

Storage Systems Analysis – 2

Basic Inventory Models

END4650 – Material Handling Systems

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Economic Order Quantity – EOQ

- Economic order quantity (EOQ) is the ideal quantity of units a company should purchase to meet demand while minimizing inventory costs such as
 - holding costs,
 - shortage costs, and
 - order costs.
- This production-scheduling model was developed in 1913 by Ford W. Harris and has been refined over time. It is one of the oldest classical [production scheduling](#) models.
- The EOQ formula assumes that the following remain constant
 - demand,
 - Ordering cost, and
 - holding costs

Economic Order Quantity – EOQ

- T = total annual inventory cost
- P = purchase unit price, unit production cost
- Q = order quantity
- Q^* = optimal order quantity
- D = annual demand quantity
- K = fixed cost per order, setup cost (not per unit, typically cost of ordering and shipping and handling. This is not the cost of goods)
- h = annual holding cost per unit, also known as carrying cost or storage cost (capital cost, warehouse space, refrigeration, insurance, opportunity cost (price x interest))

Economic Order Quantity – EOQ

- The single-item EOQ formula finds the minimum point of the following **annual** cost function:
- Total Cost = purchase cost or production cost + ordering cost + holding cost
- **Purchase cost:**
 - This is the variable cost of goods: purchase unit price \times annual demand quantity. This is $P \times D$
- **Ordering cost:**
 - This is the cost of placing orders: each order has a fixed cost K , and we need to order D/Q times per year. This is $K \times D/Q$
- **Holding cost:**
 - the average quantity in stock (between fully replenished and empty) is $Q/2$, so this cost is $h \times Q/2$

Economic Order Quantity – EOQ

$$0 = -\frac{DK}{Q^2} + \frac{h}{2}$$

Economic Order Quantity

$$Q^* = \sqrt{\frac{2DK}{h}}$$

Economic Order Quantity – EOQ

- **Example**
- annual requirement quantity (D) = 10000 units
- Cost per order (K) = 40
- Cost per unit (P)= 50
- Yearly carrying cost per unit = 4
- Market interest = 2%

$$\sqrt{\frac{2D \cdot K}{h}} = \sqrt{\frac{2 \cdot 10000 \cdot 40}{4 + 50 \cdot 2\%}} = \sqrt{\frac{2 \cdot 10000 \cdot 40}{5}} = 400 \text{ units}$$

Economic Order Quantity – EOQ

- What is the total number of orders in a year?
- $10000/400 = 25$
- What is the total associated cost?
- $(50)(10000) + (40)(10000/500) + (5)(500/2)$

Newsvendor (Newsboy) Problem

- Single period problem
- Demand is random (not deterministic like EOQ model)
- Aim is to
 - maximize the expected revenue, or
 - minimizing the expected cost
- The modern formulation relates to a paper in [*Econometrica*](#) by [Kenneth Arrow](#), T. Harris, and [Jacob Marshak](#)



Newsvendor Problem

- r : unit selling price (Revenue)
 - s : salvage
 - p : penalty for lost sales
 - c : unit cost of each item
 - D : Random demand
 - F : cumulative prob. distribution of demand
 - q : order quantity
 - q^* : optimal order quantity
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- $Profit = r \times \min(q, D) + s \times (q - D)^+ - p \times (D - q)^+ - c \times q$
 - $E [Profit] = r \times E[\min(q, D)] + s \times E[(q - D)^+] - p \times E[(D - q)^+] - c \times q$

Newsvendor Problem

- The optimal order quantity is given by the following formula

$$F(q^*) = \frac{r + p - c}{r + p - s}$$

- Or equivalently

$$q^* = F^{-1} \left(\frac{r + p - c}{r + p - s} \right)$$

- Or equivalently

$$q^* = F^{-1} \left(\frac{c_u}{c_u + c_o} \right) \text{ or } q^* = F^{-1}(\alpha)$$

Where $c_u = r + p - c$ and $c_o = c - s$ are called the overage and underage costs respectively and α is called the critical ratio.

Newsvendor Problem - Example

- Uniformly Distributed Demand

- Assume we have

- $r = 10$ TL
- $s = 2$ TL
- $c = 5$ TL
- $p = 6$ TL

- And demand is uniformly distributed with $D \in [100, 300]$

- Solution:

- Critical ratio is: $11/14$

- $F(q^*) = \frac{11}{14}$

- $\frac{q^* - 100}{300 - 100} = \frac{11}{14}$

- $q^* = 257$

Newsvendor Problem - Example

- Normally Distributed Demand

- Assume now the demand is normally distributed with:
- $\mu = 150$ and $\sigma = 20$

- Solution:

- Critical ratio is: $11/14$
- $F(q^*) = \frac{11}{14}$
- $P(D < q^*) = \frac{11}{14} = 0.786$
- Converting this into standard normal we have:
- $z^* = z_{1-0.786}$
- $q^* = \mu + \sigma \times z^*$
- $q^* = 150 + 20 \times 0.792$
- $q^* = 169$