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AURORA KEYNOTE

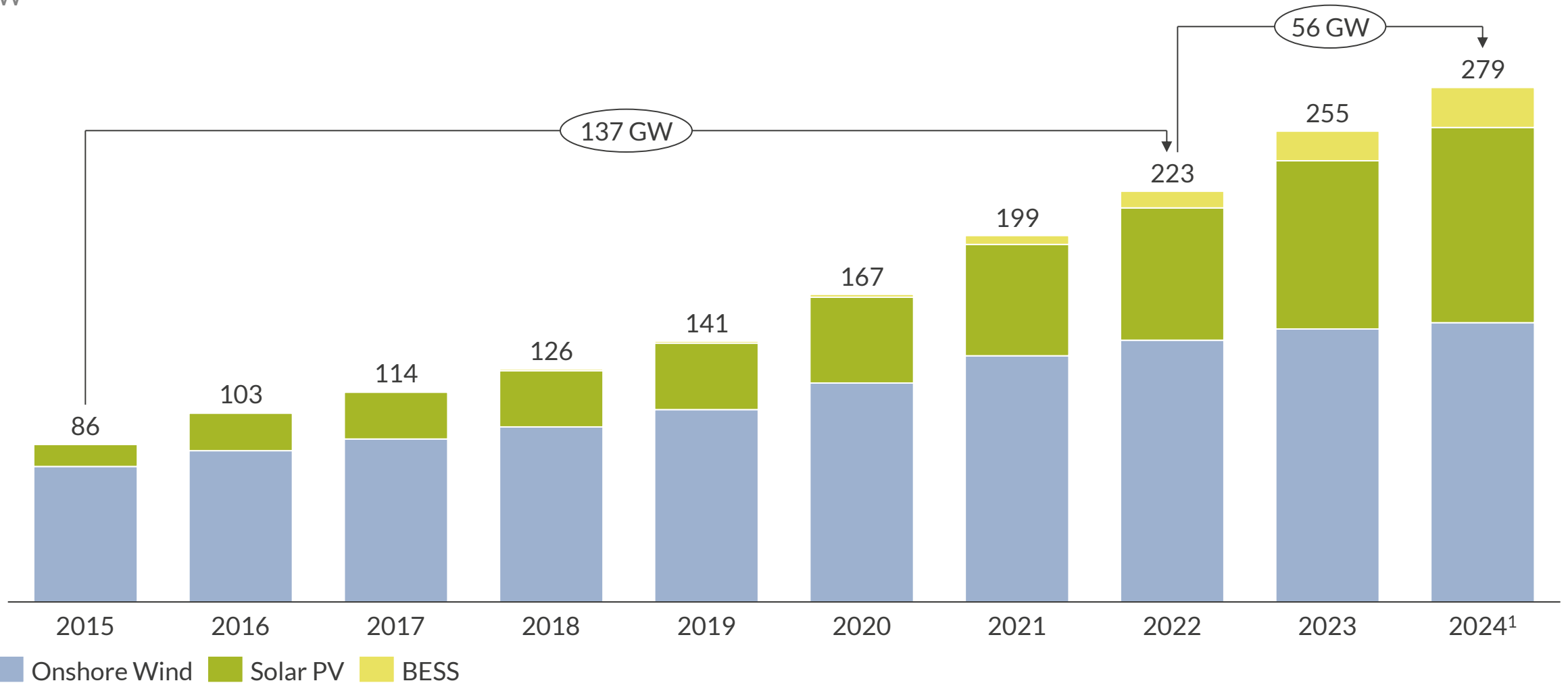
**AFTER THE INFLATION REDUCTION ACT:
WHERE DO WE GO FROM HERE?**

AURORA
ENERGY
TRANSITION
FORUM 2024

The IRA is the **most significant piece of legislation impacting the energy sector** in over a decade.

The USA has installed 56 GW of renewable and battery in the two years since the IRA – 40% of the previous 6 years

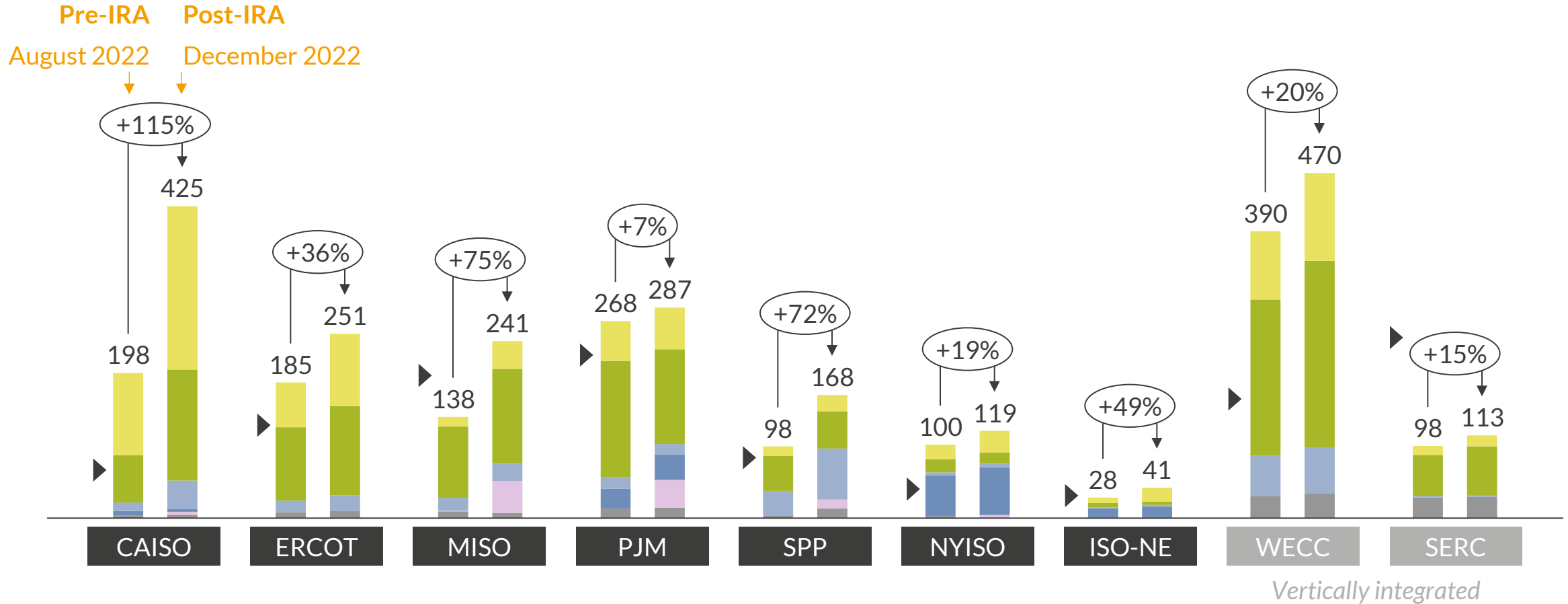
US nationwide installed capacity by technology
GW



1) As of August 2024.

Interconnection queues across the US grew 40% immediately after the IRA passed, almost all in battery and renewable technologies

Total nameplate capacity in interconnection queue
GW

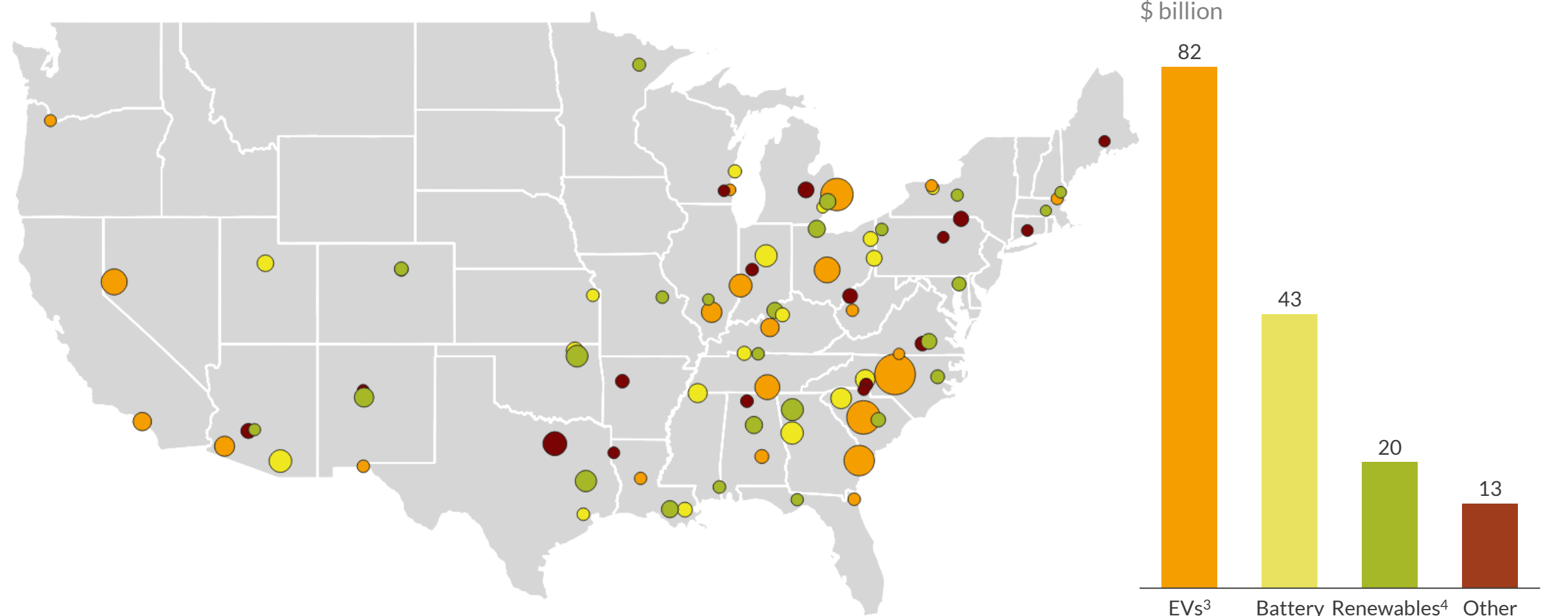


Batteries Solar Onshore wind Offshore wind Hybrid RES & co-located Other ▶ Installed capacity pre-IRA

\$130bn has been invested in ~350 large-scale clean energy facilities since the IRA; EV and battery facilities received majority of the total investment

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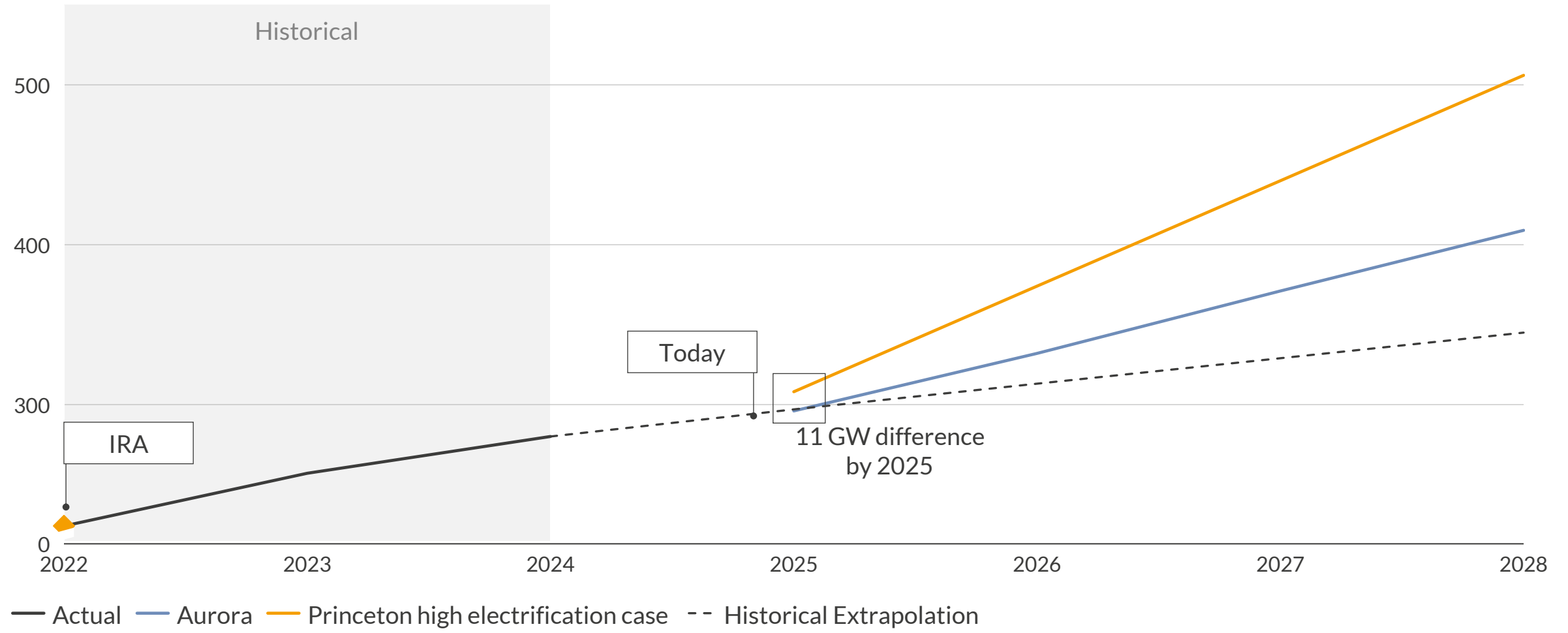
Major clean energy investments announced post-IRA¹ by state by technology



1) Investments announced August 2022 through September 2024, not all facilities disclosed their locations. 2) Likely understated. Several projects have been announced without investment data included. 3) EV category includes investments in EV battery manufacturing. 4) Renewables include only wind and solar.
Sources: Aurora Energy Research, E2

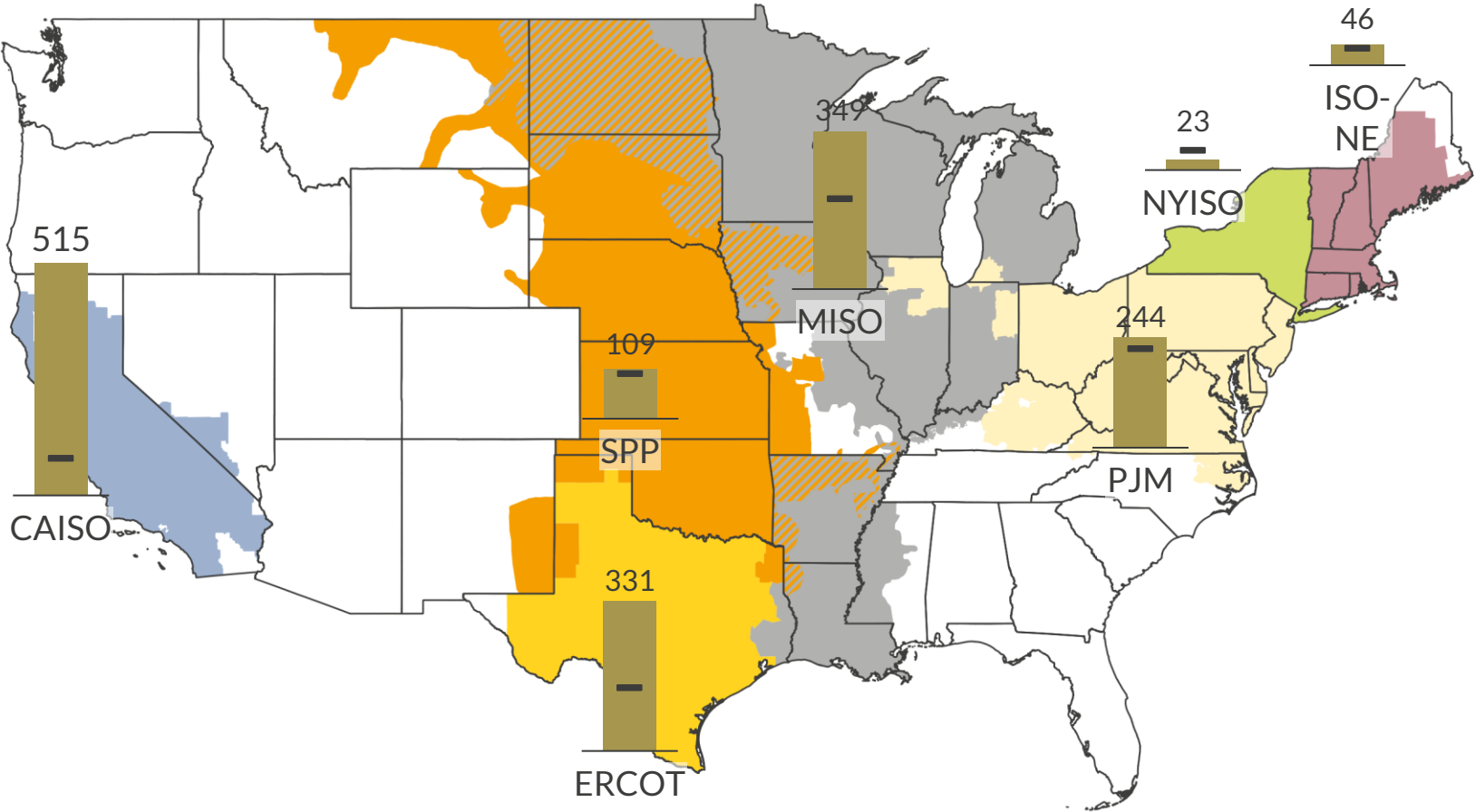
However, renewables deployment has already lagged expectations in the short term

Installed utility-scale renewable and battery capacity across US markets
GW



Bloated interconnection queues and inefficient interconnection processes are partly to blame for the slow renewable addition

Interconnection queue capacity by ISO
GW



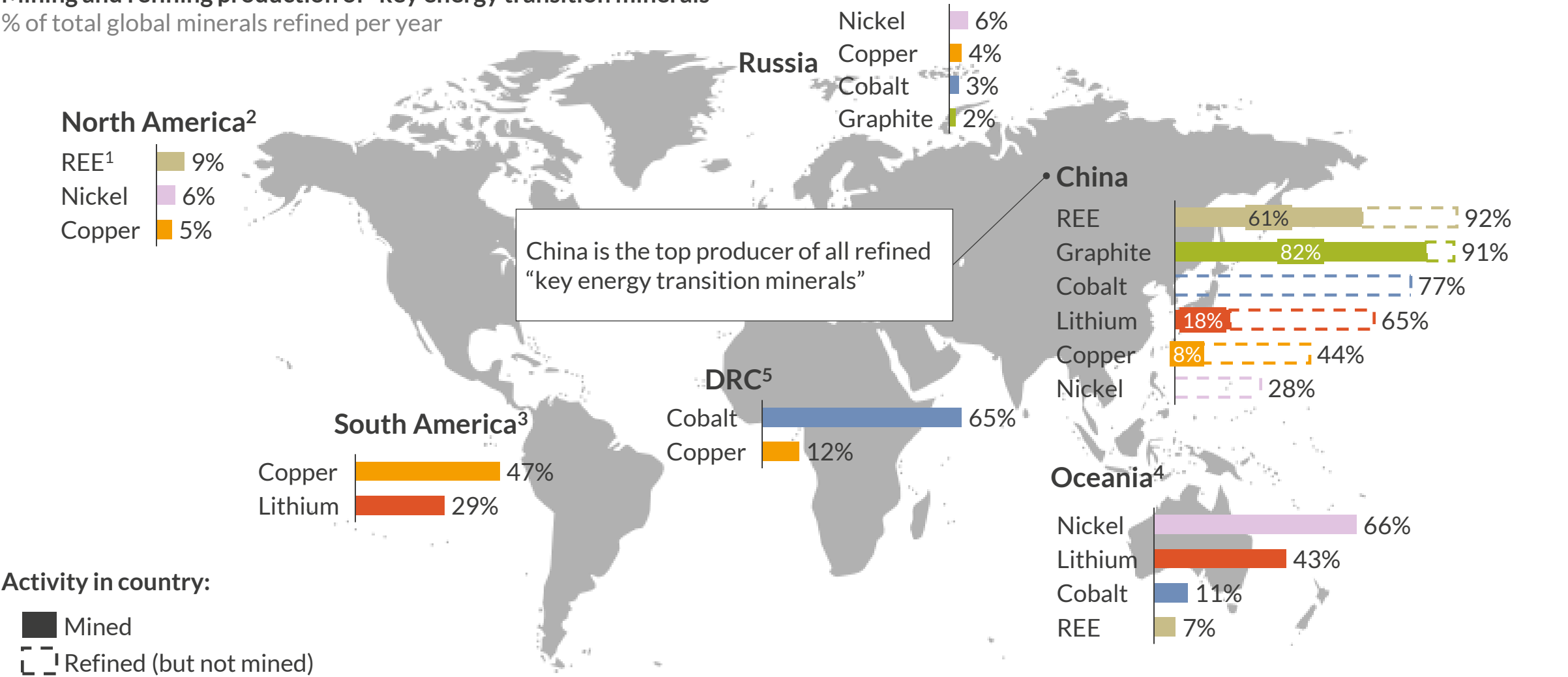
— Installed Capacity ■ Capacity in queue

Average duration from request to interconnection agreement from 2018-2023
Months

ISO-NE	50
PJM	45
CAISO	42
NYISO	41
SPP	40
MISO	37
ERCOT	27

Backlogged supply chains are further complicated by mineral production & refining in geopolitically fraught regions

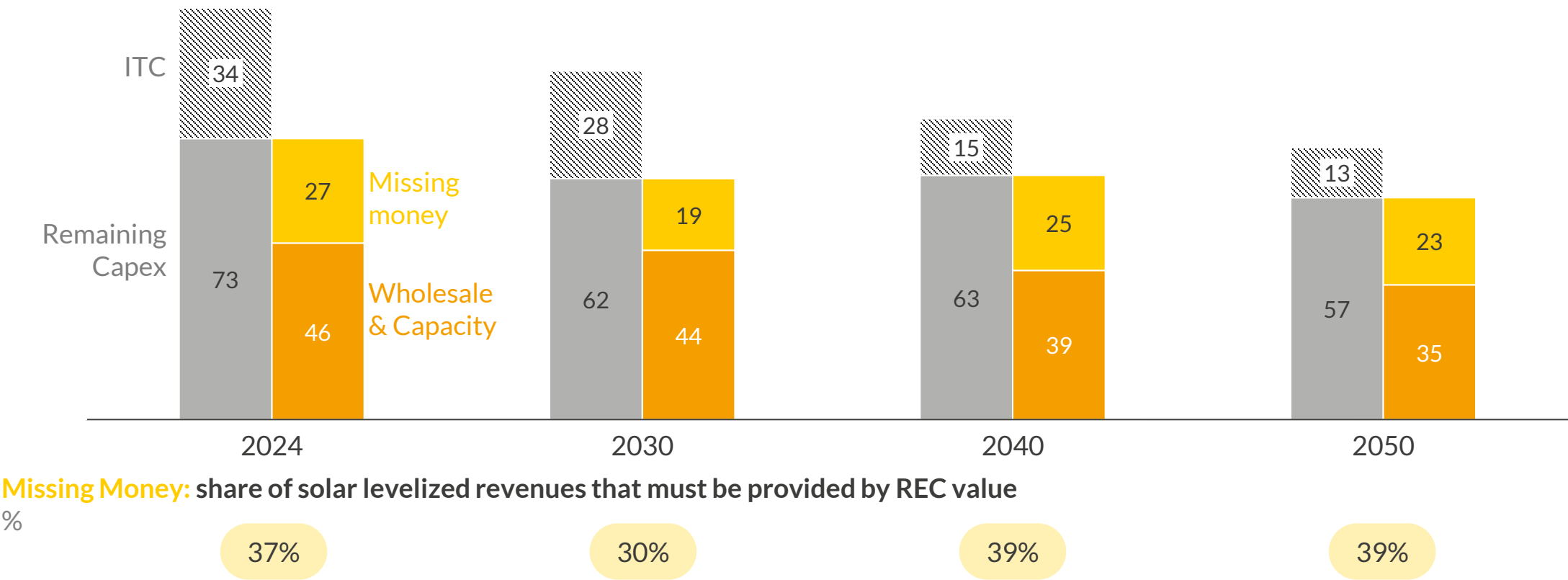
Mining and refining production of “key energy transition minerals”
% of total global minerals refined per year



1) Rare Earth Elements. 2) North America includes: USA and Canada. 3) South America includes: Chile, Peru and Argentina. 4) Oceania includes: Australia, Indonesia and the Philippines. 5) Democratic Republic of the Congo.

Even with tax credits, additional state funding is required to make renewables economics stack up

Lifetime expected solar Levelized Cost¹ and Levelized Revenue² by build year (NY illustrative example³)
\$/MWh (real 2023)



1) Levelized Cost of Energy; discount rate of 9%, lifetime of 30 years, a 18% load factor, and Energy Community ITC rate (40% of CAPEX, with 10% transaction costs) stepping down in 2034. 2) Levelized Revenue of Energy. 3) Zone C solar receiving Energy Community tax rates.
Sources: Aurora Energy Research

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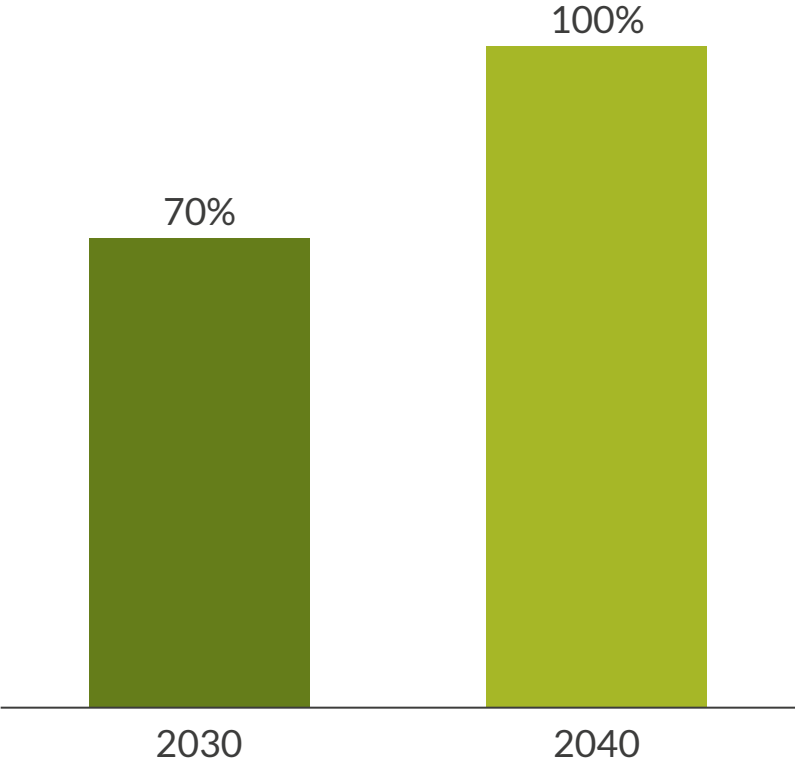
What's next?

What's next?

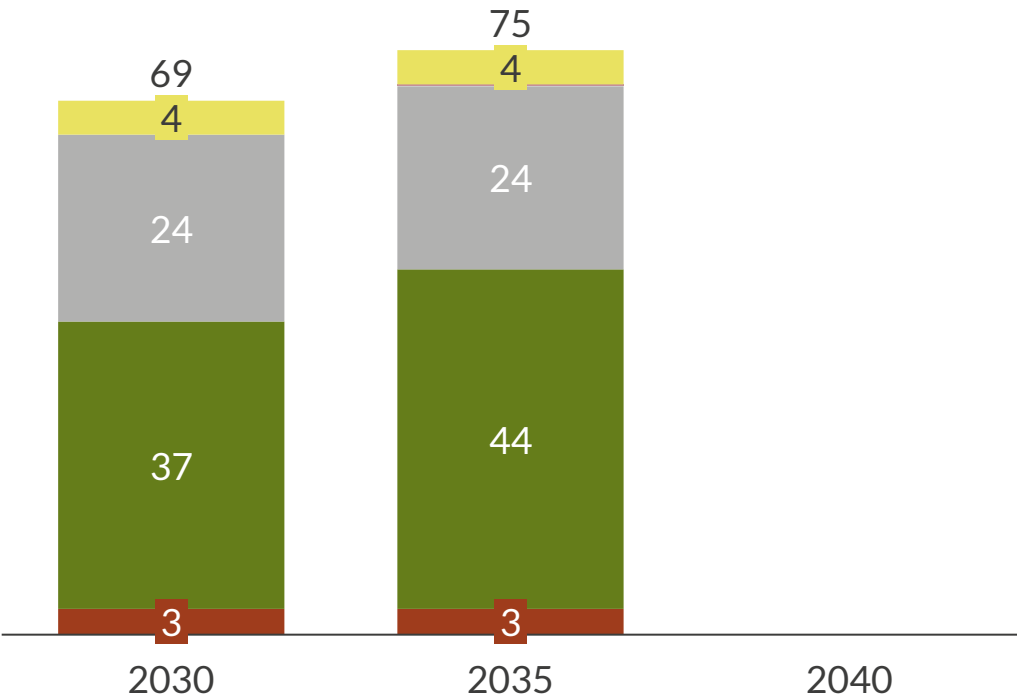
Decarbonizing the “last mile” will **require more investment and technological development** than even the most ambitious states have committed.

Case study | New York targets 100% emissions-free power by 2040

NYISO System & Resource Outlook RPS generation and target %



NYISO System & Resource Outlook installed capacity¹ GW

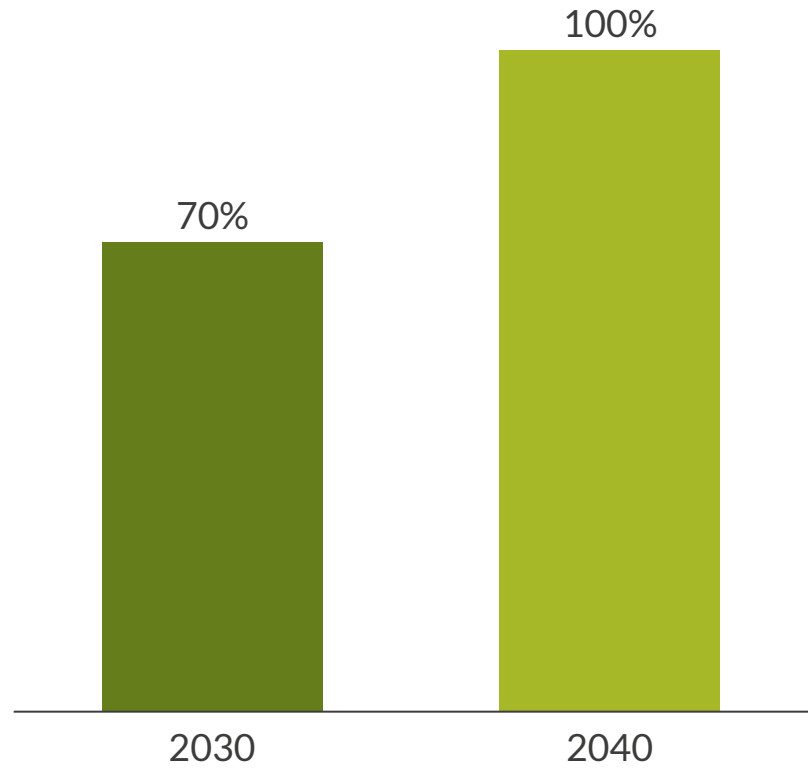


Renewable Generation Zero Emissions Generation² Nuclear Renewables Thermal Battery storage

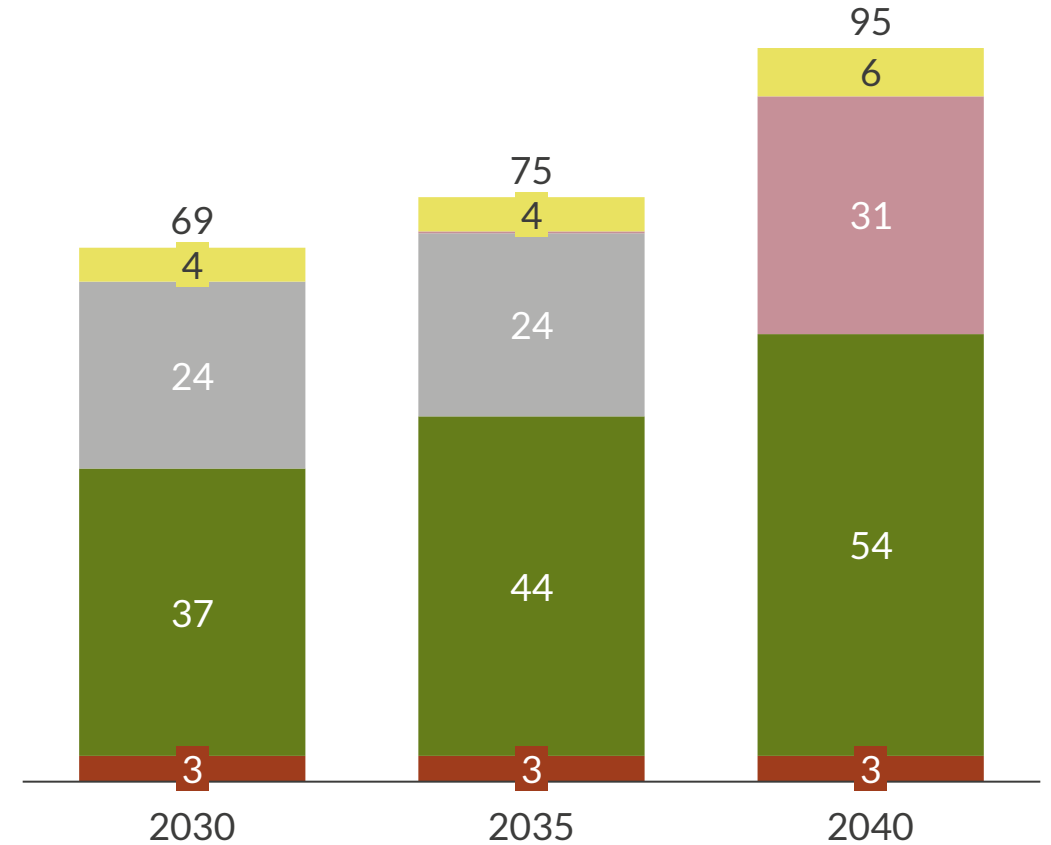
1) NYISO 2023-2042 System & Resource Outlook , Lower Demand Policy Scenario Capacity Expansion Model Results. 2) includes nuclear generation.

Case study | New York targets 100% emissions-free power by 2040 – relying on “Dispatchable Emissions Free Resources”

NYISO System & Resource Outlook RPS generation and target %



NYISO System & Resource Outlook installed capacity¹ GW



■ Renewable Generation ■ Zero Emissions Generation² ■ Nuclear ■ Renewables ■ Thermal ■ DEFR³ ■ Battery storage

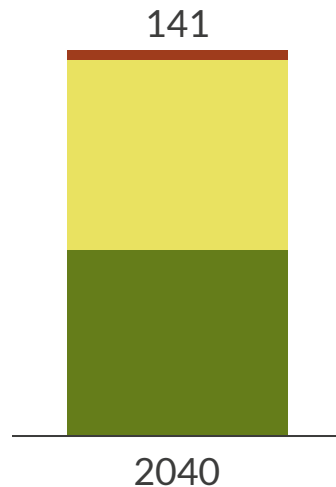
1) NYISO 2023-2042 System & Resource Outlook , Lower Demand Policy Scenario Capacity Expansion Model Results. 2) includes nuclear generation. 3) Dispatchable Emissions-Free Resources

We model three potential future scenarios to understand the challenges in pursuing full decarbonization

Capacity in NYISO by technology GW

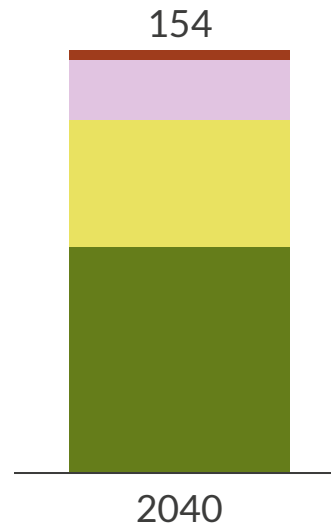
1 Fully Renewable

Meet zero-emissions targets using only currently mature technology



2 Zero-emissions with H2

Meet zero-emissions targets assuming hydrogen peakers will be available

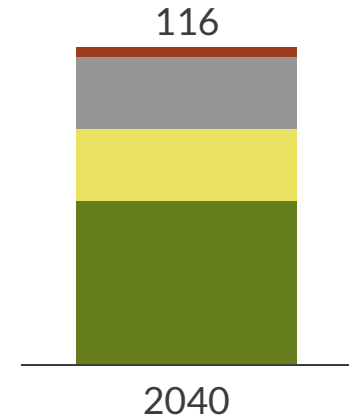


Fully decarbonized

95% decarbonized

3 Low Emissions¹

Push the envelope beyond Aurora Central, but allow low (5%) levels of emissions

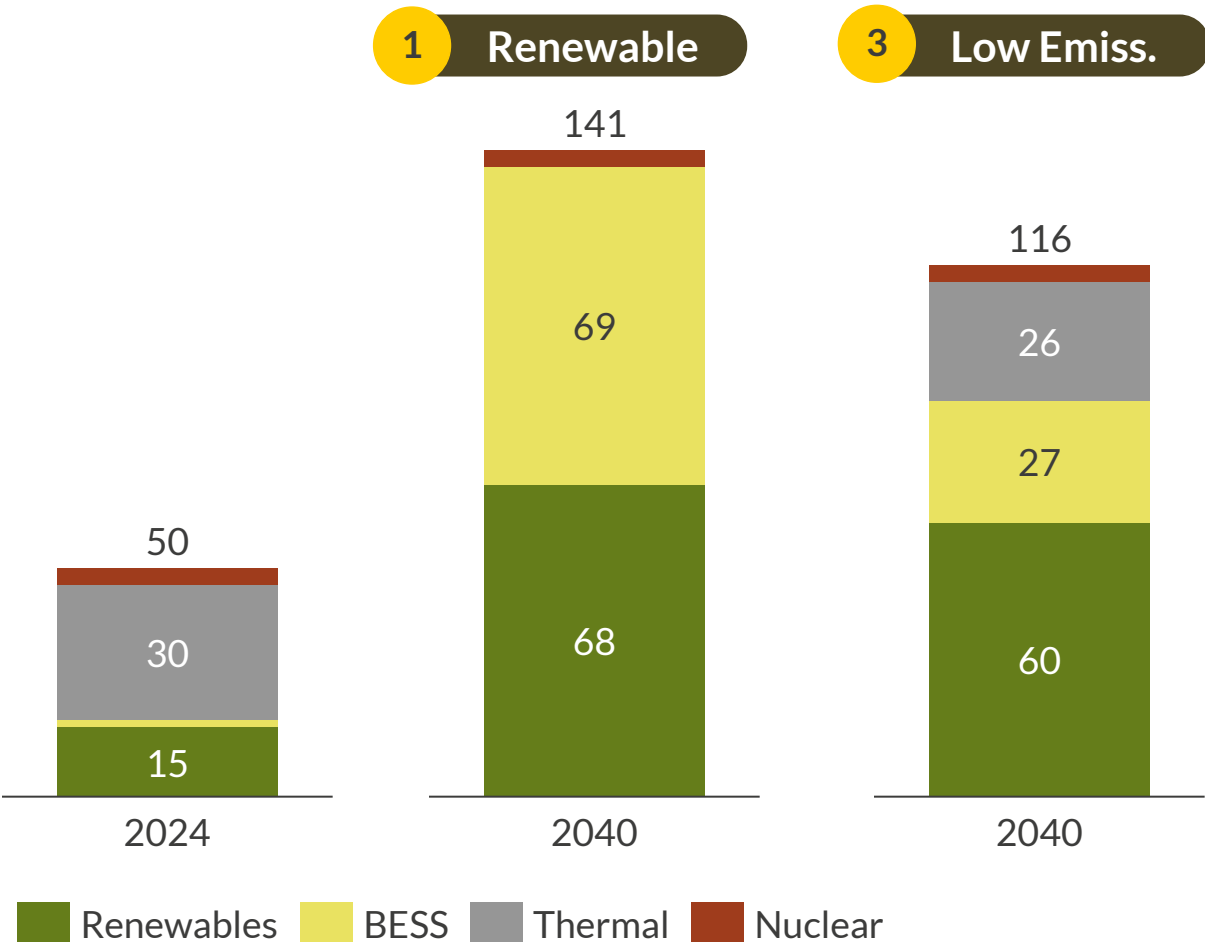


Renewables BESS Thermal Hydrogen peaker Nuclear

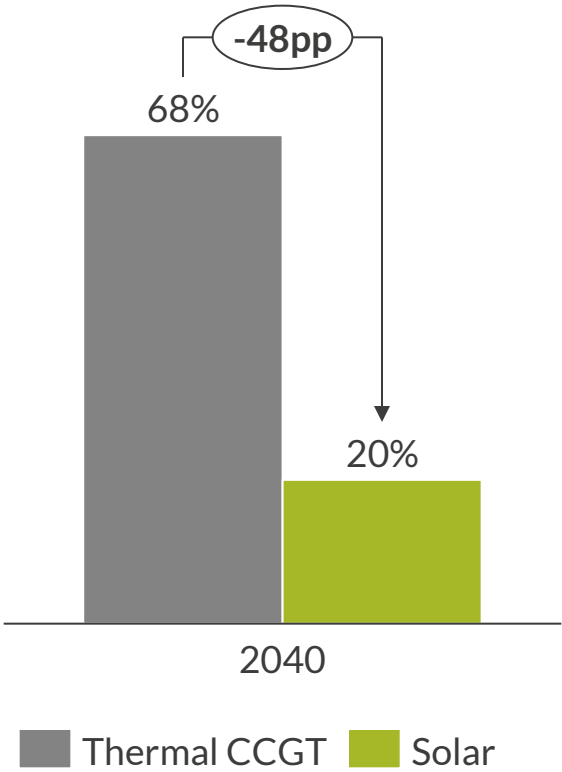
1) Limit the runtime generation of thermal assets to be around 5%

Fully Renewable Case | A zero-emissions case requires over 90GW of additional nameplate capacity constructed by 2040

Capacity in NYISO by technology
GW

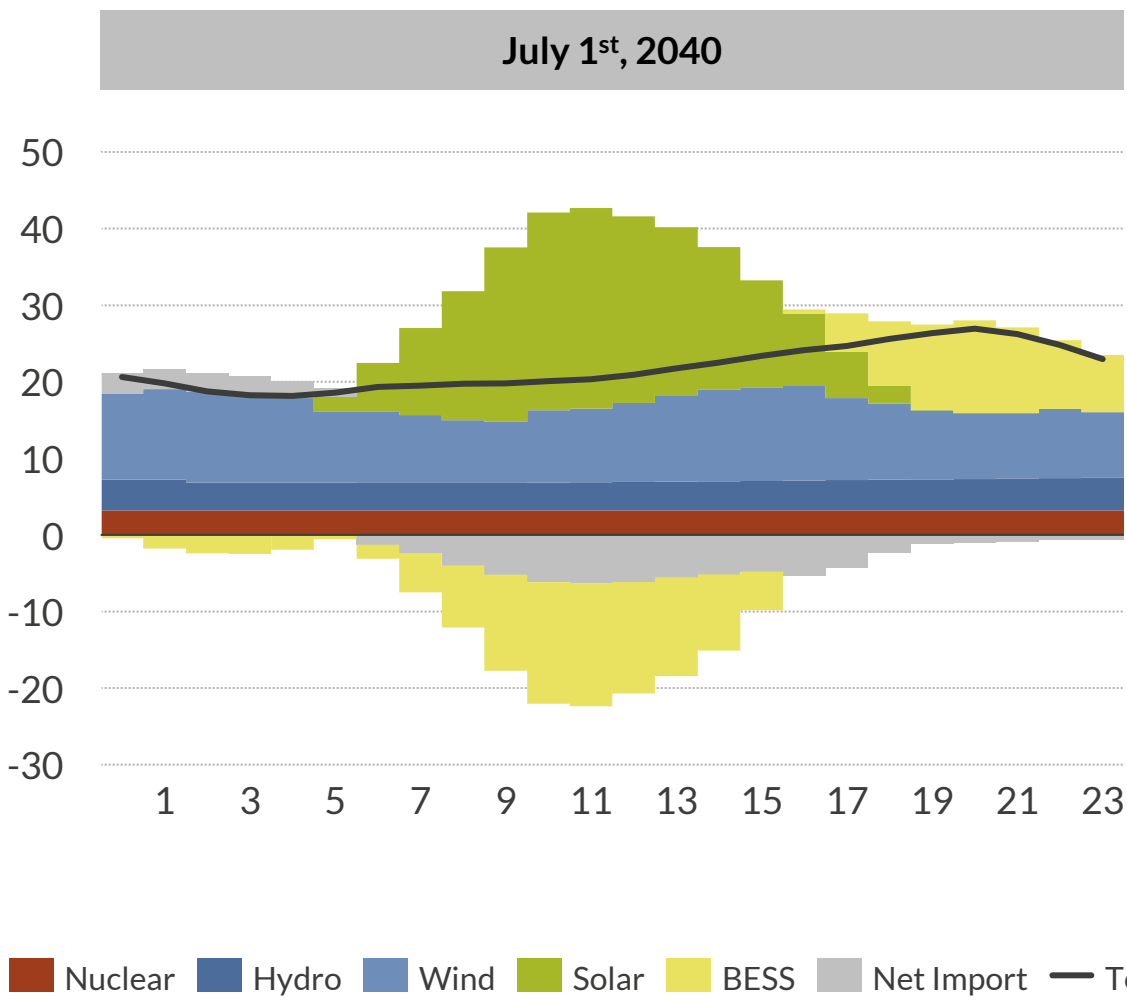


Average capacity factor of solar vs CCGT generator
%



Fully Renewable Case | NYISO needs to import from nearby regions when renewable generation is low

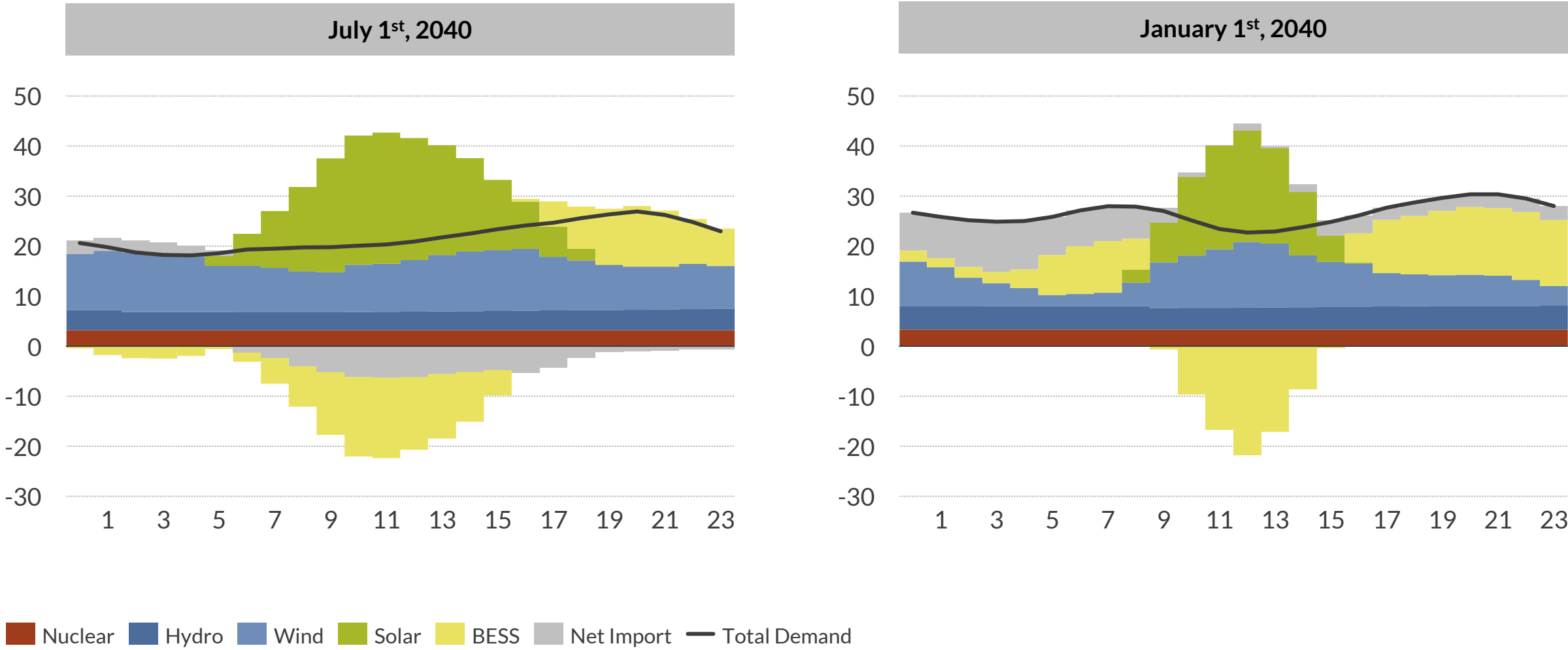
Generation, demand, and net import in NYISO during a summer day in 2040
GW



Fully Renewable Case | NYISO needs to import from nearby regions when renewable generation is low – and imports much more during winter

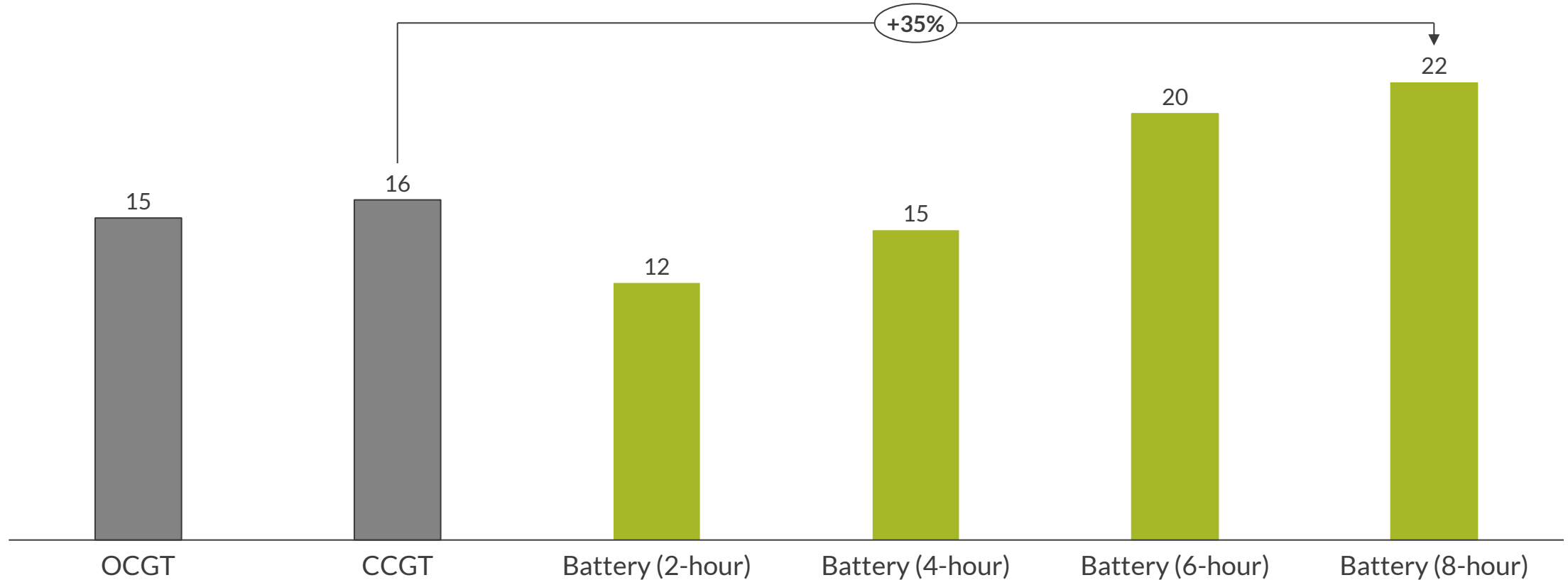
Generation, demand, and net import in NYISO during a summer day and a winter day in 2040

GW



Fully Renewable Case | With longer duration batteries procured for reliability, higher cost of new entry will increase capacity prices

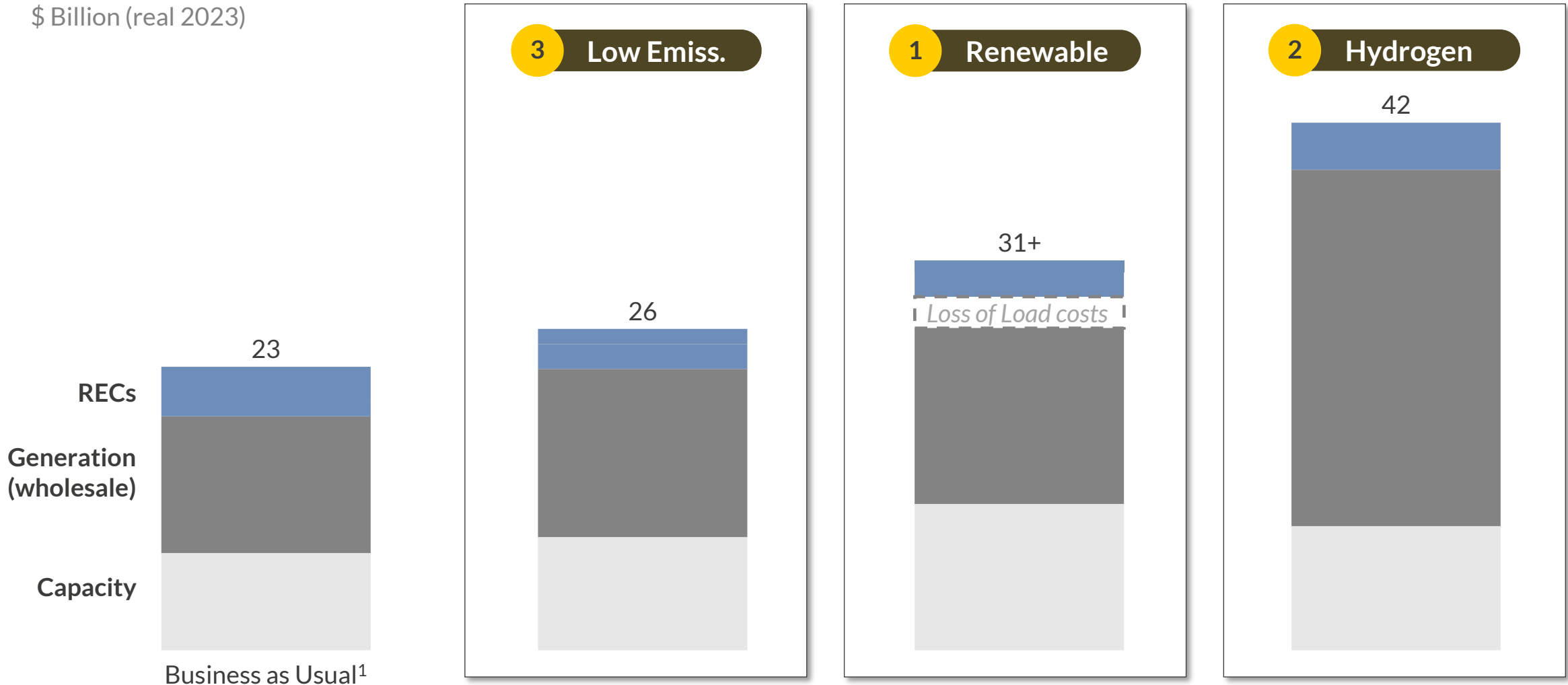
NYISO Zone C Net Cost of New Entry, 2035
\$/kW-month



A low emissions scenario increases system cost by 13% in 2040; decarbonizing fully via hydrogen increases costs by >80%

NYISO total system cost in 2040
\$ Billion (real 2023)

Indicative results

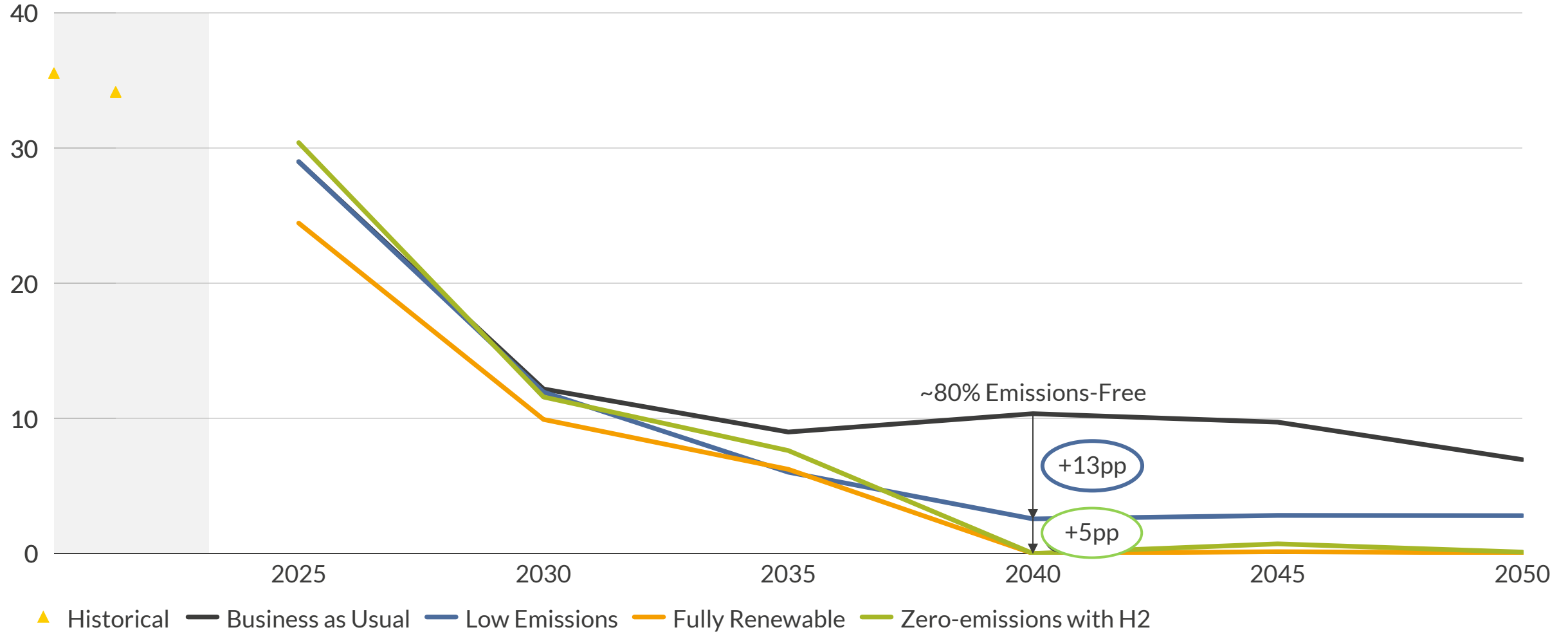


1) Business as Usual assumes 70% renewables by 2040.

A system with only 5% gas remaining has reduced emissions by 93% from today's level

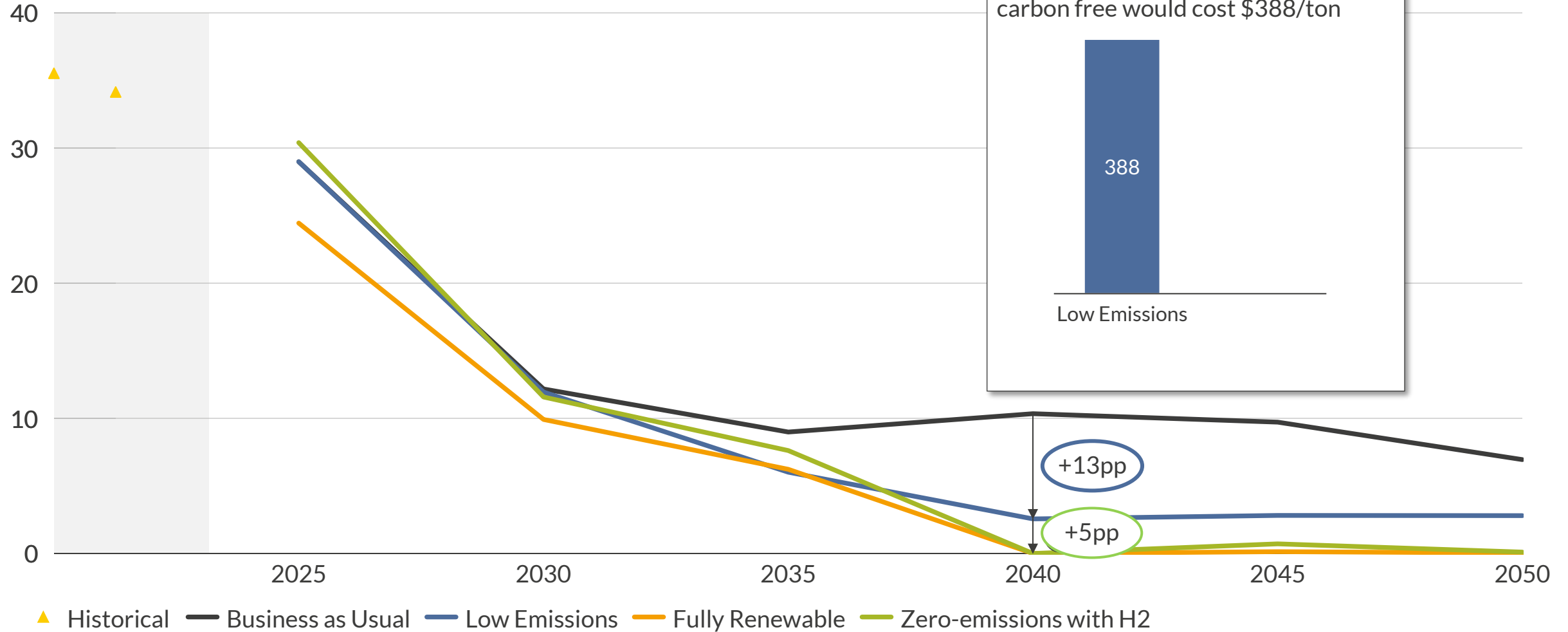
NYISO total power sector emissions

Million metric tons CO₂



A system with only 5% gas remaining has reduced emissions by 93% from today's level

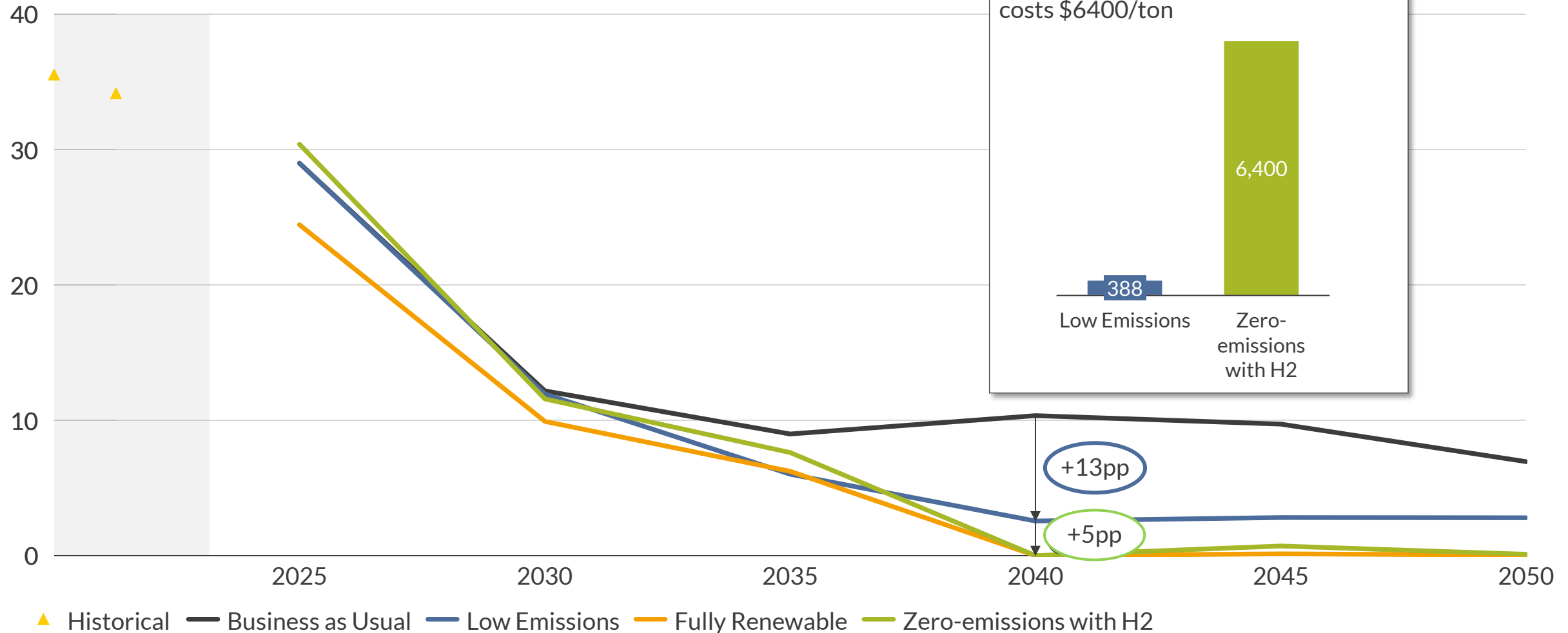
NYISO total power sector emissions
Million metric tons CO₂



A system with only 5% gas remaining has reduced emissions by 93% from today's level – and the last mile is exponentially more expensive

NYISO total power sector emissions

Million metric tons CO₂



What's next?

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ENERGY RESEARCH