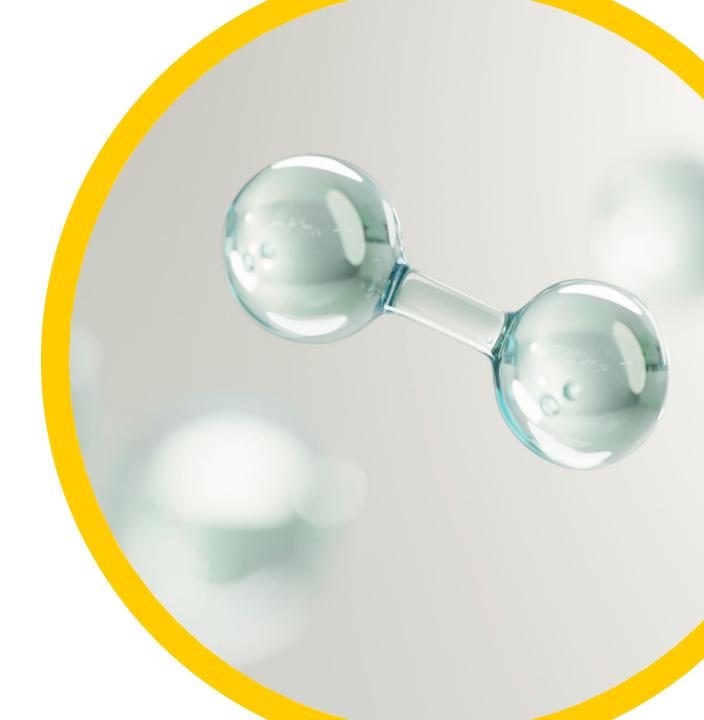


Hydrogen economics in Texas

Aurora Public Webinar | March 23, 2023

REDACTED VERSION



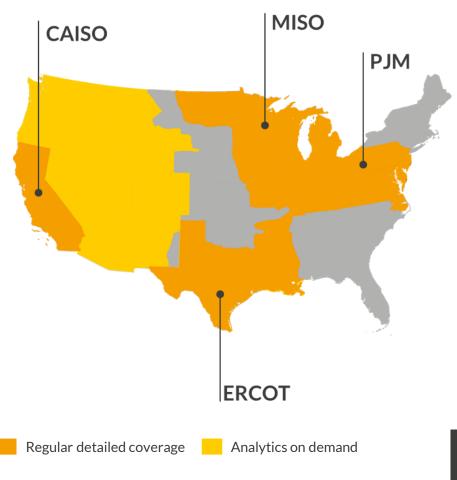
Agenda



- I. Introduction to Aurora & today's session
- II. Current hydrogen landscape
- III. Hydrogen production business models
- IV. Appendix

Aurora's North America public webinars present an overview of our analysis in ERCOT, CAISO, PJM, MISO and beyond





Grid-Scale Battery Storage in PJM: Introduction and Outlook

- In depth look at the value proposition of batteries and the ROI
- Pipeline of projects across ERCOT and CAISO and analysis of historical battery returns
- Favorable investment landscape for batteries in ERCOT and CAISO with varying IRRs

Hydrogen Economics in Texas

- Analysis of hydrogen landscape
 in the United States and current
 policies driving interest
- Deep-dive on clean hydrogen business models in Texas, benchmarked against the cost of producing blue hydrogen
- Additional analysis on the cost of hydrogen transportation and storage

US Commodities Forecast, 2023 Update

- Aurora's in-house commodity forecast update for Natural Gas, Oil, and Coal prices
- Global commodity markets have calmed in the short term
- Prices remain elevated following Russia's invasion of Ukraine amid economic turmoil and shifting supply chains
- CAISO Weather-Year Analysis Webinar upcoming May 2023

2023-2024 Coverage Expansion: NYISO, ISONE, Alberta, WECC, SPP

March 15th, 2023

March 23rd, 2023

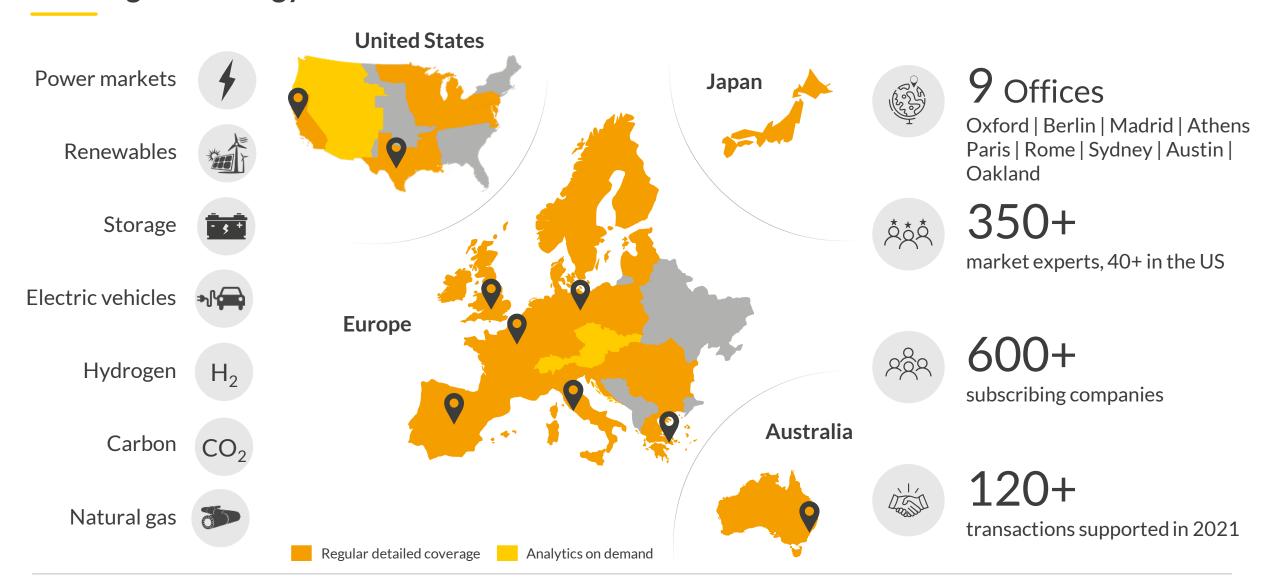
April, 2023

Want to see the whole report?
Curious about Aurora offerings and services?
Looking for more information?

Get in touch! benjamin.bramley@auroraer.com

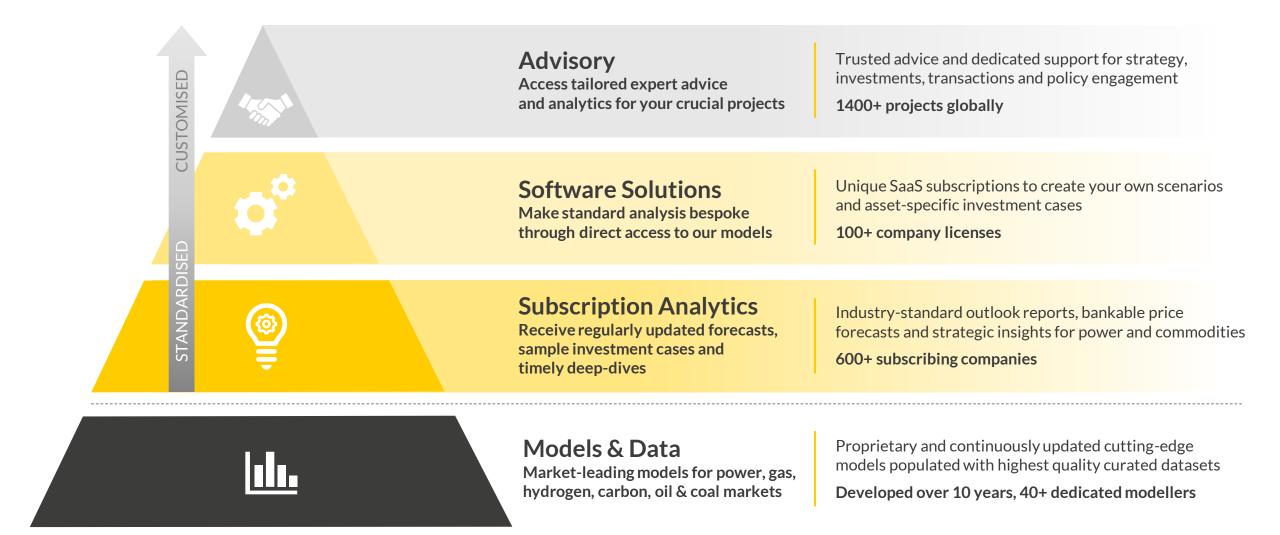
Aurora provides market-leading forecasts & data-driven intelligence for the global energy transition





Our market leading models underpin a comprehensive range of seamlessly integrated services to best suit your needs





Modelling storage is complex. Aurora's forecasts have underpinned the deployment of over 1.5 GW of operational battery assets globally



What is the challenge?

- Modelling a consistent set of day-ahead, real-time and Ancillary service prices accounting for opportunity costs
- Understanding and modelling detailed rules in AS markets, including responding to market changes
- Capturing the role of weather in driving scarcity and AS procurement - annual averages are irrelevant to storage economics, esp. as renewables penetration increases
- Dispatching assets against multiple price series accounting for imperfect foresight, degradation, warranties, route to market, and asset characteristics

Future of the market (difficult to model)

Future of the asset in the market (easier to model)

2017

Sell-side advisory for UKPR's 500+ MW portfolio of peakers and battery storage, sold to Sembcorp for £216m

- Banked by Santander on first project financing of battery storage in the UK for 100 MW Zenobe portfolio 2018
 - Sell-side market advisory for then-largest operational battery storage portfolio in Europe, STEAG's 90 MW bid into the FCR market
 - Supported Pivot Power on sale of company and 2GW portfolio to EDF
 - Supported PE fund on \$50m acquisition of storage developer; bidding support for large developer for DS3 auctions

2019

Example transactions

AUS \$50m in debt financing for 50MW extension of Neoen's Hornsdale battery – first battery project financing in Australia

- Debt and equity raise for 100 MW battery portfolio
- 2021 Development/financing of 150MW Hazelwood BESS project
- Buy-side advisor on multiple equity transactions for over 1GW of battery storage projects across Texas
 - Sell-side advisor for 1.1 GW of battery storage from BMES to **UBS** Asset Management and Cypress Creek Renewables

How do we address it?

- ✓ Offer valuations for a range of standard and bespoke market scenarios
- ✓ Work closely with clients to ensure the valuation is specific to their asset or portfolio characteristics
- ✓ Model storage margins for all major business models including arbitrage, Ancillary Services, and hybrid
- ✓ Dispatch against consistent day-ahead, real-time and AS prices
- ✓ Account for degradation and imperfect foresight
- ✓ Present results in slides and cashflow model at monthly, quarterly and annual granularity

Aurora is trusted as a bankable lender's advisor across US and European power markets



Aurora's price forecasts have been relied upon by lenders in recently completed transactions:



Aurora's battery forecasts utilize both our long-term market model and the battery asset dispatch model



Step 1: Model the wholesale and ancillary markets

Wholesale market assumptions

 Technology, commodity, demand, policy assumptions etc.











PJM Power Market Model

- Simultaneously models wholesale, ancillary, capacity, and REC markets
 - Hourly granularity
 - Iterative modelling
- Capacity build / exit / mothballing
 - IRR / NPV driven
- Detailed technology assessments



Continuous iteration until an equilibrium is reached

Wholesale prices

- DA prices at 1-hour granularity
- RT prices at 1-hour granularity derived from DA prices

Ancillary service prices

 All main services consistent with DA prices

Capacity market prices

 Internally consistent with wholesale and ancillary service prices

All additional revenue streams

• E.g., RECs based on revenue requirements and shortfall dynamics

Step 2: Model the battery asset dispatch

Asset business models

- Business model: Energy only, Ancillary service only, optimized across markets
 - Connection: Standalone/ co-located with solar/thermal/wind asset with/without DC coupling
 - Location: Relevant hub price and LMP bonus

Storage asset dispatch mode

- Model trading strategy against hourly prices in sequence
- Lifetime impact of degradation

Storage asset dispatch model

- Monthly and yearly granularity
 - Gross margins by market

Storage technical parameters and constraints

- Technology: lithium ion/ pumped storage/ flow
 - Size
 - Duration
 - Degradation

- Cycling constraints
- Round trip efficiency
- Co-location charging
- Location and LMP bonus

In-house model

Input

Output

Today's session will provide a deep-dive into green hydrogen production business models and its potential impact on the power sector



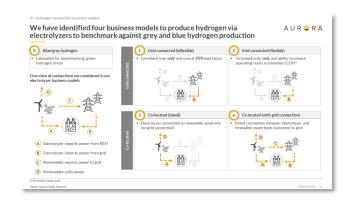
US & Texas hydrogen landscape

- Demand concentrated in the US Gulf Coast: Sixty percent of current US hydrogen demand located in Texas and Louisiana
- Hydrogen production comes in many colors: Current production is ~80% grey and ~20% as a by-product of other processes
- Proposed hubs and electrolyzer projects:
 Three proposed hubs in Texas and at least
 11 announced electrolysis projects

The Bipartisan Infrastructure Deal will establish 6-10 hydrogen hubs in the US; at least three proposed hubs are located in Texas The Bipartisan Infrastructure Deal was passed in to law in November of 2021 with a provision to allocate up to \$7 billion to fund of 10 clean hydrogen hubs, aiming to convert supply to end use. In December 2022, the DCE encouraged 33 of the 79 submitted concept papers to continue to the final application (situe April 2022). Novem 11, july proposal Proposed 12 hub details Proposed 12 h

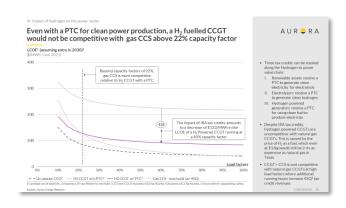
Green hydrogen production business models

- Benchmark against grey and blue hydrogen production costs: With IRA tax credits, blue hydrogen production costs are between \$ to \$ /kg H₂
- Green hydrogen business models:
 Electrolyzers co-located with renewables can reach a \$ ____ \$ ___ /kg H₂ range (island and grid connected), grid-connected models not co-located with renewables remain uncompetitive
- Transport and storage infrastructure:
 Delivering hydrogen to end-uses requires pipeline and storage infrastructure



Hydrogen in the power sector

- Hydrogen role in power: Hydrogen will have an impact throughout the value chain
- Tax credit stackability: Hydrogen for power generation could potentially capture the renewables PTC, hydrogen PTC and 45V for clean power generation
- Competitiveness for power generation:
 We estimate the LCOE of hydrogen
 CCGTs is greater than CCS CCGTs for capacity factors above 22%



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Several challenges exist in the uptake of clean hydrogen, though its potential for decarbonization could be vast



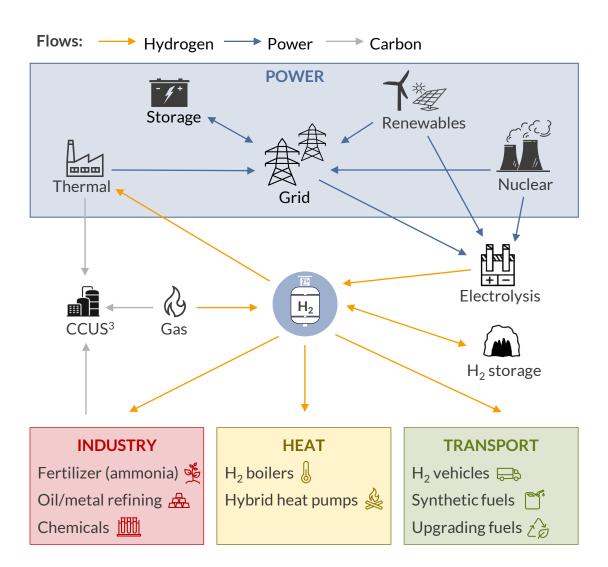
- 1 The role of hydrogen for decarbonization could be vast in scale and scope
- Hydrogen (H₂) has emerged as a leading option to reduce economy-wide emissions due to the versatility of its application across sectors and the broad range of production sources
- H₂ can decarbonize harder-to-abate sectors where electrification will not suffice

1 Production

- Hydrogen can be produced from different sources, including natural gas and electricity
- Increased supply will largely come from electrolysis or gas reformation

2 Consumption

- Hydrogen will see extensive application in sectors with limited clean alternatives e.g. heavy duty transport, shipping, steel manufacturing, etc.
- It may also play a role in the US power sector where it can be blended with natural gas to create lower emission electricity
- 2 Several challenges remain to the uptake of clean hydrogen in the US
- Commercial readiness clean hydrogen and hydrogen-ready technologies are still nascent, and the economics of commercial-scale rollout are still unclear
- Efficiency low efficiencies are typical of production processes¹ and of consumption²
- Infrastructure a fully fledged transport and storage network will be required to untap the full potential of hydrogen



¹⁾ Due to conversion losses, losses resulting from further compression or cooling, 2) I.e. hydrogen boilers are less efficient than electric alternatives. 3) Carbon capture, utilization, and storage.

Color

Green

Pink

Yellow

Turquoise

White

Grev

Blue

Brown¹

There are many ways to produce hydrogen though gas reformation is dominant in practice, making up 82% of total production in 2021

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The hydrogen "rainbow" consists of various feedstocks and processes

Input

Electricity -

Renewables

Electricity -

Electricity -

Natural gas

Byproduct of

industrial

processes⁶

Natural gas

Natural gas

Coal/lignite

pulled from grid

Nuclear

Process

Electrolysis

Electrolysis

Electrolysis

Methane

pyrolysis

Biomass

conversion

Gas reformation

Gas reformation

with CCS

Gasification

Two main processes – electrolysis and gas reformation with CCUS³ – are of primary interest for federal subsidies

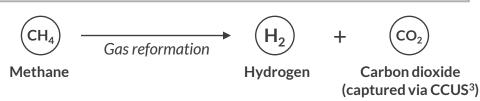
Though current hydrogen demand is met primarily with grey H₂

Hydrogen production through electrolysis

 H_2O \longrightarrow H_2 + O_2 Water \longrightarrow Hydrogen Oxygen

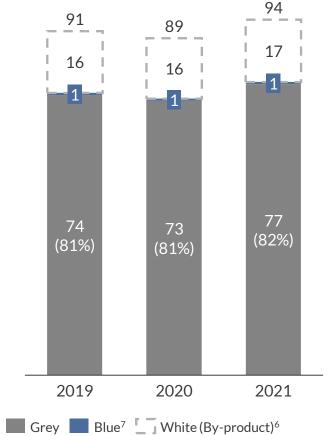
- Electricity goes through a process called electrolysis which splits water molecules to produce hydrogen and oxygen
- Green hydrogen, using electricity from renewables, is expected to be the highest in demand for meeting decarbonization targets

Hydrogen production through gas reformation



- Methane (natural gas) goes through a process called gas reformation to produce hydrogen and carbon dioxide – with CCUS it is blue hydrogen, without CCUS it is grey hydrogen
- Production costs will be determined by the natural gas price
- Processes include SMR⁴ and ATR⁵

Annual global H₂ production by type Million metric tons H₂



¹⁾ Also referred to as black hydrogen. 2) Inflation Reduction Act, for construction start years 2022-2032. 3) Carbon capture, utilization and storage. 4) Steam Methane Reforming. 5) Autothermal Reforming. 6) Primarily from processes in the petrochemical industry. 7) As of April 2021, there were seven active blue hydrogen plants globally, producing a combined ~4,000 metric tonnes of hydrogen per day.

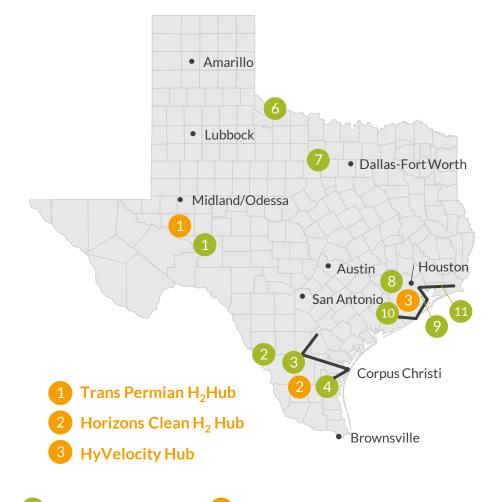
Sources: Aurora Energy Research, EIA, Global CCS Institute.

Texas' characteristics make it an attractive state for clean hydrogen investment; 90% of all US hydrogen pipelines are along the Gulf Coast



Topic	Blue hydrogen	Green hydrogen
Production	Abundant natural gas production and low gas prices	Windy areas, high irradiance, relatively fast interconnection, competitive market, cheap and abundant land
Transport	Existing natural gas and hydrogen pipeline infrastructure – 60% of all US hydrogen is already produced and moved along the Texas and Louisiana coasts where there is also 90% of US hydrogen pipeline infrastructure Coastal access for exports – in the form of ammonia, liquid H ₂ , etc.	
Storage	Depleted conventional oil and gas wells for sequestration of carbon dioxide	Natural salt caverns in South Texas and along the Gulf Coast for hydrogen storage
End-use	Existing hydrogen demand along the Gulf Coast from oil refining, petrochemicals, fertilizer production, and aerospace operations	
Culture	Texas' economy is historically tied up in energy , strong labor force in oil and gas and an educated workforce. Blue hydrogen serves as a transition fuel for oil and gas, green hydrogen as a new fuel	

Key locations in Texas for hydrogen production¹



Planned green H2 projects Planned H2 hubs — Pipeline infrastructure

¹⁾ Most planned blue hydrogen projects are along the coast near demand.

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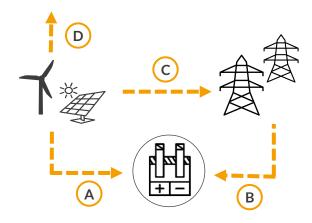
We have identified four business models for hydrogen production via electrolyzers to benchmark against grey and blue production



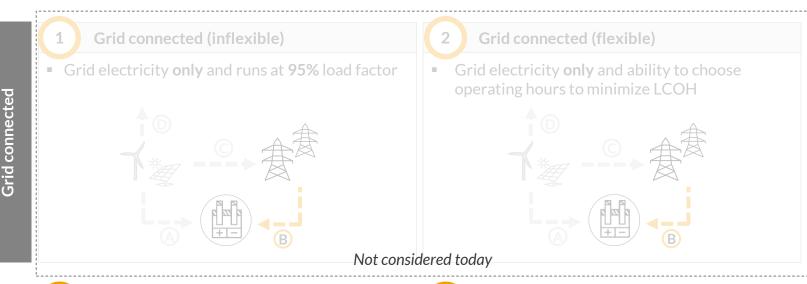


 Calculated for benchmarking green hydrogen prices

Overview of connections we considered in our electrolyzer business models

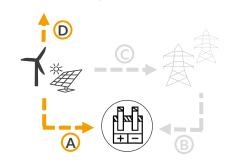


- Electrolyzer imports power from renewables
- Electrolyzer imports power from grid
- Renewables exports power to grid
- Renewables spills power



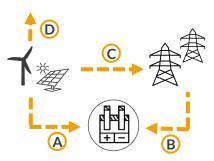
Co-located (island)

Electrolyzer connected to renewable asset only (no grid connection)



Co-located (with grid connection)

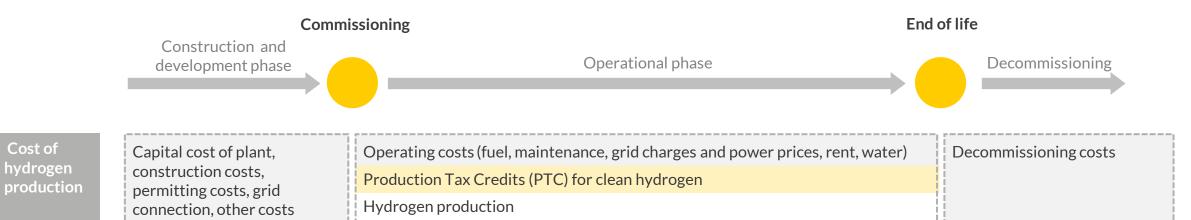
 Direct connection between electrolyzer and renewable asset; both connected to grid



We use the levelized cost of hydrogen production (LCOH) to compare across different types and output levels of hydrogen



Schematic of hydrogen production plant lifetime



LCOH definition

Cost of

hydrogen

The Levelized Cost of Hydrogen (LCOH) production represents the lifetime average production costs for a plant commissioned in a certain year

Why we use LCOH

The LCOH allows us to compare different modes of hydrogen production by considering the production costs over the whole lifetime. Using LCOH, one can set benchmarks below which production of green hydrogen becomes cost competitive with blue and grey hydrogen

- How is it calculated?
- LCOH is calculated by dividing the net present value (NPV) of the total lifetime costs and subsidies of the asset by the discounted total hydrogen production over the lifetime of the electrolyzer
- This gives one value of LCOH for the lifetime of the asset (in any given year the actual production costs may vary, depending on the fuel and other variable costs)

Cost Subsidy

Hydrogen produced via electrolysis can receive a PTC of \$3/kg H₂ and business models co-located with renewables can stack tax credits



Tax credit stackability

Expectation that both the electricity-generating asset and the electrolyzer may get a PTC

Potential lifecycle benefits for hydrogen production

1 Renewable energy generation for electrolysis



Wind and solar generation qualifies for the Production Tax Credit or Investment Tax credit (as much as \$32/MWh for ten years or 60% of capital expenditure, respectively)

2 Clean hydrogen production



Clean hydrogen production is eligible for Section 45V PTC. Alternatively, blue hydrogen can opt for Section 45Q PTC for carbon sequestration

3 Zero-emission electricity generation



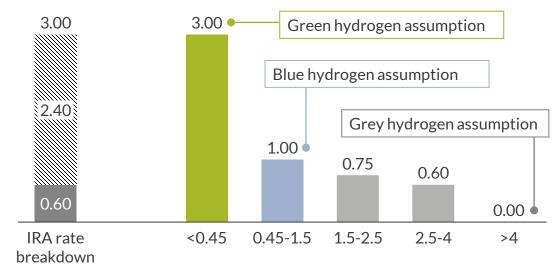
If the hydrogen is used as a feedstock for electricity production, the facility is eligible for PTC or ITC as zero-carbon electricity generation

- Stacked credits are possible for an electrolyzer co-located with a wind or solar asset. Tax credit rates for electricity generation vary by meeting a range of criteria: wage and apprenticeship requirements, use of domestic content, low income or energy community siting, etc.
- This effectively reduces costs, reducing the overall cost of H₂ production

Tax credit availability

Electrolyzers can receive a maximum of \$3/kg H₂ PTC, blue hydrogen receives \$1/kg PTC

Applicable 45V PTC rate based on CO_2e kg to H_2 kg ratio $\frac{1}{2}kg$

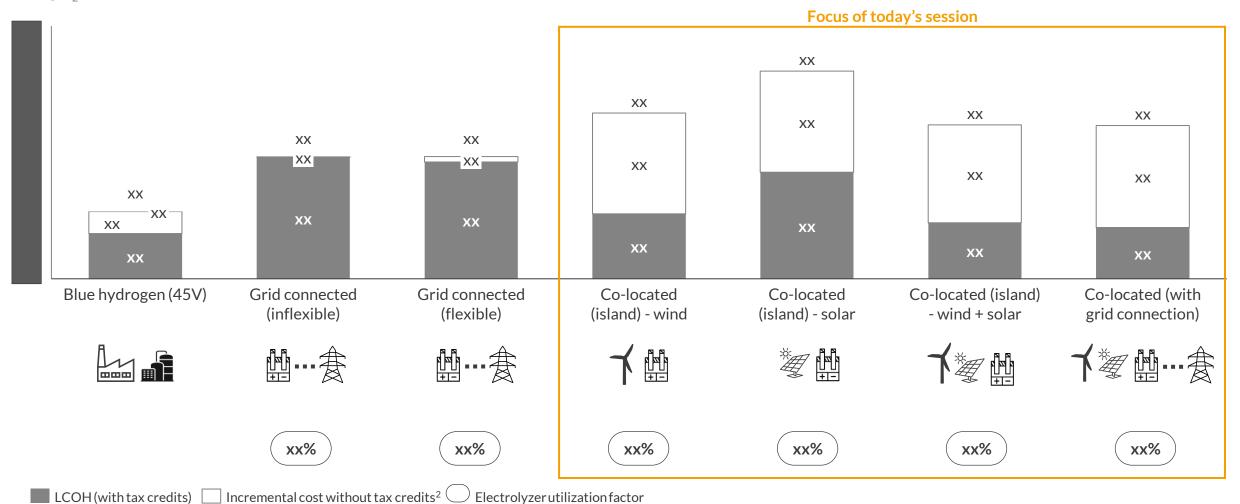


- Base rate, meeting clean qualifications
- With prevailing wage and apprenticeship requirements met
- The Inflation Reduction Act introduced a direct pay Production Tax Credit (PTC) for low-emission hydrogen production
- The applicable credit rate is based on a tiered system of labor and emissions requirements. If i) wage requirements are met and ii) the ratio of emissions created to hydrogen produced is 1:1, a facility would receive a PTC of \$1/kg H₂

For a 2030 commissioning, the co-located models achieve a competitive LCOH with blue and grey hydrogen thanks to the PTC

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Levelized cost of electrolyzer H_2 production, 2030 commissioning, South hub $\frac{1}{2} (\text{real } 2021)$



1) Inflexible model using an alkaline electrolyzer; all other models using PEM. 2) Tax credits for clean hydrogen production, tax credits from co-located renewables assets. For grid-connected business models, value of tax credits for electricity in the wholesale market remains.

For electrolyzers co-located with renewables, optimal sizing of wind and solar is critical to maximize load factor and minimize spillage







The key consideration for this business model is the size of the electrolyzer relative to the renewable asset, which can take three forms:

(1) Under-utilized electrolyzer

If the renewable asset is not sized optimally, the hydrogen costs can be high due to a low utilization of the electrolyzer

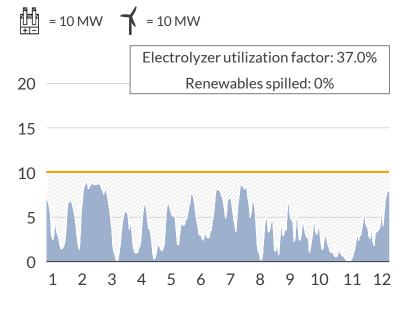
(2) Over-sized renewable asset

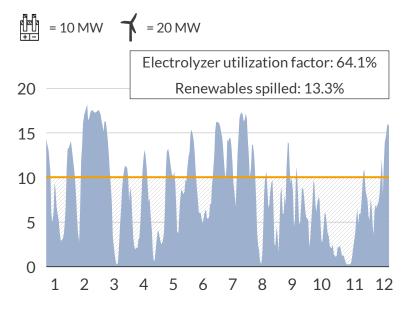
If the renewable asset is too oversized relative to the electrolyzer capacity, this can lead to significant energy spillage and a high LCOH as the renewable costs are also taken into account¹

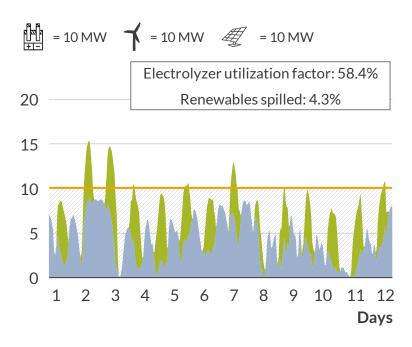
(3) Hybrid renewables

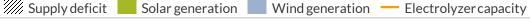
Hybrid wind and solar co-location can help to achieve a higher ratio of electrolyzer utilization factor to spilled power

Example electricity generation profiles for various renewable sizings, MW









1) Curtailment is reflected in the LCOH, as energy spillage leads to a higher average cost of energy, increasing renewable hydrogen production costs.

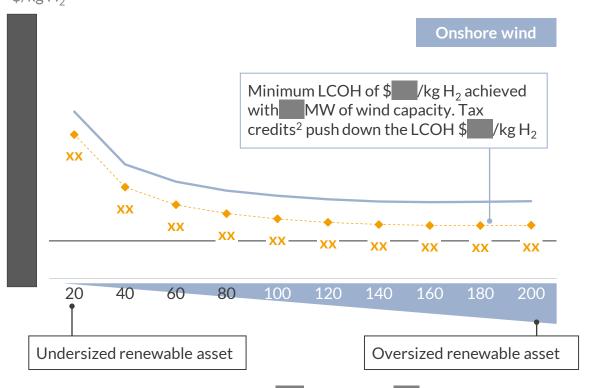
Sources: Aurora Energy Research CONFIDENTIAL 19

For 2030 commissioning, MW wind is optimal for MW electrolyzer while solar co-location is less attractive due to lower electrolyzer utilization



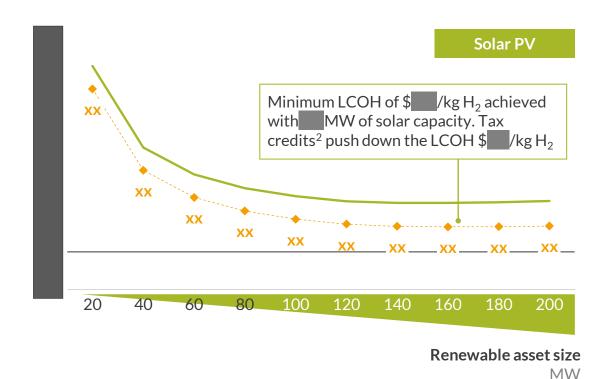


LCOH of a 100 MW electrolyzer, South Hub, 2030 $\frac{1}{2}$



- The LCOH reaches a minimum of \$\textstyle \textstyle \textstyle
- When wind is undersized, the low electrolyzer output results in a higher hydrogen price due to not sharing out CAPEX and fixed costs

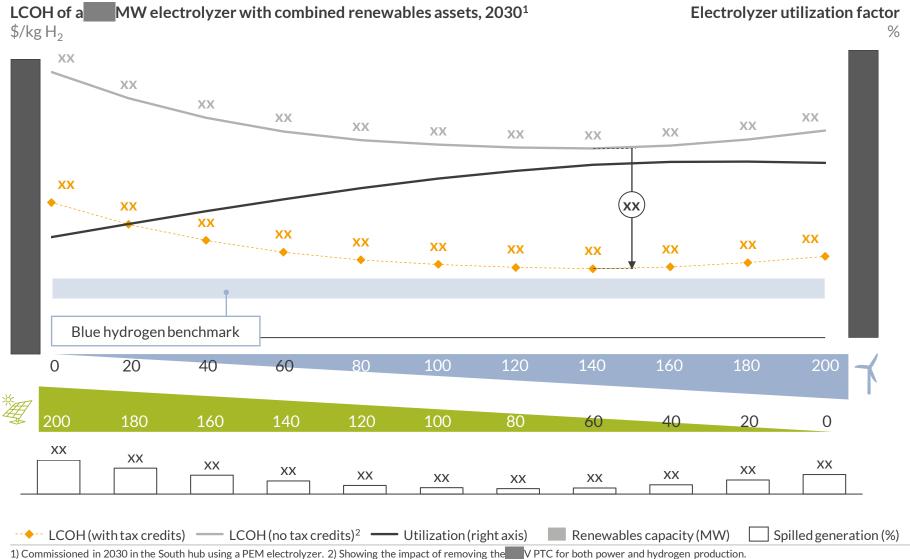
LCOH (with hydrogen and renewables tax credits) — LCOH (no tax credits)²



- Low solar load factors lead to limited utilization of the electrolyzer¹, resulting in high LCOH relative to co-location with onshore wind. The electrolyzer reaches
 % utilization at MW, p.p. less than wind at same capacity
- The inflection point in the LCOH curve for solar occurs at a MW. Beyond this size, spilled electricity and higher CAPEX cause the LCOH to increase

1) Using average annual load factors of 60% for wind and 60% for solar. 2) Showing the impact of removing the 600 V PTC for both power and hydrogen production.

A combination of MW wind and MW solar lowers LCOH to \$ /kg H₂ at an electrolyzer utilization factor of





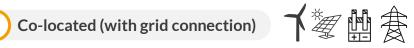


- Complementary production profiles of solar PV and onshore wind help increase electrolyzer utilization, thereby reducing the cost of the project
- The economic optimal asset sizing can reduce the LCOH to \$ /kg H₂, comprised of MW of wind and MW of solar with only % of generation spilled. However, this does not take into account storage, transportation, or the offaker's preferred production profile
- Combining wind and solar technologies improves the business case compared to colocation with a single renewable asset, reductions totalling \$ /kg H₂ for solar and only \$ /kg H₂ for wind
- The availability of hydrogen and electricity PTCs drive down LCOH by \$ /kg H₂ in the optimal configuration

Adding a grid connection to a co-located electrolyzer can increase electrolyzer utilization and adds another source of revenue





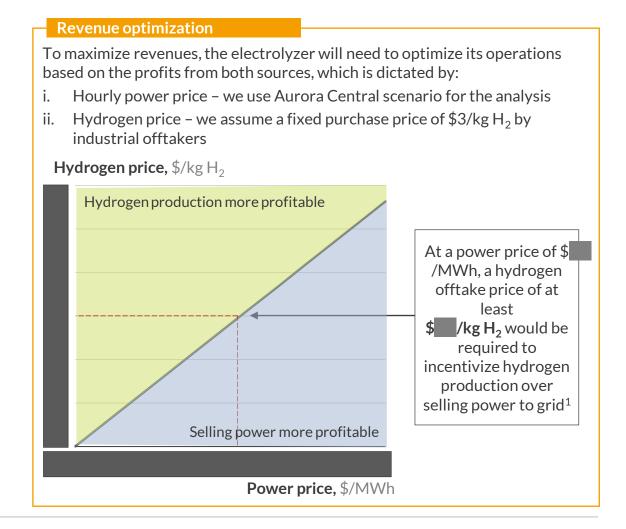


Under this business model, revenue come from two sources:



- Hydrogen exports
- The electrolyzer produces hydrogen with power from the renewables assets or the grid
- Produced hydrogen is sold to offtakers, e.g. industry

- **Electricity exports**
- The renewables assets generate electricity and sell to the grid at wholesale prices
- Or it supplies power to the electrolyzer if hydrogen is more valuable
- A Co-located (with grid connection) business model expands on the Colocated (island) electrolyzer model. Adding a grid connection allows for greater flexibility in hydrogen production
- With a grid connection, the electrolyzer can choose to purchase grid electricity to increase its production when renewables generation is insufficient and it is still profitable to produce hydrogen
- The model can also sell any excess renewable generation (minimizing spill) and sell power generated from co-located renewables to the grid when prices are high



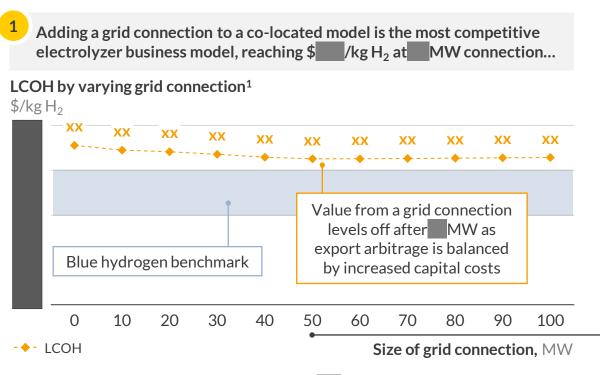
1) Assuming no hydrogen PTC.

Sources: Aurora Energy Research CONFIDENTIAL 22

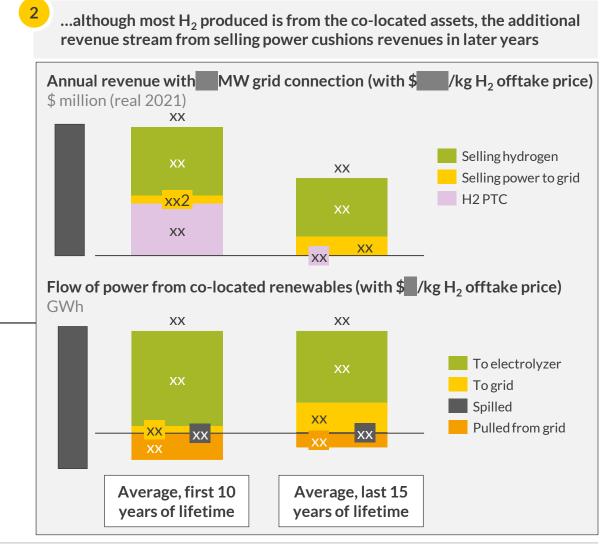
A grid connection can decrease LCOH by an additional \$\bigset\$ /kg H₂ and provide an additional secure revenue stream from power sales



4 Co-located (with grid connection)



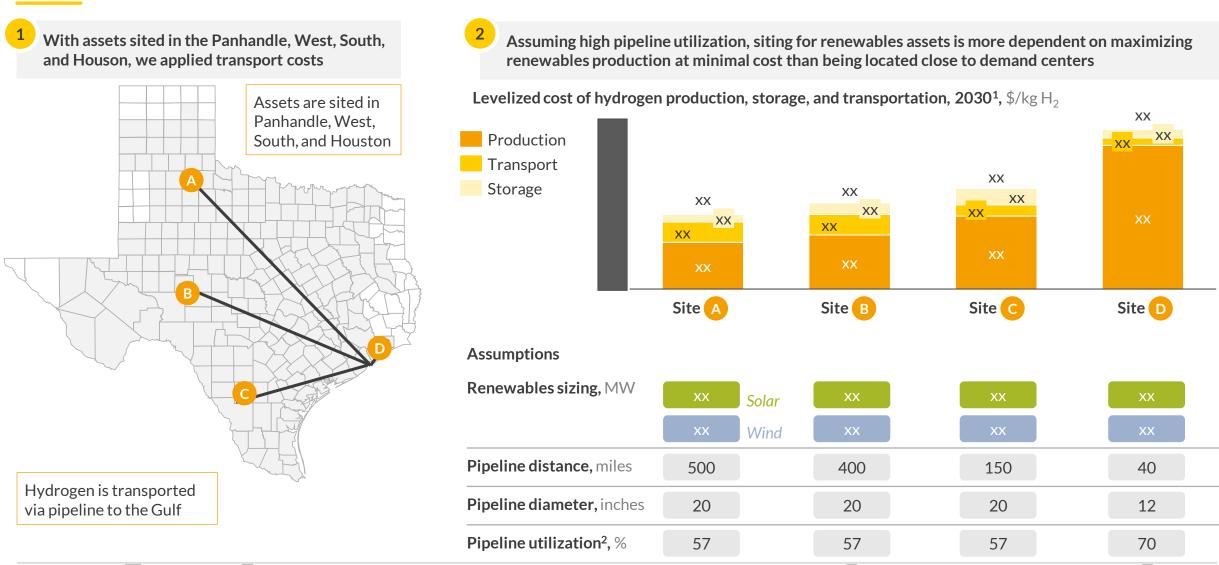
- Revenue from the clean H₂ PTC makes up % of revenue in the first ten years of operation (assuming a fixed \$ //kg H₂ offtake price). After PTC expiration, a growing share comes from exporting power to the grid as the assets engage in arbitrage without factoring the opportunity cost of the hydrogen PTC
- Imported power from grid for H₂ production steadily declines as wholesale prices increase and offtake remains steady - \$ /MWh is the breakeven
- Renewables spill increases in later years, occurring when generation is sufficient to fully power the electrolyzer and wholesale prices are negative



^{1) 50} MW electrolyzer with MW onshore wind asset and MW solar asset. For 2030 commissioning, South hub using PEM electrolyzer.

In addition to asset sizing, transportation and storage costs will play a critical role in delivering hydrogen at a competitive price





1) 2030 commissioning, MW electrolyzer with MW renewables capacity. Co-located (island) model 2) Assuming an aggregation of supply upstream of pipeline corresponding to GW of electrolyzer capacity for sites A,B,C and approximately GW for site D

Key takeaways from Aurora's Group Meeting on hydrogen in the ERCOT market



- The Gulf Coast currently produces 60% of the US' hydrogen and is poised to expand further. The Bipartisan Infrastructure Deal will establish 6-10 hydrogen hubs in the US; at least three proposed hubs are located in Texas
- For green hydrogen to take off at scale it will need to be competitive with blue hydrogen production. With IRA tax credits, blue hydrogen production costs in 2030 are between \$100 to \$100 kg H₂
- Electrolyzers co-located with renewables can reach a \$ ____- \$ ____/kg H₂ range (island and grid connected). Grid-connected business models without co-located renewables remain uncompetitive
- In addition to asset sizing, transportation and storage costs will play a critical role in delivering hydrogen at a competitive price. Siting hydrogen next to demand will reduce costs, but may lower renewables resource
- Hydrogen for power generation could potentially capture the renewables PTC, hydrogen PTC and 45V for clean power generation. Even when stacking the tax credits, the LCOE of hydrogen CCGTs is greater than CCS CCGTs for capacity factors above %



Details and disclaimer

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