

BHASKAR CHAUDHARY

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Plant Head / Factory Manager - Manufacturing Operations

(B.E. Mechanical from Bangalore University & Pursuing Executive Program in OPERATIONS MANAGEMENT from IIM- Calcutta)

Seeking senior managerial role in the domain of Operations with a progressive organization

Expert in: Strategic Planning, Maintenance, Quality Assurance, New Product Development, Team Management, Manpower Management, Green Field Projects, Process Management & Control, Resource Utilization, Cost & Quality Control, Budgeting & Reporting, Inventory Management, Material Management, Production scheduling, Efficiency Enhancement, Capacity Utilization.

Professional Synopsis

- Result-oriented Senior professional (Six Sigma Green Belt certified) with nearly 17 years of rich experience in Manufacturing Operations, Operations Excellence, Process Excellence, Manufacturing Engineering, Plant Operations, Assembly Line, Production Planning & Control, Green Field Project, Brown Field Project and New Product Launch in Farm Equipment Industry and Construction Equipment Industry.
- Displayed proven success in leading Green field Projects & Brown Field Projects, coordinating with internal / external
 customers for running successful system during various operations and implementing procedures & service standards for
 better process & quality.
- Hands-on experience in analyzing the **prevalent production systems** / processes, identifying loopholes, if any and undertaking result-oriented measures for alleviating them and documenting the same.
- Excellence in handling activities including procurement, planning, scheduling & implementing plant capacity enhancement activities, techno-commercial activities, vendor development, **implementation of SOP/ quality & safety guidelines.**
- Championed the execution model for delivery, establish a systemic governance framework leveraging industry standards and best practices.
- Directed, managed, mentored cross-functional teams using interactive and motivational leadership.
- **A strategist cum** implementer with recognized proficiency in spearheading manufacturing operations to accomplish **production plans and goals.**

Career Highlights



Factory Manager

Kurlon Enterprises Ltd. Bangalore, Karnataka Jan 2017 onwards.

Kurlon, a part of Manipal group (India). Kurlon is a India's largest selling Mattresses Company having foot prints in various Product manufacturing like Pillows, PU Foam, Furniture, bed sheets, Sofa etc.

Job Responsibilities:

- Responsible of managing overall profitability and successful operation of the plant Operations, Quality, Production, PPC, New product development, SCM, Purchase Operations & People Management.
- Strategic Business Planner.
- Plant management through a team of managers and engineers.
- Ensuring safety and discipline, Compliance of all statutory requirements.
- > Interaction with Top Management for P&L, Strategic Business Plan, Annual Operating Plan.
- > Ensuring proper information flow and communication.
- Ability to control scale up operations of new products and the process methodology.

- > Planning & execution to meet customer demand and interaction with Area Sales Offices.
- > Responsible for developing process manual and documentation.
- > Resource management capability.
- > Risk analysis, analytical ability and technical capability to trouble shoot and solve problems.
- > Responsible for workforce management, raw material management, work flow for high volume products.

Achievements: 1) Furniture division plant re layout & processes revisited to increase the production by 60%.

- 2) Introduction of New products in Sofa Manufacturing & Furniture Manufacturing Plant as per market trend to increase the business growth by 35% compare to earlier sales figures.
- 3) Sofa Manufacturing & Furniture manufacturing plants capacities increased by 100% resource management.



Senior Manager- Plant Engineering & Manufacturing Operations

Leeboy India Construction Equipment P Ltd. Bangalore, Karnataka Aug 2011 to May 2016.

LBI, a part of S.T. Engineering group, (Singapore). AAA-rated company providing engineering solutions & services in Aerospace, Electronics, Land Systems, Marine & Construction Equipment. LeeBoy India is a green field project to manufacture construction equipment & Road Construction equipments like Excavators, Motor Graders, and Backhoe Loaders in India.

Job Responsibilities:

Manufacturing Engineering & Assembly Production & Planning (Jun 2012 onwards):

- > Handled Manufacturing Engineering & Plant Quality Function includes
 - Establishment of Assembly lines (Backhoe Loader, Motor Grader & Excavators) for smooth production of agreed volumes includes Assembly line setup, Material flow, Assembly Layout, Quality systems, tooling, Jigs & fixtures etc.
 - Ensuring Good Documentation to meet all Quality System requirements.
 - Ensuring continuous upgrade of quality of products, Cost Control & Process Excellence using lean manufacturing concepts like VSM (Value Steam Mapping), 5S, Kanban, Poka-yoke, TPM, FMEA, Control Charts, Work Instructions, Process Sheets, OPL, Line Balancing, Time Study, work study etc.
 - Driving Environment, Health & Safety practices in function in line with company norms.
 - Monitor utilization of resources and reduce wastages.
 - Budgeting (OPEX & CAPEX) and continuous cost improvement.
- ► Handled Backhoe Loader **Assembly production Function** includes
 - Daily production target, Manpower management, material availability, Proto Assembly etc.
 - Developed skill level of the plant employees and supporting them to achieve their targets.
- ➤ Handled **Production Planning & Control Function** includes
 - Reviewed & analyzed monthly production Plan against agreed volumes from Marketing Department against capacity & resources.
 - Analyzed & controlled the flow of Inventory by continuous follow-ups with SCM & warehouse Management team.
 - Monitored & Evaluated Productivity by coordinating with Production team.
 - Analyzed & reviewed BOM against actual uses & stock availability.
 - Encoded & Analyzed data in SAP.
 - Regular Feedback to Marketing department against dispatches & Ready available stock in factory.
 - Implementation of ECN by coordinating with R&D , SCM & Production Teams.

Green Field Project (Aug., 2011 to Jun 2012):

- Acquisition of Land with BTS (Build to suit) Factory Concept to start the Manufacturing facility in Bangalore (India).
- Administering the construction of the factory building in line with Civil Contractors, Architects, various project documents, layouts and designs.
- > Formulating the factory master plan development, detailed manufacturing, utilities, layout development including the assembly lines, Paint Shop, stores facilities, etc.
- > Selection, Negotiations, procurement, installation, commissioning and handing over of machines/ facilities/ equipment to different users as per agreed plan.
- Preparation of CAPEX budget and controlling of CAPEX Budget as per approved budget.
- > Liaison with Government authorities for necessary Government Approvals & Licenses.
- Regular updates to Management for Project status.

Achievements: 1) Set up of a new factory (Green Field Project) in India equipped with state-of-the-art manufacturing facility at Bangalore to ensure Start of Production on schedule and within budget.

- 2) LeeBoy Products productionised from proto stage to mass production within specified time frame.
- 3) Handled Plant Operations in all respect.



Divisional Manager- Manufacturing Operations

Action Construction Equipment Ltd. Palwal, Haryana April 2011 to August 2011

(ACE is a Material Handling and Road Construction Equipment manufacturer & supplier to every major Industrial/Infrastructure project, besides Defense, Small & Medium Enterprises in India)

Job Responsibilities:

Manufacturing Operations:

- Daily production of backhoe loader & Vibratory Compactor Assembly line.
- Overseeing production related tasks including planning, control and trouble shooting.
- > Responsible for new product development.
- > BOM maintenance for new products.
- > Inventory control system in stores & assembly lines.
- Process engineering function for smooth Assembly functions.
- Quality related issues in Assembly lines.
- Responsible for machine dispatches including PDI of machines.
- Responsible for Traded products Motor Graders (Imported from China) from semi assembly to dispatches of machine.
- > Overall responsible for Assembly related equipments (procurement, installation & prove outs) to ramp up the production of Backhoe Loader & Vibratory Compactors.



Manager-Projects & Manufacturing Engineering Escorts Construction Equipment Ltd. Faridabad, Haryana

November 2007 to April 2011.

(ECEL is a leading Material Handling and Road Construction Equipment manufacturer & supplier to every major Industrial/Infrastructure project, besides Defense, Small & Medium Enterprises in India)

Job Responsibilities:

- > Setup of ECEL new manufacturing Facility at Faridabad (Haryana) includes Factory Building with offices, Four Assembly Lines, Paint Shop, Fabrication Shop, Production Store & utilities.
- ▶ Preparing CAPEX, Time Plan & responsible for assets management.
- > Responsible for Selections, Procurement, Installation & Prove out of Machines & Equipments.
- > Review & approving concepts of machines. Follow up of activities with all internal & external suppliers.
- Responsible for releasing of Purchase orders & Work orders.
- > Responsible for Timely project updates to management.
- > Conceptualization the "Best" manufacturing processes. Establishment of process capability.
- > Responsible for Process related documents like Process flow diagram, Process Sheets, Control Plan & Instructions.
- > Responsible for Line & Capacity Management, Time & Motion Study, ECN/ECA implementation, Manufacturing BOM maintenance, administration & control.
- > Finalization & initial validation of all assembly related Tooling, jigs, Fixtures, Trolleys & Equipments required for production.
- > Optimizing man & machine utilization to achieve pre set production targets.
- > Identifying capacity limitations & bottlenecks and process problems, plant upsets reasons for production shortfall for taking corrective action.
- > Responsible for New Product Development Projects (From Proto stage to mass Production).

New Product Development

1) Backhoe Loader Machine

- Selection of Assembly tooling & equipments during proto assembly.
- Assembly processes establishment during proto assembly.
- Assembly of first lot 05 nos. Backhoe Loaders on assembly line for validation of assembly processes.
- Developing guidelines for the sequencing of manufacturing activities on Assembly Line (SOP).

2) TRX 2319 Pick & Carry Crane (23 Ton Capacity)

- Assembly of first 15 nos. TRX 2319 on assembly station for validation of product components & assembly processes.
- Developing sequence of assembly, assembly tooling, assembly fixtures etc.
- Continues follow-ups with design team for any modifications or changes required.
- Finally handed over to production team for mass production after complete validation of product.

3) Forklifts Machine

- Assembly line production of forklifts till establishment of product.

- Developing sequence of assembly, assembly tooling, assembly fixtures etc.
- Regular feedback to Chinese supplier & Design team for any failure during assembly fitment.
- Continues discussions with Chinese suppliers for any modifications required as per Indian market.

Achievements: 1) New Plant establishment (Area 15 Acres = 6, 45,000 sq. ft) worth INR 200 Cr. value includes Factory Building, Assembly lines, Paint Shop, Fabrication Shop, Store & Utilities.

- 2) Assembly line setups as per pre-defined production volumes.
- 3) Fabrication Shop Setup with various machines like CNC cutting Machines , Bending Machines , Straightening Machine , Shot Blasting Machine , Welding Robot , SPMs etc.



Engineer-Production & Process Engineering (Tractor Assembly Line)

International Tractors Ltd. (SONALIKA TRACTORS), Hosiarpur, Punjab January 2006 to October 2007

International Tractors is a tractor manufacturing company having various models of tractors from range 30HP to 75HP.A tractor manufacturing company in collaboration with YANMAR Japan, with a production capacity of 3500 to 4000 tractors per month.

Job Responsibilities:

- Responsible for Tractor production line. Overseeing production related tasks including planning, control and trouble shooting.
- > Optimizing man & machine utilization to achieve pre set production targets. Handled 120-140 manpower on shift basis. Planning and effecting preventive maintenance schedules of various machineries and instruments to increase machine up time and equipment reliability.
- Participated in Equipment planning for expansion in Tractor assembly.
- > Analysis of assembly rework problems and implementing check points at assembly line for further improvement. Line process study to improve the process for better quality and to increase production rate.
- Process analysis & Process Planning of assembly operations.
- New tool implementations especially in Pneumatic Tools. Modifications of Line Tools & Mandrels for fool proofing (POKAYOKE).
- > Production Representative for QARS (Quality Audit Rating system) & DFMEA (Design failure mode effect analysis).

Achievements: 1) Established brown Field project to increase the production capacity without any running production losses.

- 2) Reduction in rework of Tractors by 25% to 30% of average rework.
- 3) Various processes ,Tools & equipments introduced to improve the quality of Tractors.



Engineer-Production (Tractor Assembly Line) M/S SAS Motors Ltd. (ANGAD TRACTORS), Ghaziabad, Uttar Pradesh September 2004 to January 2006

SAS Motors, the manufacture of ANGAD tractors-an initiative towards rural prosperity & farm mechanization with emphasis on changing the landscape of rural India.

Job Responsibilities:

- Planning & Monitoring CKD Skids Assembly production, Tool management, Manpower handling 40-50 persons, Work distribution, Line balancing, handling shift production activities.
- Active participation in 5-S, kaizen, Engg. Change implementation.
- > Rework analysis of Tractors. Performing CAI (complete assembly inspection), IQS (Initial quality study).
- Responsible for tractor testing like PDI, Road test, Field test after assembly.

Achievements: 1) Tractor Assembly line setup for SKD assembly to Tractor Assembly.

- 2) Educated & Trained Manpower for easy Assembly Operations.
- 3) Introduced Tractor Testing Procedures.



Engineer-Production (Tractor Assembly Line)

INDO FARM Tractors & Motors Ltd. (INDO FARM TRACTORS), Baddi, Himachal Pradesh

January 2002 to August 2004

A tractor manufacturing company in collaboration with Eco diesel Poland, with a production capacity of 450 to 500 tractors per month.

Job Responsibilities:

> Production of zero-defect tractors by ensuring the quality parameters.

- > Coordinating with Store, PPC (Production planning & control) & Quality dept. for the continuous running of assembly line and for optimizing the production.
- Implementation of new equipment & processes to increase the production.
- > Responsible for execution of all production reports.
- To do manpower planning and execution. Handled Manpower 60-70 persons.
- > Conducts / review performance appraisal of line workers and recommend recognition as need.
- > Coping up with breakdowns, accident and failure in supplies.
- Coordinates with the support groups for any problem encountered during production operations.

Achievements:

- 1) Start of Assembly Conveyor to increase the production.
- 2) Introduced Component washing Machine for machined components.

Qualification Highlights

2001 B.E. (Mechanical) from Bangalore University.

2019-2020 - Perusing Executive Program in **OPERATIONS MANAGEMENT from IIM - Calcutta.**

Area of Strength		
Project & CAPEX Management	Operation Management	Assembly Line Operations
Budget & Resource Planning	Flexible & Lean Manufacturing	New Product development
Manufacturing Engineering	People Leadership	Green Field Projects
Production Planning & Control	Capacity Planning	Layout Planning
Value Steam Mapping	Debottlenecking & Renewal	Process Excellence

Personal Information

Father's Name M.R. Chaudhary
Date Of Birth/Age 8th April 1981/36 years
Marital Status Married
Passport No. If required, valid till 2023.
Nationality Indian

Language Known English, Hindi, Punjabi.

Permanent Address

Chaudhary Niwas, Lower Shyam Nagar,
Dharamsala, Kangra-Dist., Himachal Pradesh.
Pin Code- 176215, Phone. – 09418335206

Date:

Place:

BHASKAR CHAUDHARY