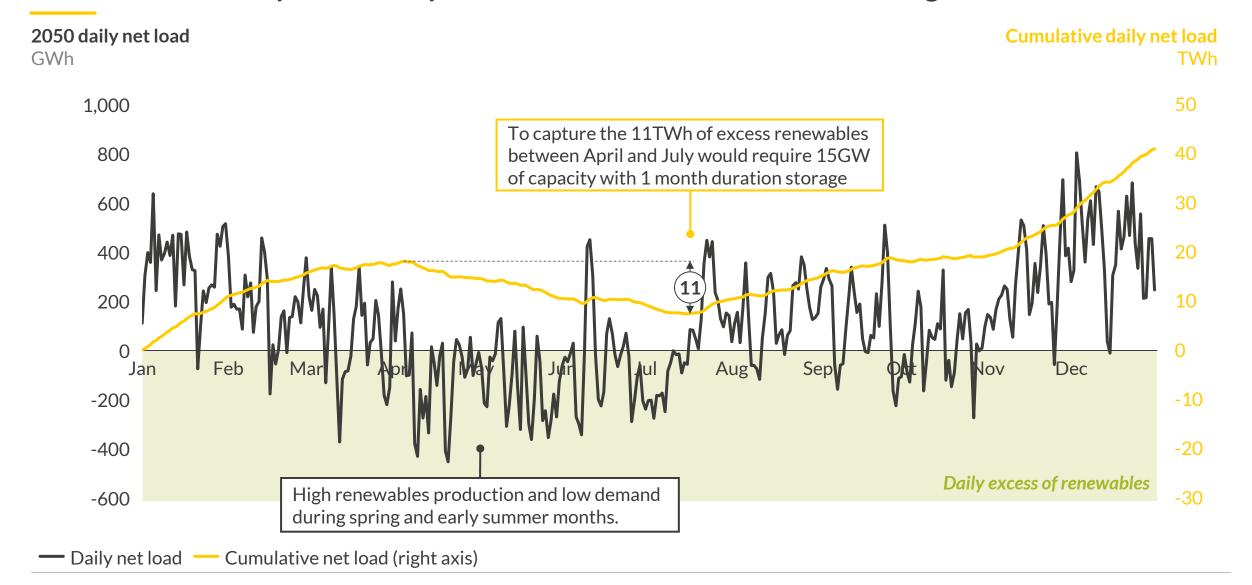
GWh



Daily net load

Inter-seasonal supply-demand matching: Storing excess daily renewables for use later in the year will require 15GW of 1-month duration storage



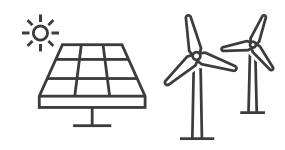


Sources: Aurora Energy Research CONFIDENTIAL 14

A high-renewables system increases the need for flexibility and reliability



Characteristics of renewables



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Ramping

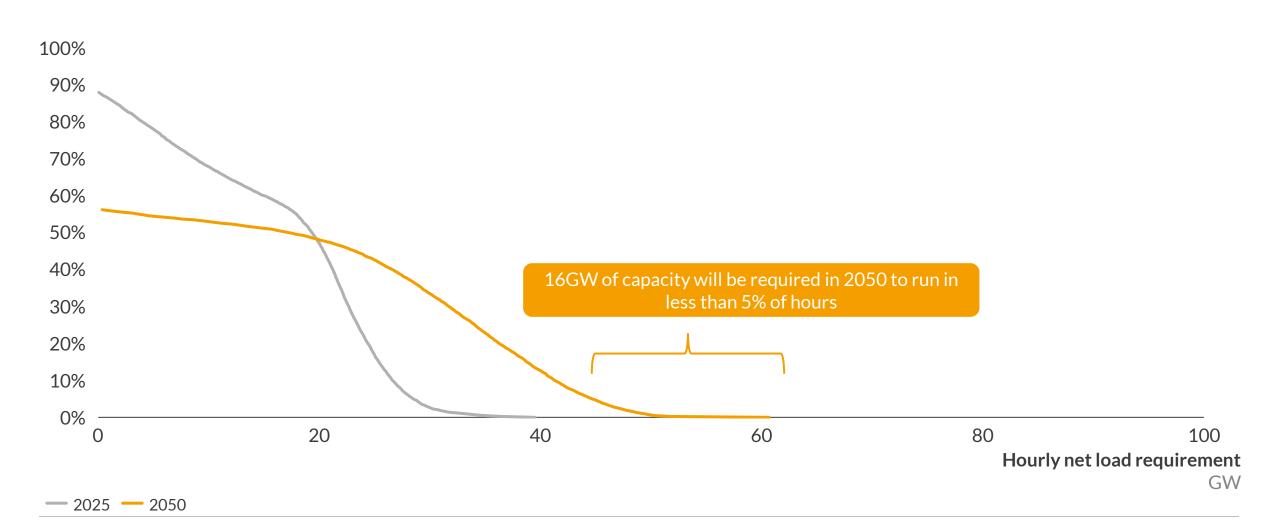
Inter-seasonal supplydemand matching

Reliability

Reliability: flexible technologies are necessary to complement renewables growth; over 60GW of net load will need to be met



Hours per year with hourly net load requirement

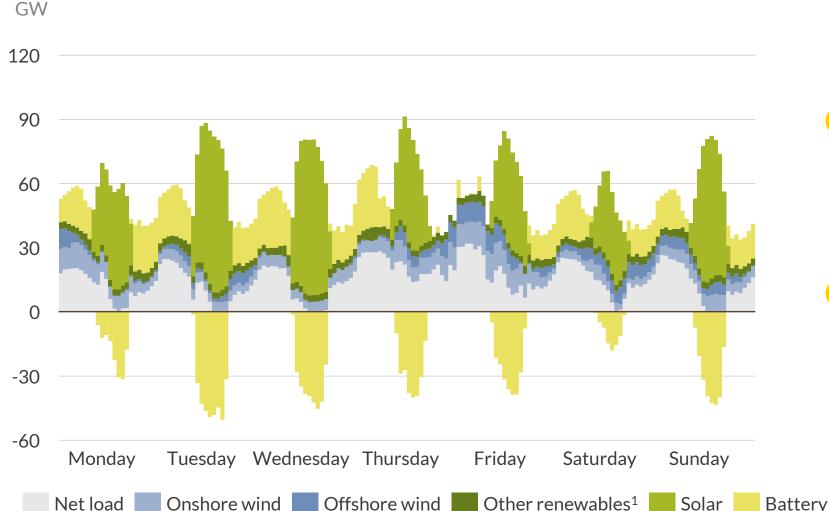


Sources: Aurora Energy Research

Reliability: replacing the output of ~31GW of thermal dispatch in a <u>high</u> <u>demand</u> week would require over 10x the battery CAPEX investment of CT



Production throughout the week of December 18-24, 2050 in CAISO



During this period, net load makes up 2,418GWh of electricity (or 31GW of firm capacity)

1 Peaking generation required to fill this gap requires investment of \$31bn

| Technology | GW | Plant CAPEX ² |
|-------------|----|--------------------------|
| Peaker (CT) | 31 | \$31bn |

2 Battery storage required to fill the gap requires significantly higher investment

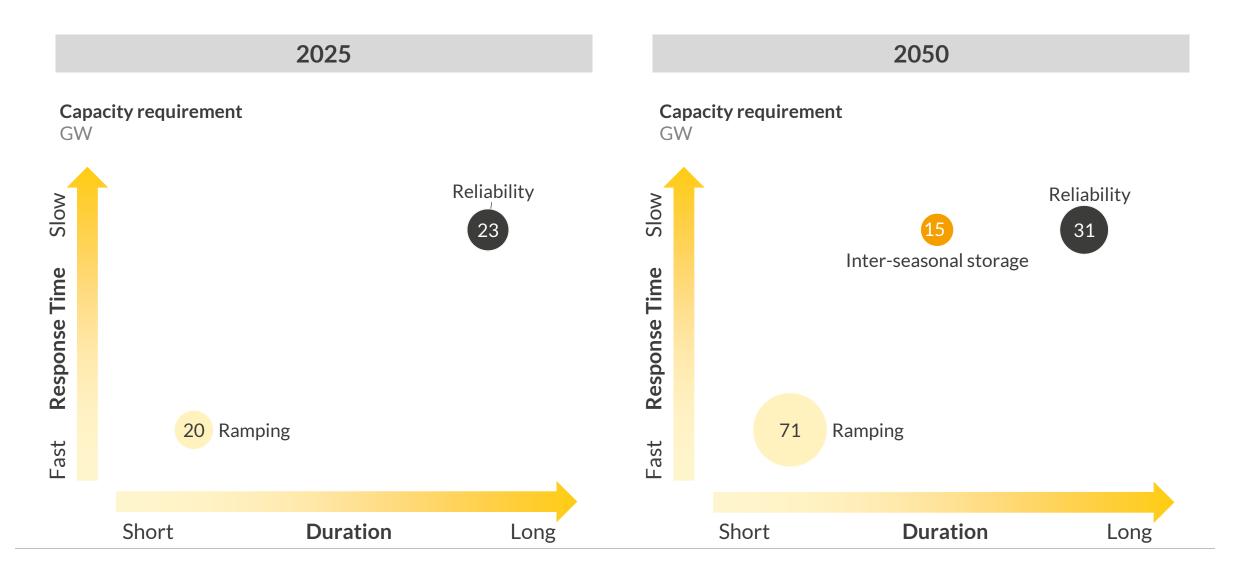
| 4-hour battery | 605 | \$516bn |
|----------------|-----|---------|
| 8-hour battery | 302 | \$358bn |

Sources: Aurora Energy Research CONFIDENTIAL 17

¹⁾ Includes hydro, pumped storage, geothermal, and biomass. 2) Using 2024 CAPEX values. Assumes 1 cycle/day for batteries. Pre-ITC value.

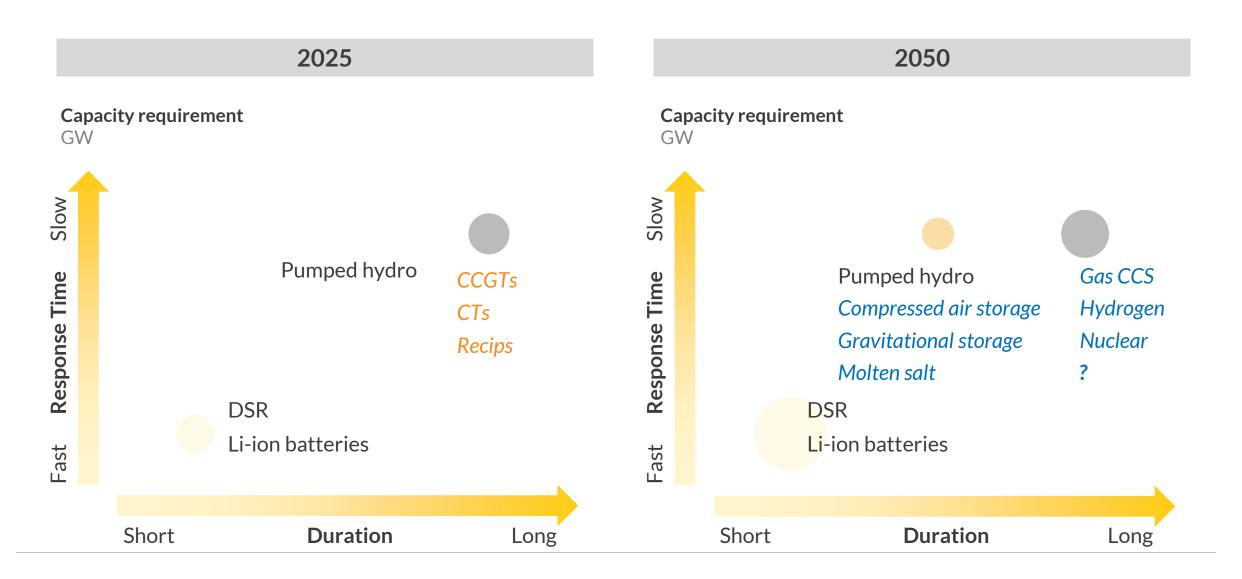
Reliability: the system's requirement for quick-response, longduration generation increases as renewable penetration increases





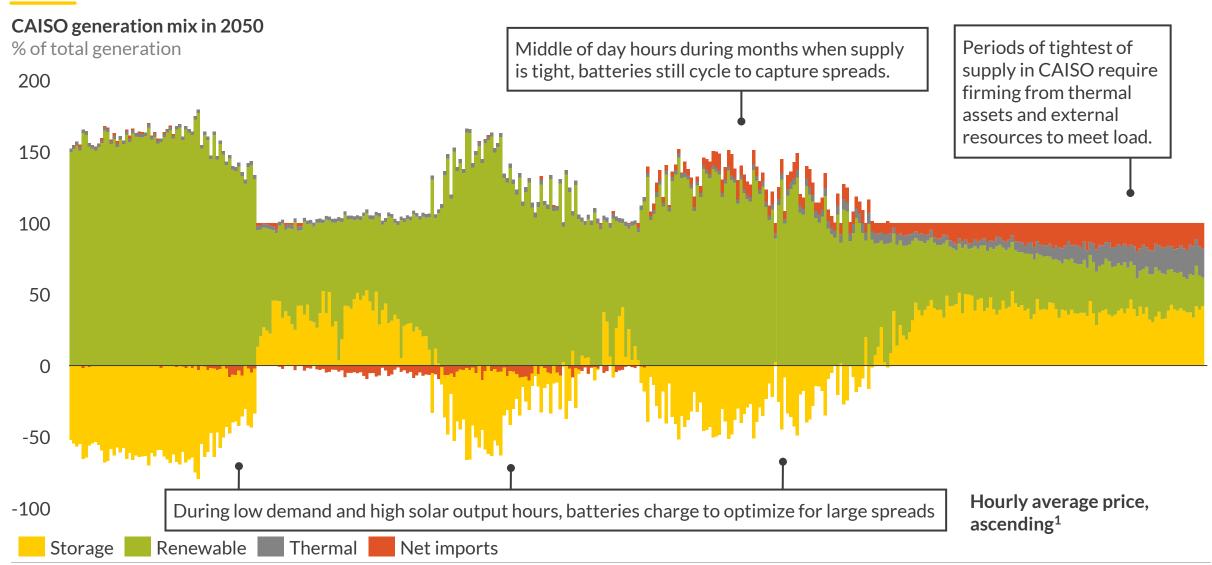
Reliability: the system's requirement for quick-response, longduration generation increases as renewable penetration increases





Even in a highly decarbonized scenario, thermal plants will still be the marginal resource in 40-50% of hours





1) For presentation purposes, the hourly data has been grouped into 24-hour intervals.

Current market design rewards ramping and reliability; there is no market signal for inter-seasonal supply-demand matching

AUR 😂 RA

