

# User Margin in Per-Usage billing setup



# What this will be about

- Matej Sestak
  - Doing Data at Apify
  - Background in CS and ML
  - Transitioned into Data engineering/analytics
- This talk will give you insight into:
  - Why you should care about your product margin
  - What pitfalls does usage-base billing present
  - How did we went about solving this problem at Apify



# Apify

Cloud platform that provides specialized infrastructure and services for web scraping and browser automation



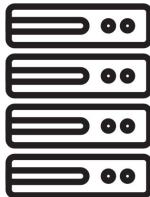
# Apify in Numbers



>1PB of data  
processed a month



>15M jobs automated a  
month

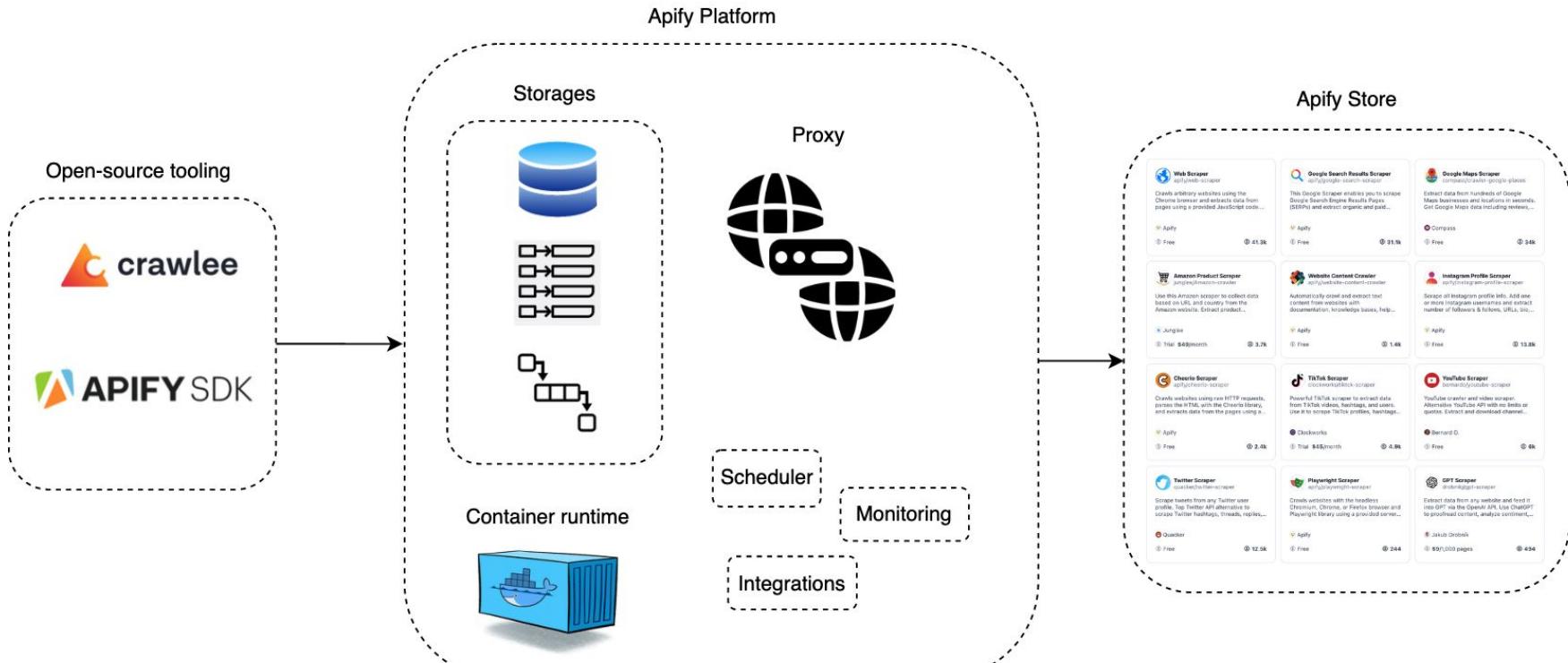


Up to 10TB of RAM used  
over 100s of EC2  
instances



Up to 500k of API request  
handled per minute

# Apify product offering



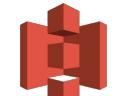
# Apify product offering - pricing

| Actor runs                               |                                  |                                   |                                   |                                      |           |  |
|--|----------------------------------|-----------------------------------|-----------------------------------|--------------------------------------|-----------|--|
| Compute units (CU)<br>1 GB of RAM / hour | 10 CU\$ included then \$0.4 / CU | 100 CU\$ included then \$0.4 / CU | 500 CU\$ included then \$0.3 / CU | 1,000 CU\$ included then \$0.25 / CU | Custom    |  |
| RAM ⓘ                                    | 8 GB                             | 32 GB                             | 128 GB                            | 256 GB                               | Unlimited |  |
| Max concurrent runs ⓘ                    | 25                               | 32                                | 128                               | 256                                  | Unlimited | Storages and Data transfer                               |
| Rented Actors ⓘ                          | Limited ⓘ                        | Deducted from prepaid usage       | Deducted from prepaid usage       | Deducted from prepaid usage          | Custom    | Storage  |
| Proxy                                    |                                  |                                   |                                   |                                      |           |  |
| Residential proxies ⓘ                    | \$13 / GB                        | \$13 / GB                         | \$11 / GB                         | \$10 / GB                            | Custom    | Dataset  |
| Datacenter proxies ⓘ                     | 5 IPs included                   | 30 IPs included then \$1 / IP     | 200 IPs included then \$0.8 / IP  | 500 IPs included then \$0.6 / IP     | Custom    | Timed storage 1,000 GB-hours ⓘ                           |
| SERPs proxy ⓘ                            | \$3 / 1,000 SERPs                | \$3 / 1,000 SERPs                 | \$2.5 / 1,000 SERPs               | \$1.9 / 1,000 SERPs                  | Custom    | \$1.00<br>\$0.0004<br>\$0.0004<br>\$0.00036<br>\$0.00032 |
|  |                                  |                                   |                                   |                                      |           | \$0.90<br>\$0.0045<br>\$0.0045<br>\$0.0044<br>\$0.004    |
|  |                                  |                                   |                                   |                                      |           | Custom<br>Custom<br>Custom<br>Custom<br>Custom           |
|  |                                  |                                   |                                   |                                      |           | Custom<br>Custom<br>Custom<br>Custom<br>Custom           |
|  |                                  |                                   |                                   |                                      |           | Custom<br>Custom<br>Custom<br>Custom<br>Custom           |
| Daily usage chart                        |                                  |                                   |                                   |                                      |           |  |
|  |                                  |                                   |                                   |                                      |           | Absolute Cumulative                                      |
|  |                                  |                                   |                                   |                                      |           | Request queue  |
|  |                                  |                                   |                                   |                                      |           | Timed storage 1,000 GB-hours ⓘ                           |
|  |                                  |                                   |                                   |                                      |           | \$4.00<br>\$4.00<br>\$3.60<br>\$3.20                     |
|  |                                  |                                   |                                   |                                      |           | Custom<br>Custom<br>Custom<br>Custom                     |
|  |                                  |                                   |                                   |                                      |           | 1,000 reads  |
|  |                                  |                                   |                                   |                                      |           | \$0.004<br>\$0.004<br>\$0.0036<br>\$0.0032               |
|  |                                  |                                   |                                   |                                      |           | Custom<br>Custom<br>Custom<br>Custom                     |
|  |                                  |                                   |                                   |                                      |           | 1,000 writes   |
|  |                                  |                                   |                                   |                                      |           | \$0.02<br>\$0.02<br>\$0.018<br>\$0.016                   |
|  |                                  |                                   |                                   |                                      |           | Custom<br>Custom<br>Custom<br>Custom                     |
|  |                                  |                                   |                                   |                                      |           | Data transfer  |
|  |                                  |                                   |                                   |                                      |           | External / GB ⓘ  |
|  |                                  |                                   |                                   |                                      |           | \$0.20<br>\$0.20<br>\$0.19<br>\$0.18                     |
|  |                                  |                                   |                                   |                                      |           | Custom<br>Custom   |
|  |                                  |                                   |                                   |                                      |           | Internal / GB ⓘ  |
|  |                                  |                                   |                                   |                                      |           | \$0.05<br>\$0.05<br>\$0.045<br>\$0.04                    |
|  |                                  |                                   |                                   |                                      |           | Custom<br>Custom   |

# Built on top of AWS



Amazon  
**EC2**



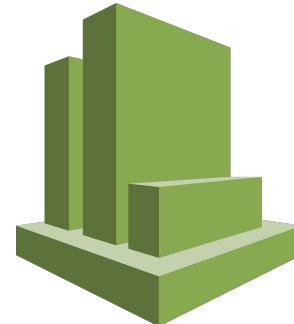
Amazon S3



Amazon ECR



Amazon EKS



Sales: What is the actual cost of  
1 write to request queue?

# Why we need to know our margin?



**Marek Trunkát**  
CTO

“Are we measuring our users usage correctly?”



**Jan Čurník**  
Co-founder & CEO

“Which part of business are working and which are not?”



**Václav Růžek**  
Head of Delivery

“Are we pricing our enterprise clients correctly?”

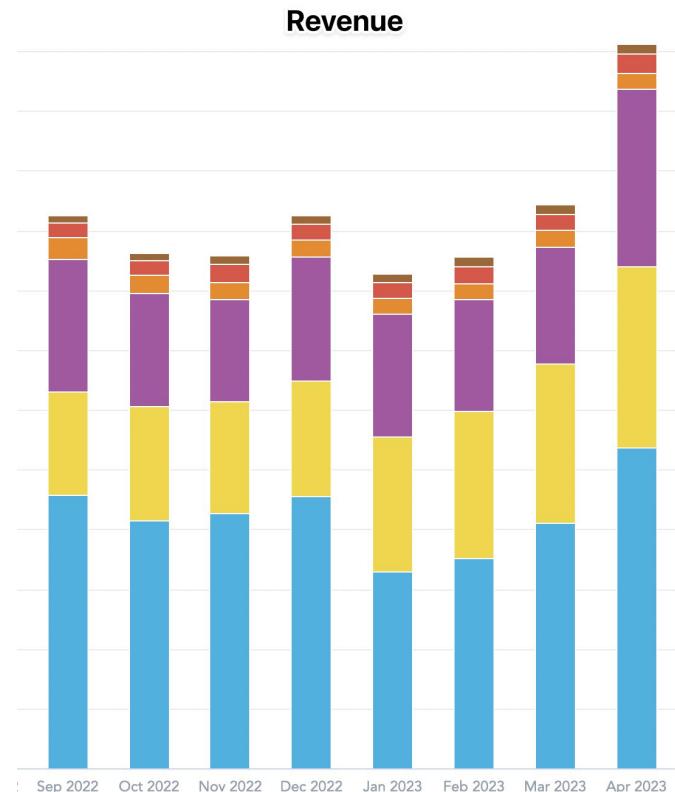
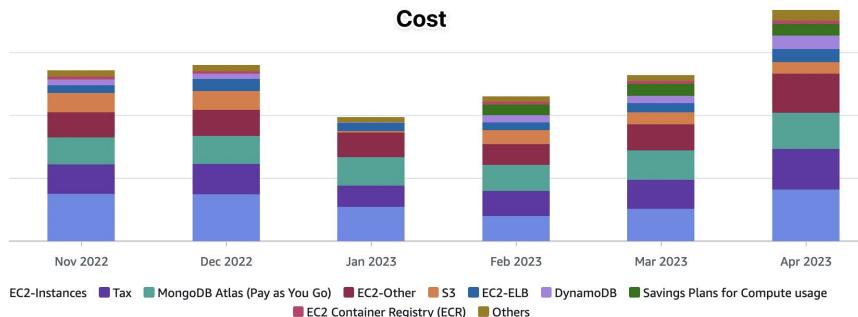


**Jan Ženíšek**  
Head of Product

“How should we price our services?”

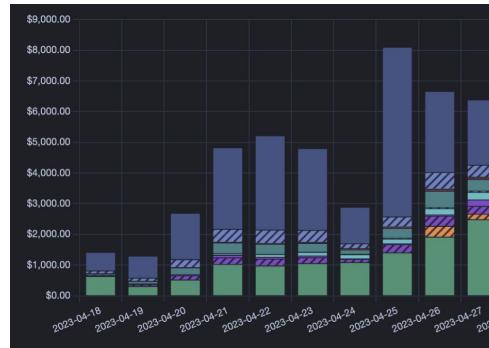
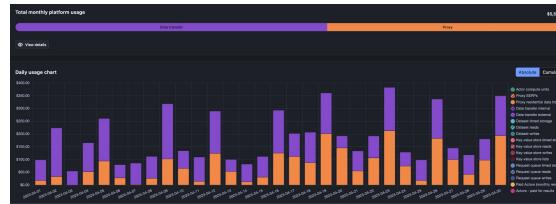
# Company level margin

- Check *Cost Explorer* to get our cost
- Get revenue from finance
- $(\text{Revenue} - \text{Cost}) / \text{Revenue} = \text{Margin}$
- Enough for general price setting, optimization



# With wide product offering come difficulties

- Different customers have different usage patterns of our services
  - Compute heavy & low API rate
  - High API requests & low compute
  - Only proxy
  - High Data Transfer - media downloading



# Cont.

- Different margin on different services
  - We were heavily optimizing last year, which led to changes in per service margins
- Everyone is cutting cost (including us)
  - We need to know, what services to focus on next
- We need to know, what is our margin on individual customer so we may offer them the best pricing while staying financially healthy
  - Discounts, yearly contracts incentives, ...

# There are multiple solutions we could use

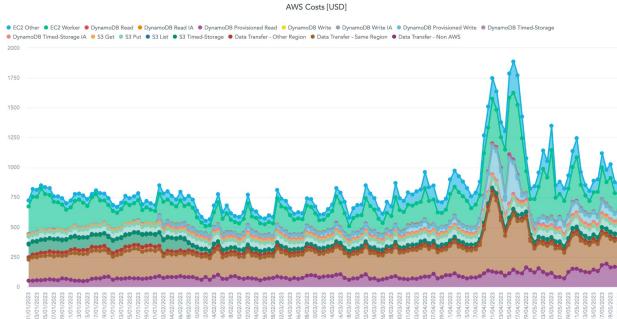
- Take company margin use it for all customers
  - Error-prone
- “On-premise” solution - each customer have dedicated account in AWS
  - 1700+ customers + 6000 active free users
  - Resource sharing - we use 64GB RAM worker machines, EKS, DBs, ...
- Use some a bit of data engineering and compute it correctly for each user



# AWS Cost and Usage Report

“The AWS Cost and Usage Reports (AWS CUR) contains the most comprehensive set of cost and usage data available.“

- Hourly granularity
- All the data you can get (200+ columns)
  - Usage, price, billing, discounts, product, reservation, ...
- Allocation tags



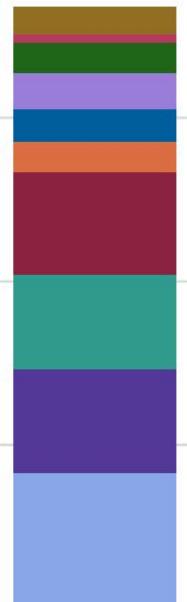
The screenshot shows the AWS Cost and Usage Report documentation page. The main content area discusses the purpose of AWS CUR (providing a daily CSV file for cost and usage data) and how it can be used (through AWS services like Athena or external tools like Excel or OpenOffice Calc). It also lists specific actions like creating reports, managing them, and querying data using Athena. The page includes a sidebar with links to various AWS services and a footer with standard navigation links.

seqTII@...\_lid  
v5tm3gnlllB...\_lid  
stsDbnjboea9gnlllB...\_lid  
stsOta1boine9gnlllB...\_lid  
bls1clom...\_lid  
ytln3gnlqzom...\_lid  
blmuccoAnewg...\_lid  
tnuozaQdb3...\_tnuozeib  
tnuozeQatoT...\_tnuozeib  
blmetnL...\_y7injeb  
lvrsInitemI...\_y7injeb  
anoSyllidilev...\_matenil  
jeCObbebeB...\_matenil  
steBabenB...\_matenil  
sboQonensQ...\_matenil  
ylin3lgea...\_matenil  
notrgcaaeMationI...\_matenil  
aqy7matanI...\_matenil  
jeCObbebednU...\_matenil

# Our cost structure

Apr 2023

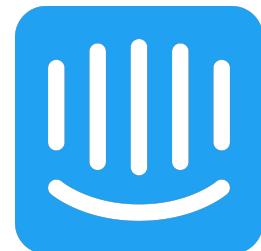
|                                 |                    |
|---------------------------------|--------------------|
| EC2-Instances                   | \$16,502.35        |
| Tax                             | \$12,764.15        |
| EC2-Other                       | \$12,424.50        |
| MongoDB Atlas (Pay as You Go)   | \$11,585.00        |
| DynamoDB                        | \$4,352.12         |
| EC2-ELB                         | \$4,044.06         |
| S3                              | \$3,760.22         |
| Savings Plans for Compute usage | \$3,749.39         |
| EC2 Container Registry (ECR)    | \$937.18           |
| Others                          | \$3,426.83         |
| <b>Total costs</b>              | <b>\$73,545.80</b> |



bright data

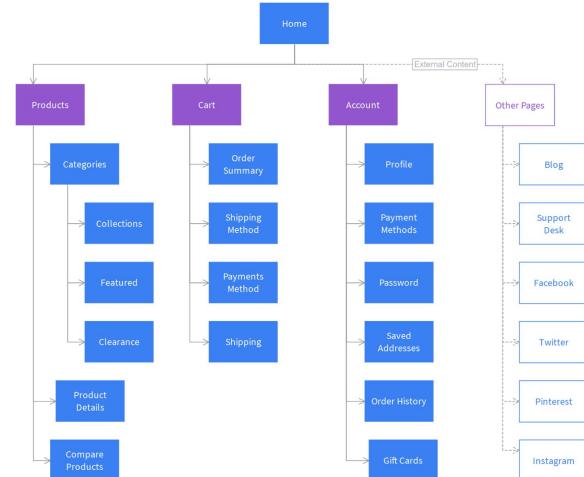
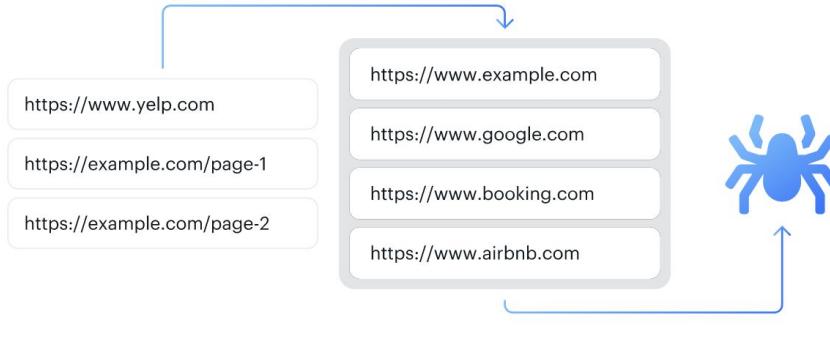


new relic®

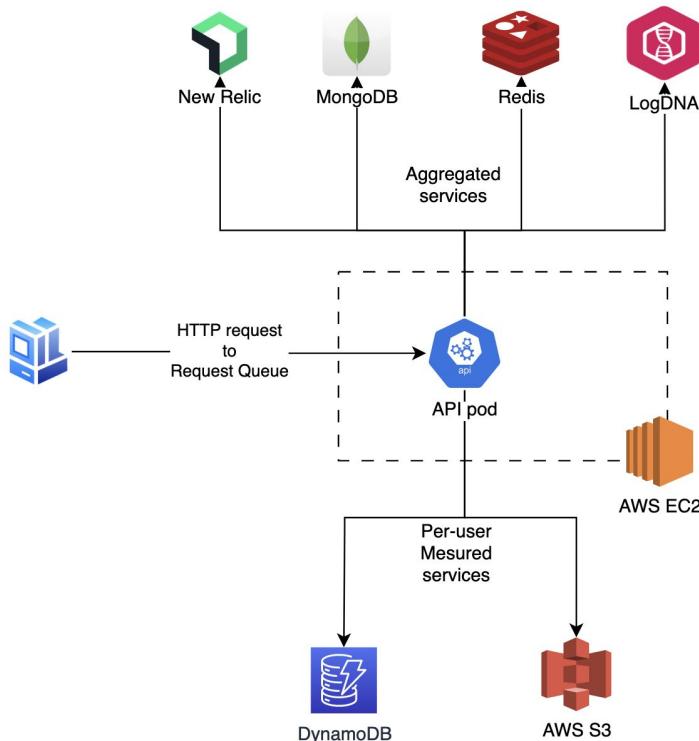


# Case study: Apify Request queue

- Enqueue and retrieve requests such as URLs with an HTTP method and other parameters
- Combination of queue and database



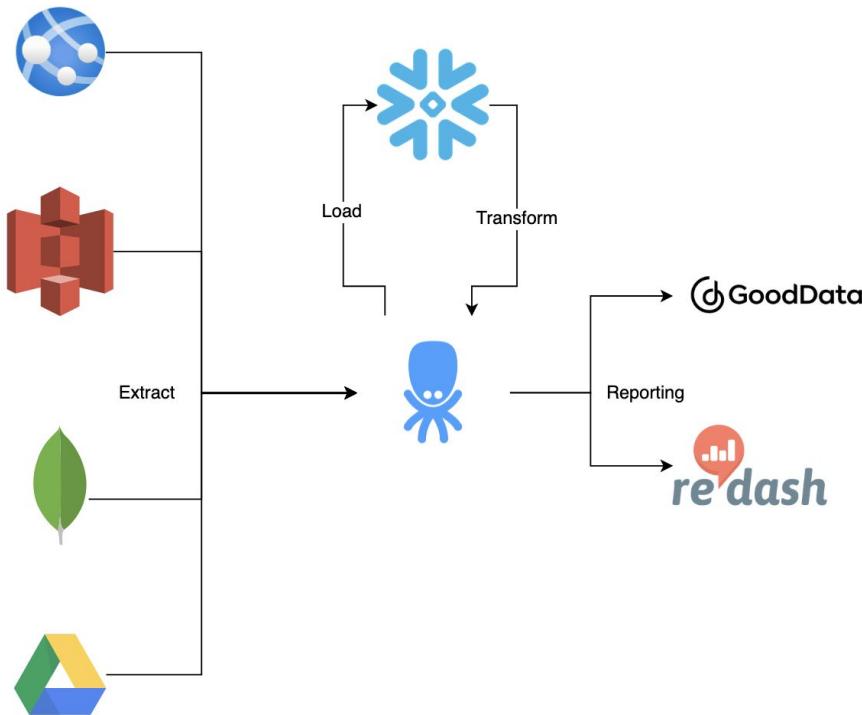
# What is used when making a call to RQ



```
{  
  "_id": "ppBFjmkrMaGdENQWp-2023-01-20",  
  "date": {"$date": "2023-01-20T00:00:00.000Z"},  
  "snapshots": [...],  
  "stats": {  
    "datasetS3GbyteHours": 119089.66501246877,  
    "keyValueStoreS3GbyteHours": 1737334.8674574546,  
    "requestQueueDynamodbGbyteHours": 4400.177836513421,  
    "requestQueueS3GbyteHours": 1311.6438481732437  
  },  
  "userId": "ppBFjmkrMaGdENQWp"  
}
```

```
{  
  "_id": "ppBFjmkrMaGdENQWp--2023-01-20",  
  "date": {"$date": "2023-01-20T00:00:00.000Z"},  
  "stats": {  
    "deleteCount": 0,  
    "dynamodbReadUnits": 775637,  
    "dynamodbWriteUnits": 3367051,  
    "headItemReadCount": 2465383,  
    "readCount": 801590,  
    "s3DeleteCount": 0,  
    "s3GetCount": 727,  
    "s3ItemCount": 0,  
    "s3PutCount": 1409,  
    "writeCount": 2175410,  
    "hardRemovalsS3DeleteCount": 0,  
    "hardRemovalsS3ItemCount": 1671  
  },  
  "userId": "ppBFjmkrMaGdENQWp"  
}
```

# Data pipeline



# Usage measuring comparison



# Margin per user



Column (Left):  
 ●  $\Sigma$  Revenue USD  
 ●  $\Sigma$  Other Cost [USD]  
 ●  $\Sigma$  Freelancers/Paid Actors Cos...  
 ●  $\Sigma$  Proxies Cost [USD]  
 ●  $\Sigma$  Partners Cost [USD]  
 ●  $\Sigma$  Software, IT services Cost [U...  
 ●  $\Sigma$  Payroll Cost [USD]  
 ●  $\Sigma$  Infrastructure Cost [USD]

Line (Right):  
 ● Gross Margin

| Month    | User Id           | $\Sigma$ Revenue USD | $\Sigma$ Cost of Revenue [USD] | Gross Profit USD | $\Sigma$ Infrastructure Cost [USD] | $\Sigma$ Proxies Cost [USD] | $\Sigma$ Payroll Cost [USD] | $\Sigma$ Software, IT services [USD] | $\Sigma$ Partners Cost [USD] | $\Sigma$ Freelancers Cost [USD] | $\Sigma$ Paid Actors Cost [USD] | $\Sigma$ Other Cost [USD] | Gross Margin |
|----------|-------------------|----------------------|--------------------------------|------------------|------------------------------------|-----------------------------|-----------------------------|--------------------------------------|------------------------------|---------------------------------|---------------------------------|---------------------------|--------------|
| Feb 2023 | 5njhzC6bd87wpC39v | \$49.00              | \$336.74                       | -\$287.74        | \$4.06                             | \$1.38                      | \$330.12                    | \$0.02                               | \$0.00                       | \$0.00                          | \$0.00                          | \$1.16                    | -587.22%     |
| Mar 2023 | 5njhzC6bd87wpC39v | \$106.31             | \$356.88                       | -\$250.57        | \$9.27                             | \$5.46                      | \$339.45                    | \$0.01                               | \$0.00                       | \$0.00                          | \$0.00                          | \$2.69                    | -235.70%     |
| Apr 2023 | 5njhzC6bd87wpC39v | \$51,763.09          | \$13,041.77                    | \$38,721.32      | \$7,131.95                         | \$1,778.97                  | \$2,988.94                  | \$0.01                               | \$0.00                       | \$0.00                          | \$45.00                         | \$1,096.90                | 74.80%       |

| Month    | User Id           | $\Sigma$ Infrastructure Cost [USD] | $\Sigma$ AWS Cost [USD] | Non AWS Infrastrucrer Cost [USD] | $\Sigma$ AWS Data Transfer Cost [USD] | $\Sigma$ AWS EC2 API Cost [USD] | $\Sigma$ AWS EC2 Proxy Cost [USD] | $\Sigma$ AWS EC2 Worker Cost [USD] | $\Sigma$ AWS Other Cost [USD] | $\Sigma$ AWS Storage Cost [USD] |
|----------|-------------------|------------------------------------|-------------------------|----------------------------------|---------------------------------------|---------------------------------|-----------------------------------|------------------------------------|-------------------------------|---------------------------------|
| Feb 2023 | pqQB4FWGoS8nsfMoo | \$889.90                           | \$570.60                | \$319.30                         | \$101.93                              | \$39.12                         | \$71.49                           | \$104.79                           | \$27.97                       | \$225.30                        |

# Our outcomes from the project

- Engineering:
  - Cost saving - we identified services, whose optimization will bring the biggest benefits to us
- Sales:
  - Deal re-negotiating - sales team knows how low they can set prices to keep our target profitability
- Product:
  - New pricing - introducing new platform pricing with knowing unit margin
- Project Delivery:
  - Better project monitoring

Sales: What is the actual cost of  
1 write to request queue?

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# Sales: What is the actual cost of 1 write to request queue?

S3 + DynamoDB + API server + MongoDB + Observability = \$0.0000039894 / write

With our base pricing (\$0.00002), this gives us a margin of ~80%

# Thank you

