Quality Management

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Rubab Jaffar
rubab.jaffar@nu.edu.pk

Software Engineering
CS-303

Topics covered

- Software quality
- Software standards
- Reviews and inspections

Quality Concepts

Can anybody define quality ?

Which one is better quality product
<u>Suzuki</u> or <u>Mercedes</u>?

What is Quality?

- Quality, simplistically, means that a product should meet its specification.
- This is problematical for software systems
  - There is a tension between customer quality requirements (efficiency, reliability, etc.) and developer quality requirements (maintainability, reusability, etc.);
  - Some quality requirements are difficult to specify in an unambiguous way;
  - Software specifications are usually incomplete and often inconsistent.

The Quality Compromise

- We cannot wait for specifications to improve before paying attention to quality management.
- We must put quality management procedures into place to improve quality in spite of imperfect specification.

Software Quality Management

- Concerned with ensuring that the required level of quality is achieved in a software product.
- Involves defining appropriate quality standards and procedures and ensuring that these are followed.
- Should aim to develop a ‘quality culture’ where quality is seen as everyone’s responsibility.

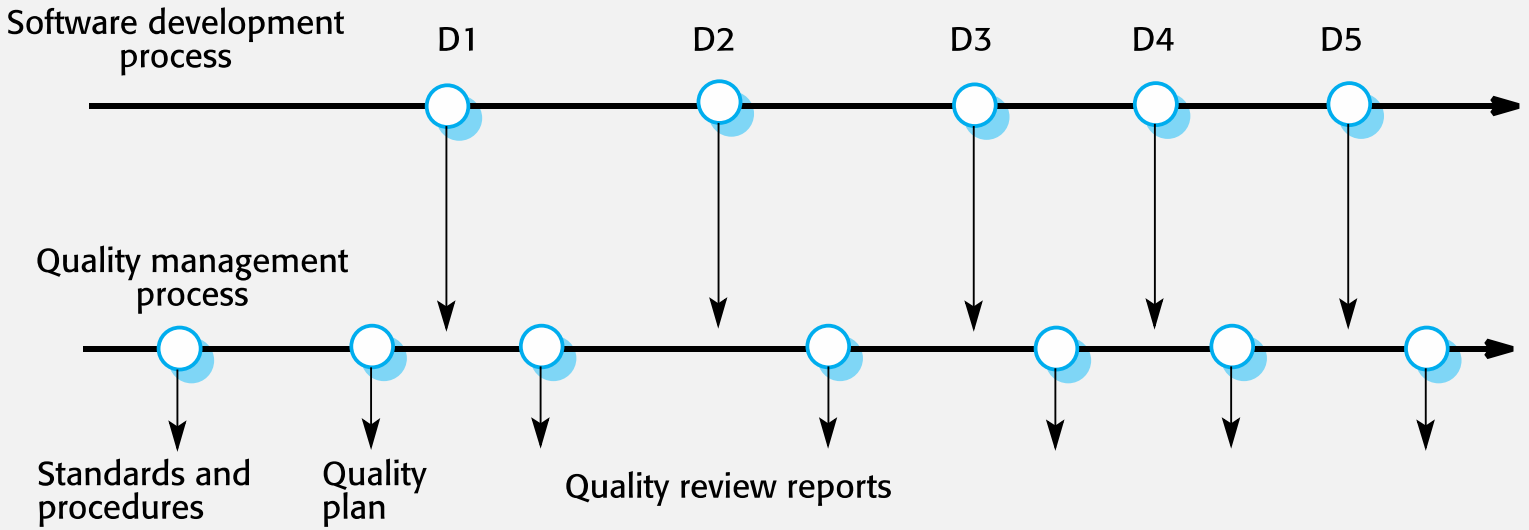
Software Quality Management

- **Two principal concerns:**
  - At the organizational level, quality management is concerned with establishing a framework of organizational processes and standards that will lead to high-quality software.
  - At the project level, quality management involves the application of specific quality processes and checking that these planned processes have been followed. Project quality management is also concerned with establishing a quality plan for a project. The quality plan should set out the **quality goals** for the project and define what processes and standards are to be used.

Quality Management Activities

- Quality assurance
  - Establish organisational procedures and standards for quality.
- Quality planning
  - Select applicable procedures and standards for a particular project and modify these as required.
- Quality control
  - Ensure that procedures and standards are followed by the software development team.
- Quality management should be separate from project management to ensure independence.

Quality Management and Software Development



Scope of Quality Management

- Quality management is particularly important for large, complex systems. The quality documentation is a record of progress and supports continuity of development as the development team changes.
- For smaller systems, quality management needs less documentation and should focus on establishing a quality culture.
- Techniques have to evolve when agile development is used.

Non-functional Characteristics

- The subjective quality of a software system is largely based on its non-functional characteristics.
- This reflects practical user experience – if the software's functionality is not what is expected, then users will often just work around this and find other ways to do what they want to do.
- However, if the software is unreliable or too slow, then it is practically impossible for them to achieve their goals.

Software Quality Attributes

Safety	Understandability	Portability
Security	Testability	Usability
Reliability	Adaptability	Reusability
Resilience	Modularity	Efficiency
Robustness	Complexity	Learnability

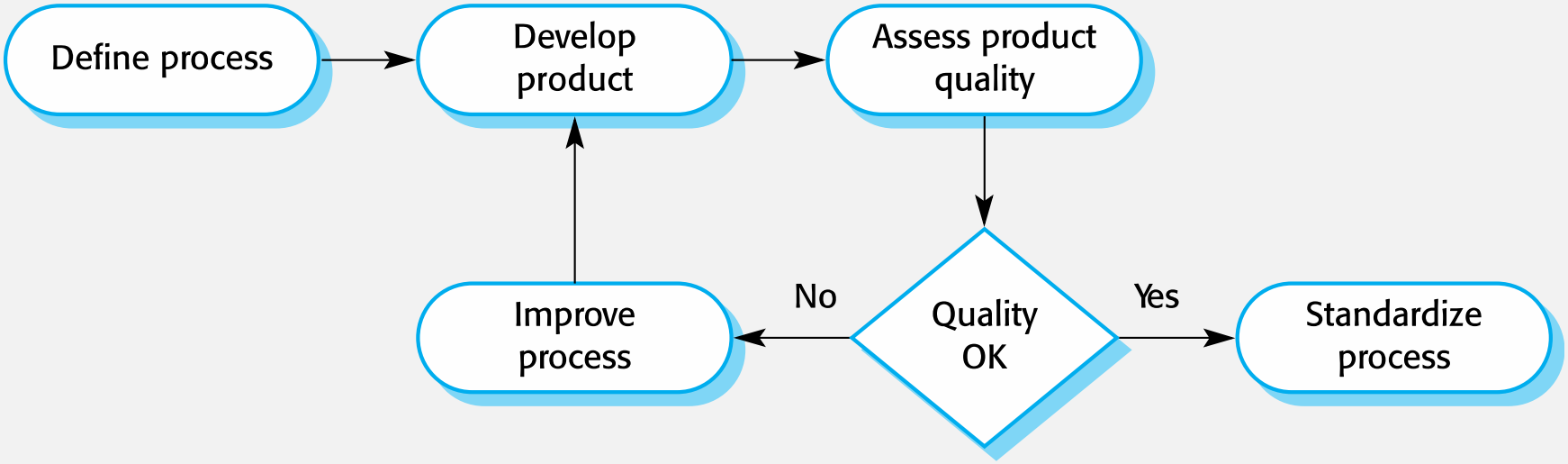
Quality Conflicts

- It is not possible for any system to be optimized for all of these attributes – for example, improving security may lead to loss of performance.
- The quality plan should therefore define the most important quality attributes for the software that is being developed.
- The plan should also include a definition of the quality assessment process, an agreed way of assessing whether some quality, such as maintainability or robustness, is present in the product.

Process and Product Quality

- The quality of a developed product is influenced by the quality of the production process.
- This is important in software development as some product quality attributes are hard to assess.
- However, there is a very complex and poorly understood relationship between software processes and product quality.
  - The application of individual skills and experience is particularly important in software development;
  - External factors such as the novelty of an application or the need for an accelerated development schedule may impair product quality.

Process-based Quality



Quality Culture

- Quality managers should aim to develop a ‘quality culture’ where everyone responsible for software development is committed to achieving a high level of product quality.
- They should encourage teams to take responsibility for the quality of their work and to develop new approaches to quality improvement.
- They should support people who are interested in the intangible aspects of quality and encourage professional behavior in all team members.

Software Standards

Software Standards

- Standards define the required attributes of a product or process. They play an important role in quality management.
- Standards may be international, national, organizational or project standards.

  - *Product standards*
    - Apply to the software product being developed. They include document standards.
  - *Process standards*
    - These define the processes that should be followed during software development.

Product and Process Standards

Product standards	Process standards
Design review form	Design review conduct
Requirements document structure	Submission of new code for system building
Method header format	Version release process
Java programming style	Project plan approval process
Project plan format	Change control process
Change request form	Test recording process

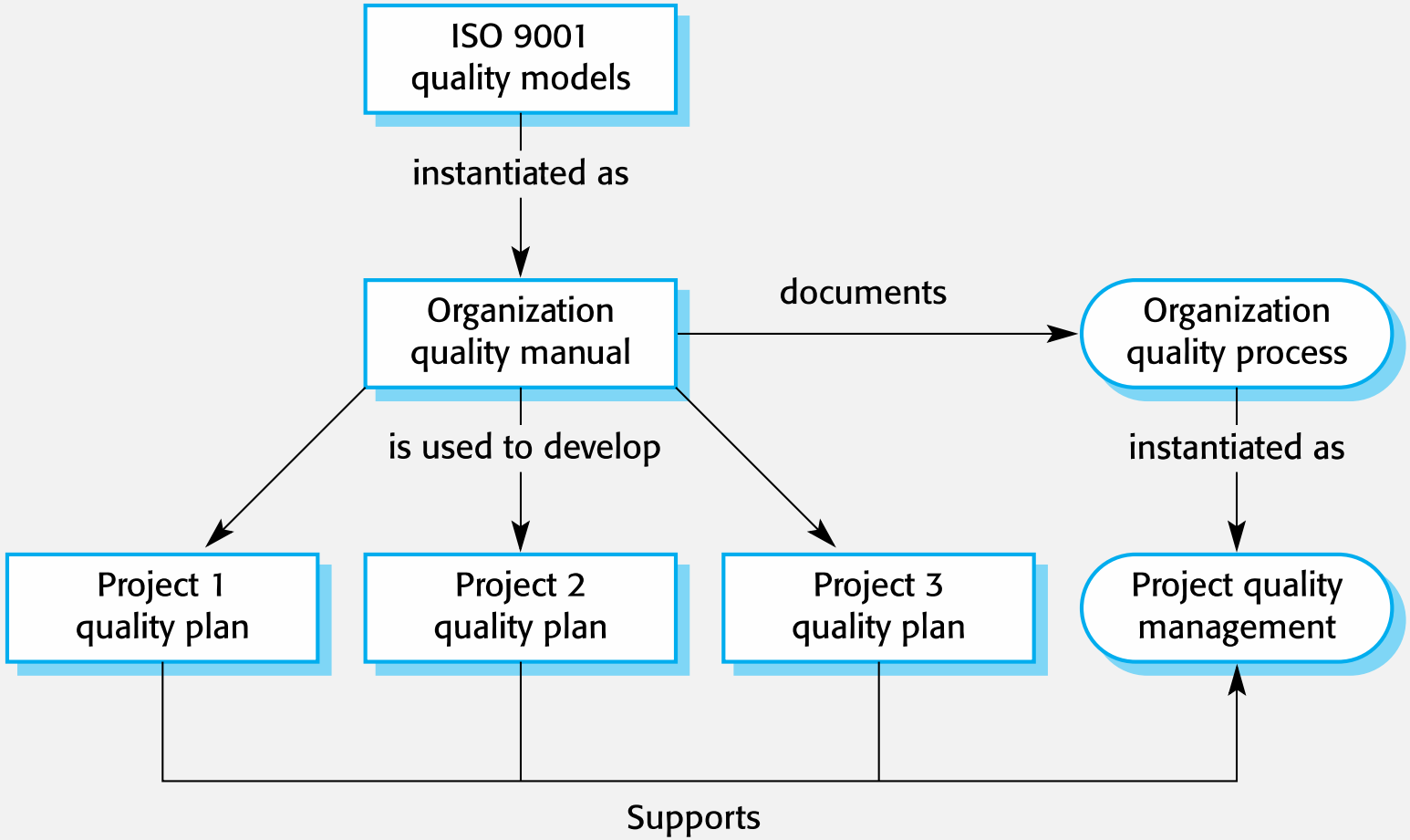
Problems with Standards

- They may not be seen as relevant and up-to-date by software engineers.
- They often involve too much bureaucratic form filling.
- If they are unsupported by software tools, tedious form filling work is often involved to maintain the documentation associated with the standards.

ISO 9001 Standards Framework

- An international set of standards that can be used as a basis for developing quality management systems.
- ISO 9001, the most general of these standards, applies to organizations that design, develop and maintain products, including software.
- The ISO 9001 standard is a framework for developing software standards.
  - **It sets out general quality principles, describes quality processes in general and lays out the organizational standards and procedures that should be defined. These should be documented in an organizational quality manual.**

ISO 9001 and Quality Management



ISO 9001 Certification

- Quality standards and procedures should be documented in an organisational quality manual.
- An external body may certify that an organisation's quality manual conforms to ISO 9000 standards.
- Some customers require suppliers to be ISO 9000 certified although the need for flexibility here is increasingly recognised.

That is all