Earlier this year, I bought 123 acres of land in Lakeside, CA. I've named it ecromata. I've been considering for a while how to build a competitor to the university system, and well, you have to start somewhere. It's a idea that's surprisingly broad, and in my mind has this as a sub goal. The goal of course isn't to build another Harvard, because you'll be subject to the same causes and forces of the current Harvard. The idea is to build a *different type of Harvard*.

At comma, management has been able to be quite chill. I think of myself like the teacher from Good Will Hunting, and even if I'm not as capable as everyone we hire, I can tell the difference. Hopefully people there trust my ability to properly evaluate skill and contributions, and also trust my second order ability to select those who can properly evaluate skill and contribution. It helps also to have shared growth and shared ownership with people who are aligned with the mission.

Software has this beautiful way of being tool complete and much harder to regress than physical things. You can always revert software. The management problem on the land is not as simple, and you start to empathize with the professional managerial class more. They are legitimately good at managing and fighting entropy; I live in an apartment managed by them.

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To deliver the same standard of living as my downtown San Diego apartment on the land would be a full time job. And the really unfortunate thing is that it's not tool complete.

Consider going to a well to fetch water. Every day, you have to do that. And every day you do it, it doesn't become easier. You can't automate it without a different type of technology. You wouldn't be using buckets, but rather pipes and a pump. (pre industrial revolution, this technology was humans)

But the problem doesn't stop there. A pump wears out, and eventually needs to be replaced. Entropy is constantly chipping away at it, in a way that it doesn't chip away at software. And to deal with that, you need another different type of technology.

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