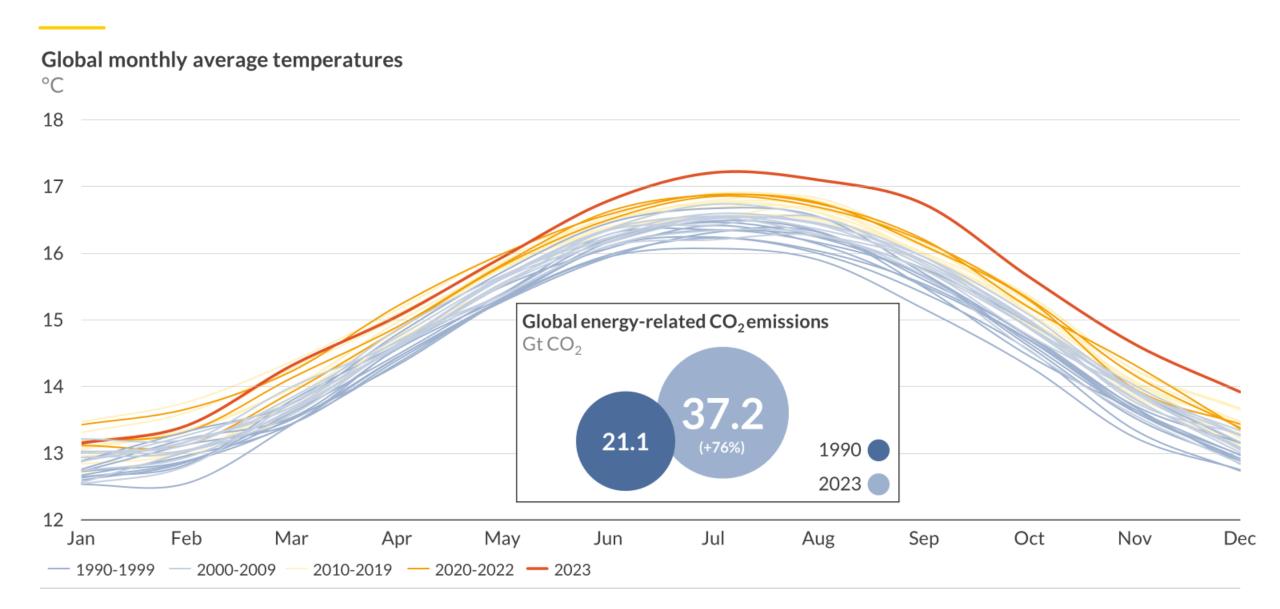


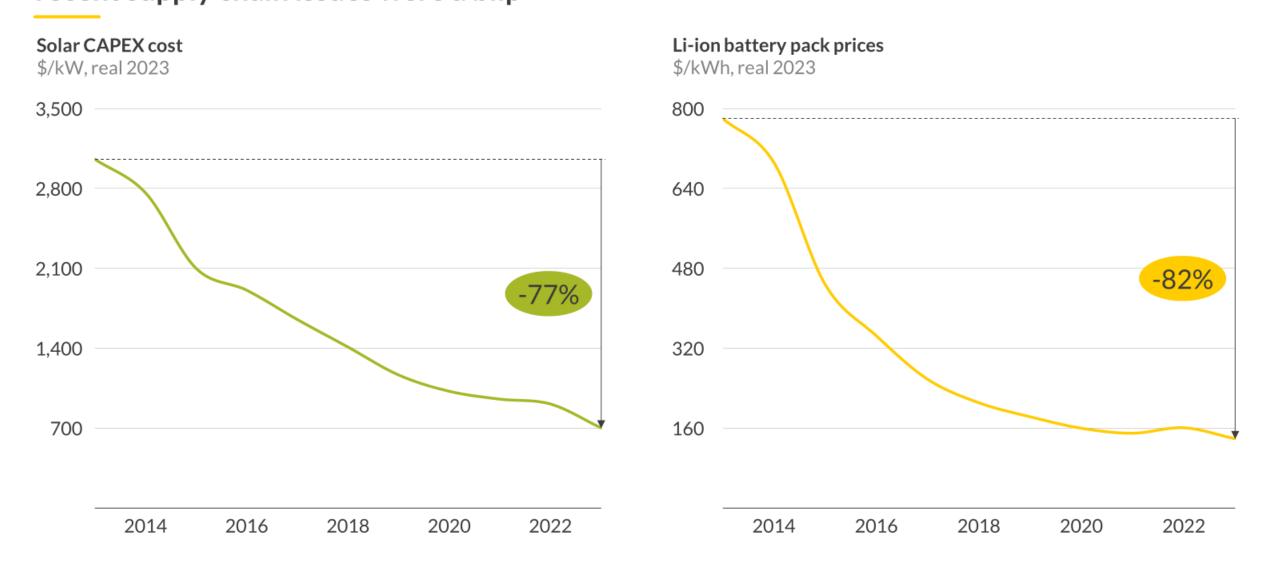
2023 was the hottest year on record, up **1.5** °C versus pre-industrial levels A U R 👄 R A





Rapid global deployment has driven down technology input costs sharply; recent supply chain issues were a blip



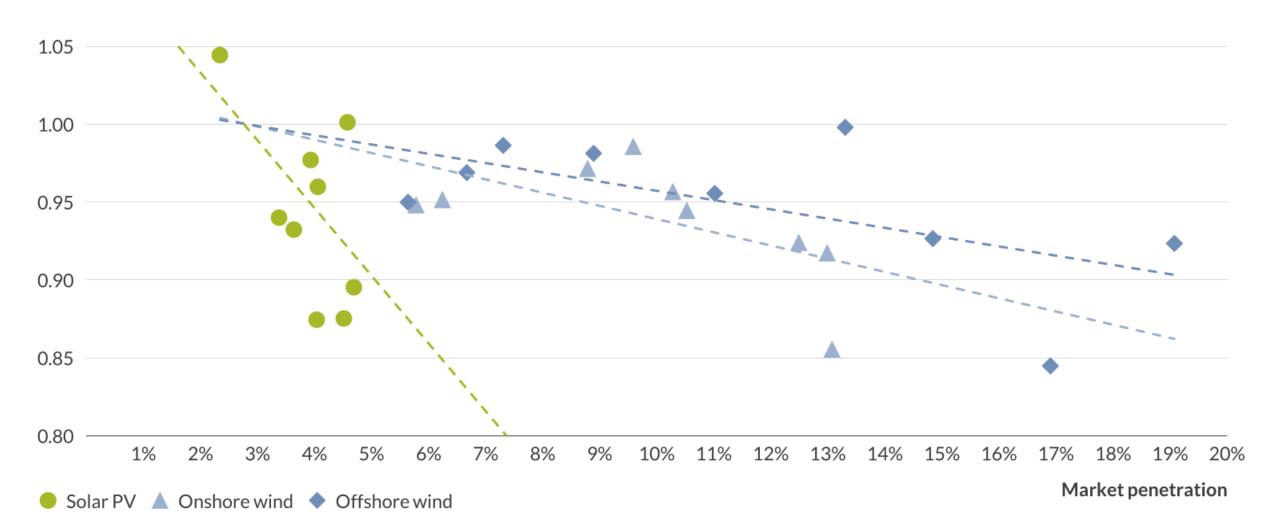


¹⁾ Global weighted average total installed costs for solar PV. 2) Volume-weighted average lithium-ion battery price.

Increasing renewable penetration has eroded capture prices



GB historical capture rate¹

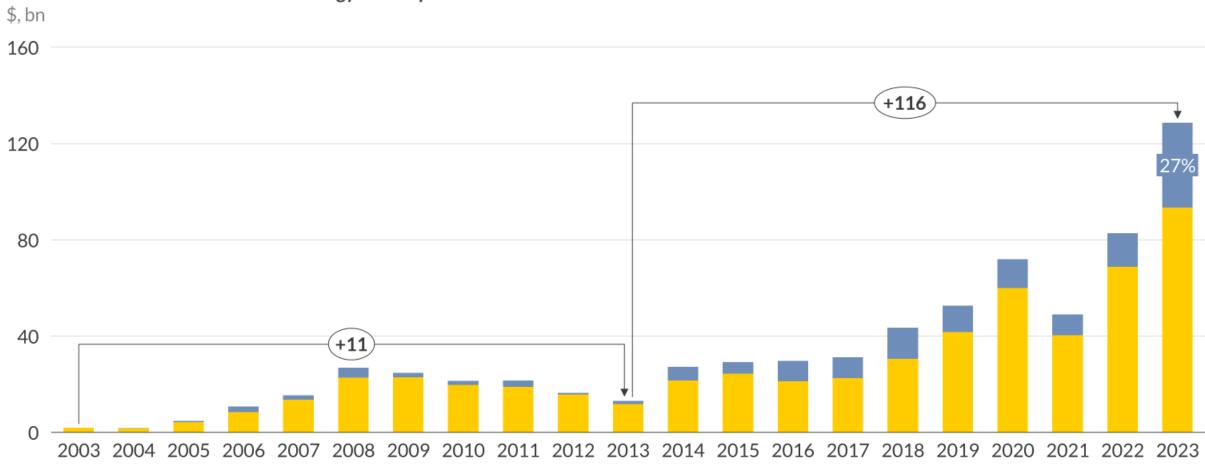


¹⁾ Capture price divided by the baseload price.

Global investors play an ever increasing role in financing the energy transition...

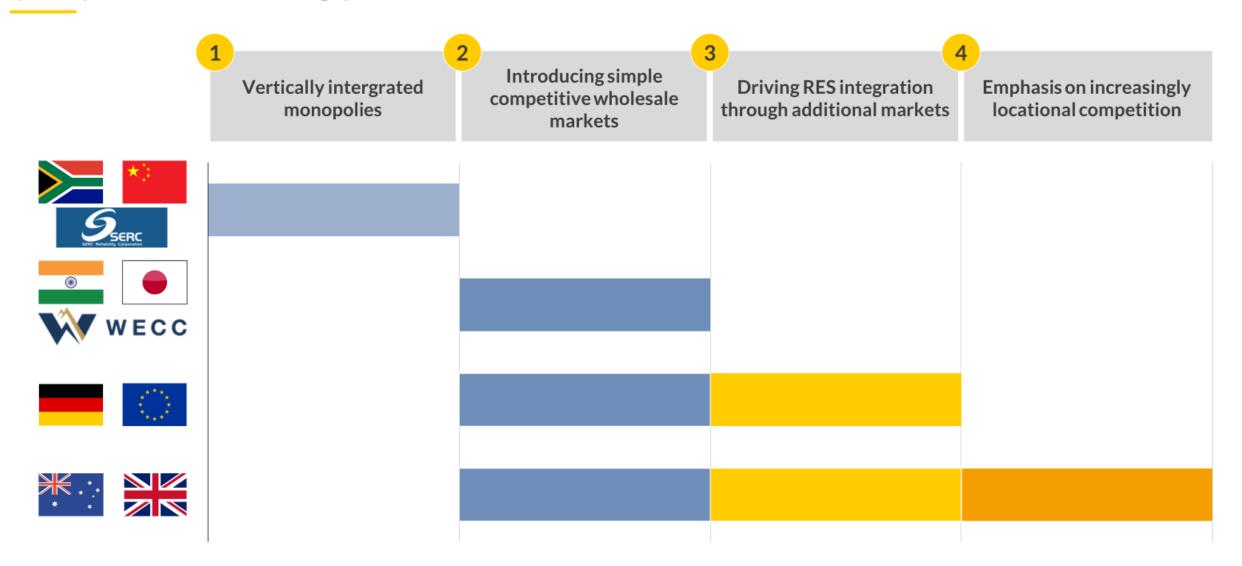






EMEA investors Ex-EMEA investors

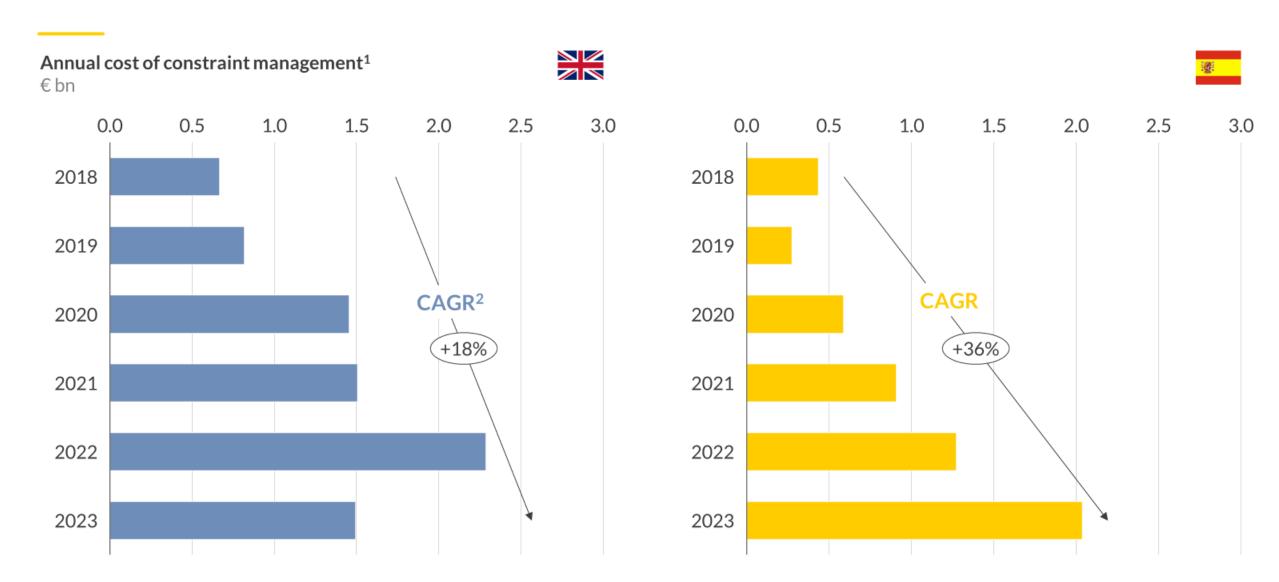
... and attracting this foreign captial requires competitive, transparent markets; A U R \(\otimes \) R A policymakers increasingly understand this



¹⁾ Expected market development.

Status quo policy will cause massive increase in costly network congestion; A U R 👄 R A





¹⁾ In GB this covers any actions taken due to limitations on transmission network, whether for thermal, voltage or stability reasons. In ESP this covers all the costs from the technical restrictions market in day-ahead and real-time. 2) Compound average growth

Aurora has changed enormously since we started planning the first Spring Forum in 2014





Since 2014 Aurora has opened 9 new offices and grown by 591 employees



