



Friedrich-Alexander-Universität
School of Business,
Economics and Society

Master's degree program

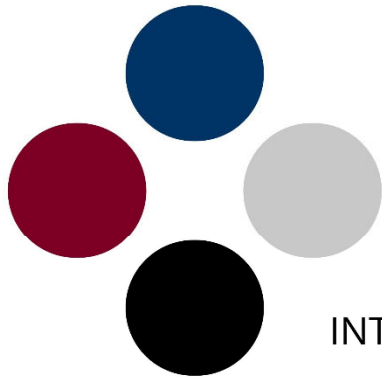
International Business Studies

Module handbook—
winter semester 2022/2023

www.wiso.fau.de/mibs

**Advanced
knowledge**





MIBS

MASTER OF SCIENCE IN
INTERNATIONAL BUSINESS STUDIES

All information is provided without warranty and claim for accuracy. In case of doubt, the official examination regulations apply. If you have any questions or concerns, please always contact the respective lecturer directly.

Thank you!

Master in International Business Studies					
		1	2	3	4
	ECTS	ECTS	ECTS	ECTS	ECTS
Core Courses (Kernbereich) (60 out of 90 ECTS/60 aus 90 ECTS)	60	20	20	20	
Modulbereich: Environment of international business	10				
Issues in international political economy	5				
International and european trade law	5				
Modulbereich: Foundations of international management	10				
Foundations of international management I	5				
Foundations of international management II	5				
Modulbereich: International strategic management	10				
Business strategy	5				
Advanced methods of management research IV	5				
Modulbereich: International functional management	10				
International marketing	5				
Global operations strategy	5				
Modulbereich: International information management	10				
E-Business projects and innovation	5				
Service innovation	5				
Modulbereich: Soft skills	10				
Managing intercultural relations	5				
International management solutions	5				
Modulbereich: International finance and change management	10				
International finance	5				
Change Management	5				
Modulbereich: International corporate sustainability	10				
Business ethics and corporate social responsibility	5				
Regeneration and sustainable development	5				
Modulbereich: International relations	10				
Power, order and institutions in world politics	5				
Elective Courses (Wahlbereich)					
Modulbereich: Area studies (1 Area out of 4) *	30	10	10	10	
Modulbereich: English speaking countries (English)**	30				
Area specific language courses – English speaking countries*					
Courses exchange semester (Area studies: English speaking countries)****					
Free specialisation module (Area studies: English speaking countries)***					
Modulbereich: Romance countries (Spanish, French)** currently not available	30				
Modulbereich: Asia (English)**	30				
Area specific language courses – Asia*					
Courses exchange semester (Area studies: Asia)****					
Free specialisation module (Area studies: Asia)***					
Modulbereich: Europe (German)**	30				
Area specific language courses - Europe*					
Courses exchange semester (Area studies: Europe)****					
Free specialisation module (Area studies: Europe)***					
Further elective modules can be listed in the module handbook. Each area offers different module handbook courses subject to availability. Please review the modules down below.					
Masterthesis	30	30			
Masterthesis	30				
	SWS				
	ECTS	120	30	30	30

Language courses

MIBS students can take up to 10 ECTS of language courses. This means students are free to integrate either 0 ECTS, 5 ECTS, or 10 ECTS of language courses into their Area Studies.

Requirements for language courses being counted as ECTS are the following:

Minimum language level English: C1, all other languages: 5 ECTS minimum A2, 5 ECTS minimum B1.

Example: In case a language courses at the A2 level is taken in any language other than English, only the first 5 ECTS count towards the Area Studies, e.g. German A2.1 can be integrated, while the course German A2.2 will not count; however, German B1.1 would count again.

** You can choose among all courses mentioned for your area in the Module Handbook (30 ECTS). Out of those 30 ECTS, you can take up to 10 ECTS of language courses.

Students can take up to 10 ECTS in languages. Alternatively, other courses of the respective area can be used as substitutes for the language courses.

*** You can choose among all other courses offered at our university that are accepted by the respective program coordinator. These courses are called Free Specialisation Modules (FSM). A detailed explanation can be found at the end of this document.

**** You can take courses at one of our partner universities or other universities (up to 30 ECTS). Of those 30 ECTS, up to 10 ECTS can be language courses that are accepted by the program coordinator or other departments (through learning agreements).

**Information concerning the selection of courses in the
Area Studies(30 ECTS)**

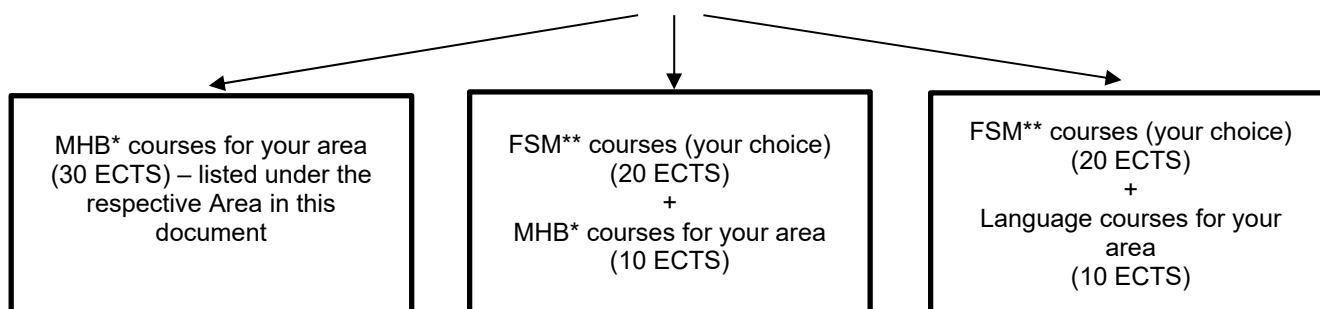
For students with start of studies before winter term 2020/21 (2019, 2018, 2017, etc.)

Generally, a minimum of 10 ECTS from courses listed in the MHB* in the respective Area Studies have to be achieved.

A maximum of 20 ECTS can be achieved in FSM**.

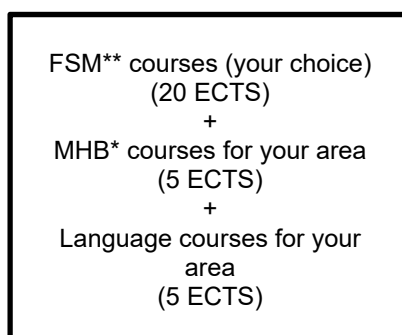
A maximum of 10 ECTS can be achieved in languages.

As long as those prerequisites are fulfilled, various combinations of MHB courses, FSM and language courses are possible:



OR... A blend.

Example for a blend:



*MHB = Module Handbook

**FSM = Free Specialization Module

**Information concerning the selection of courses in the
Area Studies(30 ECTS)**

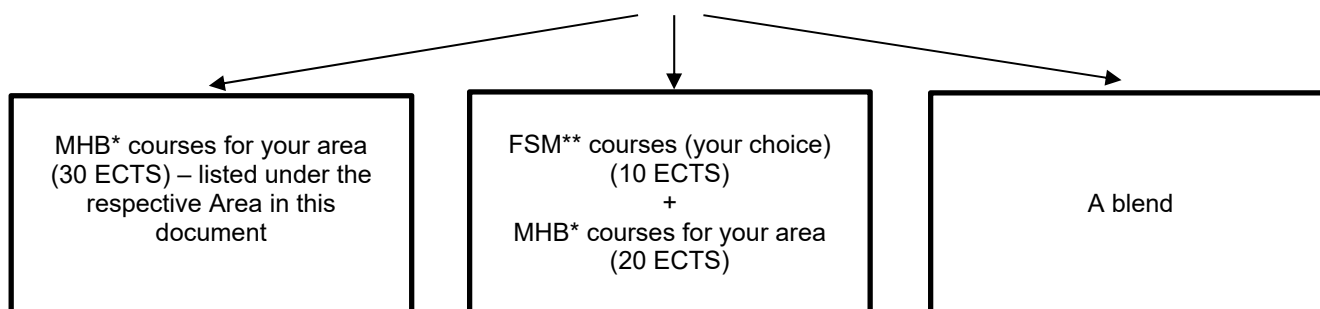
For students with start of studies in winter term 2020/21 or later

Generally, a minimum of 10 ECTS from courses listed in the MHB* in the respective Area Studies have to be achieved. #

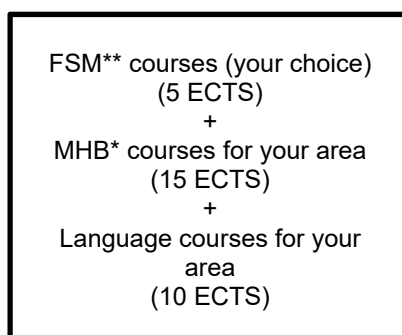
A maximum of 10 ECTS can be achieved in FSM**.

A maximum of 10 ECTS can be achieved in languages.

As long as those prerequisites are fulfilled, various combinations of MHB courses, FSM and language courses are possible:



Example for a blend:



*MHB = Module Handbook

**FSM = Free Specialization Module

Hinweis zu Art und Umfang von Prüfungsleistungen

Die Art der am Fachbereich Wirtschaftswissenschaften gültigen Prüfungsleistungen ist definiert in §16 Prüfungsarten der Master-Rahmenprüfungsordnung (MPO). Darüber hinaus sind Prüfungsumfänge in den §§17, 18 MPO geregelt. Die Prüfungsordnungen sind unter folgendem Link einzusehen: <http://www.zuv.fau.de/universitaet/organisation/recht/studiensatzungen/rw.shtml#Wirtschaft>
Soweit die einzelnen Modulbeschreibungen nichts Genaueres definieren, sind für die Masterstudiengänge am Fachbereich folgende Prüfungsformen mit den entsprechenden Prüfungsumfängen gültig:

English: Those are the valid assessment forms used in this institution:

Prüfungsart (examination form)	Assessment
1. schriftliche Prüfung (written assessment forms)	
a. Written examination	60/ 90/ 120 minutes
b. Written assignment	Approx. 15 pages
c. Seminar paper	Approx. 15 pages
1. mündliche Prüfung (Oral examination)	Approx. 20 minutes
2. Sonderformen (other assessment forms)	
1. Research project/Project report	Approx. 30 pages
2. Placement report	Approx. 4 pages
3. Handout	Approx. 2 pages
4. Report	Approx. 6 pages
5. Short test	Approx. 15 minutes
6. Presentation	Approx. 25 minutes
7. Presentation/Presentation paper	Approx. 20 minutes /approx. 20 pages
8. Discussion paper	Approx. 10 pages
9. Moderation	Approx. 20 minutes
10. Demonstration lesson	Approx. 45 minutes
11. Case Study	Approx. 25 minutes and/or approx. 10 pages
12. Class participation	Approx. 10 minutes
13. Portfolio	Not specified
14. Electronic examination	Approx. 90 minutes
15. Multiple-choice test	Approx. 30 minutes
16. Research participation	Approx. 60 minutes
17. Reflection paper	Approx. 10 minutes or approx. 10 pages
18. Strategic concept	Approx. 6 pages

Rechtsbelehrung

Alle Angaben sind ohne Gewähr.
Im Zweifelsfall gilt die Master-Prüfungsordnung.
Wenden Sie sich bei Fragen bitte direkt
an den zuständigen Modulverantwortlichen.

Stand:
27. Oktober 2022

Legal instructions

No responsibility is taken for the correctness of the details provided.
In case of doubt, the examination regulations of the respective Master's degree are valid.
In case of any further questions, please directly contact
the responsible person or coordinator of the course.

Last updated:
27th October 2022

Programmkoordinator / Program coordinator:

Laura Kirste, M.Sc. & Maxim Grib, M.Sc.
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School of Business & Economics
Department of International Management
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Germany

List of abbreviations

ECTS	European Credit Transfer System
MIBS	Master in International Business Studies
SS	Summer semester/term
WS	Winter semester/term
Lect	Lecture
Ex	Exercise
S	Seminar
SWS	Time a module will be held per week. One SWS is 45 minutes
P	Presentation
H	Hours
Min	Minutes
Tbd	To be determined
Tba	To be announced
FSM	Free Specialization Module

Free Specialization Module (FSM)

Start of studies: earlier than WS 2020/21

The Free Specialization Module (FSM) in the MIBS allows students to take electives of their choice within the Area studies. A maximum of 20 ECTS is allowed as FSM in the Area Studies. All courses from FAU can be considered as FSM, if accepted by the respective Area coordinator.



A few rules for taking a FSM apply:

First, courses that are listed above in your respective Area are regular Area courses and not FSM. Courses that cannot be found above are considered as FSM in case they are accepted by the Area coordinator. FSM are only courses at FAU, courses abroad do not belong to this classification.

Detailed pieces of information about the FSM can be found via the following weblink:

<https://www.im.rw.fau.de/teaching/master/free-specialization-module/>

Please read all information given on the homepage carefully in order to be allowed to take FSM courses.

On the subsequent pages you will find an overview of accepted FSM courses.

Free Specialization Module (FSM)

Start of studies: WS 2020/21 or later

The Free Specialization Module (FSM) in the MIBS allows students to take electives of their choice within the Area studies. A maximum of 10 ECTS is allowed as FSM in the Area Studies. All courses from FAU can be considered as FSM, if accepted by the respective Area coordinator.



A few rules for taking a FSM apply:

First, courses that are listed above in your respective Area are regular Area courses and not FSM. Courses that cannot be found above are considered as FSM in case they are accepted by the Area coordinator. FSM are only courses at FAU, courses abroad do not belong to this classification.

Detailed pieces of information about the FSM can be found via the following weblink:

<https://www.im.rw.fau.de/teaching/master/free-specialization-module/>

Please read all information given on the homepage carefully in order to be allowed to take FSM courses.

On the subsequent pages you will find an overview of accepted FSM courses.

Module description

for the degree programme

Master of Science

International Business Studies

(Prüfungsordnungsversion: 20172)

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Module group: Environment of International Business

1	Module name 55270	International and European trade law	5 ECTS
2	Courses / lectures	Vorlesung: VL International and European Trade Law (2 SWS)	5 ECTS
3	Lecturers	Dr. Klaus Meßerschmidt	

4	Module coordinator	Prof. Dr. Roland Ismer
5	Contents	<p>Basics of International and European Law:</p> <ul style="list-style-type: none"> • EU Trade Law • Concept of Internal Market • Economic Freedoms and Law of Competition • Economic Globalization and the Law of the WTO • The World Trade Organization • WTO Dispute Settlement • Principles of Non-Discrimination • Rules on Market Access • Rules on Unfair Trade • Trade Liberalisation versus other societal values and interests • Supply Chain Law and anti-modern slavery legislation • WTO and EU Law
6	Learning objectives and skills	<p>Students will</p> <ul style="list-style-type: none"> • know the European Economic Law and WTO-Law as fundamental basis of the International Trade Law • be able to analyse and discuss specific aspects of European and International Economic Law on an advanced level • will be able to produce case studies • will achieve an advanced skill of analysis
7	Prerequisites	Basic knowledge of European Law
8	Integration in curriculum	Semester: 2
9	Module compatibility	Modulbereich: Environment of international business Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Werden zu Beginn der Veranstaltung bekannt gegeben.

1	Module name 54440	Issues in international political economy	5 ECTS
2	Courses / lectures	Vorlesung: Ma-Vorl: Issues in International Political Economy (IPE) (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Christoph Moser	

4	Module coordinator	Prof. Dr. Friedrich Michael Dimpel Prof. Dr. Christoph Moser
5	Contents	This course deals with international trade policy. The focus will be on the political and economic determinants and consequences of trade liberalization as well as trade policies that increase trade barriers. The course will provide important insights into the global governance of international trade flows, the World Trade Organization and the role of the United States, China and the European Union.
6	Learning objectives and skills	Students gain an understanding of the importance and evolution of the international trading system and how it affects multinational corporations (MNCs). Students learn about different trade policy tools, their economic consequences and their political constraints, in particular in the United States, China and the European Union. Students learn to critically assess trade-related news in the media.
7	Prerequisites	<p>Recommended prerequisites:</p> <ul style="list-style-type: none"> Basic knowledge of microeconomics (e.g., Varian, Hal (2014), Intermediate Microeconomics: A Modern Approach, 9th international edition). <p>Module compatibility:</p> <ul style="list-style-type: none"> Master IBS: core course (Pflichtbereich) Master IBS: mandatory elective for the area "English-speaking countries". Students who select English-speaking countries as an area study cannot take this module as a core course module, but must take it as part of their area studies. Master Wirtschaftspädagogik, Studienrichtung II: elective course (Wahlbereich im Zweifach Sozialkunde), core course (Pflichtbereich im Zweifach Englisch) Erweiterungsprüfung Berufliche Schulen/Studienfach Wirtschaftspädagogik Master Sozialökonomik: elective course (Wahlbereich) Master Arbeitsmarkt und Personal: elective course (Wahlbereich) Master Economics: Specialization in Macroeconomics and Finance, and Public economics
8	Integration in curriculum	Semester: 1
9	Module compatibility	Modulbereich: English speaking countries Master of Science International Business Studies 20172
10	Method of examination	Klausur Written examination 60 min. (Klausur 60 Min.)
11	Grading procedure	Klausur (100%)

		Written examination result 100% (Prüfungsergebnis 100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Krugman, P., M. Obstfeld and M. Melitz (2017/18), International Trade: Theory and Policy OR International Economics: Theory and Policy, 11th global edition. Further, course materials will be announced in the course.

Module group: Foundations of International Management

1	Module name 53710	Foundations of international management I	5 ECTS
2	Courses / lectures	Seminar: Foundations of International Management I (1 ECTS, Seminar) (1 SWS) Vorlesung: Foundations of International Management I (2 SWS)	1 ECTS 4 ECTS
3	Lecturers	Prof. Dr. Dirk Holtbrügge Laura Kirste	

4	Module coordinator	Prof. Dr. Dirk Holtbrügge
5	Contents	1. Environment of International Management: History and Major Trends 2. Theoretical and Conceptual Foundations of International Management 3. Theories of Internationalization 4. Strategic Management in International Corporations.
6	Learning objectives and skills	The participants understand and analyze typical management problems of international firms. The participants will get to know modern theories and methods of international management and will be able to apply these to practical problems. They get a detailed overview of the current state of international management research and are able to evaluate theoretical and empirical studies in this area critically.
7	Prerequisites	English language proficiency (C1)
8	Integration in curriculum	Semester: 1
9	Module compatibility	Modulbereich: Foundations of international management Master of Science International Business Studies 20172
10	Method of examination	schriftlich Präsentation <i>Details for the examination for the lecture: Report (6 pages)</i> <i>Details for the examination for the seminar: Oral presentation (attendance mandatory)</i>
11	Grading procedure	schriftlich (80%) Präsentation (20%) <i>Details: Report (Lecture): 80%; Presentation (Seminar) 20%</i>
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Holtbrügge, D. & Welge, M.K. (2020). International Management. Mimeo, Nürnberg (chapters 1-4). Holtbrügge, D. & Haussmann, H. (eds.) (2017). Internationalization Strategies of Firms. Case Studies from the Nürnberg Metropolitan Region. 2nd edition. Augsburg-München: Hampp.

1	Module name 53720	Foundations of international management II	5 ECTS
2	Courses / lectures	Seminar: Foundations of International Management II (1 ECTS, Seminar) (1 SWS) Vorlesung: Foundations of International Management II (2 SWS)	1 ECTS 4 ECTS
3	Lecturers	Prof. Dr. Dirk Holtbrügge Maxim Grib	

4	Module coordinator	Prof. Dr. Dirk Holtbrügge
5	Contents	1. Organization of International Corporations 2. Human Resource Management in International Corporations 3. Public Affairs Management in International Corporations
6	Learning objectives and skills	The participants understand and analyze typical management problems of international firms. The participants will get to know modern theories and methods of international management and will be able to apply these to practical problems. They get a detailed overview of the current state of international management research and are able to evaluate theoretical and empirical studies in this area critically.
7	Prerequisites	Successful attendance of Foundations of International Management I English language proficiency (C1)
8	Integration in curriculum	Semester: 1
9	Module compatibility	Modulbereich: Foundations of international management Master of Science International Business Studies 20172
10	Method of examination	Präsentation schriftlich <i>Details for the examination for the lecture: Report (6 pages)</i> <i>Details for the examination for the seminar: Oral presentation (attendance mandatory)</i>
11	Grading procedure	Präsentation (20%) schriftlich (80%) <i>Details: Report (Lecture): 80%; Presentation (Seminar) 20%</i>
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Holtbrügge, D. & Welge, M.K. (2020): International Management. Mimeo, Nürnberg (chapters 5, 6 & 8). Holtbrügge, D. & Haussmann, H. (eds.) (2017). Internationalization Strategies of Firms. Case Studies from the Nürnberg Metropolitan Region. 2nd edition. Augsburg-München: Hampp.

Module group: International Strategic Management

1	Module name 55462	Advanced management research methods IV	5 ECTS
2	Courses / lectures	Seminar: Advanced Methods of Management Research IM IV (3 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Dirk Holtbrügge Maxim Grib	

4	Module coordinator	Prof. Dr. Dirk Holtbrügge
5	Contents	Current issues in the field of International Management
6	Learning objectives and skills	The students learn about advanced methods of management research and how to apply them to current questions in the field of International Management. Students carry out a research project in this field that consists of all relevant phases (literature review, theoretical concept, hypothesis development, data collection and analysis, theoretical and practical contribution). They are able to critically reflect their research in terms of relevance and rigor (representativeness, reliability, validity, etc.).
7	Prerequisites	Foundations of International Management I (required) Foundations of International Management II (required) Knowledge of advanced statistics and SPSS is required. English language proficiency (C1) The number of participants is restricted.
8	Integration in curriculum	Semester: 2
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	schriftlich
11	Grading procedure	schriftlich (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

1	Module name 53410	Business strategy	5 ECTS
2	Courses / lectures	Übung: Cases zu Business Strategy (1 SWS) Vorlesung mit Übung: Business Strategy (2 SWS)	- 5 ECTS
3	Lecturers	Prof. Dr. Sebastian Junge	

4	Module coordinator	Prof. Dr. Harald Hungenberg Prof. Dr. Sebastian Junge
5	Contents	<p>This course focuses on selected theories, concepts, and tools of strategic management. It is concerned with formulation and implementation of strategies, focusing on the business level of strategy. At business level, customer value and competitive advantage are the central issues. In this context, the digital transformation triggers digital business models, such as platform strategies or other related disruptive innovations. Therefore, the digital transformation is a central focus of this course.</p> <p>The course uses a combination of lectures, discussions and case studies in order to provide the analytic and conceptual foundations for making strategic decisions at business level.</p>
6	Learning objectives and skills	By the end of the course, students can appreciate the need for a comprehensive approach to strategy making and they are aware of top management's role in setting the direction of a company. Students develop knowledge of theories, concepts and tools of business strategy and they develop an understanding of the application of concepts and tools to real life cases.
7	Prerequisites	None
8	Integration in curriculum	Semester: 1
9	Module compatibility	Modulbereich: International strategic management Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Hungenberg, H.: Strategisches Management in Unternehmen, 8th Ed., Wiesbaden 2014 Dess, G., McNamara, G., Eisner, A.: Strategic management, 10th Ed., Maidenhead 2020

Module group: International Functional Management

1	Module name 53651	Global operations strategy	5 ECTS
2	Courses / lectures	Seminar: Global Operations Strategy (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Kai-Ingo Voigt Marie-Christin Schmidt	

4	Module coordinator	Prof. Dr. Kai-Ingo Voigt
5	Contents	<p>During the past decades, operations have become increasingly international or even global in nature. Drivers of the globalization include increased competitiveness through offshore manufacturing and global sourcing.</p> <p>During this module, the increasing complexity and the challenges of operations on a global scale will be discussed together with the participants. The theory modules at the beginning structure the options of a general operations strategy and illustrate its implementation in the organization.</p> <p>The subject specific modules, elaborated by the participants, enable a profound understanding of single activity areas of global operations and their relation to the global operations strategy. Therewith the students will get insights in the importance of an integrated global operations strategy and will become familiar with the main strategic options in this field.</p> <p><i>All participants have to register in advance on StudOn! The registration for GOS on StudOn starts in early October. The number of participants is limited to 70.</i></p>
6	Learning objectives and skills	<p>Participation in the first seminar session is mandatory, as the topics for the teamwork are chosen during this session by the participants.</p> <p>In the following weeks, based on own research using scientific sources, key topics are elaborated in teams. Following predefined learning targets, the students need to structure the elaborated content in an academic presentation and present their results in class. Thereby, the teams are responsible for developing a didactic concept in order to support the understanding of the discussed topics. Furthermore, the participants are required to document their research method as well as their results. After the course, the participants are able to discuss the functions and impact of operations management in an international context.</p>
7	Prerequisites	None
8	Integration in curriculum	Semester: 1
9	Module compatibility	Modulbereich: International functional management Master of Science International Business Studies 20172
10	Method of examination	Präsentation
11	Grading procedure	Präsentation (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 30 h

		Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Abele, E. et al. (2008): Global Production. A Handbook for Strategy and Implementation. Berlin: Springer. Reid, R. D. & Sanders N. R. (newest ed.): Operations Management. Hoboken: Wiley & Sons. Slack, N. & Lewis, M. (newest ed.): Operations Strategy. Harlow: PrenticeHall.

1	Module name 54831	International marketing	5 ECTS
2	Courses / lectures	Vorlesung: International Marketing (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Dirk Holtbrügge Theresa Bernhard	

4	Module coordinator	Prof. Dr. Dirk Holtbrügge
5	Contents	<p>This course offers students a deep and specialized expertise in marketing activities in an international environment. In addition, the focus is on the evaluation, analysis and application of theoretical marketing approaches.</p> <p>The following topics will be discussed in particular:</p> <ul style="list-style-type: none"> • The scope and challenge of international marketing • International market coverage strategy • Design of the international marketing-mix • Standardization vs. differentiation of international product, price, sales, and communication management <p>Particular areas or regions covered in the lecture will be announced prior to the course.</p>
6	Learning objectives and skills	The students acquire specialized and deep knowledge in the domain of international marketing. They can explain, apply and reflect on theories, concepts and empirical studies in the area of international marketing in a deepened and critical way. Foundations for the use of the marketing-mix in an international setting are taught and the students are able to bring them into question critically. Furthermore, the students are able to independently conceptualize strategic courses of action as well as scopes for design for the marketing-mix in an international context.
7	Prerequisites	Registration via vhb (www.vhb.org) is necessary in order to gain access to the course and the StudOn e-learning platform.
8	Integration in curriculum	Semester: 1;3
9	Module compatibility	Modulbereich: International functional management Master of Science International Business Studies 20172
10	Method of examination	schriftlich <i>Details for the examination: Report (6 pages)</i>
11	Grading procedure	schriftlich (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Alon, I., Jaffe, E., Prange, C. & Vianelli, D. (2017). Global Marketing: Contemporary Theory, Practice, and Cases. 2nd ed., New York, London: Routledge 2017.

Module group: International Information Management

1	Module name 56331	E-Business projects and innovation	5 ECTS
2	Courses / lectures	Vorlesung mit Übung: Innovation and Leadership (4 SWS)	-
3	Lecturers	Prof. Dr. Kathrin Möslein Matthäus Wilga Nina Lugmair	

4	Module coordinator	Prof. Dr. Kathrin Möslein
5	Contents	<p>The lecture focuses on the challenges of leading and communicating innovation and change in IT enabled companies and networked organizations. Based upon that, creating a sustainable innovative environment is a leadership task. In order to succeed at this task, leaders must develop innovative abilities to deal with the challenges inherent in a business environment characterized by fluid, unstructured and changing information. The aim of this course is thereby twofold. First, the course delineates and describes different yet emerging innovation tools, organizing them into a coherent set of classes. Each class of tools is described using a set of up-to-date business cases that depict the current status of the information systems. The second aim of this course is to get an overview of how to structure leadership systems towards innovation, how leaders can motivate to foster innovative thinking and what new forms of innovation (e.g. open innovation) mean for the definition of leadership. In doing so, this lecture represents an Idea Transformation Class as students are encouraged not only to merely develop, but to actively deploy specifically developed concepts.</p>
6	Learning objectives and skills	<p>The students:</p> <ul style="list-style-type: none"> • will understand and explore the theories and practicalities of leadership in open innovation contexts. • will gain knowledge on leading and communicating innovation and translate it in leadership behavior in real case contexts. • will learn to assess, reflect and feedback the impact of practical leadership for innovation. • can independently define new application-oriented problem solving in e-business in relation to the economic impact for businesses, along with solving problems using the appropriate methods. • discuss possible solutions in groups and present their research results.
7	Prerequisites	<ul style="list-style-type: none"> • Basic understanding of innovation management • Basic understanding of management processes • First experience in team projects
8	Integration in curriculum	Semester: 1
9	Module compatibility	Modulbereich: International information management Master of Science International Business Studies 20172
10	Method of examination	
11	Grading procedure	
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 45 h

		Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	No. 1: Huff, Möslin & Reichwald: Leading Open Innovation; 2013 MIT Press, ISBN-13: 978-0262018494

1	Module name 57241	Service innovation	5 ECTS
2	Courses / lectures	Vorlesung mit Übung: Service Innovation (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Angela Roth Prof. Dr. Kathrin Möslin	

4	Module coordinator	Prof. Dr. Kathrin Möslin Prof. Dr. Angela Roth
5	Contents	Services now account for over 80% of all transactions in developed economies, but typically receive much less R&D attention than products. Developing service innovations demands a clear strategy from businesses with four interlocking core elements: search, selection, implementation and evaluation of innovative concepts. If even one of these phases is not been clearly thought through, the entire innovation process is likely to collapse. This course focuses on successful approaches, methods, tools and efforts to develop service innovations.
6	Learning objectives and skills	<p>The students can:</p> <ul style="list-style-type: none"> • learn about items, notions, characteristics and special features in innovation management for services, service design methods and cases. • learn to judge and discuss innovation management tasks and alternative solutions with respect to the specialties of services. • experience methods of service design by themselves in interactive lectures, gain a feeling for suitable methods and learn to reflect different effects. • apply their knowledge and competences in solving cases and thereby analyze selected issues of managing, developing and innovating services. • work together in international small work groups, present their results in English, give feedback to other students work and discuss different solution approaches.
7	Prerequisites	<ul style="list-style-type: none"> • Basic understanding of product and service business processes • General knowledge on management and strategy • Openness to work interactively and in interdisciplinary and international teams
8	Integration in curriculum	Semester: 2
9	Module compatibility	Modulbereich: International information management Master of Science International Business Studies 20172
10	Method of examination	Präsentation Seminararbeit
11	Grading procedure	Präsentation (30%) Seminararbeit (70%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch

Module group: Soft Skills

1	Module name 56522	International management solutions	5 ECTS
2	Courses / lectures	Seminar: International Management Solutions (3 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Dirk Holtbrügge Maxim Grib	

4	Module coordinator	Prof. Dr. Dirk Holtbrügge
5	Contents	Current issues in the field of International Management
6	Learning objectives and skills	The students learn about current challenges in international management and develop strategies and tools for their solution. Topics include market entry strategies, international human resource management and corporate social responsibility. The students develop creative skills and methodological competences, and apply current theoretical knowledge to practical management problems.
7	Prerequisites	Advanced knowledge of international and intercultural management English language proficiency (C1) The number of participants is limited.
8	Integration in curriculum	Semester: 1
9	Module compatibility	Modulbereich: Soft skills Master of Science International Business Studies 20172
10	Method of examination	schriftlich <i>Details for the examination: Project report</i>
11	Grading procedure	schriftlich (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

1	Module name 53471	Managing intercultural relations	5 ECTS
2	Courses / lectures	Vorlesung: Managing Intercultural Relations IM 3 (3 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Dirk Holtbrügge Laura Kirste	

4	Module coordinator	Prof. Dr. Dirk Holtbrügge
5	Contents	1. Relevance of Intercultural Management 2. Intercultural Management Research: Scope and Results 3. Manifestations and Functions of Culture 4. Concepts of Culture 5. Intercultural Communication and Negotiations 6. Culture and Management: Organization, Motivation and Leadership in Different Cultures 7. Intercultural Competence 8. Intercultural Training 9. Conclusions
6	Learning objectives and skills	The participants understand and analyze modern theories and methods of management and apply these to practical problems. They get a detailed overview of the current state of comparative, cross-cultural, indigenous and post-colonial management research and evaluate theoretical and empirical studies in these areas. They are able to conceptualize and measure intercultural competence and to conduct and evaluate innovative methods of intercultural training. They learn about methodological challenges of intercultural management research and are able to assess its rigor and relevance.
7	Prerequisites	English language proficiency (C1)
8	Integration in curriculum	Semester: 2
9	Module compatibility	Modulbereich: Soft skills Master of Science International Business Studies 20172
10	Method of examination	Präsentation schriftlich <i>Details for the examination for the lecture: Report (6 pages)</i> <i>Details for the examination for the seminar: Oral presentation (attendance mandatory)</i>
11	Grading procedure	Präsentation (20%) schriftlich (80%) <i>Details: Report (Lecture): 80%; Presentation (Seminar) 20%</i>
12	Module frequency	nur im Sommersemester

13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Holtbrügge, D. (2019). Managing Intercultural Relations. Nürnberg: Mimeo.

Module group: International Finance and Corporate Governance

1	Module name 53460	Change management	5 ECTS
2	Courses / lectures	Vorlesung mit Übung: Change Management (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Sebastian Junge	

4	Module coordinator	Prof. Dr. Harald Hungenberg Prof. Dr. Sebastian Junge
5	Contents	This module focuses on one of the most important management tasks: to achieve change in organizations. It deals with systematic approaches to influence individuals, teams and the organization as a whole in a desired way in order to develop a company from its current to a future state. The currently ongoing digital transformation makes this particularly worthwhile. Digitalization drives change and thus represents a great challenge, but also offers tremendous opportunities. The module provides participants with a systematic approach in order to (1) successfully initiate and implement organizational changes and (2) successfully guide an organization through a change process. Participants will be provided with theoretical concepts and practical tools for managing organizational change (e.g. research on cognitive biases, trait theory, motivation theory, affective events theory, emotional intelligence, and organizational ambidexterity).
6	Learning objectives and skills	At the end of this module, students are familiar with the tasks and challenges of managing change in organizations. The participants develop an understanding of the importance of successful leadership during organizational change as well as evaluate situations, which are related to organizational change.
7	Prerequisites	None
8	Integration in curriculum	Semester: 2
9	Module compatibility	Modulbereich: International finance and change management Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Bazerman, M., Moore, D.: Judgement in Managerial Decision Making, 8th ed., Hoboken 2017. Greenberg, J.: Managing Behavior in Organizations, 6th ed., Boston 2013. Kahneman, D.: Thinking, Fast and Slow, 1st ed., New York 2013. Robbins, S., Judge, T.: Organizational Behavior, 17th ed., Boston 2017.

1	Module name 52290	International finance	5 ECTS
2	Courses / lectures	Vorlesung: International Finance (2 SWS) Übung: Übung zu International Finance (2 SWS)	5 ECTS -
3	Lecturers	Prof. Dr. Christian Merkl Dr. Benjamin Lochner Kristina Saveska	

4	Module coordinator	Prof. Dr. Christian Merkl
5	Contents	This course covers a wide range of topics (e.g., exchange rates and exchange rate regimes, national accounts and capital flows, international financial system, international banking and central banking). Basic economic concepts will be provided as a background. Statistics and empirical results will be shown to understand the validity of these concepts. Recent real life examples/case studies will be used to analyze the implications for policy makers, international organisations and business.
6	Learning objectives and skills	Students <ul style="list-style-type: none"> • understand and apply basic concepts of exchange rate determination and their validity. • learn about driving forces of capital flows. • analyze how international (central) banking and the international financial system work. • apply their knowledge in a presentation (either in case study style or in a small quantitative project).
7	Prerequisites	Macroeconomics (Bachelor)
8	Integration in curriculum	Semester: 1
9	Module compatibility	Modulbereich: International finance and corporate governance Master of Science International Business Studies 2011 Modulbereich: International finance and change management Master of Science International Business Studies 20172
10	Method of examination	schriftlich/mündlich (60 Minuten)
11	Grading procedure	schriftlich/mündlich (100%) The grade can be improved up to 0.7 units with a voluntary presentation during the winter term. This requires the written exam to be graded no worse than 4.0.
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Presentation slides and relevant literature will be provided

Module group: International Corporate Sustainability

1	Module name 56780	Sustainability management, business ethics and corporate social responsibility	5 ECTS
2	Courses / lectures	Vorlesung: Business Ethics and Corporate Social Responsibility (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Markus Beckmann	

4	Module coordinator	Prof. Dr. Markus Beckmann
5	Contents	This course combines the perspectives of the ethics of competitive markets, business ethics, and corporate social responsibility. First, we address how social and environmental objectives are met at the macro-level. Here, we place particular emphasis on national and supranational governance structures. In a second step, we take on the perspective of the individual firm by raising the question as to if and to what extent firms need to incorporate moral issues into their value creation processes. Against this background, corporate social responsibility may serve as a means of implementing these moral issues. Thus, we take a closer look at CSR, its origins, development, and tools.
6	Learning objectives and skills	Students: <ul style="list-style-type: none"> • Are able to provide differentiated arguments on questions relevant to our society • Have skills to critically reflect current issues in business ethics and CSR • Know concepts that help to critically reflect the role of business in society • Understand the changing environment of companies • Are able to use dilemma structure as analytical tool • Understand the CSR discourse and its core concepts
7	Prerequisites	None
8	Integration in curriculum	Semester: 2;4
9	Module compatibility	Modulbereich: International corporate sustainability Master of Science International Business Studies 20172
10	Method of examination	elektronische Prüfung mit MultipleChoice (60 Minuten)
11	Grading procedure	elektronische Prüfung mit MultipleChoice (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Provided via StudOn

1	Module name 57455	Regeneration and sustainable development	5 ECTS
2	Courses / lectures	Seminar: Introduction to regeneration practices and circularity (2 SWS)	5 ECTS
3	Lecturers	Dr. Francisco Layrisse Villamizar Prof. Dr. Markus Beckmann	

4	Module coordinator	Prof. Dr. Markus Beckmann
5	Contents	<p>The seminar provides content on the basics of regenerative practices across different industries and context. The course is divided into three general blocks.</p> <p>The first block of sessions will provide context into the importance of regeneration considering the limitations of current frameworks such as corporate philanthropy, corporate social responsibility and corporate sustainability management.</p> <p>The second block of sessions will concentrate in understanding the regenerative principles, the importance of socio-ecological systems and circularity.</p> <p>The third block of sessions will focus on analysing regeneration/ circularity in practice by looking at:</p> <ul style="list-style-type: none"> i) Innovative business models that include regenerative practices and/or circularity ii) Transitions towards regeneration in agrofood systems. iii) Industrial ecology and circular practices iv) Risk management practices for climate change <p>Students will have a mid term presentation and final presentation where they will have to identify an innovative business model that integrates regeneration/circularity. In addition, they will have to document in detail the aspects of the model.</p>
6	Learning objectives and skills	<p>At the end of the seminar students will be able to:</p> <ul style="list-style-type: none"> • Criticize and frame the limits of our current system • Articulate the root causes of today's wicked problems • Describe the underlying principles of regeneration and circularity • Define characteristics of regenerative and circular enterprises • Contrast traditional enterprises with innovative business/ practices models based on regeneration and/circularity
7	Prerequisites	Previous courses on sustainability management are recommended but not required.
8	Integration in curriculum	Semester: 2;4

9	Module compatibility	Modulbereich: International corporate sustainability Master of Science International Business Studies 20172
10	Method of examination	Hausarbeit Präsentation
11	Grading procedure	Hausarbeit (50%) Präsentation (50%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	All necessary materials will be provided via StudOn

Module group: International Relations

1	Module name 52700	Power, order and institutions in world politics	5 ECTS
2	Courses / lectures	Vorlesung: MA-Vorl: Power, Order and Institutions in World Politics (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Gian Luca Gardini	

4	Module coordinator	Prof. Dr. Gian Luca Gardini
5	Contents	<p>The seminar will cover the following main topics.</p> <ul style="list-style-type: none"> • International system, international organisation, cooperation and global governance: theoretical perspectives and historical evolution. • The contested notions of power, order and institutions: theoretical perspectives and empirical examples: bridging the gap between academia and the practice of international affairs. • The changing nature of international power and its distribution: rising powers, transnational corporations, state and non-state actors. • International Economic power, order and public institutions (WTO, WB, IMF) • International Economic power, order and private institutions (WEF, WSF, CRAs, MNCs, NGOs) • Topical and new issues in international organisation/global governance: peace and security, economic and social development, human rights, the environment.
6	Learning objectives and skills	<p>Students who successfully complete this module will:</p> <ul style="list-style-type: none"> • acquire a good understanding of the nature of power, order, and institutions in the international system; • understand the type of power projected by key actors (US, EU, emerging powers, international organizations) • have a good knowledge of the topical issues and debates in contemporary international relations and their possible evolution; • be able to assess critically the role and functions of key international actors and organisations in specific case studies • acquire a deep and critical understanding of the current shift in international power, its nature and distribution
7	Prerequisites	None
8	Integration in curriculum	Semester: 1
9	Module compatibility	Modulbereich: International Relations Master of Science International Business Studies 20172
10	Method of examination	Portfolio
11	Grading procedure	Portfolio (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch

16	Bibliography	Hurrell, On Global Order, Oxford University Press, 2008 Narlikar, New Powers: How to become one and how to manage them, Oxford University Press, 2010. Brown and Ainley, Understanding international relations, Palgrave, 2009
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English Speaking Countries

1	Module name 54862	Area-specific language courses: English-speaking countries	2,5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	
5	Contents	no content description available!
6	Learning objectives and skills	no learning objectives and skills description available!
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Modulbereich: English speaking countries Master of Science International Business Studies 20172
10	Method of examination	
11	Grading procedure	
12	Module frequency	no Module frequency information available!
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	?? Semester (keine Angaben zur Dauer des Moduls hinterlegt)
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 54870	Exchange semester courses (Area studies: English-speaking countries)	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Prof. Dr. Christoph Moser
5	Contents	Courses students will be attending during the exchange semester in one of the partner universities or others (in English speaking countries) should fit into the module Area Studies: English Speaking Countries thus extending the students knowledge and competencies in this field of study. The suitability of the courses will be assessed by the programme coordinator.
6	Learning objectives and skills	Students acquire additional knowledge and competencies in their field of study
7	Prerequisites	Learning agreement
8	Integration in curriculum	Semester: 1
9	Module compatibility	Modulbereich: English speaking countries Master of Science International Business Studies 20172
10	Method of examination	In accordance with exam regulations of the exchange university
11	Grading procedure	In accordance with grading key and credits of the course
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Tbd in the course

1	Module name 53295	Economics of innovation	5 ECTS
2	Courses / lectures	Vorlesung mit Übung: Economics of Innovation (Lecture and Tutorial) (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Markus Nagler	

4	Module coordinator	Prof. Dr. Markus Nagler
5	Contents	The lecture provides an introduction to economic issues of innovation and new ideas. The course first sets out general problems in the economics of innovation such as the public goods nature of ideas and the importance of innovation for economic prosperity. In the second part, the course discusses labor and personnel issues in innovation policy, for example the design of incentives for innovation. In the third part, the course analyses issues in intellectual property rights and public economics topics such as public funding of research or the role of universities.
6	Learning objectives and skills	Students know the key issues in the economics of innovation and the impacts of potential public policies to promote innovation. They are able to assess current research in the economics of innovation and are able to relate its results to fundamental policy questions in the area. Students are acquainted with important empirical approaches in the area.
7	Prerequisites	Basic microeconomics, basic econometrics
8	Integration in curriculum	Semester: 2
9	Module compatibility	Modulbereich: Europe Master of Science International Business Studies 20172
10	Method of examination	Klausur (90 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Bryan, Kevin and Heidi Williams (forthcoming): Markets for innovation: Market failures and public policies, Handbook of Industrial Organization Bloom, Nicholas, John Van Reenen and Heidi Williams (2019): A Toolkit of Policies to Promote Innovation, Journal of Economic Perspectives 33(3): 163-184 Scotchmer, Suzanne. Innovation and incentives. MIT press, 2004.

1	Module name 53285	Empirical environmental economics	5 ECTS
2	Courses / lectures	Vorlesung: Empirical Environmental Economics (2 SWS)	3 ECTS
3	Lecturers	Prof. Dr. Mario Liebensteiner	

4	Module coordinator	Prof. Dr. Mario Liebensteiner
5	Contents	This module provides an introduction to focal issues of environmental economics with a particular focus on empirical investigations. The module sets out to make students familiar with state-of-the-art econometric research methods in environmental economics. Key issues will be carbon emissions from the energy and transportation sectors, carbon pricing, integration and subsidization of renewable energies, and the effectiveness of different climate policies.
6	Learning objectives and skills	<ul style="list-style-type: none"> Students get to know fundamental problems of environmental economics (e.g. problems of air pollution from burning fossil fuels, integration of renewable energy sources, and effective policy making) Students get to know recent econometric approach
7	Prerequisites	Basic microeconomics Basic econometrics (at least multivariate OLS regressions)
8	Integration in curriculum	Semester: 3
9	Module compatibility	Modulbereich: English speaking countries Master of Science International Business Studies 20172
10	Method of examination	Präsentation Klausur (90 Minuten)
11	Grading procedure	Präsentation (20%) Klausur (80%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 60 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Journal articles and other relevant reading materials: will be distributed to course participants via StudOn Wooldridge, J.M. 2012 Introductory Econometrics: A Modern Approach. South-Western Cengage Learning.

1	Module name 55403	Case studies and projects in management IX	5 ECTS
2	Courses / lectures	Seminar: Start-up Consulting (3 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Sebastian Junge	

4	Module coordinator	Prof. Dr. Harald Hungenberg Prof. Dr. Sebastian Junge
5	Contents	<p>Diese Veranstaltung findet in Kooperation mit Wissensfabrik e.V. statt.</p> <p>Das Seminar soll Studierende dazu befähigen, Fragestellungen junger Wachstumsunternehmen (Start-ups) durch theoretisches Wissen und Methodenkompetenz zu lösen.</p> <p>Aufgrund der gegenwärtigen Dynamik in Gesellschaft und Technologie sowie den damit verbundenen Megatrends, wie beispielsweise Digitalisierung, stehen Start-ups vor zentralen Herausforderungen.</p> <p>Diese jungen, innovativen Unternehmen operieren in hochdynamischen Branchen und stellen sich und ihre Fragestellungen zu Beginn des Moduls vor.</p> <p>Während der Veranstaltung arbeiten die Studierenden eng mit den Start-ups zusammen und werden zusätzlich von Mentoren aus der Praxis sowie dem Team des Lehrstuhls betreut.</p> <p>Die Ergebnisse werden im Rahmen einer Abschlusspräsentation vorgestellt.</p>
6	Learning objectives and skills	<p>Die Studierenden erlernen, ein aktuelles Fachproblem zu einem eingegrenzten Themenbereich zu bearbeiten, einen Lösungsvorschlag zu entwickeln und diesen in einer wissenschaftlichen Diskussion zu verteidigen. Hierdurch werden</p> <p>fachliche und persönliche Kompetenzen entwickelt. Die Studierenden geben und erhalten im Rahmen interaktiver</p> <p>Präsentationen der Arbeitsergebnisse ein wertschätzendes Feedback über die erbrachte Leistung.</p>
7	Prerequisites	<p>Keine.</p> <p>Die Teilnehmerzahl ist auf maximal 20 Studierende begrenzt.</p> <p>Der Bewerbungszeitraum wird über Homepage des Lehrstuhls oder StudOn bekannt gegeben.</p> <p>https://www.unternehmensfuehrung.rw.fau.de/studium-lehre/aktuelle-lehre/start-up-consulting/</p>
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172

10	Method of examination	Präsentation
11	Grading procedure	Präsentation (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Keine

1	Module name 57130	International trade and labor	5 ECTS
2	Courses / lectures	Vorlesung: Ma-Vorl: International Trade & Labor (0 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Christoph Moser	

4	Module coordinator	Prof. Dr. Christoph Moser Prof. Dr. Klaus Moser
5	Contents	This module deals with the consequences of globalization for the domestic labor market and discusses the winners and losers of trade liberalization. The module focuses on the impact of international economic integration on domestic wages, jobs and inequality, in particular in Germany and the United States.
6	Learning objectives and skills	Students are made familiar with the main relevant concepts of international trade and acquire specialized knowledge of the labor market effects of trade liberalization. Students learn about key theoretical predictions, their empirical evidence and the empirical strategies to assess their relevance. The module focuses on topics at the intersection between international trade and labor.
7	Prerequisites	<p>Recommended prerequisites:</p> <p>Basic knowledge of microeconomics (e.g., Varian, Hal (2014), Intermediate Microeconomics: A Modern Approach, 9th international edition) and econometrics (e.g., Wooldridge, Jeffrey (2013), Introductory Econometrics: A Modern Approach, 5th international edition).</p> <p>Module compatibility:</p> <p>Master Economics: Specialization in Macroeconomics and Finance</p> <p>Master IBS: elective course (Wahlbereich): English-speaking countries; Europe</p> <p>Master Arbeitsmarkt und Personal: Wahlbereich</p> <p>Master Sozialökonomik: freier Vertiefungsbereich</p>
8	Integration in curriculum	Semester: 2
9	Module compatibility	Modulbereich: Europe Master of Science International Business Studies 20172
10	Method of examination	Klausur (90 Minuten)

		Written examination: 60 min. (Klausur 60 Minuten)
11	Grading procedure	Klausur (100%) Written examination result 100% (Prüfungsergebnis 100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Krugman, P., M. Obstfeld and M. Melitz (2017/18), International Trade: Theory and Policy OR International Economics: Theory and Policy, 11th global edition. Further course materials will be announced in the course.

1	Module name 54462	Issues in global economic governance	5 ECTS
2	Courses / lectures	Seminar: Ma-Sem: Issues in Global Economic Governance (2 SWS) Compulsory attendance	5 ECTS
3	Lecturers	Prof. Dr. Christoph Moser Maximilian Fleig	

4	Module coordinator	Prof. Dr. Friedrich Michael Dimpel Prof. Dr. Christoph Moser
5	Contents	This course deals with economical and political aspects of important international institutions that govern global finance, global trade and global economic policy coordination. It highlights that many economic challenges require international cooperation. The course will focus on key players of global economic governance like the International Monetary Fund (IMF), the World Bank, the World Trade Organization (WTO) and geopolitically important players like the United States and the European Union.
6	Learning objectives and skills	Students gain a deeper understanding of the relevance and structure of global economic governance, including important treaties, development aid and economic crisis management. The need for global economic governance led to the creation of important international institutions, which are in turn shaped by influential stake holders.
7	Prerequisites	<p>Recommended prerequisites:</p> <p>Basic knowledge of the concepts of international economics and international political economy.</p> <p>Module compatibility:</p> <p>Master IBS: elective course (Wahlbereich): English-speaking countries,</p> <p>Master Wirtschaftspädagogik, Studienrichtung II: core course (Wahlbereich im Zweifach Englisch)</p> <p>Erweiterungsprüfung Berufliche Schulen/Studienfach</p> <p>Wirtschaftspädagogik</p>

8	Integration in curriculum	Semester: 1
9	Module compatibility	Modulbereich: English speaking countries Master of Science International Business Studies 20172
10	Method of examination	schriftlich/mündlich <i>Es handelt sich um eine einheitliche Prüfung, bei der die einzelnen Teilleistungen untrennbar miteinander verbunden sind. Für das Bestehen des Moduls müssen nach § 19 Abs. 1 Satz 4 MPOWIWI in der jeweils geltenden Fassung alle Teilleistungen in demselben Semester bestanden werden. Wegen des untrennbaren Bezugs der Teilleistungen aufeinander ist abweichend von § 25 Abs.1 Satz 2 MPOWIWI eine Wiederholung nur einer der nicht bestandenen Teilleistungen nicht möglich. Das Nichtbestehen einer der Teilleistungen erfordert die Wiederholung der gesamten Prüfung.</i>
11	Grading procedure	schriftlich/mündlich (100%) 30% presentation, 70% seminar paper (30% Präsentation, 70% Seminararbeit)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

1	Module name 54382	Issues in global governance	5 ECTS
2	Courses / lectures	Seminar: Ma-Sem: Issues in Global Governance (2 SWS) Compulsory attendance	5 ECTS
3	Lecturers	Prof. Dr. Christoph Moser	

4	Module coordinator	Prof. Dr. Christoph Moser
5	Contents	This course deals with the dark side of global governance, i.e., with phenomena that are associated with a failure of global governance. These topics include but are not limited to failed states, drug trafficking, piracy, international terrorism and organized crime.
6	Learning objectives and skills	Students gain an understanding of the economic and political consequences of a failure of global governance. In general, students learn about the scope and constraints of global governance.
7	Prerequisites	<p>Recommended prerequisites:</p> <p>Basic knowledge of the concepts of economics and international political economy.</p> <p>Module compatibility:</p> <p>Master IBS: elective course (Wahlbereich): English-speaking countries,</p> <p>Master Wirtschaftspädagogik, Studienrichtung II: core course (Wahlbereich im Zweifach Englisch)</p> <p>Erweiterungsprüfung Berufliche Schulen/Studienfach</p> <p>Wirtschaftspädagogik</p>
8	Integration in curriculum	Semester: 2
9	Module compatibility	Modulbereich: English speaking countries Master of Science International Business Studies 20172
10	Method of examination	<p>schriftlich/mündlich</p> <p><i>Es handelt sich um eine einheitliche Prüfung, bei der die einzelnen Teilleistungen untrennbar miteinander verbunden sind. Für das Bestehen des Moduls müssen nach § 19 Abs. 1 Satz 4 MPOWIWI in der jeweils geltenden Fassung alle Teilleistungen in demselben Semester bestanden werden. Wegen des untrennbaren Bezugs der Teilleistungen aufeinander ist abweichend von § 25 Abs.1 Satz 2 MPOWIWI eine</i></p>

		<i>Wiederholung nur einer der nicht bestandenen Teilleistungen nicht möglich. Das Nichtbestehen einer der Teilleistungen erfordert die Wiederholung der gesamten Prüfung.</i>
11	Grading procedure	schriftlich/mündlich (100%) 30% presentation, 70% seminar paper (30% Präsentation, 70% Seminararbeit)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

1	Module name 54440	Issues in international political economy	5 ECTS
2	Courses / lectures	Vorlesung: Ma-Vorl: Issues in International Political Economy (IPE) (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Christoph Moser	

4	Module coordinator	Prof. Dr. Friedrich Michael Dimpel Prof. Dr. Christoph Moser
5	Contents	This course deals with international trade policy. The focus will be on the political and economic determinants and consequences of trade liberalization as well as trade policies that increase trade barriers. The course will provide important insights into the global governance of international trade flows, the World Trade Organization and the role of the United States, China and the European Union.
6	Learning objectives and skills	Students gain an understanding of the importance and evolution of the international trading system and how it affects multinational corporations (MNCs). Students learn about different trade policy tools, their economic consequences and their political constraints, in particular in the United States, China and the European Union. Students learn to critically assess trade-related news in the media.
7	Prerequisites	<p>Recommended prerequisites:</p> <ul style="list-style-type: none"> Basic knowledge of microeconomics (e.g., Varian, Hal (2014), Intermediate Microeconomics: A Modern Approach, 9th international edition). <p>Module compatibility:</p> <ul style="list-style-type: none"> Master IBS: core course (Pflichtbereich) Master IBS: mandatory elective for the area "English-speaking countries". Students who select English-speaking countries as an area study cannot take this module as a core course module, but must take it as part of their area studies. Master Wirtschaftspädagogik, Studienrichtung II: elective course (Wahlbereich im Zweifach Sozialkunde), core course (Pflichtbereich im Zweifach Englisch) Erweiterungsprüfung Berufliche Schulen/Studienfach Wirtschaftspädagogik Master Sozialökonomik: elective course (Wahlbereich) Master Arbeitsmarkt und Personal: elective course (Wahlbereich) Master Economics: Specialization in Macroeconomics and Finance, and Public economics
8	Integration in curriculum	Semester: 1
9	Module compatibility	Modulbereich: English speaking countries Master of Science International Business Studies 20172
10	Method of examination	Klausur Written examination 60 min. (Klausur 60 Min.)
11	Grading procedure	Klausur (100%)

		Written examination result 100% (Prüfungsergebnis 100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Krugman, P., M. Obstfeld and M. Melitz (2017/18), International Trade: Theory and Policy OR International Economics: Theory and Policy, 11th global edition. Further, course materials will be announced in the course.

1	Module name 54452	Issues in international trade	5 ECTS
2	Courses / lectures	Seminar: Ma-Sem: Issues in International Trade (2 SWS) Compulsory attendance	5 ECTS
3	Lecturers	Prof. Dr. Christoph Moser Stefan Suttner	

4	Module coordinator	Prof. Dr. Christoph Moser
5	Contents	This course will focus on major developments in the international trading system, on the multilateral, regional and bilateral level. Special emphasis will be given to developments in the WTO, the rule-making process and the completion of new multilateral commitments. In addition, the pursuit of regional and bilateral trade agreements will be monitored and its effects on businesses and trade flows will be examined. Finally, a thorough analysis of the trade policies pursued by developed and developing countries will be offered.
6	Learning objectives and skills	Students gain a deeper understanding of the contemporary developments of trade policies on the multilateral, regional and country level and how it affects business and market opportunities. Special emphasis will be on the United States and the European Union.
7	Prerequisites	Recommended prerequisites: Basic knowledge of the concepts of international economics and international political economy. Module compatibility: Master IBS: elective course (Wahlbereich): English-speaking countries Master Economics: Specialization in Macroeconomics and Finance
8	Integration in curriculum	Semester: 1
9	Module compatibility	Modulbereich: Asia Master of Science International Business Studies 2011 Modulbereich: English speaking countries Master of Science International Business Studies 20172
10	Method of examination	schriftlich/mündlich <i>Es handelt sich um eine einheitliche Prüfung, bei der die einzelnen Teilleistungen untrennbar miteinander verbunden sind. Für das</i>

		<i>Bestehen des Moduls müssen nach § 19 Abs. 1 Satz 4 MPOWIWI in der jeweils geltenden Fassung alle Teilleistungen in demselben Semester bestanden werden. Wegen des untrennbaren Bezugs der Teilleistungen aufeinander ist abweichend von § 25 Abs.1 Satz 2 MPOWIWI eine Wiederholung nur einer der nicht bestandenen Teilleistungen nicht möglich. Das Nichtbestehen einer der Teilleistungen erfordert die Wiederholung der gesamten Prüfung.</i>
11	Grading procedure	schriftlich/mündlich (100%) 30% presentation, 70% seminar paper (30% Präsentation, 70% Seminararbeit)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

1	Module name 56911	Issues in political economy	5 ECTS
2	Courses / lectures	Seminar: Ma-Sem: Issues in Political Economy (2 SWS) Compulsory attendance	5 ECTS
3	Lecturers	Prof. Dr. Christoph Moser	

4	Module coordinator	Prof. Dr. Christoph Moser
5	Contents	This course deals with current topics in political economy and how politics and economics interact in various fields in the United States and the European Union. The course provides an introduction into the political systems and discusses the interactions between profit-maximizing firms and US and European non-market agents like the government, regulatory institutions and the public. The topics covered include but are not limited to the impact of political connections, corruption, lobbying and the revolving door on the United States of America and the European Union.
6	Learning objectives and skills	Students gain a deeper understanding of how institutions, power and economic outcomes interact with each other. There will be a focus on the different actors such as governments, NGOs and private sector representatives. Students will also learn about empirical methods used in these fields. A special emphasis will be placed on the United States, the European Union and the transatlantic area.
7	Prerequisites	Recommended prerequisites: Basic knowledge of economics, politics and econometrics. Module compatibility: Master IBS: elective course (Wahlbereich): English-speaking countries; Europe Master Economics: Specialization in Public Economics
8	Integration in curriculum	Semester: 2
9	Module compatibility	Modulbereich: Europe Master of Science International Business Studies 20172
10	Method of examination	schriftlich/mündlich <i>Es handelt sich um eine einheitliche Prüfung, bei der die einzelnen Teilleistungen untrennbar miteinander verbunden sind. Für das Bestehen des Moduls müssen nach § 19 Abs. 1 Satz 4 MPOWIWI in der jeweils geltenden Fassung alle Teilleistungen in demselben Semester bestanden werden. Wegen des untrennbaren Bezugs der Teilleistungen aufeinander ist abweichend von § 25 Abs.1 Satz 2 MPOWIWI eine Wiederholung nur einer der nicht bestanden Teilleistungen nicht</i>

		<i>möglich. Das Nichtbestehen einer der Teilleistungen erfordert die Wiederholung der gesamten Prüfung.</i>
11	Grading procedure	schriftlich/mündlich (100%) 30% presentation, 70% seminar paper (30% Präsentation, 70% Seminararbeit)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 57131	Labor Markets in the Knowledge Economy	5 ECTS
2	Courses / lectures	Vorlesung mit Übung: Labor Markets in the Knowledge Economy (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Markus Nagler	

4	Module coordinator	Prof. Dr. Markus Nagler
5	Contents	The course analyzes topics in labor economics and their connection to technological change and the knowledge economy. We will mostly discuss topics in labor economics such as labor supply and migration which are seen through a technology and knowledge economy perspective. The course is mainly based on empirical research papers: labor economics is a front-runner in the use of econometrics and data.
6	Learning objectives and skills	Students know the key issues in the intersection of labor and innovation economics. They are able to assess current research in the area and are able to relate its results to fundamental policy questions. Students are acquainted with important empirical approaches in labor economics.
7	Prerequisites	Basic microeconomics, basic econometrics
8	Integration in curriculum	Semester: 3
9	Module compatibility	Modulbereich: English speaking countries Master of Science International Business Studies 20172
10	Method of examination	Klausur (90 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Angrist, Joshua and Jörn-Steffen Pischke (2008). Mostly Harmless Econometrics, Princeton University Press. Autor, David H. Why are there still so many jobs? The history and future of workplace automation. The Journal of Economic Perspectives 29.3 (2015): 3-30.

1	Module name 57172	Patenting for innovation	5 ECTS
2	Courses / lectures	Vorlesung: Patenting for Innovation (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Bernhard Grill Prof. Dr. Kathrin Möselein	

4	Module coordinator	Prof. Dr. Kathrin Möselein
5	Contents	<p>Intellectual Properties (Ips) in general and especially patents play an important role in innovation in any Hightech society. This topic is multi-faceted and can be accessed from different viewpoints: business, politics, legal framework, organization, etc. In this course, we will focus on:</p> <ul style="list-style-type: none"> • the introduction to Ips and patents in general, • the role of Ips and patents in research, development and (open) innovation, • the patent exploitation through licensing contracts and patent pools, the patent policies in the European Union, China and USA.
6	Learning objectives and skills	<p>The students:</p> <ul style="list-style-type: none"> • learn to understand the role of patenting in the innovation process, • gain deeper insights into the roles of IP in various types of businesses, study the role of IP and patents in different regions and contexts (Asia, United States, Europe).
7	Prerequisites	None
8	Integration in curriculum	Semester: 3
9	Module compatibility	Modulbereich: English speaking countries Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit
11	Grading procedure	Seminararbeit (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Literature will be announced and distributed in the first sessions.

Romanic Countries

1	Module name 57468	Agile Project Management in the context of Latin America	5 ECTS
2	Courses / lectures	Seminar: Agiles Projektmanagement im internationalen Kontext (2 SWS)	5 ECTS
3	Lecturers	Dr. York Rössler	

4	Module coordinator	Prof. Dr. Gian Luca Gardini
5	Contents	The seminar is offered every semester by the Chair of Prof. Gardini, Ph.D. It deals with agile forms of work organisation and the basics of cultural theory. The seminar discusses approaches on how agile management methods can be successfully applied in the intercultural context between Europe and Latin America. The methods Scrum and Kanban will be taught in detail. Furthermore we will discuss processes of change taking place within enterprises and companies and discuss elements fostering agile forms of working and managing. The seminar is very practice-oriented.
6	Learning objectives and skills	<p>The students</p> <ul style="list-style-type: none"> • acquire advanced methods of project management • learn methods of agile project management and its application in an intercultural context with a focus on Latin America • gain profound knowledge of and will be able to apply cultural theory as part of intercultural learning • will be able to recognize potentials and obstacles of agile management methods within companies
7	Prerequisites	None
8	Integration in curriculum	Semester: 1
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Hausarbeit
11	Grading procedure	Hausarbeit (100%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 54882	Area-specific language courses: Romance countries	2,5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	
5	Contents	no content description available!
6	Learning objectives and skills	no learning objectives and skills description available!
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Modulbereich: Romance countries Master of Science International Business Studies 20172
10	Method of examination	
11	Grading procedure	
12	Module frequency	no Module frequency information available!
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	?? Semester (keine Angaben zur Dauer des Moduls hinterlegt)
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 57043	Business intelligence	5 ECTS
2	Courses / lectures	Vorlesung mit Übung: Business Intelligence (4 SWS)	5 ECTS
3	Lecturers	Dr. Pavlina Kröckel Prof. Dr. Freimut Bodendorf	

4	Module coordinator	Prof. Dr. Freimut Bodendorf Dr. Pavlina Kröckel
5	Contents	We introduce a variety of topics which will give you a kick start in the field of data science and will help you to continue the learning path in other, more advanced courses. We teach the whole data science process (based on the industry-wide accepted CRISP model) from the business and data understanding to the deployment and management steps. Students get familiar with terms like data science, machine learning, and artificial intelligence, as well as available tools and technologies. You will learn what is behind the technology that powers everything from your shopping suggestions on Amazon to automatic systems like chatbots and self-driving cars. We teach you the most used machine learning algorithms right now: decision trees, neural networks, support vector machines, association rules (Apriori and FP Growth), clustering algorithms (k-Means, DBSCAN).
6	Learning objectives and skills	The students <ul style="list-style-type: none"> • Can describe important business intelligence and data science concepts, tools, and algorithms • Learn how to structure a data science project • Work on a practical exercise and apply the learned algorithms on a real-world dataset • Are able to evaluate a machine learning model and decide on its goodness of fit.
7	Prerequisites	None. The lecture is intended for students with no prior knowledge in data analytics.
8	Integration in curriculum	Semester: 2
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (90 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	All relevant material will be provided during the lecture.

1	Module name 54900	Exchange semester courses (Area studies: Romance countries)	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Prof. Dr. Gian Luca Gardini
5	Contents	Courses students will be attending during the exchange semester in one of the partner universities or others (in Romance countries) should fit into the module Area Studies: Romance Countries thus extending the students knowledge and competencies in this field of study. The suitability of the courses will be assessed by the programme coordinator.
6	Learning objectives and skills	Students acquire additional knowledge and competencies in their field of study
7	Prerequisites	Learning agreement
8	Integration in curriculum	Semester: 1
9	Module compatibility	Modulbereich: Romance countries Master of Science International Business Studies 20172
10	Method of examination	
11	Grading procedure	
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 52463	International Relations and Latin America	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Prof. Dr. Gian Luca Gardini
5	Contents	The seminar is offered every semester by the Chair of Prof. Gardini, Ph.D. It deals with the international relations of Latin America in theoretical and empirical perspective. It particularly covers the contemporary relations of Latin America with the United States, the European Union and China as well as Latin American regionalism and attempts at economic and political integration.
6	Learning objectives and skills	<p>The students</p> <ul style="list-style-type: none"> • acquire in-depth knowledge of political processes, economic changes and societal challenges in the context of globalization, international organization and integration processes. • understand basic theoretical approaches and link them with empirical evidence and case studies.
7	Prerequisites	None
8	Integration in curriculum	Semester: 1
9	Module compatibility	Modulbereich: Romance countries Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit Präsentation
11	Grading procedure	Seminararbeit (33%) Präsentation (67%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 52461	Latin America in the era of Globalisation	5 ECTS
2	Courses / lectures	Sonstige Lehrveranstaltung: Ba/Ma-Vorl: Internationale Entwicklungen im 21. Jahrhundert: Wo steht Lateinamerika in der Weltpolitik? (2 SWS)	5 ECTS
3	Lecturers	Julia Herrmann Jaime León González	

4	Module coordinator	Prof. Dr. Gian Luca Gardini
5	Contents	<p>The seminar is offered every semester by the Chair of Prof. Gardini, Ph.D. It deals with topics related to the role of Latin America and the challenges of the region in the era of globalization. The increasing global interdependence of economics, politics and society is shaping today's world and poses complex challenges for world politics. The course deals with the central international developments in the 21st century (such as migration movements, structural inequality, sustainable and human development, digital transformation, organized crime, (dis)integration movements like BREXIT) and discusses the role and interests of Latin America for each phenomenon.</p>
6	Learning objectives and skills	<p>The students:</p> <ul style="list-style-type: none"> • acquire in-depth knowledge of political processes, economic changes and societal challenges in the context of globalization and integration processes. • Develop the ability to analyze and evaluate the dynamics of internal and external factors.
7	Prerequisites	None
8	Integration in curriculum	Semester: 1
9	Module compatibility	Modulbereich: Romance countries Master of Science International Business Studies 20172
10	Method of examination	elektronische Prüfung
11	Grading procedure	elektronische Prüfung (100%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 0 h Independent study: 150 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch oder Spanisch
16	Bibliography	no Bibliography information available!

1	Module name 57500	Negotiation Skills based on the Zurich Negotiating Model	5 ECTS
2	Courses / lectures	Seminar: Ma-Sem: Negotiation Skills (2 SWS)	5 ECTS
3	Lecturers		

4	Module coordinator	Prof. Dr. Gian Luca Gardini
5	Contents	<p>We cannot not negotiate - if we like it or not, we have to negotiate. As soon as we need the agreement of somebody in order to reach our own goal, we have to negotiate. The question is, how we can influence the negotiating process towards a solution which satisfies my interests as well as those of my counterpart. Especially in long-lasting relationships it is important to achieve a sustained Win-Win-Solution based on commonly shared values. Only then will both parties stick to the agreement and are willing to continue a good relationship with the other side.</p> <p>The Zurich Negotiating Model® / ZNM is based on the principles of the common Win-Win-Philosophy, which focusses on substance and relationship. The ZNM broadens this scope to include personality and values. Only in the combination of these four elements is the key for a sustainable success. As a comprehensive model for orientation and action in the negotiating process, as well as a tool for reflection and analysis during preparation or follow-up, the Zurich Negotiating Model® offers fresh options for a specific approach to overcoming resistance during difficult negotiations.</p>
6	Learning objectives and skills	The participants learn a repertoire of skills for the methodical preparation, conduct and review of negotiations and have opportunities to engage in active training, with the option of basing this on situations they have experienced themselves.
7	Prerequisites	None
8	Integration in curriculum	Semester: 1
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

Asia

1	Module name 54912	Area-specific language courses: Asia	2,5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	
5	Contents	no content description available!
6	Learning objectives and skills	no learning objectives and skills description available!
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Modulbereich: Asia Master of Science International Business Studies 20172
10	Method of examination	
11	Grading procedure	
12	Module frequency	no Module frequency information available!
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	?? Semester (keine Angaben zur Dauer des Moduls hinterlegt)
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 54930	Exchange Semester Courses (Area Studies: Asia)	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Prof. Dr. Dirk Holtbrügge
5	Contents	Courses students will be attending during the exchange semester in one of the partner universities or others (in Asian countries) should fit into the module Area Studies: Asia thus extending the students knowledge and competencies in this field of study. The suitability of the courses will be assessed by the programme coordinator.
6	Learning objectives and skills	Students acquire additional knowledge and competencies in their field of study
7	Prerequisites	Learning agreement
8	Integration in curriculum	Semester: 1
9	Module compatibility	Modulbereich: Asia Master of Science International Business Studies 20172
10	Method of examination	
11	Grading procedure	
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 57171	Digital transformation project	5 ECTS
2	Courses / lectures	Seminar: Digital Transformation Project (Master) (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Angela Roth Prof. Dr. Kathrin Möselein	

4	Module coordinator	Prof. Dr. Kathrin Möselein Prof. Dr. Angela Roth
5	Contents	In this module, students will focus on developing and evaluating solutions for organizational challenges in the context of digital transformation. In doing so, they work together with organizations from various industries and gain in-depth experience in solving organizational problems using a systematic design science research process. Moreover, they will get familiar with empirical research methods and improve their presentation as well as writing skills.
6	Learning objectives and skills	The students <ul style="list-style-type: none"> • possess comprehensive, detailed, and specialized problem solving skills in the context of digital transformation • can independently plan and carry out design science research processes • can situationally identify, collect and analyze relevant organizational data • are familiar with the topic of digital transformation and its effects on organizational stakeholders
7	Prerequisites	None
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Präsentation Seminararbeit
11	Grading procedure	Präsentation (30%) Seminararbeit (70%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Presented in class

1	Module name 54811	Human Resource Management in Asia	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	
5	Contents	This seminar intends to provide a broad understanding of current topics in the domain of human resource management (HRM) in an Asian context. Based on own empirical analyses, students will be analyzing work and employment patterns of organizations located in or operating in the Asian region.
6	Learning objectives and skills	The aim of this seminar is to familiarize students with academic literature on current topics in the domain of HRM in Asia as well as to introduce them to statistical analyses and state-of-the-art empirical methods in management research. Students will review current literature in the field of HRM in Asia, working on and analyzing a specific research question. They will be provided with access to data to work on the theoretical questions using empirical methods. Students are required to present their own findings in in-class sessions and discuss their findings to ensure an intensive exchange of knowledge within the seminar. Apart from the in-class presentations, students will also be required to hand in a seminar paper by the end of the term (approximately 10 pages). Throughout the seminar students will receive individual support in specifically designed tutorials taking them through the various steps of data analysis.
7	Prerequisites	Registration via StudOn
8	Integration in curriculum	Semester: 1
9	Module compatibility	Modulbereich: Asia Master of Science International Business Studies 20172
10	Method of examination	Präsentation Seminararbeit
11	Grading procedure	Präsentation (40%) Seminararbeit (60%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

1	Module name 53640	Industrial management	5 ECTS
2	Courses / lectures	Vorlesung: Industrielles Management (3 SWS)	5 ECTS
3	Lecturers	Marie-Christin Schmidt Prof. Dr. Kai-Ingo Voigt	

4	Module coordinator	Prof. Dr. Kai-Ingo Voigt
5	Contents	Die Veranstaltung bietet einen tiefergehenden Einblick in das Management industrieller Unternehmen. Betrachtet werden nicht nur bisherige theoretische und empirische Erkenntnisse, sondern insbesondere auch aktuelle Managementaufgaben und -methoden in einem Industriebetrieb. Die Erkenntnisse zum industriellen Management werden mit einem praktischen und aktuellen Schwerpunktthema verknüpft, um so einen Anwendungsbezug darzustellen.
6	Learning objectives and skills	Die Studierenden erwerben ein umfassendes, detailliertes sowie spezialisiertes Wissen auf dem neuesten Erkenntnisstand aus dem Bereich des industriellen Managements und die Fähigkeit, strategisch zu denken. Durch die tiefergehende Analyse eines praxisrelevanten Schwerpunktthemas erhalten die Studierenden zudem einen tiefergehenden Einblick in die aktuellen Problemfelder und Herausforderungen von Industrieunternehmen. Die erworbenen analytischen und konzeptionellen Fertigkeiten befähigen die Studierenden, komplexe betriebswirtschaftliche Fragestellungen eigenständig zu bearbeiten.
7	Prerequisites	Keine
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Voigt, K.-I.: Industrielles Management, Berlin u. a., 2008.

1	Module name 57201	Interdisciplinary business seminar	5 ECTS
2	Courses / lectures	Seminar: Interdisciplinary Business Seminar (2 SWS) The seminar is organized mostly online. Presence is expected for the kick-off and mid-term presentations as well as other meetings organized individually. More details will be given at the kick-off lecture in the beginning of each semester.	5 ECTS
3	Lecturers	Annika Lurz Dr. Pavlina Kröckel	

4	Module coordinator	Prof. Dr. Freimut Bodendorf Dr. Pavlina Kröckel
5	Contents	<ul style="list-style-type: none"> Students solve case studies that are of high practical relevance for companies and organizations nowadays. Whenever possible, we assign topics that are currently important for our cooperation partners like adidas or REHAU. This course is mostly organized as a self-study. Work will be done in groups of three to five students.
6	Learning objectives and skills	<ul style="list-style-type: none"> Students learn how to deliver an effective presentation and improve their academic writing skills. Students will also work on their teamwork and other soft-skills as they work together with their classmates. Domain knowledge is also gained by researching thoroughly the assigned topic.
7	Prerequisites	None
8	Integration in curriculum	Semester: 2
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit
11	Grading procedure	Seminararbeit (100%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Will be announced at the beginning of the course.

1	Module name 57030	Managing enterprise-wide IT architectures	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Prof. Dr. Michael Amberg Tuba Karatas Doris Zinkl
5	Contents	<p>Lecture: Fundamentals of Enterprise-Wide IT Architecture Management</p> <p>The lecture Fundamentals of Enterprise-Wide IT Architecture</p> <p>Management provides the fundamentals of business process management and the underlying IT architecture. The course has a strong focus on concepts of business-IT-alignment e.g., service oriented architectures, cloud computing, and enterprise-wide IT systems as well as important paradigms to (re-) design enterprise IT architectures.</p> <p>Case Study Seminar</p> <p>Managers and business leaders in the field of information technology must make decisions with limited information and a swirl of business activities going on around them. They are required to evaluate options, make choices, and find solutions to the challenges they face every day. In this seminar, students will take on the perspective of a decision-maker by analyzing and discussing complex management challenges illustrated in different case studies from leading business schools.</p>
6	Learning objectives and skills	<p>Lecture: Fundamentals of Enterprise-Wide IT Architecture Management</p> <p>Students</p> <ul style="list-style-type: none"> • know about the major differences of process and workflow management, • know about the main models of IT Service Management and Business-IT Alignment, • can understand the impact of Big Data Technologies on Value Creation, • can assess and implement different types of Big Data Systems, • can explain the major differences of automated communication concepts like EDI, XML and EDIFCAT, • can assess process standardization in different environments. <p>Case Study Seminar</p>

		<p>Students should</p> <ul style="list-style-type: none"> • know about real-world challenges in the area of IT management, as well as methods for analyzing case studies, • be able to apply the vocabulary, theory, and methods they have learned in the lecture, • be able to develop solutions to business problems, as well as defend their solutions and discuss them critically in a group setting, • be able to present solutions to case study problems in English.
7	Prerequisites	None
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Modulbereich: Asia Master of Science International Business Studies 20172
10	Method of examination	<p>Klausur Fallstudie(n)</p> <ul style="list-style-type: none"> • Lecture: written examination (60 min. – 100%) --- Vorlesung: Klausur (60 Min. – 100%) • Case Study Seminar: Presentation (2 x 15 min. – 33,33%), class participation (33,33%) and discussion paper (2 x 1 Page– 33,33%) --- Case Study Seminar: Präsentation (2 x 15 Min. – 33,33%), Diskussionsbeitrag (33,33%), Diskussionspapier (2 x 1 Seite – 33,33%)
11	Grading procedure	<p>Klausur (50%) Fallstudie(n) (50%)</p> <ul style="list-style-type: none"> • Lecture: 50% of module score --- Vorlesung: 50% der Modulnote • Case Study Seminar: 50% of module score --- Case Study Seminar: 50% der Modulnote
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	<p>Contact hours: 60 h Independent study: 90 h</p>
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	<ul style="list-style-type: none"> • Lecture: Rood, M. A. Enterprise architecture: Definition, content, and utility, in Proceedings of the Third Workshop on: Enabling Technologies: Infrastructure for Collaborative Enterprises, 1994, pp. 106-111. • Case Study Seminar: Ellet, W. The Case Study Handbook: How to Read, Discuss, and Write Persuasively About Cases. Harvard Business Review Press, 2007.

1	Module name 56422	Organizing for digital transformation	5 ECTS
2	Courses / lectures	Vorlesung mit Übung: Organizing Digital Transformation (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Kathrin Möslein	

4	Module coordinator	Prof. Dr. Kathrin Möslein
5	Contents	<p>The course focusses on dynamics in organizational transformation driven through information technology (IT) and consists of two parts.</p> <p>The first part introduces the topic from an industrial perspective and explores the re-organization of value streams in the course of the digital transformation. Teaching in this part includes contributions from a German automotive company. Students will work in a project-oriented mode for half the lecture and then present their results.</p> <p>The second part takes the perspective of academic research on the organization of the digital transformation. It introduces different theoretical frameworks to gain a deeper understanding of the phenomenon and explores its implications for global business structures. Students write a short essay to show what they have learned.</p> <p>Together, the lecture allows the students to gain theoretical knowledge on the digital transformation and acquire practical problem-solving skills as well to work effectively on innovative projects in the field.</p>
6	Learning objectives and skills	<p>The students</p> <ul style="list-style-type: none"> • are familiar with different theories of works systems and service systems and their practical application • know more about the contribution of information technology in managing complex innovation activities • have an improved understanding of the global IT Industry and various strategies that are used • can identify and unravel the business problem in a case study and actively take part in class discussions
7	Prerequisites	<ul style="list-style-type: none"> • general knowledge of digital technology and their economic applications • basic understanding of simple software applications • first experience with team projects
8	Integration in curriculum	Semester: 2
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Präsentation Seminararbeit
11	Grading procedure	Präsentation (30%) Seminararbeit (70%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester

15	Teaching and examination language	Englisch
16	Bibliography	None

1	Module name 54815	Psychological Contracts of Expatriates in Asia and Europe	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Matthias Schuster
5	Contents	This seminar intends to provide students with a deep understanding of an important topic on expatriate management. Based on own empirical analyses, students will be analyzing psychological contracts of expatriates in multinational companies operating the European or Asian region.
6	Learning objectives and skills	The aim of this seminar is to familiarize students with academic literature on expatriate management as well as to introduce them to state-of-the-art empirical methods in management research. Students will review current literature on psychological contracts of expatriates and will work on and analyze a specific research question. Students are required to present their own findings in two presentation sessions and discuss their findings to ensure an intensive exchange of knowledge within the seminar. Apart from the in-class presentations, students will also be required to hand in a seminar paper by the end of the term (approximately 10 pages). Throughout the seminar students will receive individual support in specifically designed tutorials taking them through the various steps of empirical research.
7	Prerequisites	Registration via StudOn
8	Integration in curriculum	Semester: 2
9	Module compatibility	Modulbereich: Europe Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit Präsentation
11	Grading procedure	Seminararbeit (60%) Präsentation (40%)
12	Module frequency	Unregelmäßig
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

1	Module name 56480	Research projects in international management	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Prof. Dr. Dirk Holtbrügge
5	Contents	Current issues in the field of International Management
6	Learning objectives and skills	Students acquire knowledge and competencies in the field of research. Students are able to identify and to critically reflect critical problems in the area of international management and apply advanced methods of empirical research and data analysis to develop innovative solutions.
7	Prerequisites	English language proficiency (C1)
8	Integration in curriculum	Semester: 1
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit <i>Details for the examination: Seminar paper</i>
11	Grading procedure	Seminararbeit (100%)
12	Module frequency	Unregelmäßig
13	Workload in clock hours	Contact hours: 150 h Independent study: 0 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

1	Module name 56490	Research projects in international management II	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Prof. Dr. Dirk Holtbrügge
5	Contents	Current issues in the field of International Management
6	Learning objectives and skills	Students acquire knowledge and competencies in the field of research. Students are able to identify and to critically reflect critical problems in the area of international management and apply advanced methods of empirical research and data analysis to develop innovative solutions.
7	Prerequisites	English language proficiency (C1)
8	Integration in curriculum	Semester: 1
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit <i>Details for the examination: Seminar paper</i>
11	Grading procedure	Seminararbeit (100%)
12	Module frequency	Unregelmäßig
13	Workload in clock hours	Contact hours: 150 h Independent study: 0 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

Europe

1	Module name 54942	Area-specific language courses: Europe	2,5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	
5	Contents	no content description available!
6	Learning objectives and skills	no learning objectives and skills description available!
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Modulbereich: Europe Master of Science International Business Studies 20172
10	Method of examination	
11	Grading procedure	
12	Module frequency	no Module frequency information available!
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	?? Semester (keine Angaben zur Dauer des Moduls hinterlegt)
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 57453	Industry and issue specific sustainability management	5 ECTS
2	Courses / lectures	Seminar: Innovation für Nachhaltigkeit bei Uvex – ein gemeinsames Projektseminar (2 SWS)	5 ECTS
3	Lecturers	Katrin Hofmann Klemens Hering	

4	Module coordinator	Prof. Dr. Markus Beckmann
5	Contents	<p>Das Seminar vermittelt Inhalte zu den Grundlagen des Nachhaltigkeitsmanagements in Forschung und Praxis. In enger Zusammenarbeit mit unserem Unternehmenspartner Uvex werden aktuelle Herausforderungen für die Nachhaltigkeit im Unternehmen identifiziert und Lösungsvorschläge erarbeitet.</p> <p>Die ersten Sitzungen dienen dazu, eine interaktive Einführung in das Thema Nachhaltigkeit zu geben und die unterschiedlichen Wissensstände der Studierenden aus verschiedenen Disziplinen zu harmonisieren. Die Studierenden lernen verschiedene Konzepte und Instrumente des Nachhaltigkeitsmanagements kennen. Damit zielt das Seminar auf ein systematisches Verständnis relevanter Managementwerkzeuge und neuartiger Instrumente und Funktionen zur Bewältigung von Nachhaltigkeitsthemen. Nach einer theoretischen Einführung werden die Studierenden mit den aktuellen Nachhaltigkeitsthemen bei Uvex in den Dimensionen der Triple Bottom Line vertraut gemacht. Diese Projekte konzentrieren sich auf Themen wie Kreislaufwirtschaft oder Impact Assessment. Im zweiten Teil des Seminars geht es darum, das theoretische Wissen in die Praxis umzusetzen. Zu diesem Zweck arbeiten die Studierenden in Projektteams an einer praktischen Lösung für ein bei Uvex identifiziertes Nachhaltigkeitsproblem in kooperativer Abstimmung mit den Seminarleitern. In einer Zwischenpräsentation haben die Studierenden die Möglichkeit, Feedback zu erhalten und ihre Ideen zu überarbeiten. Am Ende des Seminars findet eine Abschlusspräsentation statt und die Studierenden erstellen eine Dokumentation ihrer Projektarbeit.</p>
6	Learning objectives and skills	<p>Am Ende des Seminars sind die Studierenden in der Lage</p> <ul style="list-style-type: none"> • Nachhaltigkeitsthemen aus der Praxis zu identifizieren und deren Managementrelevanz zu beurteilen; • grundlegende betriebswirtschaftliche Ansätze zur Bewältigung sozialer und ökologischer Probleme zu analysieren und anzuwenden; • ihre qualitativen Forschungs- und Projektmanagementkompetenzen anzuwenden; • Methoden des Nachhaltigkeitsmanagements zu reflektieren und selbstbewusst umzusetzen; • Soft Skills wie strukturierte Teamarbeit und professionelle Präsentationen anzuwenden und zu reflektieren

7	Prerequisites	<ul style="list-style-type: none"> • Bereits besuchte Kurse zum Nachhaltigkeitsmanagement sind von Vorteil • Interesse an praxisorientiertem Nachhaltigkeitsmanagement; • Motivation zur selbständigen Arbeit in einem Team
8	Integration in curriculum	Semester: 3;1;5
9	Module compatibility	Modulbereich: Europe Master of Science International Business Studies 20172
10	Method of examination	<p>schriftlich Präsentation Gemeinsame Analyse und Bearbeitung einer Nachhaltigkeitsherausforderung und Konzeptentwicklung in Projektteams mit Zwischen- und Abschlusspräsentation. Zusätzlich wird die Dokumentation des Problemlösungsprozesses benotet.</p>
11	Grading procedure	<p>schriftlich (30%) Präsentation (70%) Präsentation (70%) und Dokumentation (30%)</p>
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	<p>Contact hours: 30 h Independent study: 120 h</p>
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch oder Englisch
16	Bibliography	All necessary materials will be provided via StudOn

1	Module name 57043	Business intelligence	5 ECTS
2	Courses / lectures	Vorlesung mit Übung: Business Intelligence (4 SWS)	5 ECTS
3	Lecturers	Dr. Pavlina Kröckel Prof. Dr. Freimut Bodendorf	

4	Module coordinator	Prof. Dr. Freimut Bodendorf Dr. Pavlina Kröckel
5	Contents	We introduce a variety of topics which will give you a kick start in the field of data science and will help you to continue the learning path in other, more advanced courses. We teach the whole data science process (based on the industry-wide accepted CRISP model) from the business and data understanding to the deployment and management steps. Students get familiar with terms like data science, machine learning, and artificial intelligence, as well as available tools and technologies. You will learn what is behind the technology that powers everything from your shopping suggestions on Amazon to automatic systems like chatbots and self-driving cars. We teach you the most used machine learning algorithms right now: decision trees, neural networks, support vector machines, association rules (Apriori and FP Growth), clustering algorithms (k-Means, DBSCAN).
6	Learning objectives and skills	The students <ul style="list-style-type: none"> • Can describe important business intelligence and data science concepts, tools, and algorithms • Learn how to structure a data science project • Work on a practical exercise and apply the learned algorithms on a real-world dataset • Are able to evaluate a machine learning model and decide on its goodness of fit.
7	Prerequisites	None. The lecture is intended for students with no prior knowledge in data analytics.
8	Integration in curriculum	Semester: 2
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (90 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	All relevant material will be provided during the lecture.

1	Module name 53700	Corporate investment controlling	5 ECTS
2	Courses / lectures	Klausurenkurs: Klausurenkurs Corporate Investment Controlling (0 SWS) Übung: Corporate Investment Controlling (2 SWS) Vorlesung: Corporate Investment Controlling (2 SWS)	- - 5 ECTS
3	Lecturers	Lena Pager Prof. Dr. Thomas Fischer	

4	Module coordinator	Prof. Dr. Thomas Fischer
5	Contents	<ul style="list-style-type: none"> • Grundlagen des Beteiligungscontrollings • M&A-Strategien • Beteiligungen und Reporting • Anreizsysteme im Beteiligungscontrolling
6	Learning objectives and skills	Die Studierenden können Instrumente einschätzen, die Unternehmen für die strategische und operative Planung, Steuerung und Kontrolle von Beteiligungen einsetzen. Im Einzelnen kennen die Studierenden M&A-Strategien, Reporting von Beteiligungen und Anreizsysteme im Beteiligungscontrolling.
7	Prerequisites	Empfehlung: <ul style="list-style-type: none"> • Grundlagen der Bilanzierung, • Grundlagen Investition und Finanzierung
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	<ul style="list-style-type: none"> • Burger, A./Ulbrich, P./Ahlemeyer, N.: Beteiligungscontrolling, 2. Aufl., München 2010. • Schultze, W./Hirsch, C.: Unternehmenswertsteigerung durch wertorientiertes Controlling, München 2005. • Fischer, T. M./Möller, K./Schultze, W.: Controlling, 2. Aufl., Stuttgart 2015. • Coenenberg, A. G./Fischer, T. M./Günther, T.: Kostenrechnung und Kostenanalyse, 9. Aufl., Stuttgart 2016.

1	Module name 55610	Exchange semester courses (Area studies: Europe)	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Prof. Dr. Dirk Holtbrügge
5	Contents	Courses students will be attending during the exchange semester in one of the partner universities or others (in European countries) should fit into the module Area Studies: Europe thus extending the students knowledge and competencies in this field of study. The suitability of the courses will be assessed by the programme coordinator.
6	Learning objectives and skills	Students acquire additional knowledge and competencies in their field of study.
7	Prerequisites	Learning Agreement
8	Integration in curriculum	Semester: 1
9	Module compatibility	Modulbereich: Europe Master of Science International Business Studies 20172
10	Method of examination	
11	Grading procedure	
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

1	Module name 53286	Economics of climate change (ECC)	5 ECTS
2	Courses / lectures	Übung: Economics of Climate Change (ECC) Exercise (2 SWS) Vorlesung: Economics of Climate Change (ECC) Lecture (2 SWS)	- 5 ECTS
3	Lecturers	Dr. Jonas Egerer Prof. Dr. Veronika Grimm	

4	Module coordinator	Dr. Jonas Egerer Nima Farhang-Damghani Prof. Dr. Veronika Grimm Simon Mehl
5	Contents	<p>This course focuses on the interactions between society, the economy and climate change: one of the greatest challenges of our time. The course will discuss the origin of environmental challenges, technological options for their solution and policies to promote the transformation to a climate neutral economy and society. The following issues will be covered:</p> <ul style="list-style-type: none"> • Welfare economics and the environment • Externalities and origins of the sustainability problem • Climate change and the greenhouse gas effect • Global climate scenarios • Economics of low-carbon technologies • Global and regional low carbon scenarios • Measures of climate resilience • Pollution control: Targets and policy instruments • International Cooperation: Kyoto Protocol and Paris Agreement • Applications of Climate Policy: EU-ETS and national CO2-tax • Case studies for the energy, heat and mobility sector
6	Learning objectives and skills	<p>Students who participate in this course will become familiar with the physical science basis of climate change, economic concepts for the allocation of public goods, scenarios for low-carbon energy systems from an technological and an economic perspective, and policy instruments to reduce greenhouse gas emissions.</p> <p>Students who successfully participate in this module can:</p> <ul style="list-style-type: none"> • Explain the physical basics of climate change • Understand economic concepts for public goods • Compare different low-carbon technologies • Describe pathways towards sustainable energy systems • Develop an understanding of climate resilience • Discuss different policy instruments • Understand the EU-ETS and national carbon taxes • Develop sector specific scenarios in case studies
7	Prerequisites	To succeed in this course, students will need to apply acquired knowledge from e.g. economics and mathematics.

8	Integration in curriculum	Semester: 3
9	Module compatibility	Modulbereich: Europe Master of Science International Business Studies 20172
10	Method of examination	schriftlich Klausur (60 Minuten)
11	Grading procedure	schriftlich (50%) Klausur (50%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Natural Resource and Environmental Economics. Roger Perman et al. Addison Wesley.

1	Module name 53295	Economics of innovation	5 ECTS
2	Courses / lectures	Vorlesung mit Übung: Economics of Innovation (Lecture and Tutorial) (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Markus Nagler	

4	Module coordinator	Prof. Dr. Markus Nagler
5	Contents	The lecture provides an introduction to economic issues of innovation and new ideas. The course first sets out general problems in the economics of innovation such as the public goods nature of ideas and the importance of innovation for economic prosperity. In the second part, the course discusses labor and personnel issues in innovation policy, for example the design of incentives for innovation. In the third part, the course analyses issues in intellectual property rights and public economics topics such as public funding of research or the role of universities.
6	Learning objectives and skills	Students know the key issues in the economics of innovation and the impacts of potential public policies to promote innovation. They are able to assess current research in the economics of innovation and are able to relate its results to fundamental policy questions in the area. Students are acquainted with important empirical approaches in the area.
7	Prerequisites	Basic microeconomics, basic econometrics
8	Integration in curriculum	Semester: 2
9	Module compatibility	Modulbereich: Europe Master of Science International Business Studies 20172
10	Method of examination	Klausur (90 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Bryan, Kevin and Heidi Williams (forthcoming): Markets for innovation: Market failures and public policies, Handbook of Industrial Organization Bloom, Nicholas, John Van Reenen and Heidi Williams (2019): A Toolkit of Policies to Promote Innovation, Journal of Economic Perspectives 33(3): 163-184 Scotchmer, Suzanne. Innovation and incentives. MIT press, 2004.

1	Module name 57130	International trade and labor	5 ECTS
2	Courses / lectures	Vorlesung: Ma-Vorl: International Trade & Labor (0 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Christoph Moser	

4	Module coordinator	Prof. Dr. Christoph Moser Prof. Dr. Klaus Moser
5	Contents	This module deals with the consequences of globalization for the domestic labor market and discusses the winners and losers of trade liberalization. The module focuses on the impact of international economic integration on domestic wages, jobs and inequality, in particular in Germany and the United States.
6	Learning objectives and skills	Students are made familiar with the main relevant concepts of international trade and acquire specialized knowledge of the labor market effects of trade liberalization. Students learn about key theoretical predictions, their empirical evidence and the empirical strategies to assess their relevance. The module focuses on topics at the intersection between international trade and labor.
7	Prerequisites	<p>Recommended prerequisites:</p> <p>Basic knowledge of microeconomics (e.g., Varian, Hal (2014), Intermediate Microeconomics: A Modern Approach, 9th international edition) and econometrics (e.g., Wooldridge, Jeffrey (2013), Introductory Econometrics: A Modern Approach, 5th international edition).</p> <p>Module compatibility:</p> <p>Master Economics: Specialization in Macroeconomics and Finance</p> <p>Master IBS: elective course (Wahlbereich): English-speaking countries; Europe</p> <p>Master Arbeitsmarkt und Personal: Wahlbereich</p> <p>Master Sozialökonomik: freier Vertiefungsbereich</p>
8	Integration in curriculum	Semester: 2
9	Module compatibility	Modulbereich: Europe Master of Science International Business Studies 20172
10	Method of examination	Klausur (90 Minuten)

		Written examination: 60 min. (Klausur 60 Minuten)
11	Grading procedure	Klausur (100%) Written examination result 100% (Prüfungsergebnis 100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Krugman, P., M. Obstfeld and M. Melitz (2017/18), International Trade: Theory and Policy OR International Economics: Theory and Policy, 11th global edition. Further course materials will be announced in the course.

1	Module name 56911	Issues in political economy	5 ECTS
2	Courses / lectures	Seminar: Ma-Sem: Issues in Political Economy (2 SWS) Compulsory attendance	5 ECTS
3	Lecturers	Prof. Dr. Christoph Moser	

4	Module coordinator	Prof. Dr. Christoph Moser
5	Contents	This course deals with current topics in political economy and how politics and economics interact in various fields in the United States and the European Union. The course provides an introduction into the political systems and discusses the interactions between profit-maximizing firms and US and European non-market agents like the government, regulatory institutions and the public. The topics covered include but are not limited to the impact of political connections, corruption, lobbying and the revolving door on the United States of America and the European Union.
6	Learning objectives and skills	Students gain a deeper understanding of how institutions, power and economic outcomes interact with each other. There will be a focus on the different actors such as governments, NGOs and private sector representatives. Students will also learn about empirical methods used in these fields. A special emphasis will be placed on the United States, the European Union and the transatlantic area.
7	Prerequisites	Recommended prerequisites: Basic knowledge of economics, politics and econometrics. Module compatibility: Master IBS: elective course (Wahlbereich): English-speaking countries; Europe Master Economics: Specialization in Public Economics
8	Integration in curriculum	Semester: 2
9	Module compatibility	Modulbereich: Europe Master of Science International Business Studies 20172
10	Method of examination	schriftlich/mündlich <i>Es handelt sich um eine einheitliche Prüfung, bei der die einzelnen Teilleistungen untrennbar miteinander verbunden sind. Für das Bestehen des Moduls müssen nach § 19 Abs. 1 Satz 4 MPOWIWI in der jeweils geltenden Fassung alle Teilleistungen in demselben Semester bestanden werden. Wegen des untrennbaren Bezugs der Teilleistungen aufeinander ist abweichend von § 25 Abs.1 Satz 2 MPOWIWI eine Wiederholung nur einer der nicht bestanden Teilleistungen nicht</i>

		<i>möglich. Das Nichtbestehen einer der Teilleistungen erfordert die Wiederholung der gesamten Prüfung.</i>
11	Grading procedure	schriftlich/mündlich (100%) 30% presentation, 70% seminar paper (30% Präsentation, 70% Seminararbeit)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 57128	Communication in the digital work environment	5 ECTS
2	Courses / lectures	Masterseminar: Kommunikation in der digitalen Arbeitswelt (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Adrian Meier Julius Klingelhöfer	

4	Module coordinator	Prof. Dr. Adrian Meier Prof. Dr. Reimar Zeh	
5	Contents	<p>Digitale Medien und Kommunikation durchdringen nahezu alle Aspekte unseres täglichen Lebens, insbesondere in einer zunehmend digitalisierten Arbeitswelt. Diese Entwicklung bietet Unternehmen und Mitarbeiter:innen vielfältige Möglichkeiten der organisationsinternen Kommunikation, stellt sie jedoch auch vor große Herausforderungen. Digitale Technologien (z. B. AI, Social Media, Videochat, Big Data) versprechen effizientes Management und Kollaboration in (virtuellen) Teams. Allerdings konfrontieren sie Organisationsmitglieder auch mit digitalem Stress, Erreichbarkeitsdruck, Entgrenzung und Überwachung.</p> <p>Im Seminar beleuchten wir die Kommunikation von Organisationen im Zeitalter der Digitalisierung. Im Vordergrund steht die Frage, wie digitale Technologien die Kommunikation in der Arbeitswelt verändern. Wir betrachten hierbei sowohl die strategische organisationsinterne Kommunikation (bspw. Change- oder Führungs-Kommunikation) als auch die interpersonale Kommunikation aus Perspektive der Mitarbeiter:innen (bspw. Flurgespräche, Selbstpräsentation, Sozialkapital).</p> <p>Das Seminar verbindet wissenschaftliche Erkenntnisse der (digitalen) Organisationskommunikation und interpersonalen Kommunikation mit praktischen Anwendungsfällen. Teilnehmer:innen erlangen ein tiefes Verständnis dafür, wie digitale Technologien und Kommunikationsprozesse in Organisationen zusammenwirken, gesteuert und optimiert werden können.</p>	
6	Learning objectives and skills	<p>Die Studierenden</p> <ul style="list-style-type: none"> • erwerben grundlegendes und spezialisiertes Wissen der Organisations- und interpersonalen Kommunikation • können organisationale Chancen und Herausforderungen der Digitalisierung analysieren, einordnen und hinterfragen • üben durch Diskussionen mit Mitstudierenden und Fachvertreter:innen sowie durch praktische Fallanalysen die Fähigkeit, dieses Wissen in Organisationen strategisch anzuwenden • entwickeln die Fähigkeit, Prozesse und Herausforderungen der internen Organisationskommunikation zu analysieren, kritisch einzuordnen und Lösungen diskursiv zu erarbeiten 	
7	Prerequisites	Keine. Die Anmeldung erfolgt über StudOn.	
8	Integration in curriculum	Semester: 0	

9	Module compatibility	Modulbereich: Europe Master of Science International Business Studies 20172
10	Method of examination	Hausarbeit Referat
11	Grading procedure	Hausarbeit (50%) Referat (50%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	<ul style="list-style-type: none"> • Duschlbauer, T., Martin, S., & Saffarnia, P. (Eds.). (2018). Organisationskommunikation Organisational Communication: Vol. 1. Organisationskommunikation im Zeichen der Digitalisierung. Nomos. • Einwiller, S., Sackmann, S. A., & Zerfaß, A. (2020). Handbuch Mitarbeiterkommunikation: Interne Kommunikation in Unternehmen. Springer Gabler. • Lewis, L. (2019). Organizational change: Creating change through strategic communication (2nd ed.). Wiley. • Miller, K. (2015). Organizational communication: Approaches and processes (7th ed.). Cengage Learning.

1	Module name 57127	Sustainability communication	5 ECTS
2	Courses / lectures	Masterseminar: Nachhaltigkeitskommunikation (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Reimar Zeh	

4	Module coordinator	Prof. Dr. Adrian Meier Prof. Dr. Reimar Zeh
5	Contents	<p>Nachhaltigkeit bezieht sich auf die zukunftsichere und generationengerechte Verwendung ökologischer, sozialer und ökonomischer Ressourcen.</p> <p>Zum einen meint Nachhaltigkeitskommunikation das Handeln professioneller Kommunikatoren, etwa wenn Unternehmen ihr (mehr oder weniger) nachhaltiges Handeln nach Außen kommunizieren (z. B. CSR-Kommunikation, Greenwashing).</p> <p>Zum anderen umfasst es die Kommunikation gesellschaftlicher Akteure und Interessengruppen (z. B. Protestbewegungen, NGOs), die nachhaltiges Handeln einfordern. Schließlich sind der gesamtgesellschaftliche Diskurs um Nachhaltigkeit (bspw. zum Klimawandel) sowie die Wirkungen von Nachhaltigkeitskommunikation auf Individuen, kollektive Akteure und die Gesellschaft als Ganzes gemeint.</p> <p>In diesem Seminar nehmen wir nacheinander alle vier Perspektiven ein (Unternehmenskommunikation, Aktivismus, gesamtgesellschaftliche Kommunikation und Kommunikationswirkungen).</p> <p>Das Seminar verbindet dabei eine forschungsbasierte, diskursive Auseinandersetzung mit kleineren praktischen Kommunikationsprojekten.</p>
6	Learning objectives and skills	<p>Die Studierenden</p> <ul style="list-style-type: none"> • erwerben umfassendes, detailliertes und spezialisiertes Wissen im Feld der Nachhaltigkeitskommunikation, z.B. Kommunikationsstrategien über Nachhaltigkeit, Nachhaltigkeit im gesellschaftlich-politischen Diskurs und Folgen dieser Kommunikationsprozesse. • erwerben durch die Auseinandersetzung mit dem Thema und die regelmäßige Diskussion mit Mitstudierenden und Fachvertretern Problemlösungs-, Kommunikations- und Medienkompetenzen. • entwickeln die Fähigkeit, Prozesse und Herausforderungen der Nachhaltigkeitskommunikation zu analysieren, kritisch einzuordnen und Lösungen diskursiv zu erarbeiten.
7	Prerequisites	Keine. Die Anmeldung erfolgt über StudOn.
8	Integration in curriculum	Semester: 0

9	Module compatibility	Modulbereich: Europe Master of Science International Business Studies 20172
10	Method of examination	Fallstudie(n)
11	Grading procedure	Fallstudie(n) (100%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester Semester
15	Teaching and examination language	Deutsch
16	Bibliography	<p>Heinrich, P. (Hrsg.). (2018). CSR und Kommunikation: Unternehmerische Verantwortung überzeugend vermitteln. Springer Berlin Heidelberg.</p> <p>Hoppe, I., & Wolling, J. (2017). Nachhaltigkeitskommunikation. In H. Bonfadelli, B. Fähnrich, C. Lüthje, J. Milde, M. Rhomborg, & M. S. Schäfer (Hrsg.), Forschungsfeld Wissenschaftskommunikation (S. 339–354). Springer Fachmedien Wiesbaden</p> <p>Neverla, I., & Schäfer, M. S. (Hrsg.). (2012). Das Medien-Klima. VS Verlag für Sozialwissenschaften</p> <p>Neverla, I., Taddicken, M., Lörcher, I., & Hoppe, I. (Hrsg.). (2019). Klimawandel im Kopf: Studien zur Wirkung, Aneignung und Online-Kommunikation. Springer Fachmedien Wiesbaden. Kümpel, A. S., Peter, C., Schnauber-Stockmann, A., & Mangold, F. (Hrsg.). (2022). Nachhaltigkeit als Gegenstand und Zielgröße der Rezeptions- und Wirkungsforschung: Aktuelle Studien und Befunde. Nomos.</p>

1	Module name 57110	Platform strategies	5 ECTS
2	Courses / lectures	Vorlesung: Platform Strategies (2 SWS)	5 ECTS
3	Lecturers	Prof. Raghavan Srinivasan Julian Kurtz Prof. Dr. Angela Roth Prof. Dr. Kathrin Möslin	

4	Module coordinator	Prof. Dr. Kathrin Möslin
5	Contents	<p>The course builds on the platform and network aspects in core strategy and aims to highlight the specific strategies for firms operating in multi-sided-markets. The course will cover most relevant concepts around platforms such as network effects, and how network effects impact/ create new business models. Core issues around platform-mediated network firms, such as standards, pricing, envelopment, and competition dynamics will be discussed.</p> <p>The course will be taught through a set of cases that ensures that participants appreciate the multi-dimensional nature of managing in network businesses.</p>
6	Learning objectives and skills	<p>The students</p> <ul style="list-style-type: none"> • can identify and unravel the business problem in a case study and actively take part in class discussions • can describe platform intermediation in two sided markets, platform dominance and Winner-takes-all dynamics • can develop strategies for creating platform mediated networks and understand pricing in these businesses
7	Prerequisites	None
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	schriftlich Projekt-/Praktikumsbericht
11	Grading procedure	schriftlich (50%) Projekt-/Praktikumsbericht (50%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	<p>Klemperer, P. 2005. Network effects and switching costs. In Durlauf, S.N. & Blume, L.E. (Eds.), The new palgrave dictionary of Economics, Palgrave Macmillan. Eisenmann T., Parker, G., & Van Alstyne, M. 2006. Strategies for two-sided markets. Harvard Business Review Oct. 2006. Hidding, G.J., Williams, J. & Sviokla, J.J. 2011. How platform leaders win, Journal of Business Strategy, 32, 2, 29-37. Suarez, F.F. & Kirtley, J. 2012. Dethroning an established platform, MIT Sloan</p>

	<p>Management Review, Summer 2012. The following books are suggested for the advanced reader on the basics on network economics. Shy O. 2001. The Economics of Network Industries, Cambridge University Press: Cambridge, England. Gawer A, Cusumano M. 2002. Platform Leadership: How Intel, Microsoft, and Cisco Drive Industry Innovation. Harvard Business School Press: Boston, MA. Evans D, Hagiu, A, Schmalensee, R. 2006. Invisible Engines: How Software Platforms Drive Innovation and Transform Industries, MIT Press, Boston, MA. * The cases for each lecture are to be decided.</p>
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1	Module name 54050	Principles of marketing IV: Marketing seminar	5 ECTS
2	Courses / lectures	Seminar: Marketingseminar (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Nicole Koschate-Fischer	

4	Module coordinator	
5	Contents	no content description available!
6	Learning objectives and skills	no learning objectives and skills description available!
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit
11	Grading procedure	Seminararbeit (100%)
12	Module frequency	no Module frequency information available!
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	?? Semester (keine Angaben zur Dauer des Moduls hinterlegt)
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 54815	Psychological Contracts of Expatriates in Asia and Europe	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Matthias Schuster
5	Contents	This seminar intends to provide students with a deep understanding of an important topic on expatriate management. Based on own empirical analyses, students will be analyzing psychological contracts of expatriates in multinational companies operating the European or Asian region.
6	Learning objectives and skills	The aim of this seminar is to familiarize students with academic literature on expatriate management as well as to introduce them to state-of-the-art empirical methods in management research. Students will review current literature on psychological contracts of expatriates and will work on and analyze a specific research question. Students are required to present their own findings in two presentation sessions and discuss their findings to ensure an intensive exchange of knowledge within the seminar. Apart from the in-class presentations, students will also be required to hand in a seminar paper by the end of the term (approximately 10 pages). Throughout the seminar students will receive individual support in specifically designed tutorials taking them through the various steps of empirical research.
7	Prerequisites	Registration via StudOn
8	Integration in curriculum	Semester: 2
9	Module compatibility	Modulbereich: Europe Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit Präsentation
11	Grading procedure	Seminararbeit (60%) Präsentation (40%)
12	Module frequency	Unregelmäßig
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

1	Module name 56480	Research projects in international management	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Prof. Dr. Dirk Holtbrügge
5	Contents	Current issues in the field of International Management
6	Learning objectives and skills	Students acquire knowledge and competencies in the field of research. Students are able to identify and to critically reflect critical problems in the area of international management and apply advanced methods of empirical research and data analysis to develop innovative solutions.
7	Prerequisites	English language proficiency (C1)
8	Integration in curriculum	Semester: 1
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit <i>Details for the examination: Seminar paper</i>
11	Grading procedure	Seminararbeit (100%)
12	Module frequency	Unregelmäßig
13	Workload in clock hours	Contact hours: 150 h Independent study: 0 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

1	Module name 56490	Research projects in international management II	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Prof. Dr. Dirk Holtbrügge
5	Contents	Current issues in the field of International Management
6	Learning objectives and skills	Students acquire knowledge and competencies in the field of research. Students are able to identify and to critically reflect critical problems in the area of international management and apply advanced methods of empirical research and data analysis to develop innovative solutions.
7	Prerequisites	English language proficiency (C1)
8	Integration in curriculum	Semester: 1
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit <i>Details for the examination: Seminar paper</i>
11	Grading procedure	Seminararbeit (100%)
12	Module frequency	Unregelmäßig
13	Workload in clock hours	Contact hours: 150 h Independent study: 0 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

1	Module name 56600	Key qualification FACT I	5 ECTS
2	Courses / lectures	<p>Kurs: Excel für Accounting und Auditing (Schlüsselqualifikationen Master) (2 SWS)</p> <p>Seminar: Quantitative Risk Assessment with Excel (2 SWS)</p> <p>Kurs: Kapitalmarktanalyse mit Refinitiv Workspace (SWS)</p> <p>Seminar: Tax Technology (2 SWS)</p> <p>Anwesenheitspflicht:</p> <p>Als Voraussetzung für die Zulassung zur Modulprüfung bzw. für den Erwerb der Studienleistung kann eine Anwesenheitspflicht vorgesehen werden. Das Bestehen einer Anwesenheitspflicht richtet sich nach der Festsetzung des bzw. der Lehrenden der betreffenden Lehrveranstaltung.</p>	<p>5 ECTS</p> <p>5 ECTS</p> <p>-</p> <p>5 ECTS</p>
3	Lecturers	<p>Prof. Dr. Klaus Henselmann</p> <p>Maico Schöne</p> <p>Prof. Dr. Nadine Gatzert</p> <p>Nicolas Webersinke</p> <p>Prof. Dr. Hendrik Scholz</p> <p>Prof. Dr. Roland Ismer</p> <p>Stefanie Güllich</p>	

4	Module coordinator	<p>Prof. Dr. Thomas Fischer</p> <p>Prof. Dr. Nadine Gatzert</p> <p>Prof. Dr. Frank Hechtner</p> <p>Prof. Dr. Klaus Henselmann</p> <p>Prof. Dr. Jochen Hoffmann</p> <p>Prof. Dr. Roland Ismer</p> <p>Prof. Dr. Hendrik Scholz</p>	
5	Contents	<p>Themen zur Förderung der überfachlichen Kompetenz.</p> <p>Eine Anrechnung von Praktika, Sprachkursen sowie von nicht fachspezifischen Veranstaltungen ist nicht möglich.</p> <p>Die aktuellen Lehrveranstaltungen sind hier zu entnehmen: https://www.fact.rw.fau.de/master-fact/im-studium/schluesselqualifikationen-fact/</p>	
6	Learning objectives and skills	Die Studierenden werden in ihrer Selbstkompetenz, Sozialkompetenz sowie Methoden-/Lernkompetenz gefördert	
7	Prerequisites	keine; bitte beachten Sie aber ggf. die individuellen Vorgaben der einzelnen Lehrstühle zu ihren Veranstaltungen.	
8	Integration in curriculum	no Integration in curriculum available!	
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172	

10	Method of examination	Die Art der Prüfungsleistung bzw. Studienleistung richtet sich nach der Festsetzung des bzw. der Lehrenden der betreffenden Lehrveranstaltung.
11	Grading procedure	Studienleistung bestanden (unbenotet)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Wird im Rahmen der Veranstaltung bekannt gegeben

1	Module name 53674	Strategic problem solving in the digital age	5 ECTS
2	Courses / lectures	Seminar: Strategic Problem Solving in the Digital Age (Advanced Problem Solving and Communication) (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Sebastian Junge	

4	Module coordinator	Prof. Dr. Harald Hungenberg Prof. Dr. Sebastian Junge	
5	Contents	Durch die Einflüsse der fortschreitenden Digitalisierung stehen ganze Branchen vor dem Umbruch und deren Unternehmen vor neuen Herausforderungen. Data security, eServices, Connected mobility und eHealth sind nur einige der Schlagwörter, mit denen sich die Unternehmen beschäftigen müssen, um wettbewerbsfähig zu bleiben. Die Veranstaltung befasst sich mit den Lösungskonzepten dieser strategischen Herausforderungen und deren managementorientierter Kommunikation. Der Fokus liegt neben der Problemstrukturierung auf einer, durch Theorie gestützten, praxisnahen Problembearbeitung sowie der adäquaten Kommunikation der Problemlösung. Den Studierenden werden hierfür moderne, zielgruppenspezifische Vorgehensweisen und (Methoden-)Techniken vermittelt. Die interaktive Veranstaltung schließt die Bearbeitung einer realen Fallstudie mit abschließender Ergebnispräsentation durch Studierendenteams ein.	
6	Learning objectives and skills	Die Studierenden lernen fortgeschrittene Methoden und Instrumente kennen, die im Rahmen des (strategischen) Managements von Unternehmen eine große Rolle spielen und diese auf praktische Fragestellungen anwenden können. Besonderes Augenmerk liegt dabei auf fortgeschrittenen Methoden der Problemstrukturierung (z.B. System Dynamics) und Kommunikation (z.B. Stickyness). Darauf aufbauend entwickeln die Studierenden im Rahmen einer realen Fallstudie aus der Unternehmenspraxis eine Präsentation, um die von ihnen erarbeitete Problemlösung zu kommunizieren. Innerhalb dieser Kooperation lernen die Studierenden, eine aktuelle strategische Herausforderung zu einem eingegrenzten Themenbereich zu bearbeiten, einen Lösungsvorschlag zu entwickeln und diesen in einer wissenschaftlichen Diskussion zu verteidigen. Hierdurch werden fachliche und persönliche Kompetenzen entwickelt. Die Studierenden geben und erhalten im Rahmen interaktiver Präsentationen der Arbeitsergebnisse ein wertschätzendes Feedback über die erbrachte Leistung.	
7	Prerequisites	Die Teilnehmerzahl ist auf maximal 20 Studierende begrenzt. Der Bewerbungszeitraum wird über Homepage oder StudOn bekannt gegeben. https://www.unternehmensfuehrung.rw.fau.de/studium-lehre/aktuelle-lehre/strategic-problem-solving-in-the-digital-age/	
8	Integration in curriculum	no Integration in curriculum available!	
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172	
10	Method of examination	schriftlich/mündlich	

11	Grading procedure	schriftlich/mündlich (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Hungenberg, H.: Problemlösung und Kommunikation im Management: Vorgehensweise und Techniken, 3. Aufl., München, 2010. Hungenberg, H.: Strategisches Management in Unternehmen, 8. Aufl., Wiesbaden 2014. Minto, B.: The Pyramid Principle, London, 4. Aufl., Harlow 2009. Cialdini, R.: The Psychology of Persuasion, 2007. Heath, C. and Heath, D.: Made to Stick, 2007.

1	Module name 57181	Strategic transformation of European firms - Organisational and leadership approaches	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Prof. Dr. Dirk Holtbrügge
5	Contents	Lecture: Economics of climate change (2 credit hours) Exercise: Economics of climate change (2 credit hours)
6	Learning objectives and skills	Prof. Dr. Veronika Grimm, Jonas Egerer
7	Prerequisites	Prof. Dr. Veronika Grimm, Jonas Egerer
8	Integration in curriculum	Semester: 1
9	Module compatibility	Modulbereich: Europe Master of Science International Business Studies 20172
10	Method of examination	Präsentation Seminararbeit <i>Details for the examination: Presentation and seminar paper</i>
11	Grading procedure	Präsentation (50%) Seminararbeit (50%)
12	Module frequency	nicht in diesem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

1	Module name 57177	Understanding and Mastering Case Studies in Technology and Entrepreneurship	5 ECTS
2	Courses / lectures	Seminar: Understanding and Mastering Case Studies in Technology and Entrepreneurship (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Peter Bican	

4	Module coordinator	Prof. Dr. Peter Bican Annette Bilgram
5	Contents	<p>Preparing students for managerial careers and real-world situations provides challenging. One way to simulate real-world situations and to deep-dive in realistic problem scenarios is via case studies. The case study method is the most widely used method in academia for researchers interested in qualitative research.</p> <p>Case studies are in-depth studies of a person, group, organization, place, or event that allow the exploration and understanding of complex issues. In a case study, a real-time phenomenon is explored within its naturally occurring context, with the consideration that context will create a difference. Case studies are used to test new theories or ideas, or they can be utilized to improve on existing ideas and theories. Case studies are present in almost all fields of study, but are particularly prevalent in business, psychology, or sociology.</p> <p>In this course, students will learn to craft their own case studies and accompanying teaching notes. They will also learn how to use the case study in classroom and workplace, as well as other fields that successfully apply case studies.</p>
6	Learning objectives and skills	<p>The students</p> <ul style="list-style-type: none"> • capture the concepts of case studies and recognize the relevance for teaching and practice • understand typical formal and technical aspects of case studies in the field of business and technology management • gain an in-depth understanding on the balance between story and rigorous, scientific content • analyze case studies for strengths and weaknesses • apply techniques to successfully draft and complete their own case study and teaching note.
7	Prerequisites	<p>Interest in technology and innovation management.</p> <p>The course is limited to 25 students. To ensure interdisciplinary teams, there might be restrictions for students of specific fields of studies.</p> <p>Registration for the seminar is only possible at the information meeting. Location and date for the meeting will be announced via the website of the Chair, as well as further details for the application process.</p>
8	Integration in curriculum	Semester: 2
9	Module compatibility	Modulbereich: Europe Master of Science International Business Studies 20172
10	Method of examination	Hausarbeit

11	Grading procedure	Hausarbeit (100%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Johannes Tiemer, Carsten Guderian, and Peter M. Bican, HKS-Dessous: A Main Street Retail Entrepreneur Handling Digital Change, IVEY Publications, 2017, https://www.iveycases.com/ProductView.aspx?id=85977 > Carsten Guderian and Peter M. Bican, Martin Bauer Group: Corporate Social Responsibility with EinDollarBrille, IVEY Publications, 2016, Peter M. Bican and Quynh Nhu Truong, Bayer in India: Intellectual Property Expropriation?, ISB-IVEY Publications, 2014, Additional reading material will be provided upon start.

1	Module name 1999	Master's thesis	30 ECTS
2	Courses / lectures	Seminar: MA: Seminar zur Masterarbeit (2 SWS)	-
3	Lecturers	Prof. Dr. Matthias Wrede	

4	Module coordinator	
5	Contents	no content description available!
6	Learning objectives and skills	no learning objectives and skills description available!
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Pflichtmodul Master of Science International Business Studies 20172
10	Method of examination	schriftlich (6 Monate)
11	Grading procedure	schriftlich (100%)
12	Module frequency	no Module frequency information available!
13	Resit examinations	The exams of this moduls can only be resit once.
14	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
15	Module duration	?? Semester (keine Angaben zur Dauer des Moduls hinterlegt)
16	Teaching and examination language	Deutsch
17	Bibliography	no Bibliography information available!

Elective complementary module (Area studies: English-speaking countries)

1	Module name 54141	Advanced marketing management II: Advanced topics in marketing	5 ECTS
2	Courses / lectures	Seminar: Advanced Topics in Marketing (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Nicole Koschate-Fischer	

4	Module coordinator	Prof. Dr. Nicole Koschate-Fischer
5	Contents	The module discusses recent insights from research on consumer behavior. Building upon theoretical and conceptual fundamentals, students acquire an advanced understanding of how marketing measures impact consumer experience and behavior. Implications for the industry are illustrated by various practical examples.
6	Learning objectives and skills	Students can explain and apply fundamental as well as more advanced scientific evidence on the impact of marketing measures on consumer experience and behavior. They can interpret scientific studies, put them in context, and discuss them critically. Based on the acquired knowledge, students can independently derive practical implications and recommendations.
7	Prerequisites	none; Please note that only a limited number of students can take the course. For further information on course registration, please see our homepage.
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten) Please note that the exam can only be taken during the summer term.
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Hoyer, W. D., MacInnis, D. J., Pieters, R. (2018), Consumer Behavior, 7. Auflage, Cengage Learning.

1	Module name 55462	Advanced management research methods IV	5 ECTS
2	Courses / lectures	Seminar: Advanced Methods of Management Research IM IV (3 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Dirk Holtbrügge Maxim Grib	

4	Module coordinator	Prof. Dr. Dirk Holtbrügge
5	Contents	Current issues in the field of International Management
6	Learning objectives and skills	The students learn about advanced methods of management research and how to apply them to current questions in the field of International Management. Students carry out a research project in this field that consists of all relevant phases (literature review, theoretical concept, hypothesis development, data collection and analysis, theoretical and practical contribution). They are able to critically reflect their research in terms of relevance and rigor (representativeness, reliability, validity, etc.).
7	Prerequisites	Foundations of International Management I (required) Foundations of International Management II (required) Knowledge of advanced statistics and SPSS is required. English language proficiency (C1) The number of participants is restricted.
8	Integration in curriculum	Semester: 2
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	schriftlich
11	Grading procedure	schriftlich (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

1	Module name 52560	Banking supervision: Bank rating, stress testing, financial stability	5 ECTS
2	Courses / lectures	Vorlesung: Banking Supervision (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Christian Merkl	

4	Module coordinator	Prof. Dr. Christian Merkl
5	Contents	This course covers a wide range of topics in banking supervision (e.g., bank rating models and risk assessment in banking supervision; different concepts of stress testing credit, market, and liquidity risk; development and analysis of bank stability indicators; bank resolution; financial stability and macroprudential oversight in the EU). Basic analytical concepts will be provided as a background; the last EBA/SSM Stress Test will be used to analyze the implications of such an exercise for banks, policy makers, and international organizations. A case study based on the econometrics software Stata will be used to develop empirical bank rating and stress testing tools.
6	Learning objectives and skills	<p>Students</p> <ul style="list-style-type: none"> • learn about banking structure, regulation, bank bailouts, and corporate governance in banking. • understand and apply different concepts of bank rating and stress testing; develop tools using the econometrics software Stata. • analyze competition and efficiency in banking markets and understand the concept of financial stability.
7	Prerequisites	Macroeconomics (Bachelor)
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten)
11	Grading procedure	Klausur (100%) The grade can be improved up to 0.7 units with a voluntary project work.
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Presentation slides and relevant literature will be provided.

1	Module name 57043	Business intelligence	5 ECTS
2	Courses / lectures	Vorlesung mit Übung: Business Intelligence (4 SWS)	5 ECTS
3	Lecturers	Dr. Pavlina Kröckel Prof. Dr. Freimut Bodendorf	

4	Module coordinator	Prof. Dr. Freimut Bodendorf Dr. Pavlina Kröckel
5	Contents	We introduce a variety of topics which will give you a kick start in the field of data science and will help you to continue the learning path in other, more advanced courses. We teach the whole data science process (based on the industry-wide accepted CRISP model) from the business and data understanding to the deployment and management steps. Students get familiar with terms like data science, machine learning, and artificial intelligence, as well as available tools and technologies. You will learn what is behind the technology that powers everything from your shopping suggestions on Amazon to automatic systems like chatbots and self-driving cars. We teach you the most used machine learning algorithms right now: decision trees, neural networks, support vector machines, association rules (Apriori and FP Growth), clustering algorithms (k-Means, DBSCAN).
6	Learning objectives and skills	The students <ul style="list-style-type: none"> • Can describe important business intelligence and data science concepts, tools, and algorithms • Learn how to structure a data science project • Work on a practical exercise and apply the learned algorithms on a real-world dataset • Are able to evaluate a machine learning model and decide on its goodness of fit.
7	Prerequisites	None. The lecture is intended for students with no prior knowledge in data analytics.
8	Integration in curriculum	Semester: 2
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (90 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	All relevant material will be provided during the lecture.

1	Module name 53511	Advanced management research methods I	5 ECTS
2	Courses / lectures	Seminar: International Technology Management Research Seminar (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Peter Bican Rabab Saleh	

4	Module coordinator	Prof. Dr. Peter Bican Annette Bilgram
5	Contents	<p>Technology management is an emerging and vibrant research field with a highly interdisciplinary nature. Within this course, current trends will be presented and discussed in an international context. Key concepts will be discussed and applied through course assignments. The goal is to deepen the understanding of state-of-the-art technology management approaches for successful development and commercialization of new products. Groups will work interdisciplinary.</p> <p>This course includes where applicable also guest presentations from visiting lecturers/industry representatives.</p>
6	Learning objectives and skills	<p>Students will</p> <ul style="list-style-type: none"> • attain a familiarity with the scientific literature and the ability to view technology management in the context of other concepts and theories, • apply key concepts of technology management, • learn how to conduct a comprehensive scientific literature research and analysis and how to apply the research results in the scope of their assignment • learn to make technology management decisions as a part of an interdisciplinary team (via assignments).
7	Prerequisites	<p>Successfully finished course in Innovation Management obligatory (at least bachelor level).</p> <p>The course is limited to 25 students. To ensure interdisciplinary teams, there might be restrictions for students of specific fields of studies.</p> <p>Registration for the seminar is only possible at the information meeting. Location and date for the meeting will be announced via the website of the Chair, as well as further details for the application process.</p> <p>(Für Studierende mit Studienbeginn vor WS 18/19 ist eine Anrechnung für den Pflichtbereich II ausgeschlossen, falls das Modul bereits im Vertiefungsbereich angerechnet wurde.)</p>
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: English speaking countries) Master of Science International Business Studies 20172
10	Method of examination	Hausarbeit
11	Grading procedure	Hausarbeit (100%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h

		Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Will be announced

1	Module name 55291	Global retail logistics	5 ECTS
2	Courses / lectures	Vorlesung: Global Retail Logistics (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr.-Ing. Eva Maria Hartmann Christopher Münch Katrin Rupprecht	

4	Module coordinator	Evi Hartmann
5	Contents	<p>This e-learning course offers specific insights on the logistic processes in the global retail industry. Upon completion of the course, the students should understand the peculiarities of logistics for fast moving consumer goods. Every module consists of an interactive lecture and script. Additional material and exercises enhance the presented topics further. As the entire lecture, the readings, the additional material and the exam is in English, proficiency in German is not necessary.</p> <p>The course is supposed to provide the students with the following content concerning the global retail industry:</p> <ul style="list-style-type: none"> • Module 1: Overview • Module 2: Characteristics & basics • Module 3: Trends & challenges • Module 4: Point of sale & E-Commerce • Module 5: Interfaces • Module 6: Load units & transport logistics • Module 7: Cross docking • Module 8: Warehousing & distribution • Module 9: Food supply chain • Module 10: Sustainability in retail logistics
6	Learning objectives and skills	<p>The following learning objectives are anticipated:</p> <ul style="list-style-type: none"> • You will be able to define the topic of retail logistics and describe its specific requirements. • You will be able to report the retail industry specific peculiarities relating to the usage of logistics processes. • You will be able to use the relevant methods of planning, controlling and monitoring of logistics processes in the retail industry. • You will be able to analyse various retail-specific characteristics in the use of logistics processes and assess their application in a practical context. • You will be able to apply the most important principles of global retail logistics, to manage logistic processes while solving the questions of supply, distribution, transport and storage of goods. • You will be able to work creatively, generate new ideas, and solve problems regarding retail logistics in an international context, international interaction and cooperation, while accepting social and ethical responsibility.

		<ul style="list-style-type: none"> You will be able to manage, organise and discipline yourself, and plan your time independently. You will be able to demonstrate the ability to engage in critical thinking by analysing complex situations thus concluding and selecting viable solutions to solve problems.
7	Prerequisites	<p>English language proficiency (C1)Produktions- und Supply Chain Management</p> <p>Registration via vhb (www.vhb.org) is necessary in order to gain access to the StudOn e-learning platform.</p>
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur mit MultipleChoice (60 Minuten)
11	Grading procedure	Klausur mit MultipleChoice (100%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	<p>Contact hours: 1 h</p> <p>Independent study: 149 h</p>
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Will be announced during the course

1	Module name 57201	Interdisciplinary business seminar	5 ECTS
2	Courses / lectures	Seminar: Interdisciplinary Business Seminar (2 SWS) The seminar is organized mostly online. Presence is expected for the kick-off and mid-term presentations as well as other meetings organized individually. More details will be given at the kick-off lecture in the beginning of each semester.	5 ECTS
3	Lecturers	Annika Lurz Dr. Pavlina Kröckel	

4	Module coordinator	Prof. Dr. Freimut Bodendorf Dr. Pavlina Kröckel
5	Contents	<ul style="list-style-type: none"> Students solve case studies that are of high practical relevance for companies and organizations nowadays. Whenever possible, we assign topics that are currently important for our cooperation partners like adidas or REHAU. This course is mostly organized as a self-study. Work will be done in groups of three to five students.
6	Learning objectives and skills	<ul style="list-style-type: none"> Students learn how to deliver an effective presentation and improve their academic writing skills. Students will also work on their teamwork and other soft-skills as they work together with their classmates. Domain knowledge is also gained by researching thoroughly the assigned topic.
7	Prerequisites	None
8	Integration in curriculum	Semester: 2
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit
11	Grading procedure	Seminararbeit (100%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Will be announced at the beginning of the course.

1	Module name 53343	Labor markets: A macroeconomic perspective	5 ECTS
2	Courses / lectures	Vorlesung: Labor Markets: A Macroeconomic Perspective (2 SWS)	5 ECTS
3	Lecturers	PD Dr. Heiko Stüber	

4	Module coordinator	
5	Contents	no content description available!
6	Learning objectives and skills	no learning objectives and skills description available!
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Free specialisation module (Area studies: English speaking countries) Master of Science International Business Studies 20172
10	Method of examination	Präsentation Seminararbeit
11	Grading procedure	Präsentation (15%) Seminararbeit (85%)
12	Module frequency	no Module frequency information available!
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	?? Semester (keine Angaben zur Dauer des Moduls hinterlegt)
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 56399	Ludwig Erhard Symposium	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	
5	Contents	no content description available!
6	Learning objectives and skills	no learning objectives and skills description available!
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Portfolio
11	Grading procedure	Portfolio (100%)
12	Module frequency	no Module frequency information available!
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	?? Semester (keine Angaben zur Dauer des Moduls hinterlegt)
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 57060	Managing global projects and information technology	5 ECTS
2	Courses / lectures	Vorlesung: Managing Global Projects (2 SWS) Vorlesung: Managing Information Technology (0 SWS)	2,5 ECTS 2,5 ECTS
3	Lecturers	Prof. Dr. Michael Amberg Nils Kemmerzell Mark Kram Tobias Clement	

4	Module coordinator	Prof. Dr. Michael Amberg Tuba Karatas Doris Zinkl
5	Contents	<p>Lect1/Ex1:</p> <p>The traditional role of the Chief Information Officer (CIO) as gatekeeper of technology and protector of corporate information asset activities is changing. Next to the daily duties to keep the IT operations and projects running often facing shrinking budget constraints an enterprise IT manager becomes an important business partner in supporting the transformation of the traditional business to the digital age.</p> <p>The course has a strong focus on the role of IT within different types of enterprises and highlights IT from two different angles: IT as organizational function and IT as driver of organizational transformation.</p> <p>The lecture is divided into two parts</p> <p>(1) IT Management in enterprises</p> <p>(2) IT-driven business models</p> <p>Lect2/Ex2:</p> <p>Increasing globalization of business operations and the high importance of project structures for global operations force companies worldwide to develop and strengthen their capabilities for managing global projects. Therefore, future professionals capable of successfully coordinating projects across multiple countries and cultures will have excellent career prospects. To prepare students for the task of managing global projects, the course will focus on the following topics:</p> <ul style="list-style-type: none"> • Characteristics and organization of global projects • Cultural influences (effects and remedies) • Controlling of globally distributed projects • Challenges of IS outsourcing/offshoring projects

		<ul style="list-style-type: none"> • IIS exam-no. 70603 Lect1/Ex1: Managing information technology (2 SWS) 2,5 ECTS - Written assignment (100%) --- Vorlesung1/Übung1: Hausarbeit (100%) • IIS exam-no. 70604 Lect2/Ex2: Managing global projects (2 SWS) 2,5 ECTS - Presentation (2 x 15 min. – 33,33%), class participation (33,33%) and discussion paper (2 x 1 Page) --- Vorlesung2/Übung2: Präsentation (2 x 15 Min. – 33,33%), Diskussionsbeitrag (33,33%), Diskussionspapier (2 x 1 Seite – 33,33%)
11	Grading procedure	<p>schriftlich/mündlich (50%) Hausarbeit (50%)</p> <ul style="list-style-type: none"> • Lect1/Ex1: 50% of module score --- Vorlesung1/ Übung1: 50 % der Modulnote • Lect2/Ex2: 50% of module score --- Vorlesung2/ Übung2: 50 % der Modulnote
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	<ul style="list-style-type: none"> • <ul style="list-style-type: none"> ◦ Carr, N. G. (2003): IT doesnt matter. Harvard Business Review, 81(5), 419, 128. ◦ Christensen, C. M., & Overdorf, M. (2000). Meeting the Challenge of Disruptive Change. Harvard Business Review, 78(2), 6676. • <ul style="list-style-type: none"> ◦ Binder J.: Global Project Management: Communication, Collaboration and Management Across Borders. Gower Publishing Ltd, ISBN: 0566087065.

1	Module name 57500	Negotiation Skills based on the Zurich Negotiating Model	5 ECTS
2	Courses / lectures	Seminar: Ma-Sem: Negotiation Skills (2 SWS)	5 ECTS
3	Lecturers		

4	Module coordinator	Prof. Dr. Gian Luca Gardini
5	Contents	<p>We cannot not negotiate - if we like it or not, we have to negotiate. As soon as we need the agreement of somebody in order to reach our own goal, we have to negotiate. The question is, how we can influence the negotiating process towards a solution which satisfies my interests as well as those of my counterpart. Especially in long-lasting relationships it is important to achieve a sustained Win-Win-Solution based on commonly shared values. Only then will both parties stick to the agreement and are willing to continue a good relationship with the other side.</p> <p>The Zurich Negotiating Model® / ZNM is based on the principles of the common Win-Win-Philosophy, which focusses on substance and relationship. The ZNM broadens this scope to include personality and values. Only in the combination of these four elements is the key for a sustainable success. As a comprehensive model for orientation and action in the negotiating process, as well as a tool for reflection and analysis during preparation or follow-up, the Zurich Negotiating Model® offers fresh options for a specific approach to overcoming resistance during difficult negotiations.</p>
6	Learning objectives and skills	The participants learn a repertoire of skills for the methodical preparation, conduct and review of negotiations and have opportunities to engage in active training, with the option of basing this on situations they have experienced themselves.
7	Prerequisites	None
8	Integration in curriculum	Semester: 1
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

1	Module name 56422	Organizing for digital transformation	5 ECTS
2	Courses / lectures	Vorlesung mit Übung: Organizing Digital Transformation (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Kathrin Möslein	

4	Module coordinator	Prof. Dr. Kathrin Möslein
5	Contents	<p>The course focusses on dynamics in organizational transformation driven through information technology (IT) and consists of two parts.</p> <p>The first part introduces the topic from an industrial perspective and explores the re-organization of value streams in the course of the digital transformation. Teaching in this part includes contributions from a German automotive company. Students will work in a project-oriented mode for half the lecture and then present their results.</p> <p>The second part takes the perspective of academic research on the organization of the digital transformation. It introduces different theoretical frameworks to gain a deeper understanding of the phenomenon and explores its implications for global business structures. Students write a short essay to show what they have learned.</p> <p>Together, the lecture allows the students to gain theoretical knowledge on the digital transformation and acquire practical problem-solving skills as well to work effectively on innovative projects in the field.</p>
6	Learning objectives and skills	<p>The students</p> <ul style="list-style-type: none"> • are familiar with different theories of works systems and service systems and their practical application • know more about the contribution of information technology in managing complex innovation activities • have an improved understanding of the global IT Industry and various strategies that are used • can identify and unravel the business problem in a case study and actively take part in class discussions
7	Prerequisites	<ul style="list-style-type: none"> • general knowledge of digital technology and their economic applications • basic understanding of simple software applications • first experience with team projects
8	Integration in curriculum	Semester: 2
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Präsentation Seminararbeit
11	Grading procedure	Präsentation (30%) Seminararbeit (70%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester

15	Teaching and examination language	Englisch
16	Bibliography	None

1	Module name 57110	Platform strategies	5 ECTS
2	Courses / lectures	Vorlesung: Platform Strategies (2 SWS)	5 ECTS
3	Lecturers	Prof. Raghavan Srinivasan Julian Kurtz Prof. Dr. Angela Roth Prof. Dr. Kathrin Möselein	

4	Module coordinator	Prof. Dr. Kathrin Möselein
5	Contents	<p>The course builds on the platform and network aspects in core strategy and aims to highlight the specific strategies for firms operating in multi-sided-markets. The course will cover most relevant concepts around platforms such as network effects, and how network effects impact/ create new business models. Core issues around platform-mediated network firms, such as standards, pricing, envelopment, and competition dynamics will be discussed.</p> <p>The course will be taught through a set of cases that ensures that participants appreciate the multi-dimensional nature of managing in network businesses.</p>
6	Learning objectives and skills	<p>The students</p> <ul style="list-style-type: none"> • can identify and unravel the business problem in a case study and actively take part in class discussions • can describe platform intermediation in two sided markets, platform dominance and Winner-takes-all dynamics • can develop strategies for creating platform mediated networks and understand pricing in these businesses
7	Prerequisites	None
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	schriftlich Projekt-/Praktikumsbericht
11	Grading procedure	schriftlich (50%) Projekt-/Praktikumsbericht (50%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	<p>Klemperer, P. 2005. Network effects and switching costs. In Durlauf, S.N. & Blume, L.E. (Eds.), The new palgrave dictionary of Economics, Palgrave Macmillan. Eisenmann T., Parker, G., & Van Alstyne, M. 2006. Strategies for two-sided markets. Harvard Business Review Oct. 2006. Hidding, G.J., Williams, J. & Sviokla, J.J. 2011. How platform leaders win, Journal of Business Strategy, 32, 2, 29-37. Suarez, F.F. & Kirtley, J. 2012. Dethroning an established platform, MIT Sloan</p>

	<p>Management Review, Summer 2012. The following books are suggested for the advanced reader on the basics on network economics. Shy O. 2001. The Economics of Network Industries, Cambridge University Press: Cambridge, England. Gawer A, Cusumano M. 2002. Platform Leadership: How Intel, Microsoft, and Cisco Drive Industry Innovation. Harvard Business School Press: Boston, MA. Evans D, Hagiu, A, Schmalensee, R. 2006. Invisible Engines: How Software Platforms Drive Innovation and Transform Industries, MIT Press, Boston, MA. * The cases for each lecture are to be decided.</p>
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1	Module name 57410	Product innovation management in emerging markets	5 ECTS
2	Courses / lectures	Seminar: Product Innovation Management in Emerging Markets (vhb) (2 SWS)	5 ECTS
3	Lecturers	Rabab Saleh Prof. Dr. Peter Bican	

4	Module coordinator	Prof. Dr. Peter Bican Annette Bilgram	
5	Contents	<p>This course is an online course, which is included in the curriculum of the Virtuelle Hochschule Bayern (vhb). Hence, this course will be conducted online only. Attendance is only required for examination (see section method of examination).</p> <p>The course Product Innovation Management in Emerging Markets is intended for future managers and entrepreneurs who want to understand the trends in the management of innovation in an emerging markets context.</p> <p>The course includes a combination of online lectures, videos, keynotes and case studies in which participants study the management of innovation in emerging economies. Course contents include:</p> <ul style="list-style-type: none"> • An introduction to product innovation management in emerging markets • Basic definitions and concepts of emerging markets as well as innovation • Classification and case studies of innovations originating from emerging markets: e.g. frugal innovation, jugaad and reverse innovation • A discourse about the transformation of research and development (R&D) strategies and innovation strategies of Multinationals <p>Currents trends and future outlook on the innovation management in emerging markets</p>	
6	Learning objectives and skills	<p>Students will:</p> <ul style="list-style-type: none"> • become familiar with the scientific literature about innovation management in emerging markets. • understand basic concepts of innovation and emerging markets. • learn different types of innovations originating from emerging markets. • apply their knowledge about innovation in emerging markets in case studies. <p>learn to apply the case study method as part of an interdisciplinary team (group presentation).</p>	

7	Prerequisites	Basic understanding of general management and innovation management topics (Bachelor level).
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Präsentation Fallstudie(n)
11	Grading procedure	Präsentation (40%) Fallstudie(n) (60%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	<p>Radjou, N., & Prabhu, J. (2015), Frugal Innovation: How to Do More with Less. London: Profile Books. Govindarajan V. and Trimble C. (2012), Reverse Innovation, Harvard Business Review Press</p> <p>Radjou, N. and J. Prabhu (2015) Frugal innovation: how to do more with less. London: Profile Books</p> <p>Radjou, N. and J. Prabhu (2015) Frugal innovation: how to do more with less. London: Profile Books</p> <p>Brem A. and Viardot E. (2013), Evolution of Innovation Management, Palgrave Macmillan</p> <p>Agarwal, N., Grottke, M., Mishra, S., & Brem, A. (2017). A systematic literature review of constraint-based innovations: state of the art and future perspectives. IEEE Transactions on Engineering Management, 64(1), 3-15.</p> <p>Agarwal, N., & Brem, A. (2017). Frugal innovation-past, present, and future. IEEE Engineering Management Review, 45(3), 37-41.</p> <p>Agarwal, N., Chakrabarti, R., Brem, A., & Bocken, N. (2018). Market driving at Bottom of the Pyramid (BoP): An analysis of social enterprises from the healthcare sector. Journal of Business Research, 86, 234-244</p>

1	Module name 57420	Profiting from ideas and inventions - an introduction to intellectual property rights	5 ECTS
2	Courses / lectures	Seminar: Profiting from Ideas and Inventions: An Introduction to Intellectual Property Rights (vhb) (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Peter Bican Carsten Guderian	

4	Module coordinator	Prof. Dr. Peter Bican Annette Bilgram
5	Contents	<p>This course is an online course, which is included in the curriculum of the Virtuelle Hochschule Bayern (VHB). Hence, this course will be conducted online only. No physical attendance is required throughout the course.</p> <p>This course targets students who want to learn how to employ their ideas, inventions, and creativity successfully in the long run, independent of the (business) context. To profit from these, intellectual assets are critical. Thereby, intellectual property (IP) such as know-how, inventions, brands, patents, and trade secrets is oftentimes the largest proportion of a firms total wealth. Not only in technology and innovation management, IP rights can guide individuals and firms alike over the life-cycle of an offering and beyond. And yet, most firms do not proactively manage these assets.</p> <p>Moreover, knowing, understanding, and applying intellectual property is not limited to firms but crucial for each individual. Entrepreneurs, artists, and other creative people can benefit immensely from dealing with this topic, especially in navigating challenges from digitalization.</p> <p>Focusing on the fundamental basics, this introductory course gives an overview of the different types of IP after portraying their historic background. Theory and central key concepts will alternate with case examples from practice. Examples span a variety of fields and types. Besides insights into application of IP rights within the business context, thematic excursions will dive into areas of entrepreneurship, emerging markets, and the digital economy and their specific application of IP.</p> <p>The key learning of this course is to deepen the understanding of intellectual property rights and their great relevance throughout daily life and in todays business world. Making use of the advantages of an online course format, this course also includes a variety of interactive and game elements as well as videos to train and deepen the course contents.</p>
6	Learning objectives and skills	<p>Students will:</p> <ul style="list-style-type: none"> Acquire a basic understanding of the different types of IPRs, their interplay, and differentiation.

		<ul style="list-style-type: none"> • Learn to understand and evaluate their practical application before and within different organizational, regional, and contextual backgrounds. • Familiarize with the functioning of intellectual property, its historic roots, and the role of intellectual property in society. • Apply their knowledge of intellectual property rights in case studies. • Analyze IP problems and cases, and apply decisions and recommendations. <p>Become familiar with the scientific literature about IPR in various (business) contexts.</p>
7	Prerequisites	None
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit Präsentation
11	Grading procedure	Seminararbeit (50%) Präsentation (50%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	<p>Bican, P.M., Guderian C.C., & Ringbeck A. (2017). Managing Knowledge in Open Innovation Processes: An Intellectual Property Perspective. <i>Journal of Knowledge Management</i>, 21 (6), 1384-1405. Brem, A. & Nylund, P. (2017). Open innovation and intellectual property rights: How do SMEs benefit from patents, industrial designs, trademarks and copyrights? <i>Management Decision</i>, 55 (6), 1285-1306. Brem, A. Nylund, P. & Schuster, G. (2016). Innovation and de facto standardization: The influence of dominant design on innovative performance, radical innovation, and process innovation. <i>Technovation</i>, 5051, 79-88. Conley J.G., Bican, P.M., & Ernst H. (2013). Value Articulation A Framework for the Strategic Management of Intellectual Property. <i>California Management Review</i>, 55 (4) (Summer 2013), 102-120. Conley J.G., Bican, P.M., & Wilkof N. (2013). Study on Patents and the Public Domain (II) Impact of Certain Enterprise Practices, World Intellectual Property Organization (WIPO) Discussion Paper. http://www.wipo.int/edocs/mdocs/mdocs/en/cdip_12/cdip_12_inf_2rev.pdf.</p>

1	Module name 56480	Research projects in international management	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Prof. Dr. Dirk Holtbrügge
5	Contents	Current issues in the field of International Management
6	Learning objectives and skills	Students acquire knowledge and competencies in the field of research. Students are able to identify and to critically reflect critical problems in the area of international management and apply advanced methods of empirical research and data analysis to develop innovative solutions.
7	Prerequisites	English language proficiency (C1)
8	Integration in curriculum	Semester: 1
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit <i>Details for the examination: Seminar paper</i>
11	Grading procedure	Seminararbeit (100%)
12	Module frequency	Unregelmäßig
13	Workload in clock hours	Contact hours: 150 h Independent study: 0 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

1	Module name 52130	Sustainability management and corporate functions	5 ECTS
2	Courses / lectures	Vorlesung: Advanced Sustainability Management and Corporate Functions (2 SWS) Übung: Advanced Sustainability Management and Corporate Functions (2 SWS)	5 ECTS 5 ECTS
3	Lecturers	Prof. Dr. Markus Beckmann	

4	Module coordinator	Prof. Dr. Markus Beckmann
5	Contents	<p>This lecture provides an advanced perspective on Corporate Sustainability Management. The lecture starts with a short recap of sustainability management basics (What is sustainability? Why is sustainability increasingly important for business? What are key concepts of sustainability management?)</p> <p>Following this brief recap of the concepts of sustainability and sustainability management, we take a closer look at selected corporate functions such as strategy, marketing, or supply chain management. For each function, we look at the key drivers for corporate sustainability, relevant management tools, best-practice cases, and will discuss risks and opportunities involved in corporate management.</p> <p>Throughout the lecture, we will follow the concept of integrated sustainability management, thus integrating the three pillars of sustainability: economy, natural environment, and society, into the core of a business.</p>
6	Learning objectives and skills	<p>Students will acquire:</p> <ul style="list-style-type: none"> • advanced knowledge in sustainability management, especially in the selected functional areas • discursive and reflective competencies in regards to societally relevant questions • practical insights for implementing sustainability in real-life applications • insights on potential challenges during the implementation of sustainability management
7	Prerequisites	None
8	Integration in curriculum	Semester: 3;1;5
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	elektronische Prüfung (60 Minuten)
11	Grading procedure	elektronische Prüfung (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester

15	Teaching and examination language	Englisch
16	Bibliography	Readings will be provided via StudOn.

Elective focus module (Area studies: Romance countries)

1	Module name 54141	Advanced marketing management II: Advanced topics in marketing	5 ECTS
2	Courses / lectures	Seminar: Advanced Topics in Marketing (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Nicole Koschate-Fischer	

4	Module coordinator	Prof. Dr. Nicole Koschate-Fischer
5	Contents	The module discusses recent insights from research on consumer behavior. Building upon theoretical and conceptual fundamentals, students acquire an advanced understanding of how marketing measures impact consumer experience and behavior. Implications for the industry are illustrated by various practical examples.
6	Learning objectives and skills	Students can explain and apply fundamental as well as more advanced scientific evidence on the impact of marketing measures on consumer experience and behavior. They can interpret scientific studies, put them in context, and discuss them critically. Based on the acquired knowledge, students can independently derive practical implications and recommendations.
7	Prerequisites	none; Please note that only a limited number of students can take the course. For further information on course registration, please see our homepage.
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten) Please note that the exam can only be taken during the summer term.
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Hoyer, W. D., MacInnis, D. J., Pieters, R. (2018), Consumer Behavior, 7. Auflage, Cengage Learning.

1	Module name 55462	Advanced management research methods IV	5 ECTS
2	Courses / lectures	Seminar: Advanced Methods of Management Research IM IV (3 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Dirk Holtbrügge Maxim Grib	

4	Module coordinator	Prof. Dr. Dirk Holtbrügge
5	Contents	Current issues in the field of International Management
6	Learning objectives and skills	The students learn about advanced methods of management research and how to apply them to current questions in the field of International Management. Students carry out a research project in this field that consists of all relevant phases (literature review, theoretical concept, hypothesis development, data collection and analysis, theoretical and practical contribution). They are able to critically reflect their research in terms of relevance and rigor (representativeness, reliability, validity, etc.).
7	Prerequisites	Foundations of International Management I (required) Foundations of International Management II (required) Knowledge of advanced statistics and SPSS is required. English language proficiency (C1) The number of participants is restricted.
8	Integration in curriculum	Semester: 2
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	schriftlich
11	Grading procedure	schriftlich (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

1	Module name 55403	Case studies and projects in management IX	5 ECTS
2	Courses / lectures	Seminar: Start-up Consulting (3 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Sebastian Junge	

4	Module coordinator	Prof. Dr. Harald Hungenberg Prof. Dr. Sebastian Junge
5	Contents	<p>Diese Veranstaltung findet in Kooperation mit Wissensfabrik e.V. statt.</p> <p>Das Seminar soll Studierende dazu befähigen, Fragestellungen junger Wachstumsunternehmen (Start-ups) durch theoretisches Wissen und Methodenkompetenz zu lösen.</p> <p>Aufgrund der gegenwärtigen Dynamik in Gesellschaft und Technologie sowie den damit verbundenen Megatrends, wie beispielsweise Digitalisierung, stehen Start-ups vor zentralen Herausforderungen.</p> <p>Diese jungen, innovativen Unternehmen operieren in hochdynamischen Branchen und stellen sich und ihre Fragestellungen zu Beginn des Moduls vor.</p> <p>Während der Veranstaltung arbeiten die Studierenden eng mit den Start-ups zusammen und werden zusätzlich von Mentoren aus der Praxis sowie dem Team des Lehrstuhls betreut.</p> <p>Die Ergebnisse werden im Rahmen einer Abschlusspräsentation vorgestellt.</p>
6	Learning objectives and skills	<p>Die Studierenden erlernen, ein aktuelles Fachproblem zu einem eingegrenzten Themenbereich zu bearbeiten, einen Lösungsvorschlag zu entwickeln und diesen in einer wissenschaftlichen Diskussion zu verteidigen. Hierdurch werden</p> <p>fachliche und persönliche Kompetenzen entwickelt. Die Studierenden geben und erhalten im Rahmen interaktiver</p> <p>Präsentationen der Arbeitsergebnisse ein wertschätzendes Feedback über die erbrachte Leistung.</p>
7	Prerequisites	<p>Keine.</p> <p>Die Teilnehmerzahl ist auf maximal 20 Studierende begrenzt.</p> <p>Der Bewerbungszeitraum wird über Homepage des Lehrstuhls oder StudOn bekannt gegeben.</p> <p>https://www.unternehmensfuehrung.rw.fau.de/studium-lehre/aktuelle-lehre/start-up-consulting/</p>
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172

10	Method of examination	Präsentation
11	Grading procedure	Präsentation (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Keine

1	Module name 56399	Ludwig Erhard Symposium	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	
5	Contents	no content description available!
6	Learning objectives and skills	no learning objectives and skills description available!
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Portfolio
11	Grading procedure	Portfolio (100%)
12	Module frequency	no Module frequency information available!
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	?? Semester (keine Angaben zur Dauer des Moduls hinterlegt)
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 57500	Negotiation Skills based on the Zurich Negotiating Model	5 ECTS
2	Courses / lectures	Seminar: Ma-Sem: Negotiation Skills (2 SWS)	5 ECTS
3	Lecturers		

4	Module coordinator	Prof. Dr. Gian Luca Gardini
5	Contents	<p>We cannot not negotiate - if we like it or not, we have to negotiate. As soon as we need the agreement of somebody in order to reach our own goal, we have to negotiate. The question is, how we can influence the negotiating process towards a solution which satisfies my interests as well as those of my counterpart. Especially in long-lasting relationships it is important to achieve a sustained Win-Win-Solution based on commonly shared values. Only then will both parties stick to the agreement and are willing to continue a good relationship with the other side.</p> <p>The Zurich Negotiating Model® / ZNM is based on the principles of the common Win-Win-Philosophy, which focusses on substance and relationship. The ZNM broadens this scope to include personality and values. Only in the combination of these four elements is the key for a sustainable success. As a comprehensive model for orientation and action in the negotiating process, as well as a tool for reflection and analysis during preparation or follow-up, the Zurich Negotiating Model® offers fresh options for a specific approach to overcoming resistance during difficult negotiations.</p>
6	Learning objectives and skills	The participants learn a repertoire of skills for the methodical preparation, conduct and review of negotiations and have opportunities to engage in active training, with the option of basing this on situations they have experienced themselves.
7	Prerequisites	None
8	Integration in curriculum	Semester: 1
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

1	Module name 55521	Practical seminar with Prof. Dr. Heinrich v. Pierer	5 ECTS
2	Courses / lectures	Seminar: Praxisseminar mit Prof. Dr. Heinrich v. Pierer (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Kai-Ingo Voigt Prof. Dr. Heinrich Pierer Dr. Oscar Pakos Michael Mertel	

4	Module coordinator	Prof. Dr. Kai-Ingo Voigt
5	Contents	In dem Seminar erarbeiten die Studierenden zu wechselnden Rahmenfragestellungen in Gruppen eigenständig Seminararbeiten deren Ergebnisse im Rahmen von zwei Blockterminen vorgetragen, verteidigt und diskutiert werden.
6	Learning objectives and skills	<p>Die Studierenden erarbeiten in Gruppen weitgehend selbstgesteuert und autonom Analysen zu komplexen betriebswirtschaftlichen Fragestellungen. Hierzu führen die Studierenden Dokumentanalysen und Literaturrecherchen durch und entscheiden weitgehend eigenständig über die zu verwendenden Analysemethoden. Das Ziel ist die Erarbeitung, Strukturierung und Darstellung von detailliertem und spezialisiertem Wissen auf dem aktuellen Erkenntnisstand zu der jeweils ausgeschriebenen Fragestellung. Die erarbeiteten Ergebnisse werden anschließend gemeinsam von der Gruppe in dem Seminar vertreten und vor Fachvertretern verteidigt.</p> <p>Durch die Bearbeitung der Fallstudien in Kleingruppen wird das Übernehmen herausgehobener Verantwortung sowie die fachliche Weiterentwicklung der Studierenden gefördert.</p>
7	Prerequisites	Keine
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Hausarbeit Präsentation
11	Grading procedure	Hausarbeit (70%) Präsentation (30%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Kursspezifische Literatur.

1	Module name 54052	Principles of marketing IV	5 ECTS
2	Courses / lectures	Seminar: Marketingseminar (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Nicole Koschate-Fischer	

4	Module coordinator	Prof. Dr. Nicole Koschate-Fischer
5	Contents	Die Studierenden arbeiten sich in eine aktuelle Fragestellung in der Marketingforschung ein (z.B. auf den Gebieten Marktforschung, Preismanagement, Produkt- und Innovationsmanagement und Konsumentenverhalten).
6	Learning objectives and skills	<p>Die Studierenden können weitgehend eigenständig Forschungsfragen mit Hilfe qualitativer oder quantitativer Methoden beantworten. Die Studierenden können sich eigenständig Wissen über wissenschaftliche Fachthemen erschließen und dieses anwenden. Sie können wissenschaftliche Studien aus international referierten Marketingjournals kritisch reflektieren und Studienergebnisse in den Gesamtkontext einordnen sowie deren Beitrag zur wissenschaftlichen Forschung gewichten. Die Studierenden können eigenständige Ideen zur Lösung wissenschaftlicher Probleme entwickeln und verteidigen. Die Studierenden können die Ergebnisse ihrer Ausarbeitungen auf einem wissenschaftlichen Niveau präsentieren und bereichsspezifische wie auch übergreifende Diskussionen führen.</p> <p>Die Studierenden können im Hinblick auf die Anfertigung der Masterarbeit Ziele für die eigene Entwicklung definieren sowie eigene Stärken und Schwächen reflektieren.</p>
7	Prerequisites	<p>Studien- und Prüfungsleistungen aller Pflichtmodule des 1. Semesters erfolgreich erbracht. Die Teilnehmerzahl ist begrenzt. Bei mehr Anmeldungen als verfügbaren Plätzen werden Studierende, bei denen die Veranstaltung zum Pflichtbereich gehört, vorrangig behandelt. Bitte informieren Sie sich über die Anmeldeformalitäten auf der Homepage des Lehrstuhls.</p> <p>Das Marketingseminar wird regelmäßig im Wintersemester angeboten, vereinzelt auch im Sommersemester.</p>
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Romanic countries) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit
11	Grading procedure	Seminararbeit (100%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Literaturangaben erfolgen durch den Lehrstuhl vor Beginn des Semesters.

1	Module name 54050	Principles of marketing IV: Marketing seminar	5 ECTS
2	Courses / lectures	Seminar: Marketingseminar (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Nicole Koschate-Fischer	

4	Module coordinator	
5	Contents	no content description available!
6	Learning objectives and skills	no learning objectives and skills description available!
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit
11	Grading procedure	Seminararbeit (100%)
12	Module frequency	no Module frequency information available!
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	?? Semester (keine Angaben zur Dauer des Moduls hinterlegt)
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 54072	Principles of marketing VI	5 ECTS
2	Courses / lectures	Hauptseminar: Marketingseminar (Master) (4 SWS)	-
3	Lecturers	Prof. Dr. Martina Steul-Fischer	

4	Module coordinator	Prof. Dr. Martina Steul-Fischer
5	Contents	Die Studierenden arbeiten sich in eine aktuelle Fragestellung der Marketingforschung ein (z.B. auf den Gebieten Dienstleistungsmarketing, Finanzdienstleistungsmarketing, Kunden- und Vertriebsmanagement).
6	Learning objectives and skills	Die Studierenden können weitgehend eigenständig Forschungsfragen mit Hilfe qualitativer oder quantitativer Methoden beantworten. Die Studierenden können sich eigenständig Wissen über wissenschaftliche Fachthemen erschließen und dieses anwenden. Sie können wissenschaftliche Studien aus international referierten Marketingjournals kritisch reflektieren und Studienergebnisse in den Gesamtkontext einordnen sowie deren Beitrag zur wissenschaftlichen Forschung gewichten. Die Studierenden können eigenständige Ideen zur Lösung wissenschaftlicher Probleme entwickeln und verteidigen. Die Studierenden können die Ergebnisse ihrer Ausarbeitungen auf einem wissenschaftlichen Niveau präsentieren und bereichsspezifische wie auch übergreifende Diskussionen führen. Die Studierenden können im Hinblick auf die Anfertigung der Masterarbeit Ziele für die eigene Entwicklung definieren sowie eigene Stärken und Schwächen reflektieren.
7	Prerequisites	Studien- und Prüfungsleistungen aller Pflichtmodule des 1. Semesters erfolgreich erbracht. Die Teilnehmerzahl ist begrenzt. Bei mehr Anmeldungen als verfügbaren Plätzen werden Studierende, bei denen die Veranstaltung zum Pflichtbereich gehört, vorrangig behandelt. Bitte informieren Sie sich über die Anmeldeformalitäten auf der Homepage des Lehrstuhls.
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit
11	Grading procedure	Seminararbeit (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Literaturangaben erfolgen durch den Lehrstuhl vor Beginn des Semesters.

1	Module name 57410	Product innovation management in emerging markets	5 ECTS
2	Courses / lectures	Seminar: Product Innovation Management in Emerging Markets (vhb) (2 SWS)	5 ECTS
3	Lecturers	Rabab Saleh Prof. Dr. Peter Bican	

4	Module coordinator	Prof. Dr. Peter Bican Annette Bilgram	
5	Contents	<p>This course is an online course, which is included in the curriculum of the Virtuelle Hochschule Bayern (vhb). Hence, this course will be conducted online only. Attendance is only required for examination (see section method of examination).</p> <p>The course Product Innovation Management in Emerging Markets is intended for future managers and entrepreneurs who want to understand the trends in the management of innovation in an emerging markets context.</p> <p>The course includes a combination of online lectures, videos, keynotes and case studies in which participants study the management of innovation in emerging economies. Course contents include:</p> <ul style="list-style-type: none"> • An introduction to product innovation management in emerging markets • Basic definitions and concepts of emerging markets as well as innovation • Classification and case studies of innovations originating from emerging markets: e.g. frugal innovation, jugaad and reverse innovation • A discourse about the transformation of research and development (R&D) strategies and innovation strategies of Multinationals <p>Currents trends and future outlook on the innovation management in emerging markets</p>	
6	Learning objectives and skills	<p>Students will:</p> <ul style="list-style-type: none"> • become familiar with the scientific literature about innovation management in emerging markets. • understand basic concepts of innovation and emerging markets. • learn different types of innovations originating from emerging markets. • apply their knowledge about innovation in emerging markets in case studies. <p>learn to apply the case study method as part of an interdisciplinary team (group presentation).</p>	

7	Prerequisites	Basic understanding of general management and innovation management topics (Bachelor level).
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Präsentation Fallstudie(n)
11	Grading procedure	Präsentation (40%) Fallstudie(n) (60%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	<p>Radjou, N., & Prabhu, J. (2015), Frugal Innovation: How to Do More with Less. London: Profile Books. Govindarajan V. and Trimble C. (2012), Reverse Innovation, Harvard Business Review Press</p> <p>Radjou, N. and J. Prabhu (2015) Frugal innovation: how to do more with less. London: Profile Books</p> <p>Radjou, N. and J. Prabhu (2015) Frugal innovation: how to do more with less. London: Profile Books</p> <p>Brem A. and Viardot E. (2013), Evolution of Innovation Management, Palgrave Macmillan</p> <p>Agarwal, N., Grottke, M., Mishra, S., & Brem, A. (2017). A systematic literature review of constraint-based innovations: state of the art and future perspectives. IEEE Transactions on Engineering Management, 64(1), 3-15.</p> <p>Agarwal, N., & Brem, A. (2017). Frugal innovation-past, present, and future. IEEE Engineering Management Review, 45(3), 37-41.</p> <p>Agarwal, N., Chakrabarti, R., Brem, A., & Bocken, N. (2018). Market driving at Bottom of the Pyramid (BoP): An analysis of social enterprises from the healthcare sector. Journal of Business Research, 86, 234-244</p>

1	Module name 57420	Profiting from ideas and inventions - an introduction to intellectual property rights	5 ECTS
2	Courses / lectures	Seminar: Profiting from Ideas and Inventions: An Introduction to Intellectual Property Rights (vhb) (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Peter Bican Carsten Guderian	

4	Module coordinator	Prof. Dr. Peter Bican Annette Bilgram
5	Contents	<p>This course is an online course, which is included in the curriculum of the Virtuelle Hochschule Bayern (VHB). Hence, this course will be conducted online only. No physical attendance is required throughout the course.</p> <p>This course targets students who want to learn how to employ their ideas, inventions, and creativity successfully in the long run, independent of the (business) context. To profit from these, intellectual assets are critical. Thereby, intellectual property (IP) such as know-how, inventions, brands, patents, and trade secrets is oftentimes the largest proportion of a firms total wealth. Not only in technology and innovation management, IP rights can guide individuals and firms alike over the life-cycle of an offering and beyond. And yet, most firms do not proactively manage these assets.</p> <p>Moreover, knowing, understanding, and applying intellectual property is not limited to firms but crucial for each individual. Entrepreneurs, artists, and other creative people can benefit immensely from dealing with this topic, especially in navigating challenges from digitalization.</p> <p>Focusing on the fundamental basics, this introductory course gives an overview of the different types of IP after portraying their historic background. Theory and central key concepts will alternate with case examples from practice. Examples span a variety of fields and types. Besides insights into application of IP rights within the business context, thematic excursions will dive into areas of entrepreneurship, emerging markets, and the digital economy and their specific application of IP.</p> <p>The key learning of this course is to deepen the understanding of intellectual property rights and their great relevance throughout daily life and in todays business world. Making use of the advantages of an online course format, this course also includes a variety of interactive and game elements as well as videos to train and deepen the course contents.</p>
6	Learning objectives and skills	<p>Students will:</p> <ul style="list-style-type: none"> Acquire a basic understanding of the different types of IPRs, their interplay, and differentiation.

		<ul style="list-style-type: none"> • Learn to understand and evaluate their practical application before and within different organizational, regional, and contextual backgrounds. • Familiarize with the functioning of intellectual property, its historic roots, and the role of intellectual property in society. • Apply their knowledge of intellectual property rights in case studies. • Analyze IP problems and cases, and apply decisions and recommendations. <p>Become familiar with the scientific literature about IPR in various (business) contexts.</p>
7	Prerequisites	None
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit Präsentation
11	Grading procedure	Seminararbeit (50%) Präsentation (50%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	<p>Bican, P.M., Guderian C.C., & Ringbeck A. (2017). Managing Knowledge in Open Innovation Processes: An Intellectual Property Perspective. <i>Journal of Knowledge Management</i>, 21 (6), 1384-1405. Brem, A. & Nylund, P. (2017). Open innovation and intellectual property rights: How do SMEs benefit from patents, industrial designs, trademarks and copyrights? <i>Management Decision</i>, 55 (6), 1285-1306. Brem, A. Nylund, P. & Schuster, G. (2016). Innovation and de facto standardization: The influence of dominant design on innovative performance, radical innovation, and process innovation. <i>Technovation</i>, 5051, 79-88. Conley J.G., Bican, P.M., & Ernst H. (2013). Value Articulation A Framework for the Strategic Management of Intellectual Property. <i>California Management Review</i>, 55 (4) (Summer 2013), 102-120. Conley J.G., Bican, P.M., & Wilkof N. (2013). Study on Patents and the Public Domain (II) Impact of Certain Enterprise Practices, World Intellectual Property Organization (WIPO) Discussion Paper. http://www.wipo.int/edocs/mdocs/mdocs/en/cdip_12/cdip_12_inf_2rev.pdf.</p>

1	Module name 52130	Sustainability management and corporate functions	5 ECTS
2	Courses / lectures	Vorlesung: Advanced Sustainability Management and Corporate Functions (2 SWS) Übung: Advanced Sustainability Management and Corporate Functions (2 SWS)	5 ECTS 5 ECTS
3	Lecturers	Prof. Dr. Markus Beckmann	

4	Module coordinator	Prof. Dr. Markus Beckmann
5	Contents	<p>This lecture provides an advanced perspective on Corporate Sustainability Management. The lecture starts with a short recap of sustainability management basics (What is sustainability? Why is sustainability increasingly important for business? What are key concepts of sustainability management?)</p> <p>Following this brief recap of the concepts of sustainability and sustainability management, we take a closer look at selected corporate functions such as strategy, marketing, or supply chain management. For each function, we look at the key drivers for corporate sustainability, relevant management tools, best-practice cases, and will discuss risks and opportunities involved in corporate management.</p> <p>Throughout the lecture, we will follow the concept of integrated sustainability management, thus integrating the three pillars of sustainability: economy, natural environment, and society, into the core of a business.</p>
6	Learning objectives and skills	<p>Students will acquire:</p> <ul style="list-style-type: none"> advanced knowledge in sustainability management, especially in the selected functional areas discursive and reflective competencies in regards to societally relevant questions practical insights for implementing sustainability in real-life applications insights on potential challenges during the implementation of sustainability management
7	Prerequisites	None
8	Integration in curriculum	Semester: 3;1;5
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	elektronische Prüfung (60 Minuten)
11	Grading procedure	elektronische Prüfung (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester

15	Teaching and examination language	Englisch
16	Bibliography	Readings will be provided via StudOn.

Elective focus module (Area studies: Asia)

1	Module name 54141	Advanced marketing management II: Advanced topics in marketing	5 ECTS
2	Courses / lectures	Seminar: Advanced Topics in Marketing (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Nicole Koschate-Fischer	

4	Module coordinator	Prof. Dr. Nicole Koschate-Fischer
5	Contents	The module discusses recent insights from research on consumer behavior. Building upon theoretical and conceptual fundamentals, students acquire an advanced understanding of how marketing measures impact consumer experience and behavior. Implications for the industry are illustrated by various practical examples.
6	Learning objectives and skills	Students can explain and apply fundamental as well as more advanced scientific evidence on the impact of marketing measures on consumer experience and behavior. They can interpret scientific studies, put them in context, and discuss them critically. Based on the acquired knowledge, students can independently derive practical implications and recommendations.
7	Prerequisites	none; Please note that only a limited number of students can take the course. For further information on course registration, please see our homepage.
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten) Please note that the exam can only be taken during the summer term.
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Hoyer, W. D., MacInnis, D. J., Pieters, R. (2018), Consumer Behavior, 7. Auflage, Cengage Learning.

1	Module name 55462	Advanced management research methods IV	5 ECTS
2	Courses / lectures	Seminar: Advanced Methods of Management Research IM IV (3 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Dirk Holtbrügge Maxim Grib	

4	Module coordinator	Prof. Dr. Dirk Holtbrügge
5	Contents	Current issues in the field of International Management
6	Learning objectives and skills	The students learn about advanced methods of management research and how to apply them to current questions in the field of International Management. Students carry out a research project in this field that consists of all relevant phases (literature review, theoretical concept, hypothesis development, data collection and analysis, theoretical and practical contribution). They are able to critically reflect their research in terms of relevance and rigor (representativeness, reliability, validity, etc.).
7	Prerequisites	Foundations of International Management I (required) Foundations of International Management II (required) Knowledge of advanced statistics and SPSS is required. English language proficiency (C1) The number of participants is restricted.
8	Integration in curriculum	Semester: 2
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	schriftlich
11	Grading procedure	schriftlich (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

1	Module name 52500	Seminar: Industrial management	5 ECTS
2	Courses / lectures	Seminar: Das Industrieseminar (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Kai-Ingo Voigt Prof. Dr. Stefan Asenkerschbaumer Marie-Christin Schmidt	

4	Module coordinator	Prof. Dr. Kai-Ingo Voigt
5	Contents	In dem Seminar, welches von Herrn Prof. Dr. Asenkerschbaumer, Vorsitzender des Aufsichtsrats der Robert Bosch GmbH und geschäftsführender Gesellschafter der Robert Bosch Industrietreuhand KG, begleitet wird, erarbeiten die Studierenden zu wechselnden Rahmenfragestellungen in Gruppen Seminararbeiten. Die Ergebnisse dieser werden dann vorgetragen, verteidigt und diskutiert.
6	Learning objectives and skills	Die Studierenden erarbeiten in Gruppen weitgehend selbstgesteuert und autonom Analysen zu komplexen betriebswirtschaftlichen Fragestellungen im Kontext von Industrieunternehmen. Hierzu führen die Studierenden Dokumentanalysen, Literaturrecherchen und Experteninterviews durch und entscheiden weitgehend eigenständig über die zu verwendenden Analysemethoden. Das Ziel ist die Erarbeitung, Strukturierung und Darstellung von detailliertem und spezialisiertem Wissen auf dem aktuellen Erkenntnisstand zu der jeweils ausgeschriebenen Fragestellung. Die erarbeiteten Ergebnisse werden anschließend gemeinsam von der Gruppe in dem Seminar vertreten und vor Herrn Prof. Dr. Asenkerschbaumer und Herrn Prof. Dr. Voigt verteidigt.
7	Prerequisites	Keine
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Hausarbeit Präsentation
11	Grading procedure	Hausarbeit (70%) Präsentation (30%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Kursspezifische Literatur

1	Module name 52350	Data analysis	5 ECTS
2	Courses / lectures	Seminar: Marktforschung: Datenanalyse (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Raimund Wildner	

4	Module coordinator	Prof. Dr. Nicole Koschate-Fischer
5	Contents	<p>Das Modul beschäftigt sich mit der Analyse, Interpretation und Reflektion erhobener Daten mittels multivariater Analyseverfahren. Durch Vermittlung von theoretischen Grundlagen und der praktischen Analyse der Ergebnisse wird ein Verständnis der Verfahren zur Datenanalyse, deren Voraussetzungen, Zielsetzung, Vorgehensweise und die sachgerechte Interpretation und Kommunikation der Ergebnisse generiert. Darüber hinaus werden Kenntnisse über das Management anspruchsvoller Analyseprojekte vermittelt. Dabei werden folgende Verfahren behandelt:</p> <ul style="list-style-type: none"> • Korrelations- und Regressionsanalyse • Faktorenanalyse • Clusteranalyse • Lineare Strukturgleichungsmodelle mit PLS
6	Learning objectives and skills	<p>Die Studierenden können neben wissenschaftlichen Grundlagen spezialisiertes und vertieftes Fachwissen zu den verschiedenen Datenanalyseverfahren erläutern und anwenden. Sie sind in der Lage, eigenständig zu ermitteln, welche fortgeschrittenen statistischen Analysemethoden zur Beantwortung einer Marktforschungsfrage geeignet sind und diese Methoden anwenden. Dafür müssen sie die Eignung und Voraussetzungen zur Anwendung der Methode unter Berücksichtigung alternativer Methoden beurteilen sowie die Methode korrekt anwenden. Anschließend können die Studierenden die ermittelten Ergebnisse in Kontext setzen und im Zusammenhang mit Terminologien der Datenanalyse interpretieren und reflektieren. Auf Grundlage Ihres Wissens und einer zusätzlichen Einarbeitung in entsprechende Software (z.B. SPSS oder R) sind die Studierenden dazu befähigt, forschungs- oder anwendungsorientierte Projekte auf Basis der Forschungsmethodik der Datenanalyse durchzuführen. Sie können eigenständige Ideen und Konzepte zur Lösung wissenschaftlicher und beruflicher Probleme entwickeln und diese mit Blick auf deren Bedeutung und Auswirkung reflektieren.</p>
7	Prerequisites	Kenntnisse der Statistik, wie sie im Grundstudium der Wirtschafts- und Sozialwissenschaften vermittelt werden.
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Asia) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 25 h Independent study: 125 h
14	Module duration	1 Semester

15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 56210	Digital change management	5 ECTS
2	Courses / lectures	Vorlesung: Digital Change Management (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Sven Laumer	

4	Module coordinator	Prof. Dr. Sven Laumer
5	Contents	<p>Lecture: This module provides an organizational and social perspective of the digital transformation. It introduces theories and methods to analyze, visualize, and discuss challenges of the acceptance of the digital transformation.</p> <p>Case study: Using research methods (interviews, surveys) students should investigate a digital transformation project and analyze its design and acceptance. The results should be presented as an own case study (case study paper, presentation). The case study is conducted as group work.</p>
6	Learning objectives and skills	Students can analyze, visualize and discuss consequences of the digital transformation for individuals and organizations as well as its implementation challenges. Students are able to design an implementation project to focus especially on end-users.
7	Prerequisites	None
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten) schriftlich (schriftlich = Case Study)
11	Grading procedure	Klausur (50%) schriftlich (50%) (schriftlich = Case Study - evaluated as a group)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 80 h Independent study: 70 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	<p>Alter, S. (2013). Work System Theory: Overview of Core Concepts, Extensions, and Challenges for the Future. Journal of the Association for Information Systems, 14 (2), 72-121</p> <p>Kotter, J.P. (2005). Out Iceberg is Melting. St.Martins Press</p> <p>Kotter, J.P. (2010). Leading Change, Harvard Business Press</p> <p>Venkatesh, V., Morris, M., Davis, G., and Davis, F. D. 2003. User acceptance of information technology: toward a unified view, MIS Q (27:3), pp. 425-478.</p>

1	Module name 38080	Elective module I	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	
5	Contents	no content description available!
6	Learning objectives and skills	no learning objectives and skills description available!
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Free specialisation module (Area studies: Asia) Master of Science International Business Studies 20172
10	Method of examination	Klausur
11	Grading procedure	Klausur (100%)
12	Module frequency	no Module frequency information available!
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	?? Semester (keine Angaben zur Dauer des Moduls hinterlegt)
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 57086	Electronic human resources management	5 ECTS
2	Courses / lectures	Vorlesung: Electronic Human Resources Management (E-HRM) (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Sven Laumer Jessica Ochmann Tina Wölfl	

4	Module coordinator	Prof. Dr. Sven Laumer
5	Contents	<p>Die Unterlagen zur <u>Vorlesung und Übung</u> sind auf <i>Englisch und Deutsch</i> verfügbar.</p> <p>This course focuses on the use and development of digital technologies for the management of human resources in an organizational context. The lecture and the content provided will address theories, methods and digital technologies and provide students with the necessary knowledge for the identification (discovery), design (development), diffusion (diffusion) and evaluation (impact) of digital innovations in human resource management. This phase of knowledge transfer uses an e-learning module, which combines different media. In the context of the application of the knowledge transferred, students are instructed to lead discussions on exercises or case studies. For this purpose, problems from the practice of human resources work are described and students should discuss them with the theories and methods presented or develop suggestions for the use of digital technologies. In the context of knowledge implementation, students are accompanied by a case study analysis to apply the theories and methods. In the virtual design, the case study of the FAUBank will be used in the course for this purpose.</p> <p>Agenda:</p> <ul style="list-style-type: none"> • Part A: Fundamentals of strategic and electronic HRM • Part B: Social Media • Part C: Data-driven approaches and their use in HRM • Part D: Challenges and opportunities of E-HRM <p>Der Kurs beschäftigt sich mit dem Management einer der wichtigsten Ressourcen im Unternehmen: dessen MitarbeiterInnen. Neben der Vermittlung von Grundlagen zum Human Resources Management (HRM) wird insbesondere auf den Einsatz und die Entwicklung von digitalen Technologien eingegangen und betrachtet, wie digitale Arbeitssysteme das Personalmanagement verändern. Dabei wird auf Grundlagen des strategischen und elektronischen Human Resources eingegangen und es wird der Einsatz von Social Media im HR-Bereich betrachtet. Zudem werden datengetriebene Ansätze und deren Nutzung im HR sowie Herausforderungen und Chancen von elektronischem Human Resources Management (E-HRM) diskutiert.</p>
6	Learning objectives and skills	The general learning and qualification objective of the module is to enable students to gain knowledge about the use and development of

		<p>digital technologies in human resources management, to explain the effects of digital technologies on human resources management (HRM) and to design digital innovations for HRM.</p> <p>Das generelle Lern- und Qualifikationsziel des Moduls ist es, Studierende Wissen über den Einsatz und die Entwicklung von digitalen Technologien im Personalwesen erlangen, Auswirkungen digitaler Technologien auf Human Resources Management (HRM) erklären und digitale Innovationen für HRM gestalten können.</p>
7	Prerequisites	<p>Registration via the vhb (www.vhb.org) is necessary to gain access to the StudOn course.</p> <p>Die Anmeldung über die vhb (www.vhb.org) ist notwendig, um Zugang zum StudOn Kurs zu erhalten.</p>
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (90 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 80 h Independent study: 70 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	References are provided during the lectures

1	Module name 57290	Enterprise knowledge management	5 ECTS
2	Courses / lectures	Vorlesung: Enterprise Knowledge Management (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Sven Laumer Florian Meier	

4	Module coordinator	Prof. Dr. Sven Laumer
5	Contents	<p>Lecture on demand: This module uses the Flipped Classroom method and provides an advanced perspective on enterprise knowledge management. It focuses on knowledge management strategy and processes, knowledge management governance, knowledge modelling and visualization as well as concepts like crowdsourcing, open innovation and crowdfunding in a knowledge management context. From a theoretical perspective, the module introduces social networks and social network analysis as base for enterprise knowledge management.</p> <p>Tutorial: The contents of the lecture on demand are further discussed by means of exercises and case studies. Practical exercises are conducted using common social network analysis or knowledge management software.</p>
6	Learning objectives and skills	Students can analyze, visualize, design and discuss enterprise knowledge management approaches.
7	Prerequisites	None
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (90 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 80 h Independent study: 70 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	TBA

1	Module name 55490	Advanced methods of management research VII	5 ECTS
2	Courses / lectures	Seminar: Forschungsseminar (2 SWS)	5 ECTS
3	Lecturers	Dr. Christian Baccarella	

4	Module coordinator	Dr. Christian Baccarella Prof. Dr. Kai-Ingo Voigt
5	Contents	Gegenstand der Veranstaltung stellen die Themenfelder Technologiemanagement und Business Model Innovation dar. Ziel der Veranstaltung ist es, einen Überblick über ein gewähltes Forschungsgebiet aus den genannten Forschungsfeldern zu gewinnen. Von Interesse sind dabei auch die verwendete Methodik und die erzielten Ergebnisse.
6	Learning objectives and skills	Studierende entwickeln und führen im Rahmen des Seminars weitestgehend selbstständig ein wissenschaftliches Forschungsprojekt durch. Hierfür bewerten, hinterfragen und vergleichen die Studierenden wissenschaftliche Artikel und Veröffentlichungen, die in englischer und deutscher Sprache verfasst wurden und die von den Studierenden selbst erschlossen wurden. Auf Basis dieser Recherche bilden Studierende begründete Hypothesen oder Forschungsfragen, die anhand einer eigenständigen qualitativen oder quantitativen Befragung überprüft, beurteilt, diskutiert und interpretiert werden. Studierende schätzen im Seminar ihre eigenen Stärken und Schwächen im Hinblick auf ihr wissenschaftliches Arbeiten ein und gestalten einen weiterführenden Lernprozess, der es ihnen erlaubt, neue forschungsorientierte Aufgaben in den behandelten Forschungsdisziplinen oder anderen Forschungsdisziplinen zu bearbeiten. Gleichzeitig geben Studierende Kommilitonen wertschätzendes Feedback auf erbrachte Zwischenleistungen. Die Studierenden lernen und arbeiten mit anderen Studierenden gemeinsam an einzelnen Aufgaben des Seminars und übernehmen dabei im Team eine herausgehobene Verantwortung.
7	Prerequisites	Keine
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Hausarbeit Präsentation
11	Grading procedure	Hausarbeit (50%) Präsentation (50%)
12	Module frequency	nicht in diesem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Jeweils aktuelle kursspezifische Literatur

1	Module name 55291	Global retail logistics	5 ECTS
2	Courses / lectures	Vorlesung: Global Retail Logistics (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr.-Ing. Eva Maria Hartmann Christopher Münch Katrin Rupprecht	

4	Module coordinator	Evi Hartmann
5	Contents	<p>This e-learning course offers specific insights on the logistic processes in the global retail industry. Upon completion of the course, the students should understand the peculiarities of logistics for fast moving consumer goods. Every module consists of an interactive lecture and script. Additional material and exercises enhance the presented topics further. As the entire lecture, the readings, the additional material and the exam is in English, proficiency in German is not necessary.</p> <p>The course is supposed to provide the students with the following content concerning the global retail industry:</p> <ul style="list-style-type: none"> • Module 1: Overview • Module 2: Characteristics & basics • Module 3: Trends & challenges • Module 4: Point of sale & E-Commerce • Module 5: Interfaces • Module 6: Load units & transport logistics • Module 7: Cross docking • Module 8: Warehousing & distribution • Module 9: Food supply chain • Module 10: Sustainability in retail logistics
6	Learning objectives and skills	<p>The following learning objectives are anticipated:</p> <ul style="list-style-type: none"> • You will be able to define the topic of retail logistics and describe its specific requirements. • You will be able to report the retail industry specific peculiarities relating to the usage of logistics processes. • You will be able to use the relevant methods of planning, controlling and monitoring of logistics processes in the retail industry. • You will be able to analyse various retail-specific characteristics in the use of logistics processes and assess their application in a practical context. • You will be able to apply the most important principles of global retail logistics, to manage logistic processes while solving the questions of supply, distribution, transport and storage of goods. • You will be able to work creatively, generate new ideas, and solve problems regarding retail logistics in an international context, international interaction and cooperation, while accepting social and ethical responsibility.

		<ul style="list-style-type: none"> You will be able to manage, organise and discipline yourself, and plan your time independently. You will be able to demonstrate the ability to engage in critical thinking by analysing complex situations thus concluding and selecting viable solutions to solve problems.
7	Prerequisites	<p>English language proficiency (C1)Produktions- und Supply Chain Management</p> <p>Registration via vhb (www.vhb.org) is necessary in order to gain access to the StudOn e-learning platform.</p>
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur mit MultipleChoice (60 Minuten)
11	Grading procedure	Klausur mit MultipleChoice (100%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	<p>Contact hours: 1 h</p> <p>Independent study: 149 h</p>
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Will be announced during the course

1	Module name 53640	Industrial management	5 ECTS
2	Courses / lectures	Vorlesung: Industrielles Management (3 SWS)	5 ECTS
3	Lecturers	Marie-Christin Schmidt Prof. Dr. Kai-Ingo Voigt	

4	Module coordinator	Prof. Dr. Kai-Ingo Voigt
5	Contents	Die Veranstaltung bietet einen tiefergehenden Einblick in das Management industrieller Unternehmen. Betrachtet werden nicht nur bisherige theoretische und empirische Erkenntnisse, sondern insbesondere auch aktuelle Managementaufgaben und -methoden in einem Industriebetrieb. Die Erkenntnisse zum industriellen Management werden mit einem praktischen und aktuellen Schwerpunktthema verknüpft, um so einen Anwendungsbezug darzustellen.
6	Learning objectives and skills	Die Studierenden erwerben ein umfassendes, detailliertes sowie spezialisiertes Wissen auf dem neuesten Erkenntnisstand aus dem Bereich des industriellen Managements und die Fähigkeit, strategisch zu denken. Durch die tiefergehende Analyse eines praxisrelevanten Schwerpunktthemas erhalten die Studierenden zudem einen tiefergehenden Einblick in die aktuellen Problemfelder und Herausforderungen von Industrieunternehmen. Die erworbenen analytischen und konzeptionellen Fertigkeiten befähigen die Studierenden, komplexe betriebswirtschaftliche Fragestellungen eigenständig zu bearbeiten.
7	Prerequisites	Keine
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Voigt, K.-I.: Industrielles Management, Berlin u. a., 2008.

1	Module name 57201	Interdisciplinary business seminar	5 ECTS
2	Courses / lectures	Seminar: Interdisciplinary Business Seminar (2 SWS) The seminar is organized mostly online. Presence is expected for the kick-off and mid-term presentations as well as other meetings organized individually. More details will be given at the kick-off lecture in the beginning of each semester.	5 ECTS
3	Lecturers	Annika Lurz Dr. Pavlina Kröckel	

4	Module coordinator	Prof. Dr. Freimut Bodendorf Dr. Pavlina Kröckel
5	Contents	<ul style="list-style-type: none"> Students solve case studies that are of high practical relevance for companies and organizations nowadays. Whenever possible, we assign topics that are currently important for our cooperation partners like adidas or REHAU. This course is mostly organized as a self-study. Work will be done in groups of three to five students.
6	Learning objectives and skills	<ul style="list-style-type: none"> Students learn how to deliver an effective presentation and improve their academic writing skills. Students will also work on their teamwork and other soft-skills as they work together with their classmates. Domain knowledge is also gained by researching thoroughly the assigned topic.
7	Prerequisites	None
8	Integration in curriculum	Semester: 2
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit
11	Grading procedure	Seminararbeit (100%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Will be announced at the beginning of the course.

1	Module name 54360	International logistics and distribution systems	5 ECTS
2	Courses / lectures	Vorlesung: Internationale Transportlogistik- und Distributionssysteme (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr.-Ing. Eva Maria Hartmann Christopher Münch	

4	Module coordinator	Evi Hartmann
5	Contents	<p>Das Ziel des Kurses besteht darin, den Studierenden einen umfassenden Überblick zu operativen Transporten in der Logistik zu vermitteln.</p> <p>Entsprechend ist das Lehrangebot thematisch wie folgt gegliedert:</p> <p>Modul 1: Grundlagen</p> <p>Modul 2: Besonderheiten internationaler Transporte</p> <p>Modul 3: Straßengüterverkehr</p> <p>Modul 4: Schienengüterverkehr</p> <p>Modul 5: Seegüterverkehr</p> <p>Modul 6: Luftfrachtverkehr</p> <p>Modul 7: Vergleich der Verkehrsträger</p> <p>Modul 8: Internationale infrastrukturelle Unterschiede in der Transportlogistik</p> <p>Modul 9: Einfluss von Distributionssystemen auf den Kunden-nutzen</p> <p>Modul 10: Risiken internationaler Transporte</p> <p>Modul 11: Trends in der Transportlogistik</p> <p>Modul 12: Nachhaltigkeit in der Transportlogistik</p>
6	Learning objectives and skills	<p>Die Studierenden können durch den Kurs die besondere Rolle der operativen Logistik und des internationalen Transports besser verstehen und durchdringen. Hierbei sind folgende Lernziele vorgesehen:</p> <ul style="list-style-type: none"> Die Studierenden kennen die Rolle der operativen Logistik und des Transports im internationalen Kontext und verstehen länder- und industriespezifische Besonderheiten. Durch die verschiedenen Referenten aus der Praxis erwerben die Studierenden ferner ein Wissen über firmenspezifische Besonderheiten in der Umsetzung.

		<ul style="list-style-type: none"> • Die Lernenden kennen und verstehen Herausforderungen und Potenziale der relevanten Verkehrsträger internationaler Güterströme. • Die Studierenden erwerben die darauf aufbauende Befähigung zur Planung und Steuerung globaler Lieferketten unter Berücksichtigung verschiedenster Nebenbedingungen (bspw. Sicherheitsanforderungen bei Gefahrgut oder dem jeweiligen Wert-/Volumen-Verhältnis des Produktes). • Die Studierenden sind in der Lage, die relevanten Methoden für die Auswahl und Auslegung von Transport- und Ladungsträgern anzuwenden und verstehen den Zusammenhang zwischen der Auswahlentscheidung und dem Kundennutzen. <p>Die Konzeption als Selbststudium fördert zudem die Selbstorganisation und -disziplin sowie das eigenverantwortliche Zeitmanagement der Studierenden. ????</p>
7	Prerequisites	<p>Produktions- und Supply Chain Management</p> <p>Eine Registrierung über die vhb (www.vhb.org) ist zwingend notwendig, um den Kurs belegen zu können und um Zugang zum StudOn Kurs zu erhalten.</p>
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur mit MultipleChoice (60 Minuten)
11	Grading procedure	Klausur mit MultipleChoice (100%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 1 h Independent study: 149 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Wird im Kurs bekannt gegeben

1	Module name 56399	Ludwig Erhard Symposium	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	
5	Contents	no content description available!
6	Learning objectives and skills	no learning objectives and skills description available!
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Portfolio
11	Grading procedure	Portfolio (100%)
12	Module frequency	no Module frequency information available!
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	?? Semester (keine Angaben zur Dauer des Moduls hinterlegt)
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 57173	Management von Logistik- und SCM-Projekten	5 ECTS
2	Courses / lectures	Vorlesung: Management von Logistik- und SCM-Projekten (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr.-Ing. Eva Maria Hartmann Christopher Münch	

4	Module coordinator	Evi Hartmann
5	Contents	<p>Dieser Kurs vermittelt unter stetigem Logistikbezug die Grundlagen des Projektmanagements. Darüber hinaus werden die vier Logistik-Projekttypen aufgezeigt und zu jedem der Projekttypen typische Logistik- und SCM-Fragestellungen erläutert. Im Rahmen von Gastvorträgen werden reale Logistik- und SCM-Projekte von erfahrenen Projektmanagern präsentiert. Hierdurch werden vor allem logistikspezifische Besonderheiten demonstriert, vorhandene Barrieren thematisiert und geeignete Tools und Vorgehensweisen zur Umsetzung von Logistikprojekten vorgestellt.</p> <p>Im Rahmen der Übung wird das erlangte Wissen vertieft und gefestigt. Die Bearbeitung von Fallstudien erlaubt es den Studierenden außerdem, ihr erlangtes Wissen direkt selbstständig anzuwenden. Hierfür werden Aufgaben zu verschiedensten Themen, wie z.B. Zieldefinition, Grobplanung und Festlegung von Hauptmeilensteinen, Machbarkeits- und Risikoanalyse, Strukturplanung und Aufwandsschätzung, Termin- und Ablaufplanung, Einsatzmittelplanung/ Kostenplanung und Projektauswertung gestellt.</p> <p>Entsprechend ist das Lehrangebot thematisch wie folgt gegliedert:</p> <p>Modul 1: Projektmanagement in der Logistik und im SCM</p> <p>Grundlagen</p> <p>Modul 2: Projektdefinition</p> <p>Modul 3: Projektplanung</p> <p>Modul 4: Projektdurchführung und -steuerung</p> <p>Modul 5: Projektabschluss</p> <p>Modul 6: Risikomanagement im Projektgeschäft</p> <p>Modul 7: Soft Skills und Teamwork im Projektmanagement</p> <p>Modul 8: Logistik-Optimierungsprojekt</p> <p>Modul 9: Supply Chain-Optimierungsprojekt</p>

		Modul 10: Logistik-Gestaltungsprojekt
		Modul 11: Supply Chain-Gestaltungsprojekt
6	Learning objectives and skills	<p>Nach Abschluss des Kurses sind die Teilnehmenden in der Lage:</p> <ul style="list-style-type: none"> • Die wichtigsten Begriffe und Konzepte des Projektmanagements zu erläutern • Logistik- und SCM-Projekte zielführend zu planen • Risiken, die während der Projektlaufzeit auftreten können, zu identifizieren, zu bewerten und zu managen • Logistik- und SCM-Projekte durchzuführen und zu steuern • Projektteams zu führen und auftretende Konflikte zu managen • Logistik- und SCM-Projekte fristgerecht abzuschließen und die gewonnenen Projekterfahrungen für zukünftige Projekte zu sichern????? <p>Die Konzeption als Selbststudium fördert zudem die Selbstorganisation und -disziplin sowie das eigenverantwortliche Zeitmanagement der Studierenden.</p>
7	Prerequisites	<p>Keine</p> <p>Eine Registrierung über die vhb (www.vhb.org) ist zwingend notwendig, um den Kurs belegen zu können und um Zugang zum StudOn Kurs zu erhalten.</p>
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Asia) Master of Science International Business Studies 20172
10	Method of examination	Fallstudie(n) Klausur
11	Grading procedure	Fallstudie(n) (30%) Klausur (70%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 1 h Independent study: 149 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Wird im Kurs bekannt gegeben

1	Module name 57060	Managing global projects and information technology	5 ECTS
2	Courses / lectures	Vorlesung: Managing Global Projects (2 SWS) Vorlesung: Managing Information Technology (0 SWS)	2,5 ECTS 2,5 ECTS
3	Lecturers	Prof. Dr. Michael Amberg Nils Kemmerzell Mark Kram Tobias Clement	

4	Module coordinator	Prof. Dr. Michael Amberg Tuba Karatas Doris Zinkl
5	Contents	<p>Lect1/Ex1:</p> <p>The traditional role of the Chief Information Officer (CIO) as gatekeeper of technology and protector of corporate information asset activities is changing. Next to the daily duties to keep the IT operations and projects running often facing shrinking budget constraints an enterprise IT manager becomes an important business partner in supporting the transformation of the traditional business to the digital age.</p> <p>The course has a strong focus on the role of IT within different types of enterprises and highlights IT from two different angles: IT as organizational function and IT as driver of organizational transformation.</p> <p>The lecture is divided into two parts</p> <p>(1) IT Management in enterprises</p> <p>(2) IT-driven business models</p> <p>Lect2/Ex2:</p> <p>Increasing globalization of business operations and the high importance of project structures for global operations force companies worldwide to develop and strengthen their capabilities for managing global projects. Therefore, future professionals capable of successfully coordinating projects across multiple countries and cultures will have excellent career prospects. To prepare students for the task of managing global projects, the course will focus on the following topics:</p> <ul style="list-style-type: none"> • Characteristics and organization of global projects • Cultural influences (effects and remedies) • Controlling of globally distributed projects • Challenges of IS outsourcing/offshoring projects

		<ul style="list-style-type: none"> • IIS exam-no. 70603 Lect1/Ex1: Managing information technology (2 SWS) 2,5 ECTS - Written assignment (100%) --- Vorlesung1/Übung1: Hausarbeit (100%) • IIS exam-no. 70604 Lect2/Ex2: Managing global projects (2 SWS) 2,5 ECTS - Presentation (2 x 15 min. – 33,33%), class participation (33,33%) and discussion paper (2 x 1 Page) --- Vorlesung2/Übung2: Präsentation (2 x 15 Min. – 33,33%), Diskussionsbeitrag (33,33%), Diskussionspapier (2 x 1 Seite – 33,33%)
11	Grading procedure	<p>schriftlich/mündlich (50%) Hausarbeit (50%)</p> <ul style="list-style-type: none"> • Lect1/Ex1: 50% of module score --- Vorlesung1/ Übung1: 50 % der Modulnote • Lect2/Ex2: 50% of module score --- Vorlesung2/ Übung2: 50 % der Modulnote
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	<p>Contact hours: 60 h Independent study: 90 h</p>
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	<ul style="list-style-type: none"> • <ul style="list-style-type: none"> ◦ Carr, N. G. (2003): IT doesnt matter. Harvard Business Review, 81(5), 419, 128. ◦ Christensen, C. M., & Overdorf, M. (2000). Meeting the Challenge of Disruptive Change. Harvard Business Review, 78(2), 6676. • <ul style="list-style-type: none"> ◦ Binder J.: Global Project Management: Communication, Collaboration and Management Across Borders. Gower Publishing Ltd, ISBN: 0566087065.

1	Module name 57500	Negotiation Skills based on the Zurich Negotiating Model	5 ECTS
2	Courses / lectures	Seminar: Ma-Sem: Negotiation Skills (2 SWS)	5 ECTS
3	Lecturers		

4	Module coordinator	Prof. Dr. Gian Luca Gardini
5	Contents	<p>We cannot not negotiate - if we like it or not, we have to negotiate. As soon as we need the agreement of somebody in order to reach our own goal, we have to negotiate. The question is, how we can influence the negotiating process towards a solution which satisfies my interests as well as those of my counterpart. Especially in long-lasting relationships it is important to achieve a sustained Win-Win-Solution based on commonly shared values. Only then will both parties stick to the agreement and are willing to continue a good relationship with the other side.</p> <p>The Zurich Negotiating Model® / ZNM is based on the principles of the common Win-Win-Philosophy, which focusses on substance and relationship. The ZNM broadens this scope to include personality and values. Only in the combination of these four elements is the key for a sustainable success. As a comprehensive model for orientation and action in the negotiating process, as well as a tool for reflection and analysis during preparation or follow-up, the Zurich Negotiating Model® offers fresh options for a specific approach to overcoming resistance during difficult negotiations.</p>
6	Learning objectives and skills	The participants learn a repertoire of skills for the methodical preparation, conduct and review of negotiations and have opportunities to engage in active training, with the option of basing this on situations they have experienced themselves.
7	Prerequisites	None
8	Integration in curriculum	Semester: 1
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

1	Module name 57110	Platform strategies	5 ECTS
2	Courses / lectures	Vorlesung: Platform Strategies (2 SWS)	5 ECTS
3	Lecturers	Prof. Raghavan Srinivasan Julian Kurtz Prof. Dr. Angela Roth Prof. Dr. Kathrin Möselein	

4	Module coordinator	Prof. Dr. Kathrin Möselein
5	Contents	<p>The course builds on the platform and network aspects in core strategy and aims to highlight the specific strategies for firms operating in multi-sided-markets. The course will cover most relevant concepts around platforms such as network effects, and how network effects impact/ create new business models. Core issues around platform-mediated network firms, such as standards, pricing, envelopment, and competition dynamics will be discussed.</p> <p>The course will be taught through a set of cases that ensures that participants appreciate the multi-dimensional nature of managing in network businesses.</p>
6	Learning objectives and skills	<p>The students</p> <ul style="list-style-type: none"> • can identify and unravel the business problem in a case study and actively take part in class discussions • can describe platform intermediation in two sided markets, platform dominance and Winner-takes-all dynamics • can develop strategies for creating platform mediated networks and understand pricing in these businesses
7	Prerequisites	None
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	schriftlich Projekt-/Praktikumsbericht
11	Grading procedure	schriftlich (50%) Projekt-/Praktikumsbericht (50%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	<p>Klemperer, P. 2005. Network effects and switching costs. In Durlauf, S.N. & Blume, L.E. (Eds.), The new palgrave dictionary of Economics, Palgrave Macmillan. Eisenmann T., Parker, G., & Van Alstyne, M. 2006. Strategies for two-sided markets. Harvard Business Review Oct. 2006. Hidding, G.J., Williams, J. & Sviokla, J.J. 2011. How platform leaders win, Journal of Business Strategy, 32, 2, 29-37. Suarez, F.F. & Kirtley, J. 2012. Dethroning an established platform, MIT Sloan</p>

	<p>Management Review, Summer 2012. The following books are suggested for the advanced reader on the basics on network economics. Shy O. 2001. The Economics of Network Industries, Cambridge University Press: Cambridge, England. Gawer A, Cusumano M. 2002. Platform Leadership: How Intel, Microsoft, and Cisco Drive Industry Innovation. Harvard Business School Press: Boston, MA. Evans D, Hagiu, A, Schmalensee, R. 2006. Invisible Engines: How Software Platforms Drive Innovation and Transform Industries, MIT Press, Boston, MA. * The cases for each lecture are to be decided.</p>
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1	Module name 55521	Practical seminar with Prof. Dr. Heinrich v. Pierer	5 ECTS
2	Courses / lectures	Seminar: Praxisseminar mit Prof. Dr. Heinrich v. Pierer (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Kai-Ingo Voigt Prof. Dr. Heinrich Pierer Dr. Oscar Pakos Michael Mertel	

4	Module coordinator	Prof. Dr. Kai-Ingo Voigt
5	Contents	In dem Seminar erarbeiten die Studierenden zu wechselnden Rahmenfragestellungen in Gruppen eigenständig Seminararbeiten deren Ergebnisse im Rahmen von zwei Blockterminen vorgetragen, verteidigt und diskutiert werden.
6	Learning objectives and skills	<p>Die Studierenden erarbeiten in Gruppen weitgehend selbstgesteuert und autonom Analysen zu komplexen betriebswirtschaftlichen Fragestellungen. Hierzu führen die Studierenden Dokumentanalysen und Literaturrecherchen durch und entscheiden weitgehend eigenständig über die zu verwendenden Analysemethoden. Das Ziel ist die Erarbeitung, Strukturierung und Darstellung von detailliertem und spezialisiertem Wissen auf dem aktuellen Erkenntnisstand zu der jeweils ausgeschriebenen Fragestellung. Die erarbeiteten Ergebnisse werden anschließend gemeinsam von der Gruppe in dem Seminar vertreten und vor Fachvertretern verteidigt.</p> <p>Durch die Bearbeitung der Fallstudien in Kleingruppen wird das Übernehmen herausgehobener Verantwortung sowie die fachliche Weiterentwicklung der Studierenden gefördert.</p>
7	Prerequisites	Keine
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Hausarbeit Präsentation
11	Grading procedure	Hausarbeit (70%) Präsentation (30%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Kursspezifische Literatur.

1	Module name 57410	Product innovation management in emerging markets	5 ECTS
2	Courses / lectures	Seminar: Product Innovation Management in Emerging Markets (vhb) (2 SWS)	5 ECTS
3	Lecturers	Rabab Saleh Prof. Dr. Peter Bican	

4	Module coordinator	Prof. Dr. Peter Bican Annette Bilgram	
5	Contents	<p>This course is an online course, which is included in the curriculum of the Virtuelle Hochschule Bayern (vhb). Hence, this course will be conducted online only. Attendance is only required for examination (see section method of examination).</p> <p>The course Product Innovation Management in Emerging Markets is intended for future managers and entrepreneurs who want to understand the trends in the management of innovation in an emerging markets context.</p> <p>The course includes a combination of online lectures, videos, keynotes and case studies in which participants study the management of innovation in emerging economies. Course contents include:</p> <ul style="list-style-type: none"> • An introduction to product innovation management in emerging markets • Basic definitions and concepts of emerging markets as well as innovation • Classification and case studies of innovations originating from emerging markets: e.g. frugal innovation, jugaad and reverse innovation • A discourse about the transformation of research and development (R&D) strategies and innovation strategies of Multinationals <p>Currents trends and future outlook on the innovation management in emerging markets</p>	
6	Learning objectives and skills	<p>Students will:</p> <ul style="list-style-type: none"> • become familiar with the scientific literature about innovation management in emerging markets. • understand basic concepts of innovation and emerging markets. • learn different types of innovations originating from emerging markets. • apply their knowledge about innovation in emerging markets in case studies. <p>learn to apply the case study method as part of an interdisciplinary team (group presentation).</p>	

7	Prerequisites	Basic understanding of general management and innovation management topics (Bachelor level).
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Präsentation Fallstudie(n)
11	Grading procedure	Präsentation (40%) Fallstudie(n) (60%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	<p>Radjou, N., & Prabhu, J. (2015), Frugal Innovation: How to Do More with Less. London: Profile Books. Govindarajan V. and Trimble C. (2012), Reverse Innovation, Harvard Business Review Press</p> <p>Radjou, N. and J. Prabhu (2015) Frugal innovation: how to do more with less. London: Profile Books</p> <p>Radjou, N. and J. Prabhu (2015) Frugal innovation: how to do more with less. London: Profile Books</p> <p>Brem A. and Viardot E. (2013), Evolution of Innovation Management, Palgrave Macmillan</p> <p>Agarwal, N., Grottke, M., Mishra, S., & Brem, A. (2017). A systematic literature review of constraint-based innovations: state of the art and future perspectives. IEEE Transactions on Engineering Management, 64(1), 3-15.</p> <p>Agarwal, N., & Brem, A. (2017). Frugal innovation-past, present, and future. IEEE Engineering Management Review, 45(3), 37-41.</p> <p>Agarwal, N., Chakrabarti, R., Brem, A., & Bocken, N. (2018). Market driving at Bottom of the Pyramid (BoP): An analysis of social enterprises from the healthcare sector. Journal of Business Research, 86, 234-244</p>

1	Module name 38100	Regional module I	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	
5	Contents	no content description available!
6	Learning objectives and skills	no learning objectives and skills description available!
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Free specialisation module (Area studies: Asia) Master of Science International Business Studies 20172
10	Method of examination	Klausur
11	Grading procedure	Klausur (100%)
12	Module frequency	no Module frequency information available!
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	?? Semester (keine Angaben zur Dauer des Moduls hinterlegt)
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 38101	Regional module I	5 ECTS
2	Courses / lectures	Masterseminar: Political Economy of the Middle East (2 SWS)	-
3	Lecturers	Prof. Dr. Christine Binzel Dr. Stephanie Müssig	

4	Module coordinator	
5	Contents	no content description available!
6	Learning objectives and skills	no learning objectives and skills description available!
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Free specialisation module (Area studies: Asia) Master of Science International Business Studies 20172
10	Method of examination	schriftlich/mündlich
11	Grading procedure	schriftlich/mündlich (100%)
12	Module frequency	no Module frequency information available!
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	?? Semester (keine Angaben zur Dauer des Moduls hinterlegt)
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 52540	Russia and its role in the global economy	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	
5	Contents	no content description available!
6	Learning objectives and skills	no learning objectives and skills description available!
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Free specialisation module (Area studies: Asia) Master of Science International Business Studies 20172
10	Method of examination	Präsentation Seminararbeit
11	Grading procedure	Präsentation (50%) Seminararbeit (50%)
12	Module frequency	no Module frequency information available!
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	?? Semester (keine Angaben zur Dauer des Moduls hinterlegt)
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 56220	Strategic supply management	5 ECTS
2	Courses / lectures	Tutorium: Stud. Tutorium: Strategic Supply Management (1 SWS) Vorlesung: Strategic Supply Management (4 SWS) Tutorium: Tutorium Strategic Supply Management (3 SWS) Übung: Übung Strategic Supply Management (2 SWS)	- 5 ECTS - -
3	Lecturers	Christopher Münch Prof. Dr.-Ing. Eva Maria Hartmann	

4	Module coordinator	Evi Hartmann
5	Contents	Die Kernkompetenzen die dieser Kurs vermittelt, fokussieren sich um die grundlegenden Elemente des strategischen Beschaffungsmanagements. Hierzu gehören Themen wie die Berücksichtigung von Risiken und Unsicherheiten in Supply Chains, das organisationsübergreifende Beziehungsmanagement, die Entwicklung von Supply Chains in Wachstumsmärkten und die Schaffung nachhaltiger grüner Supply Chains.
6	Learning objectives and skills	Die Teilnehmer werden in alle wesentlichen Aspekte der (strategischen) Beschaffung, inkl. der Leistungsmessung und Steuerung eingeführt. Hierbei wird ein Schwerpunkt auf den Transfer der theoretischen Grundlagen auf praktische Anwendung gelegt. Dies wird anhand von Praxisbeispielen und praxisnahen Fallstudien sichergestellt.
7	Prerequisites	Keine
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur Fallstudie(n)
11	Grading procedure	Klausur (70%) Fallstudie(n) (30%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Van Weele, A (2010) Purchasing and Supply Chain Management, 5. Auflage, Cengage, London. Weitere Literatur wird spezifische in der jeweiligen Veranstaltung bekannt gegeben.

1	Module name 52130	Sustainability management and corporate functions	5 ECTS
2	Courses / lectures	Vorlesung: Advanced Sustainability Management and Corporate Functions (2 SWS) Übung: Advanced Sustainability Management and Corporate Functions (2 SWS)	5 ECTS 5 ECTS
3	Lecturers	Prof. Dr. Markus Beckmann	

4	Module coordinator	Prof. Dr. Markus Beckmann
5	Contents	<p>This lecture provides an advanced perspective on Corporate Sustainability Management. The lecture starts with a short recap of sustainability management basics (What is sustainability? Why is sustainability increasingly important for business? What are key concepts of sustainability management?)</p> <p>Following this brief recap of the concepts of sustainability and sustainability management, we take a closer look at selected corporate functions such as strategy, marketing, or supply chain management. For each function, we look at the key drivers for corporate sustainability, relevant management tools, best-practice cases, and will discuss risks and opportunities involved in corporate management.</p> <p>Throughout the lecture, we will follow the concept of integrated sustainability management, thus integrating the three pillars of sustainability: economy, natural environment, and society, into the core of a business.</p>
6	Learning objectives and skills	<p>Students will acquire:</p> <ul style="list-style-type: none"> • advanced knowledge in sustainability management, especially in the selected functional areas • discursive and reflective competencies in regards to societally relevant questions • practical insights for implementing sustainability in real-life applications • insights on potential challenges during the implementation of sustainability management
7	Prerequisites	None
8	Integration in curriculum	Semester: 3;1;5
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	elektronische Prüfung (60 Minuten)
11	Grading procedure	elektronische Prüfung (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester

15	Teaching and examination language	Englisch
16	Bibliography	Readings will be provided via StudOn.

1	Module name 54630	Inequality in modern society	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Prof. Dr. Martin Abraham Prof. Dr. Tobias Wolbring
5	Contents	<p>Im Rahmen dieses Moduls werden die Ursachen, Folgen und Dynamiken sozialer Ungleichheit in modernen Gesellschaften thematisiert. Im Mittelpunkt stehen</p> <p>a) Theorien der Ungleichheitsentstehung und der Ungleichheitsfolgen</p> <p>b) empirische Analysen der Ungleichheit</p> <p>c) (sozial-)politische Konsequenzen</p>
6	Learning objectives and skills	<p>Aufbauend auf grundlegenden Kenntnissen der Soziologie und der Sozialstrukturanalyse besitzen die Studierenden nach Beendigung des Kurses</p> <ul style="list-style-type: none"> • die Fähigkeit zur fortgeschrittenen theoretischen Analyse ungleichheitsrelevanter Themen und Prozesse, • die Kompetenz, fortgeschrittene empirische Analysen nachzuvollziehen und zu kritisieren, • die Fähigkeit, praktische Konsequenzen aus wissenschaftlichen Analysen in verschiedenen Feldern zu ziehen, <p>die Fähigkeit, diese Kompetenzen auf andere Bereiche anzuwenden.</p>
7	Prerequisites	Grundkenntnisse der soziologischen Theorie, der Regressionsanalyse sowie der Sozialstrukturanalyse
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Asia) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	DiPrete, T. A., & Eirich, G. M. (2006). Cumulative advantage as a mechanism for inequality: A review of theoretical and empirical developments. Annu. Rev. Sociol., 32, 271-297. Neckerman, K. M., & Torche, F. (2007): Inequality: Causes and consequences. Annu. Rev. Sociol., 33

Elective focus module (Area studies: Europe)

1	Module name 54141	Advanced marketing management II: Advanced topics in marketing	5 ECTS
2	Courses / lectures	Seminar: Advanced Topics in Marketing (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Nicole Koschate-Fischer	

4	Module coordinator	Prof. Dr. Nicole Koschate-Fischer
5	Contents	The module discusses recent insights from research on consumer behavior. Building upon theoretical and conceptual fundamentals, students acquire an advanced understanding of how marketing measures impact consumer experience and behavior. Implications for the industry are illustrated by various practical examples.
6	Learning objectives and skills	Students can explain and apply fundamental as well as more advanced scientific evidence on the impact of marketing measures on consumer experience and behavior. They can interpret scientific studies, put them in context, and discuss them critically. Based on the acquired knowledge, students can independently derive practical implications and recommendations.
7	Prerequisites	none; Please note that only a limited number of students can take the course. For further information on course registration, please see our homepage.
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten) Please note that the exam can only be taken during the summer term.
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Hoyer, W. D., MacInnis, D. J., Pieters, R. (2018), Consumer Behavior, 7. Auflage, Cengage Learning.

1	Module name 54162	Advanced marketing management IV	5 ECTS
2	Courses / lectures	Seminar: Strategisches Marketing (Master) (4 SWS)	-
3	Lecturers	Franziska Unger Prof. Dr. Martina Steul-Fischer	

4	Module coordinator	Prof. Dr. Martina Steul-Fischer
5	Contents	Das strategische Marketing beinhaltet die langfristige Planung der Marketingmaßnahmen. In dieser Veranstaltung werden die Grundlagen des strategischen Marketings vorgestellt. Im Mittelpunkt stehen dabei die Instrumente des strategischen Marketings, wie z.B. Marktanalysen und Wettbewerbsstrategien. Praktische Erfahrungen im Bereich des strategischen Marketings werden den Studierenden durch die Teilnahme an einem Marketingplanspiel im Rahmen dieser Veranstaltung vermittelt.
6	Learning objectives and skills	Die Studierenden können wissenschaftliche Grundlagen sowie spezialisiertes und vertieftes Fachwissen des strategischen Marketings erläutern und anwenden. Im Besonderen können sie in vertiefter und kritischer Weise Theorien, Terminologien, Besonderheiten, Grenzen und Lehrmeinungen des Faches erläutern, anwenden und reflektieren. Studierende können eigenständige Ideen und Konzepte zur Lösung wissenschaftlicher und praktischer Probleme im strategischen Marketing entwickeln und anhand eines Marketingplanspiels anwenden. Sie können komplexe fachbezogene Inhalte klar und zielgruppengerecht präsentieren, in Diskussionen argumentativ vertreten, sowie das eigene Argumentationsverhalten in kritisch-reflexiver Weise erweitern.
7	Prerequisites	keine
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	schriftlich/mündlich Seminararbeit+Vortrag
11	Grading procedure	schriftlich/mündlich (50%) Seminararbeit+Vortrag (50%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Backhaus, K., Schneider, H. (2020): Strategisches Marketing, 3., überarb. Aufl., Stuttgart. Benkenstein, M., Uhlrich, S. (2021): Strategisches Marketing: Ein wettbewerbsorientierter Ansatz, 4., erw. und aktual. Aufl., Stuttgart.

1	Module name 58081	Advanced marketing management VII	5 ECTS
2	Courses / lectures	Vorlesung mit Übung: Kundenmanagement (Master) (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Martina Steul-Fischer	

4	Module coordinator	Prof. Dr. Martina Steul-Fischer
5	Contents	<ul style="list-style-type: none"> • theoretische Grundmodelle des Kundenmanagements • operative und strategische Prozesse der Kundenannäherung • operative und strategische Prozesse der Kundengewinnung • operative und strategische Prozesse der Kundenpflege • Management
6	Learning objectives and skills	Die Studierenden können wissenschaftliche Grundlagen sowie spezialisiertes und vertieftes Fachwissen anhand der Prozesse, Instrumente und Prinzipien des Kundenmanagements erläutern und anwenden. Im Besonderen können sie in vertiefter und kritischer Weise Theorien, Terminologien, Besonderheiten, Grenzen und Lehrmeinungen des Faches erläutern, anwenden und reflektieren. Studierende können eigenständige Ideen und Konzepte zur Lösung wissenschaftlicher und praktischer Probleme im Bereich des Kundenmanagements anhand von Fallstudien entwickeln und anwenden.
7	Prerequisites	keine
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Diller, H., Haas, A., Ivens, B. (2005), Verkauf und Kundenmanagement, Stuttgart.

1	Module name 55462	Advanced management research methods IV	5 ECTS
2	Courses / lectures	Seminar: Advanced Methods of Management Research IM IV (3 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Dirk Holtbrügge Maxim Grib	

4	Module coordinator	Prof. Dr. Dirk Holtbrügge
5	Contents	Current issues in the field of International Management
6	Learning objectives and skills	The students learn about advanced methods of management research and how to apply them to current questions in the field of International Management. Students carry out a research project in this field that consists of all relevant phases (literature review, theoretical concept, hypothesis development, data collection and analysis, theoretical and practical contribution). They are able to critically reflect their research in terms of relevance and rigor (representativeness, reliability, validity, etc.).
7	Prerequisites	Foundations of International Management I (required) Foundations of International Management II (required) Knowledge of advanced statistics and SPSS is required. English language proficiency (C1) The number of participants is restricted.
8	Integration in curriculum	Semester: 2
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	schriftlich
11	Grading procedure	schriftlich (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

1	Module name 57468	Agile Project Management in the context of Latin America	5 ECTS
2	Courses / lectures	Seminar: Agiles Projektmanagement im internationalen Kontext (2 SWS)	5 ECTS
3	Lecturers	Dr. York Rössler	

4	Module coordinator	Prof. Dr. Gian Luca Gardini
5	Contents	The seminar is offered every semester by the Chair of Prof. Gardini, Ph.D. It deals with agile forms of work organisation and the basics of cultural theory. The seminar discusses approaches on how agile management methods can be successfully applied in the intercultural context between Europe and Latin America. The methods Scrum and Kanban will be taught in detail. Furthermore we will discuss processes of change taking place within enterprises and companies and discuss elements fostering agile forms of working and managing. The seminar is very practice-oriented.
6	Learning objectives and skills	<p>The students</p> <ul style="list-style-type: none"> • acquire advanced methods of project management • learn methods of agile project management and its application in an intercultural context with a focus on Latin America • gain profound knowledge of and will be able to apply cultural theory as part of intercultural learning • will be able to recognize potentials and obstacles of agile management methods within companies
7	Prerequisites	None
8	Integration in curriculum	Semester: 1
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Hausarbeit
11	Grading procedure	Hausarbeit (100%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 55250	Current issues in FACT I	5 ECTS
2	Courses / lectures	Seminar: Aktuelle Fragen aus FACT "Textmining in Financial and Sustainability Reports" (2 SWS) Vorlesung: Deutsches, europäisches und internationales Wettbewerbsrecht (2 SWS) Seminar: Digital Business Valuation (2 SWS) Vorlesung: Strategisches Kostenmanagement (0 SWS) Vorlesung: Juristische Methodenlehre im Steuerrecht (1 SWS) Seminar: Aktuelle Rechtsprechung im Mehrwertsteuerrecht (2 SWS) Seminar: Principles of European Tax Law (2 SWS) Seminar: Digital Innovation & Business Planning (2 SWS)	5 ECTS 5 ECTS 5 ECTS 2,5 ECTS 2,5 ECTS 5 ECTS 5 ECTS 5 ECTS
3	Lecturers	Andreas Seebeck PD Dr. Stephanie Jungheim-Hertwig Janina Wagner Andreas Kress Prof. Dr. Thomas Fischer Prof. Dr. Alexander Sasse Lena Pager Dr. Klaus Meßerschmidt Elena Fuchs Dr. Helga Marhofer-Ferlan Sophia Piotrowski Christof Neunsinger	

4	Module coordinator	Prof. Dr. Thomas Fischer Prof. Dr. Nadine Gatzert Prof. Dr. Frank Hechtner Prof. Dr. Klaus Henselmann Prof. Dr. Jochen Hoffmann Prof. Dr. Roland Ismer Prof. Dr. Hendrik Scholz	
5	Contents	Inhalte der Veranstaltung sind ausgewählte Themen aus dem Bereich Finance, Auditing, Controlling und Taxation. Hierzu gehören insbesondere aktuelle, nicht regelmäßig angebotene Veranstaltungen durch Honorarprofessoren, Lehrbeauftragte oder sonstige Gastreferentinnen bzw. -referenten. Die aktuellen Lehrveranstaltungen sind online hier zu entnehmen: https://www.fact.rw.fau.de/master-fact/im-studium/aktuelle-fragen-aus-fact/	
6	Learning objectives and skills	Die Studierenden verfügen in diesen Bereichen über umfassendes, detailliertes und spezialisiertes Wissen auf dem neuesten	

		<p>Erkenntnisstand einschließlich der praktischen Anwendung sowie eines kritischen Verständnisses der Theorien und Methoden.</p> <p>Die Studierenden können dieses Wissen kombinieren und zur umfassenden Beurteilung von konkreten Situationen aus der Praxis anwenden. Dazu gehört es auch, die erforderlichen Informationen zu beschaffen, Analysemodelle zu entwickeln, erforderliche Auswertungen auszuwählen, Vergleiche vorzunehmen, das Gesamtergebnis zu begründen und verteidigen sowie die Belastbarkeit der Ergebnisse zu hinterfragen.</p>
7	Prerequisites	keine; bitte beachten Sie aber ggf. die individuellen Vorgaben der einzelnen Lehrstühle zu ihren Veranstaltungen.
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	<p>schriftlich oder mündlich (60 Minuten)</p> <p>schriftlich oder mündlich (60 Minuten)</p> <p>Belegung von zwei Veranstaltungen zu je 2,5 ECTS oder einer Veranstaltung zu 5 ECTS: Studien-/Prüfungsleistung abhängig von der Wahl der Lehrveranstaltung durch die Studierenden, ggf. auch Kombination möglich</p>
11	Grading procedure	<p>schriftlich oder mündlich (50%)</p> <p>schriftlich oder mündlich (50%)</p> <p>Belegung von zwei Veranstaltungen zu je 2,5 ECTS oder einer Veranstaltung zu 5 ECTS: Berechnung der Modulnote in Abhängigkeit der durch die Studierenden gewählten Lehrveranstaltung</p>
12	Module frequency	in jedem Semester
13	Workload in clock hours	<p>Contact hours: 60 h</p> <p>Independent study: 90 h</p>
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch oder Englisch
16	Bibliography	Wird im Rahmen der Veranstaltung bekannt gegeben

1	Module name 54320	Applied management techniques I	5 ECTS
2	Courses / lectures	Vorlesung mit Übung: Controlling and Reporting (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Bernd Keller Christof Neunsinger	

4	Module coordinator	Prof. Dr. Thomas Fischer
5	Contents	<ul style="list-style-type: none"> • Grundlagen der Jahresabschlussanalyse • Segmentberichterstattung • Finanzwirtschaftliche Analyse • Erfolgswirtschaftliche Analyse • Strategische Analyse • Analyse des Lageberichts • Value Reporting
6	Learning objectives and skills	Die Studierenden können wesentliche Instrumente und Kennzahlen für die finanzwirtschaftliche, erfolgswirtschaftliche und strategische Analyse von Publizitätsinformationen einschätzen. Sie können den Zusammenhang von Bewertung und Ergebnisprognose einschätzen.
7	Prerequisites	Empfehlung: Grundlagen der Bilanzierung, Grundlagen Investition und Finanzierung
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Coenenberg, A. G./Haller, A./Schultze, W.: Jahresabschluss und Jahresabschlussanalyse, 25. Aufl., Stuttgart 2018.

1	Module name 52552	Applied management techniques II	5 ECTS
2	Courses / lectures	No courses / lectures available for this module! Wird ab dem WS 2022/23 nicht mehr angeboten!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Prof. Dr. Kai-Ingo Voigt	
5	Contents	<p>Kreativität ist nicht nur eine bedeutende persönliche Fähigkeit, sondern auch der Ursprung von Ideen, die von Unternehmen wirtschaftlich umgesetzt werden. Im Rahmen dieser Veranstaltung werden Theorien und praktische Konzepte der organisationalen Kreativität präsentiert und diskutiert. Dabei werden die Grundlagen von Kreativität auf individueller, teambezogener und organisationaler Ebene eingeordnet. Ziel ist es, das Verständnis für Kreativität, die für die Entwicklung von Produkten, Dienstleistungen und Geschäftsmodellen notwendig ist, zu vermitteln. Die Veranstaltung wird komplementiert durch die Bearbeitung von Fallstudien in Kleingruppen sowie Gastvorträgen oder Exkursionen.</p> <p>Das Kursprogramm setzt sich wie folgt zusammen:</p> <ul style="list-style-type: none"> • Kreativität als Wettbewerbsfaktor • Individuelle Kreativität • Teamkreativität • Organisationale Kreativität 	
6	Learning objectives and skills	<p>Die Studierenden erlernen die Kernkonzepte der organisationalen Kreativität. Sie lernen, Ihre eigene Kreativitätsfähigkeit zu verstehen und wissen, wie Sie diese für sich selbst, in Teams und in Unternehmen einbringen und fördern können.</p> <p>Durch die Bearbeitung der Fallstudien in Kleingruppen wird das Übernehmen herausgehobener Verantwortung sowie die fachliche Weiterentwicklung der Studierenden gefördert.</p>	
7	Prerequisites	Erfolgreich abgelegte Veranstaltung im Bereich Innovationsmanagement	
8	Integration in curriculum	no Integration in curriculum available!	
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172	
10	Method of examination	Fallstudie(n) Klausur (60 Minuten)	
11	Grading procedure	Fallstudie(n) (50%) Klausur (50%)	
12	Module frequency	nur im Wintersemester	
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h	
14	Module duration	1 Semester	
15	Teaching and examination language	Deutsch	
16	Bibliography	Sawyer, R. K. (2012): Explaining Creativity: The Science of Human Innovation. 2nd ed., New York, NY: Oxford University Press. Robbins,	

	<p>S. P. (2017): Organizational Behavior. 17th ed., Boston, MA: Pearson. Niku, S. B. (2008): Creative Design of Products and Systems. Hoboken, NJ: John Wiley & Sons. Von Stamm, B. (2008): Managing innovation, design and creativity. 2nd ed., Hoboken, NJ: John Wiley & Sons. Zhou, J. & Shalley, C. E. (2008): Handbook of Organizational Creativity. New York, NY: Lawrence Erlbaum.</p>
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1	Module name 52560	Banking supervision: Bank rating, stress testing, financial stability	5 ECTS
2	Courses / lectures	Vorlesung: Banking Supervision (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Christian Merkl	

4	Module coordinator	Prof. Dr. Christian Merkl
5	Contents	This course covers a wide range of topics in banking supervision (e.g., bank rating models and risk assessment in banking supervision; different concepts of stress testing credit, market, and liquidity risk; development and analysis of bank stability indicators; bank resolution; financial stability and macroprudential oversight in the EU). Basic analytical concepts will be provided as a background; the last EBA/SSM Stress Test will be used to analyze the implications of such an exercise for banks, policy makers, and international organizations. A case study based on the econometrics software Stata will be used to develop empirical bank rating and stress testing tools.
6	Learning objectives and skills	<p>Students</p> <ul style="list-style-type: none"> • learn about banking structure, regulation, bank bailouts, and corporate governance in banking. • understand and apply different concepts of bank rating and stress testing; develop tools using the econometrics software Stata. • analyze competition and efficiency in banking markets and understand the concept of financial stability.
7	Prerequisites	Macroeconomics (Bachelor)
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten)
11	Grading procedure	Klausur (100%) The grade can be improved up to 0.7 units with a voluntary project work.
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Presentation slides and relevant literature will be provided.

1	Module name 57175	Blockchain applications for business	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Evi Hartmann
5	Contents	<p>Der Kurs Blockchain applications for business ist ein Online-Kurs, der im Curriculum der virtuellen Hochschule Bayern (vhb) angeboten werden. Daher wird dieser Kurs ausschließlich online betreut. Lediglich für die Absolvierung der Prüfungen ist Anwesenheit notwendig.</p> <p>Zusätzliche Informationen und alles Weitere zur Anmeldung finden sich auf der Homepage der vhb: https://www.vhb.org/startseite/</p> <p>Das Hauptaugenmerk des Kurses liegt darauf, Blockchain-Technologie und deren Anwendung aus einer weniger technischen und mehr an der betriebswirtschaftlichen/ökonomischen Praxis ausgerichteten Perspektive zu beleuchten. Dabei werden die folgenden Themenblöcke inhaltlich behandelt:</p> <p>A. Foundations of blockchain technology and applications</p> <p>B. The value proposition of blockchain technology</p> <p>C. Blockchain applications in different areas of business</p> <p>D. Blockchain from a legal, ethical, societal and ecological perspective</p>
6	Learning objectives and skills	<ul style="list-style-type: none"> Studierende werden ein grundsätzliches Verständnis der theoretischen Funktionsweise von Blockchain-Technologie und deren Anwendung in unterschiedlichen betriebswirtschaftlichen Szenarien entwickeln Studierende werden analysieren und identifizieren
7	Prerequisites	Englischkenntnisse
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur
11	Grading procedure	Klausur (100%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Wird angekündigt. Sonstige Informationen: http://www.uni-bamberg.de/bwl-marketing/

1	Module name 57043	Business intelligence	5 ECTS
2	Courses / lectures	Vorlesung mit Übung: Business Intelligence (4 SWS)	5 ECTS
3	Lecturers	Dr. Pavlina Kröckel Prof. Dr. Freimut Bodendorf	

4	Module coordinator	Prof. Dr. Freimut Bodendorf Dr. Pavlina Kröckel
5	Contents	We introduce a variety of topics which will give you a kick start in the field of data science and will help you to continue the learning path in other, more advanced courses. We teach the whole data science process (based on the industry-wide accepted CRISP model) from the business and data understanding to the deployment and management steps. Students get familiar with terms like data science, machine learning, and artificial intelligence, as well as available tools and technologies. You will learn what is behind the technology that powers everything from your shopping suggestions on Amazon to automatic systems like chatbots and self-driving cars. We teach you the most used machine learning algorithms right now: decision trees, neural networks, support vector machines, association rules (Apriori and FP Growth), clustering algorithms (k-Means, DBSCAN).
6	Learning objectives and skills	The students <ul style="list-style-type: none"> • Can describe important business intelligence and data science concepts, tools, and algorithms • Learn how to structure a data science project • Work on a practical exercise and apply the learned algorithms on a real-world dataset • Are able to evaluate a machine learning model and decide on its goodness of fit.
7	Prerequisites	None. The lecture is intended for students with no prior knowledge in data analytics.
8	Integration in curriculum	Semester: 2
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (90 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	All relevant material will be provided during the lecture.

1	Module name 54082	Business intelligence and digital marketing	5 ECTS
2	Courses / lectures	Vorlesung mit Übung: Business Intelligence (4 SWS)	5 ECTS
3	Lecturers	Dr. Pavlina Kröckel Prof. Dr. Freimut Bodendorf	

4	Module coordinator	Prof. Dr. Freimut Bodendorf
5	Contents	<p>Lect/Ex:</p> <p>The interest in data analytics has increased tremendously in the last few years, and it is part of almost every business or organization we can think of. There has been a tremendous development in the field since we all heard the term Big Data for the first time close to a decade ago. The demand for skilled practitioners has also increased significantly and is projected to keep increasing in the next years. At the same time, a qualified data scientist or data analyst is expected to have knowledge in different areas like statistics, data mining, data visualization or programming, to name a few. It is often challenging to decide where to start if one has interest in this career path.</p> <p>In this lecture, we introduce a variety of topics which will give you a kick start in the field of data science and will help you to continue the learning path in other, more advanced courses. We teach the whole data science process (based on the industry-wide accepted CRISP model) from the business and data understanding to the deployment and management steps. Students get familiar with terms like data science, machine learning and artificial intelligence, as well as available tools and technologies. You will learn what is behind the technology that powers everything from your shopping suggestions on Amazon to automatic systems like chatbots and self-driving cars. We teach you the most used machine learning algorithms right now: decision trees, neural networks, support vector machines, association rules (Apriori and FP Growth), clustering algorithms (k-Means, DBSCAN).</p> <p>In the end of the lecture, you will know the difference between machine learning and artificial intelligence, understand how the most popular algorithms work, and how they can be applied in practice.</p> <p>The lecture is intended for students with no prior knowledge in data analytics. After familiarizing with the relevant theory, students also have the chance to apply their knowledge on a given data set. This will be done with a data science tool that does not require any programming skills.</p>
6	Learning objectives and skills	<p>The students</p> <ul style="list-style-type: none"> • Can describe important business intelligence and data science concepts, tools, and algorithms • Learn how to structure a data science project • Work on a practical exercise and apply the learned algorithms on a real-world dataset

		<ul style="list-style-type: none"> • Are able to evaluate a machine learning model and decide on its goodness of fit
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (90 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	All relevant material will be provided during the lecture.

1	Module name 53940	Cases in business controlling	5 ECTS
2	Courses / lectures	Praxisseminar: Praxisseminar Challenges in Business Management (3 SWS) Compulsory attendance	5 ECTS
3	Lecturers	Dr. Ralf P. Thomas Prof. Dr. Thomas Fischer Prof. Dr. Thomas Fischer	

4	Module coordinator	Prof. Dr. Thomas Fischer
5	Contents	The course deals with controlling instruments on the enterprise, segment, and project level. The students will intensively discuss and analyze real-world case material from current issues of a global technology enterprise with senior managers as advisors.
6	Learning objectives and skills	As main objective, students will have the opportunity to get in touch with real business issues. They will be supported in creating a seminar paper and presentation. The course provides extended professional studies in the field of accounting and controlling and brings students in touch with real business cases of a leading, global acting technology enterprise. Hereby, the qualified profile as well as personal skills of the student participants are further developed - as the participants give and receive appreciative feedback as part of the interactive presentation of the work results.
7	Prerequisites	The number of participants is limited. Participants will be selected according to their FACT related skills (i.e., BA elective courses in Finance, Auditing, Controlling, and/or Taxation) Full attendance in the seminar meetings is compulsory.
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	schriftlich/mündlich Seminar paper (ca. 12-15 pages) and presentation (ca. 15 minutes) and class participation (ca. 10 minutes) <i>Es handelt sich um eine einheitliche Prüfung, bei der die einzelnen Teilleistungen untrennbar miteinander verbunden sind. Für das Bestehen des Moduls müssen nach § 19 Abs. 1 Satz 4 MPOWISO in der jeweils geltenden Fassung alle Teilleistungen in demselben Semester bestanden werden. Wegen des untrennbaren Bezugs der Teilleistungen aufeinander ist abweichend von § 25 Abs. 1 Satz 2 MPOWISO eine Wiederholung nur einer der nicht bestandenen Teilleistungen nicht möglich. Das Nichtbestehen einer der Teilleistungen erfordert die Wiederholung der gesamten Prüfung.</i>
11	Grading procedure	schriftlich/mündlich (100%) Seminar paper (60%) and presentation (30%) and class participation (10%)

12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Fischer, T. M./Möller, K./Schultze, W.: Controlling, 2. Aufl., Stuttgart 2015. Further literature recommendations will be given in class.

1	Module name 53430	Controlling of business systems	5 ECTS
2	Courses / lectures	Klausurenkurs: Klausurenkurs CBS (0 SWS) Vorlesung mit Übung: Controlling of Business Systems (4 SWS)	- 5 ECTS
3	Lecturers	Jonas Albers Sebastian Gaschler Prof. Dr. Thomas Fischer	

4	Module coordinator	Prof. Dr. Thomas Fischer
5	Contents	<ul style="list-style-type: none"> • Einführung in das Controlling von Wertschöpfungssystemen • Wertorientierte Kennzahlen • Kunden-Controlling • Anreizsysteme als Instrument zur Steuerung von Geschäftsbereichen • Unternehmerische Nachhaltigkeit • Digitalisierung und Controlling
6	Learning objectives and skills	Die Studierenden kennen relevante Controlling-Instrumente, um die Geschäftsbeziehungen eines Unternehmens zu wesentlichen Stakeholdergruppen (Kapitalgeber, Kunden, Mitarbeiter) nachhaltig erfolgreich steuern, d. h. planen und kontrollieren, zu können.
7	Prerequisites	Empfehlung: <ul style="list-style-type: none"> • Bachelor-Modul Kostenrechnung und Controlling • Bachelor-Modul Controlling of Business Development • Coenenberg, A. G./Fischer, T. M./Günther, T.: Kostenrechnung und Kostenanalyse, 9. Aufl., Stuttgart 2016, Kapitel 1-6, 14 und 15.
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	<ul style="list-style-type: none"> • Fischer, T. M./Möller, K./Schultze, W.: Controlling, 2. Aufl., Stuttgart 2015. • Coenenberg, A. G./Fischer, T. M./Günther, T.: Kostenrechnung und Kostenanalyse, 9. Aufl., Stuttgart 2016.

1	Module name 53700	Corporate investment controlling	5 ECTS
2	Courses / lectures	Klausurenkurs: Klausurenkurs Corporate Investment Controlling (0 SWS) Übung: Corporate Investment Controlling (2 SWS) Vorlesung: Corporate Investment Controlling (2 SWS)	- - 5 ECTS
3	Lecturers	Lena Pager Prof. Dr. Thomas Fischer	

4	Module coordinator	Prof. Dr. Thomas Fischer
5	Contents	<ul style="list-style-type: none"> • Grundlagen des Beteiligungscontrollings • M&A-Strategien • Beteiligungen und Reporting • Anreizsysteme im Beteiligungscontrolling
6	Learning objectives and skills	Die Studierenden können Instrumente einschätzen, die Unternehmen für die strategische und operative Planung, Steuerung und Kontrolle von Beteiligungen einsetzen. Im Einzelnen kennen die Studierenden M&A-Strategien, Reporting von Beteiligungen und Anreizsysteme im Beteiligungscontrolling.
7	Prerequisites	Empfehlung: <ul style="list-style-type: none"> • Grundlagen der Bilanzierung, • Grundlagen Investition und Finanzierung
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	<ul style="list-style-type: none"> • Burger, A./Ulbrich, P./Ahlemeyer, N.: Beteiligungscontrolling, 2. Aufl., München 2010. • Schultze, W./Hirsch, C.: Unternehmenswertsteigerung durch wertorientiertes Controlling, München 2005. • Fischer, T. M./Möller, K./Schultze, W.: Controlling, 2. Aufl., Stuttgart 2015. • Coenenberg, A. G./Fischer, T. M./Günther, T.: Kostenrechnung und Kostenanalyse, 9. Aufl., Stuttgart 2016.

1	Module name 53730	Corporate strategy	5 ECTS
2	Courses / lectures	Seminar: Corporate Strategy (3 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Sebastian Junge	

4	Module coordinator	Prof. Dr. Harald Hungenberg Prof. Dr. Sebastian Junge
5	Contents	<p>Im Rahmen dieser interaktiven Lehrveranstaltung werden Grundprinzipien des strategischen Managements auf Konzernebene (ökonomische Theorien und die Multibusiness Firms, Value-Management, Parenting Advantage) vermittelt. Zudem werden elementare Konzernsteuerungsthemen, wie Diversifikation und Portfolioplanung thematisiert. In Zeiten des digitalen Wandels ist es noch essentieller, geeignete strategische Initiativen zu identifizieren, um die eigene Position erfolgreich stärken und nachhaltig verteidigen zu können. In diesem Kontext werden Maßnahmen wie Mergers, Akquisitionen und Verkäufe auf Konzernebene diskutiert. Es wird ein verstärkter Bezug zu Herausforderungen hergestellt, die sich auf Basis der digitalen Transformation für Konzerne ergeben. Hierfür werden exemplarisch Plattformbetreiber analysiert, aber auch dynamische Branchen wie bspw. Finanzdienstleistungen oder der Automobilsektor beleuchtet. Die Studierenden bearbeiten in Teams eine aktuelle Fragestellung zu den oben genannten Inhalten und erarbeiten dazu eine Präsentation sowie eine Fallstudie.</p>
6	Learning objectives and skills	<p>Am Ende der Veranstaltung sind die Studierenden in der Lage</p> <ul style="list-style-type: none"> • verschiedene Konzepte und Instrumente des strategischen Managements auf Konzernebene vor dem Hintergrund digitaler Trends und aktueller Forschungserkenntnisse einzuschätzen und auf spezifische Fragestellungen anzuwenden; • komplexe Fragestellungen strukturiert vor Dritten zu präsentieren sowie überzeugende Lösungsvorschläge zu finden und argumentativ zu verteidigen; • eine Fallstudie zu einer aktuellen Fragestellung aus dem Bereich der Konzernstrategien zu erarbeiten und anwendungsorientiert aufzubereiten; • ihre Kompetenzen in der Teamarbeit zu vertiefen; • sich rational und verantwortungsbewusst mit Interessens- und Kommunikationskonflikten im Rahmen der Gruppenarbeit auseinanderzusetzen sowie Unterschiede in Denk- und Handlungsmustern zu erkennen und für die Lösungsfindung zielführend zu nutzen.
7	Prerequisites	Die Seminargröße ist auf maximal 48 Studierende begrenzt.
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Präsentation/Hausarbeit
11	Grading procedure	Präsentation/Hausarbeit (100%)
12	Module frequency	nur im Sommersemester

13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch oder Englisch
16	Bibliography	Hungenberg, H.: Strategisches Management in Unternehmen, 8. Aufl., Wiesbaden, 2014. Weitere Literatur wird zu Beginn der Veranstaltung bekannt gegeben.

1	Module name 52500	Seminar: Industrial management	5 ECTS
2	Courses / lectures	Seminar: Das Industrieseminar (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Kai-Ingo Voigt Prof. Dr. Stefan Asenkerschbaumer Marie-Christin Schmidt	

4	Module coordinator	Prof. Dr. Kai-Ingo Voigt
5	Contents	In dem Seminar, welches von Herrn Prof. Dr. Asenkerschbaumer, Vorsitzender des Aufsichtsrats der Robert Bosch GmbH und geschäftsführender Gesellschafter der Robert Bosch Industrietreuhand KG, begleitet wird, erarbeiten die Studierenden zu wechselnden Rahmenfragestellungen in Gruppen Seminararbeiten. Die Ergebnisse dieser werden dann vorgetragen, verteidigt und diskutiert.
6	Learning objectives and skills	Die Studierenden erarbeiten in Gruppen weitgehend selbstgesteuert und autonom Analysen zu komplexen betriebswirtschaftlichen Fragestellungen im Kontext von Industrieunternehmen. Hierzu führen die Studierenden Dokumentanalysen, Literaturrecherchen und Experteninterviews durch und entscheiden weitgehend eigenständig über die zu verwendenden Analysemethoden. Das Ziel ist die Erarbeitung, Strukturierung und Darstellung von detailliertem und spezialisiertem Wissen auf dem aktuellen Erkenntnisstand zu der jeweils ausgeschriebenen Fragestellung. Die erarbeiteten Ergebnisse werden anschließend gemeinsam von der Gruppe in dem Seminar vertreten und vor Herrn Prof. Dr. Asenkerschbaumer und Herrn Prof. Dr. Voigt verteidigt.
7	Prerequisites	Keine
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Hausarbeit Präsentation
11	Grading procedure	Hausarbeit (70%) Präsentation (30%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Kursspezifische Literatur

1	Module name 57490	Innovation management seminar	5 ECTS
2	Courses / lectures	Seminar: Das Innovationsseminar (2 SWS)	5 ECTS
3	Lecturers	Dr. Christian Baccarella Lukas Maier Daniel Krauss Prof. Dr. Kai-Ingo Voigt	

4	Module coordinator	Prof. Dr. Kai-Ingo Voigt
5	Contents	In dem Seminar, welches vom Gründer und CIO (Chief Information Officer) von Flixbus (heute Flixbus GmbH), Herrn Daniel Krauss, begleitet wird, erarbeiten die Studierenden zu wechselnden Rahmenfragestellungen des Innovationsmanagements in Gruppen Seminararbeiten. Die Ergebnisse dieser werden dann im Rahmen von einer Abschlussveranstaltung vorgetragen, verteidigt und diskutiert.
6	Learning objectives and skills	Die Studierenden erarbeiten in Gruppen weitgehend selbstgesteuert und autonom Analysen zu komplexen betriebswirtschaftlichen Fragestellungen im Kontext des Innovationsmanagements, insbesondere zu den Themen Business Model Innovation und Innovationsmarketing. Hierzu führen die Studierenden ggf. empirische Datenerhebungen und Literaturrecherchen durch und entscheiden weitgehend eigenständig über die zu verwendenden Analysemethoden. Das Ziel ist die Erarbeitung, Strukturierung und Darstellung von detailliertem und spezialisiertem Wissen auf dem aktuellen Erkenntnisstand zu der jeweils ausgeschriebenen Fragestellung. Die erarbeiteten Ergebnisse werden anschließend gemeinsam von der Gruppe in dem Seminar vertreten und vor Herrn Daniel Krauss und Herrn Prof. Dr. Voigt verteidigt.
7	Prerequisites	Keine
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Präsentation Hausarbeit
11	Grading procedure	Präsentation (50%) Hausarbeit (50%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Kursspezifische Literatur

1	Module name 53780	Services marketing	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	
5	Contents	no content description available!
6	Learning objectives and skills	no learning objectives and skills description available!
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit
11	Grading procedure	Seminararbeit (100%)
12	Module frequency	no Module frequency information available!
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	?? Semester (keine Angaben zur Dauer des Moduls hinterlegt)
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 56210	Digital change management	5 ECTS
2	Courses / lectures	Vorlesung: Digital Change Management (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Sven Laumer	

4	Module coordinator	Prof. Dr. Sven Laumer
5	Contents	<p>Lecture: This module provides an organizational and social perspective of the digital transformation. It introduces theories and methods to analyze, visualize, and discuss challenges of the acceptance of the digital transformation.</p> <p>Case study: Using research methods (interviews, surveys) students should investigate a digital transformation project and analyze its design and acceptance. The results should be presented as an own case study (case study paper, presentation). The case study is conducted as group work.</p>
6	Learning objectives and skills	Students can analyze, visualize and discuss consequences of the digital transformation for individuals and organizations as well as its implementation challenges. Students are able to design an implementation project to focus especially on end-users.
7	Prerequisites	None
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten) schriftlich (schriftlich = Case Study)
11	Grading procedure	Klausur (50%) schriftlich (50%) (schriftlich = Case Study - evaluated as a group)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 80 h Independent study: 70 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	<p>Alter, S. (2013). Work System Theory: Overview of Core Concepts, Extensions, and Challenges for the Future. Journal of the Association for Information Systems, 14 (2), 72-121</p> <p>Kotter, J.P. (2005). Out Iceberg is Melting. St.Martins Press</p> <p>Kotter, J.P. (2010). Leading Change, Harvard Business Press</p> <p>Venkatesh, V., Morris, M., Davis, G., and Davis, F. D. 2003. User acceptance of information technology: toward a unified view, MIS Q (27:3), pp. 425-478.</p>

1	Module name 56430	Digitalization of work and life	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Prof. Dr. Sven Laumer
5	Contents	<p>Digitalization provides opportunities for a better quality of life, new business models and efficient management. However, it also has a "dark" side, as people may be stressed or become addicted to digital technologies. As part of this research seminar, various research questions of digitalization in business and society are discussed and students carry out their own research project.</p> <p>To support their own research projects theories and methods of information systems research will be introduced.</p> <p>The seminar is offered as a block seminar. An introduction is provided at the beginning of semester. Students work on their seminar thesis during the semester. The results are presented and discussed at the end of the semester during a block seminar.</p>
6	Learning objectives and skills	The research seminar prepares students for a master's thesis, so that they are able to answer a concrete research question in the field of digital transformation by applying an information systems research method.
7	Prerequisites	12, number of participants is limited, please see website for details for the application process (no first come, first serve approach)
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Präsentation Seminararbeit
11	Grading procedure	Präsentation (30%) Seminararbeit (70%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Grover, Varun. "Are we losing out with digitization?." Journal of Information Technology Case and Application Research 17.1 (2015): 3-7. Hess, Thomas, et al. "Digital Life as a Topic of Business and Information Systems Engineering?." Business & Information Systems Engineering 6.4 (2014): 247-253. Legner, Christine, et al. "Digitalization: opportunity and challenge for the business and information systems engineering community." Business & information systems engineering 59.4 (2017): 301-308. Riedl, René, et al. "On the relationship between

	information management and digitalization." Business & Information Systems Engineering (2017): 1-8.
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1	Module name 57471	Digital marketing	5 ECTS
2	Courses / lectures	Vorlesung: Digital Marketing (2 SWS) Übung: Digitales Marketing ÜB (2 SWS)	- -
3	Lecturers	Dr. Tobias Maiberger David Schindler	

4	Module coordinator	Prof. Dr. Nicole Koschate-Fischer
5	Contents	In der Vorlesung analysieren die Studierenden, wie digitale Technologien das Marketing verändern und diskutieren aktuelle Erkenntnisse aus der Marketingforschung. Aufbauend auf einer umfassenden theoretischen Konzeption erwerben die Studierenden Kenntnisse über die Rolle digitaler Technologien im Marketing aus der Konsumenten- und Unternehmensperspektive. Best-Practice Beispiele von verschiedenen Unternehmen veranschaulichen die Auswirkungen digitaler Technologien im Marketing auf die Unternehmenspraxis.
6	Learning objectives and skills	<p>In der Vorlesung werden relevante Kenntnisse, Perspektiven und Fähigkeiten vermittelt, um die Bedeutung digitaler Technologien im Marketing zu verstehen.</p> <p>Die Studierenden können</p> <ul style="list-style-type: none"> • in kritischer Weise Theorien, Terminologien, Besonderheiten und Grenzen des Einsatzes digitaler Technologien im Marketing erläutern, anwenden und reflektieren. • wichtige Chancen und Risiken beim Einsatz digitaler Technologien im Marketing identifizieren und evaluieren. • den Wert und die Auswirkungen digitaler Technologien im Marketing für Konsumenten, Unternehmen und Gesellschaft anhand aktueller wissenschaftlicher Publikationen analysieren und beurteilen. • aus einer ganzheitlichen Sichtweise forschungs- und praxisorientierte Fragestellungen zum Einsatz digitaler Technologien im Marketing auf Basis breiter und spezialisierter Forschungsmethodik ausarbeiten und bewerten.
7	Prerequisites	Die Teilnehmerzahl ist begrenzt.
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Präsentation Klausur
11	Grading procedure	Präsentation (0%) Klausur (100%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 50 h Independent study: 100 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch

16	Bibliography	<p>Chaffey, Dave and Fiona Ellis-Chadwick (2019), Digital Marketing, Seventh edition. Upper Saddle River: Pearson.</p> <p>Grewal, Dhruv, John Hulland, Praveen K. Kopalle, and Elena Karahanna (2020), The Future of Technology and Marketing: A Multidisciplinary Perspective, Journal of the Academy of Marketing Science, 48 (1), 1-8.</p> <p>Hanlon, Annmarie (2022), Digital Marketing, Strategic Planning & Integration, London: Sage Publication.</p> <p>Kannan, P. K. and Hongshuang Alice Li (2017), Digital Marketing. A Framework, Review and Research Agenda, International Journal of Research in Marketing, 34 (1), 22-45.</p> <p>Yadav, Manjig S. and Paul A. Pavlou (2020), Technology-Enabled Interactions in Digital Environments: A Conceptual Foundation for Current and Future Research, Journal of the Academy of Marketing Science, 48 (1), 132-136.</p>
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1	Module name 57171	Digital transformation project	5 ECTS
2	Courses / lectures	Seminar: Digital Transformation Project (Master) (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Angela Roth Prof. Dr. Kathrin Möselein	

4	Module coordinator	Prof. Dr. Kathrin Möselein Prof. Dr. Angela Roth
5	Contents	In this module, students will focus on developing and evaluating solutions for organizational challenges in the context of digital transformation. In doing so, they work together with organizations from various industries and gain in-depth experience in solving organizational problems using a systematic design science research process. Moreover, they will get familiar with empirical research methods and improve their presentation as well as writing skills.
6	Learning objectives and skills	The students <ul style="list-style-type: none"> • possess comprehensive, detailed, and specialized problem solving skills in the context of digital transformation • can independently plan and carry out design science research processes • can situationally identify, collect and analyze relevant organizational data • are familiar with the topic of digital transformation and its effects on organizational stakeholders
7	Prerequisites	None
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Präsentation Seminararbeit
11	Grading procedure	Präsentation (30%) Seminararbeit (70%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Presented in class

1	Module name 55890	Introduction to labor law for Master´s students	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Prof. Dr. Jochen Hoffmann
5	Contents	<ul style="list-style-type: none"> • Begründung von Arbeitsverhältnissen • Rechte und Pflichten von Arbeitnehmern und Arbeitgebern • Beendigung von Arbeitsverhältnissen / Kündigungsrecht • Grundzüge des kollektiven Arbeitsrechts • Einführung in das Sozialversicherungsrecht
6	Learning objectives and skills	Die Studierenden werden auf eine vertiefte wissenschaftliche Beschäftigung mit arbeitsrechtlichen Fragestellungen vorbereitet sowie auf eine spätere berufliche Tätigkeit, die arbeitsrechtliche Kenntnisse erfordert. (z.B. in den Bereichen Personalwesen, Wirtschaftspädagogik, Sozialökonomik)
7	Prerequisites	Grundkenntnisse im allgemeinen Zivilrecht
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	mündlich (20 Minuten)
11	Grading procedure	mündlich (100%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Brox/Rüthers/Henssler Arbeitsrecht Pallasch Arbeitsrecht

1	Module name 57086	Electronic human resources management	5 ECTS
2	Courses / lectures	Vorlesung: Electronic Human Resources Management (E-HRM) (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Sven Laumer Jessica Ochmann Tina Wölfl	

4	Module coordinator	Prof. Dr. Sven Laumer
5	Contents	<p>Die Unterlagen zur <u>Vorlesung und Übung</u> sind auf <i>Englisch und Deutsch</i> verfügbar.</p> <p>This course focuses on the use and development of digital technologies for the management of human resources in an organizational context. The lecture and the content provided will address theories, methods and digital technologies and provide students with the necessary knowledge for the identification (discovery), design (development), diffusion (diffusion) and evaluation (impact) of digital innovations in human resource management. This phase of knowledge transfer uses an e-learning module, which combines different media. In the context of the application of the knowledge transferred, students are instructed to lead discussions on exercises or case studies. For this purpose, problems from the practice of human resources work are described and students should discuss them with the theories and methods presented or develop suggestions for the use of digital technologies. In the context of knowledge implementation, students are accompanied by a case study analysis to apply the theories and methods. In the virtual design, the case study of the FAUBank will be used in the course for this purpose.</p> <p>Agenda:</p> <ul style="list-style-type: none"> • Part A: Fundamentals of strategic and electronic HRM • Part B: Social Media • Part C: Data-driven approaches and their use in HRM • Part D: Challenges and opportunities of E-HRM <p>Der Kurs beschäftigt sich mit dem Management einer der wichtigsten Ressourcen im Unternehmen: dessen MitarbeiterInnen. Neben der Vermittlung von Grundlagen zum Human Resources Management (HRM) wird insbesondere auf den Einsatz und die Entwicklung von digitalen Technologien eingegangen und betrachtet, wie digitale Arbeitssysteme das Personalmanagement verändern. Dabei wird auf Grundlagen des strategischen und elektronischen Human Resources eingegangen und es wird der Einsatz von Social Media im HR-Bereich betrachtet. Zudem werden datengetriebene Ansätze und deren Nutzung im HR sowie Herausforderungen und Chancen von elektronischem Human Resources Management (E-HRM) diskutiert.</p>
6	Learning objectives and skills	The general learning and qualification objective of the module is to enable students to gain knowledge about the use and development of

		<p>digital technologies in human resources management, to explain the effects of digital technologies on human resources management (HRM) and to design digital innovations for HRM.</p> <p>Das generelle Lern- und Qualifikationsziel des Moduls ist es, Studierende Wissen über den Einsatz und die Entwicklung von digitalen Technologien im Personalwesen erlangen, Auswirkungen digitaler Technologien auf Human Resources Management (HRM) erklären und digitale Innovationen für HRM gestalten können.</p>
7	Prerequisites	<p>Registration via the vhb (www.vhb.org) is necessary to gain access to the StudOn course.</p> <p>Die Anmeldung über die vhb (www.vhb.org) ist notwendig, um Zugang zum StudOn Kurs zu erhalten.</p>
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (90 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 80 h Independent study: 70 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	References are provided during the lectures

1	Module name 57290	Enterprise knowledge management	5 ECTS
2	Courses / lectures	Vorlesung: Enterprise Knowledge Management (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Sven Laumer Florian Meier	

4	Module coordinator	Prof. Dr. Sven Laumer
5	Contents	<p>Lecture on demand: This module uses the Flipped Classroom method and provides an advanced perspective on enterprise knowledge management. It focuses on knowledge management strategy and processes, knowledge management governance, knowledge modelling and visualization as well as concepts like crowdsourcing, open innovation and crowdfunding in a knowledge management context. From a theoretical perspective, the module introduces social networks and social network analysis as base for enterprise knowledge management.</p> <p>Tutorial: The contents of the lecture on demand are further discussed by means of exercises and case studies. Practical exercises are conducted using common social network analysis or knowledge management software.</p>
6	Learning objectives and skills	Students can analyze, visualize, design and discuss enterprise knowledge management approaches.
7	Prerequisites	None
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (90 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 80 h Independent study: 70 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	TBA

1	Module name 55403	Case studies and projects in management IX	5 ECTS
2	Courses / lectures	Seminar: Start-up Consulting (3 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Sebastian Junge	

4	Module coordinator	Prof. Dr. Harald Hungenberg Prof. Dr. Sebastian Junge
5	Contents	<p>Diese Veranstaltung findet in Kooperation mit Wissensfabrik e.V. statt.</p> <p>Das Seminar soll Studierende dazu befähigen, Fragestellungen junger Wachstumsunternehmen (Start-ups) durch theoretisches Wissen und Methodenkompetenz zu lösen.</p> <p>Aufgrund der gegenwärtigen Dynamik in Gesellschaft und Technologie sowie den damit verbundenen Megatrends, wie beispielsweise Digitalisierung, stehen Start-ups vor zentralen Herausforderungen.</p> <p>Diese jungen, innovativen Unternehmen operieren in hochdynamischen Branchen und stellen sich und ihre Fragestellungen zu Beginn des Moduls vor.</p> <p>Während der Veranstaltung arbeiten die Studierenden eng mit den Start-ups zusammen und werden zusätzlich von Mentoren aus der Praxis sowie dem Team des Lehrstuhls betreut.</p> <p>Die Ergebnisse werden im Rahmen einer Abschlusspräsentation vorgestellt.</p>
6	Learning objectives and skills	<p>Die Studierenden erlernen, ein aktuelles Fachproblem zu einem eingegrenzten Themenbereich zu bearbeiten, einen Lösungsvorschlag zu entwickeln und diesen in einer wissenschaftlichen Diskussion zu verteidigen. Hierdurch werden</p> <p>fachliche und persönliche Kompetenzen entwickelt. Die Studierenden geben und erhalten im Rahmen interaktiver</p> <p>Präsentationen der Arbeitsergebnisse ein wertschätzendes Feedback über die erbrachte Leistung.</p>
7	Prerequisites	<p>Keine.</p> <p>Die Teilnehmerzahl ist auf maximal 20 Studierende begrenzt.</p> <p>Der Bewerbungszeitraum wird über Homepage des Lehrstuhls oder StudOn bekannt gegeben.</p> <p>https://www.unternehmensfuehrung.rw.fau.de/studium-lehre/aktuelle-lehre/start-up-consulting/</p>
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172

10	Method of examination	Präsentation
11	Grading procedure	Präsentation (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Keine

1	Module name 85761	FAU-MUN	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Prof. Dr. Markus Beckmann	
5	Contents	<p>Die FAU bereitet jedes Jahr eine Delegation von ca. 20 Studierenden auf die größte simulierte Sitzungswoche der UN vor. Das intensive (Vorbereitungs-) Programm umfasst dabei:</p> <ul style="list-style-type: none"> • Wöchentliches Vorbereitungsseminar (abwechselnd an Wochenenden, unter der Woche und in der vorlesungsfreien Zeit) während des Wintersemesters • Intensive Vorbereitung auf das zu repräsentierende Land, inklusive Redetraining, Verhandlungstraining und Rules of Procedure der Vereinten Nationen • Teilnahme an drei Vorbereitungskonferenzen im November, Dezember und Februar (inkl. Übernachtungen und Verpflegung) in Erlangen, München und Nürnberg • Teilnahme an NMUN in New York City (Mitte/Ende März) • Vorbereitende Studienfahrt im Auswärtigen Amt in Berlin (Anfang/Mitte März) <p>Weitere Infos unter www.faumun.fau.de</p>	
6	Learning objectives and skills	<p>FAUMUN bietet die Möglichkeit, soziale und interkulturelle Kompetenzen, Strategien erfolgreichen Handelns, Techniken öffentlichen Redens, Präsentationsfähigkeiten, selbstsicheres Auftreten sowie effektives Selbstmanagement zu erlernen. Des Weiteren werden Kenntnisse über die Vereinten Nationen und politische Vorgänge vermittelt.</p>	
7	Prerequisites	<p>Gute Englischkenntnisse, Interesse an internationaler Politik und den Vereinten Nationen, Zeit und Motivation, hohes Engagement.</p> <p>Keine Vorkenntnisse zur UNO notwendig.</p> <p>Bewerbung notwendig (Lebenslauf und Motivationsschreiben auf Englisch).</p> <p>Informationen zur Bewerbung und zur Teilnahmegebühr unter http://www.faumun.fau.de/.</p>	
8	Integration in curriculum	no Integration in curriculum available!	
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172	
10	Method of examination	Projekt-/Praktikumsbericht	
11	Grading procedure	Projekt-/Praktikumsbericht (100%)	
12	Module frequency	nur im Sommersemester	
13	Workload in clock hours	<p>Contact hours: 110 h</p> <p>Independent study: 60 h</p>	

14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Wird zu Beginn der Veranstaltung bekannt gegeben

1	Module name 53770	Financial and bank management	5 ECTS
2	Courses / lectures	Vorlesung: Finanz- & Bankmanagement (MA) (2 SWS) Übung: Finanz- & Bankmanagement Übung (1 SWS)	5 ECTS -
3	Lecturers	Prof. Dr. Hendrik Scholz Niklas Kestler	

4	Module coordinator	Prof. Dr. Hendrik Scholz
5	Contents	<ul style="list-style-type: none"> • Klassische Ansätze zum Management von Marktzinsrisiken • Darstellung und Bewertung moderner Finanzinstrumente und Finanzprodukte (z.B. Optionen, Futures, Forwards und Swaps) • "Value at Risk" zur Messung finanzieller Risiken • Aufbau und Funktion von Finanzsystemen • Steuerungssysteme für Finanzunternehmen
6	Learning objectives and skills	<p>Die Studierenden</p> <ul style="list-style-type: none"> • ermitteln Zinsrisiken von Anleiheportfolios und beurteilen Instrumente zur Reduktion von Zinsrisiken und deren Einsatz aus Kundensicht. • können diverse Fixed-Income Produkte wie Kupon-Anleihen, Floating Rates Notes und Zinsswaps bewerten und deren Chancen-Risiko-Profile beurteilen. • bestimmen die Kennzahl "Value at Risk" für Portfolios und unter Anwendung verschiedene Konzepte der Volatilitätsschätzung. • können den generellen Aufbau und die Funktion des Banken- und Finanzsystems erläutern • beurteilen auf Basis der Marktzinsmethode die Geschäftspolitik einer Bank.
7	Prerequisites	Keine
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	<p>Hartmann-Wendels, T. / Pfingsten, A. / Weber, M.: Bankbetriebslehre, Berlin u.a.</p> <p>Weitergehende, forschungsbezogene Literatur wird im Rahmen der Veranstaltung bekannt gegeben.</p>

1	Module name 55450	Advanced methods of management research III	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Evi Hartmann
5	Contents	Im Rahmen dieser Veranstaltungen werden wechselnde Themenbereiche aus dem Gesamtfeld logistischer Forschung vertieft. Zu diesen Bereichen gehören: Logistik als Wissenschaft, praktische Anwendungsfelder des Supply Chain Management, Technologieeinsatz in der Logistik sowie Personen- und Güterverkehr als logistische Aufgabenstellungen.
6	Learning objectives and skills	Die Teilnehmer leisten einen aktiven Beitrag zur Aufarbeitung des jeweils gewählten Themenbereichs in Form von Projekt- bzw. Seminararbeiten und Kurzpräsentationen. Sie erwerben dabei Grundfertigkeiten eigenständigen wissenschaftlichen Arbeitens, wie die selbständige Literatursuche und die kritische Auseinandersetzung mit dem aktuellen Forschungsstand. Die Studierenden erlernen fortgeschrittene wissenschaftliche Methoden der Managementforschung im begleitenden Seminar.
7	Prerequisites	Keine
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Hausarbeit Präsentation
11	Grading procedure	Hausarbeit (50%) Präsentation (50%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Theisen, M.R.: Wissenschaftliches Arbeiten: Technik Methodik Form, 14. Auflage, München, 2008.

1	Module name 55470	Advanced methods of management research V	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Prof. Dr. Harald Hungenberg Prof. Dr. Sebastian Junge
5	Contents	<p>Die Studierenden erarbeiten Grundlagen der empirischen Wirtschafts- und Sozialforschung und entwickeln eine kritische Grundhaltung und eigene Ansätze zu Theorien des strategischen Managements.</p> <p>Zum einen werden theoretische Einblicke in die Erstellung einer wissenschaftlichen Arbeit gegeben. Hierfür werden sowohl die inhaltlichen Bausteine, als auch deren struktureller Aufbau anhand von aktuellen Studien im Bereich des strategischen Managements (bspw. innovation, executive cognition and personality, organizational behavior, entrepreneurship und corporate social responsibility) analysiert und bewertet. Über dies hinaus werden die statistischen Grundlagen insbesondere für die quantitative, aber auch für die qualitative Wirtschafts- und Sozialforschung und das Arbeiten mit einer Statistik-Software vermittelt.</p>
6	Learning objectives and skills	Die Studierenden erlernen Methoden der empirischen Wirtschafts- und Sozialforschung. Zu diesem Zweck tauschen sie sich mit Fachvertretern über aktuelle Forschungsstände und -methoden aus und führen fachspezifische Diskussionen. Zudem erlernen die Studierenden die statistischen Methoden und wenden diese mittels einer geeigneten statistischen Software an. Das Modul ist Voraussetzung für Studierende, die im folgenden Semester ihre Masterarbeit am Lehrstuhl schreiben möchten.
7	Prerequisites	<p>Der Kurs richtet sich an Studierende, die planen ihre Masterarbeit am Lehrstuhl für Unternehmensführung zu schreiben.</p> <p>Die Teilnehmerzahl ist auf maximal 16 Studierende begrenzt. Der Bewerbungszeitraum wird über die Homepage oder StudOn bekannt gegeben.</p> <p>https://www.unternehmensfuehrung.rw.fau.de/studium-lehre/aktuelle-lehre/advanced-theory-and-methods-in-strategy/</p>
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Hausarbeit
11	Grading procedure	Hausarbeit (100%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester

15	Teaching and examination language	Deutsch
16	Bibliography	Woolridge, J.M. (2020), Introductory Econometrics: A Modern Approach, 4. A., Cengage. Weitere Literatur wird in der Veranstaltung bekannt gegeben.

1	Module name 55490	Advanced methods of management research VII	5 ECTS
2	Courses / lectures	Seminar: Forschungsseminar (2 SWS)	5 ECTS
3	Lecturers	Dr. Christian Baccarella	

4	Module coordinator	Dr. Christian Baccarella Prof. Dr. Kai-Ingo Voigt
5	Contents	Gegenstand der Veranstaltung stellen die Themenfelder Technologiemanagement und Business Model Innovation dar. Ziel der Veranstaltung ist es, einen Überblick über ein gewähltes Forschungsgebiet aus den genannten Forschungsfeldern zu gewinnen. Von Interesse sind dabei auch die verwendete Methodik und die erzielten Ergebnisse.
6	Learning objectives and skills	Studierende entwickeln und führen im Rahmen des Seminars weitestgehend selbstständig ein wissenschaftliches Forschungsprojekt durch. Hierfür bewerten, hinterfragen und vergleichen die Studierenden wissenschaftliche Artikel und Veröffentlichungen, die in englischer und deutscher Sprache verfasst wurden und die von den Studierenden selbst erschlossen wurden. Auf Basis dieser Recherche bilden Studierende begründete Hypothesen oder Forschungsfragen, die anhand einer eigenständigen qualitativen oder quantitativen Befragung überprüft, beurteilt, diskutiert und interpretiert werden. Studierende schätzen im Seminar ihre eigenen Stärken und Schwächen im Hinblick auf ihr wissenschaftliches Arbeiten ein und gestalten einen weiterführenden Lernprozess, der es ihnen erlaubt, neue forschungsorientierte Aufgaben in den behandelten Forschungsdisziplinen oder anderen Forschungsdisziplinen zu bearbeiten. Gleichzeitig geben Studierende Kommilitonen wertschätzendes Feedback auf erbrachte Zwischenleistungen. Die Studierenden lernen und arbeiten mit anderen Studierenden gemeinsam an einzelnen Aufgaben des Seminars und übernehmen dabei im Team eine herausgehobene Verantwortung.
7	Prerequisites	Keine
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Hausarbeit Präsentation
11	Grading procedure	Hausarbeit (50%) Präsentation (50%)
12	Module frequency	nicht in diesem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Jeweils aktuelle kursspezifische Literatur

1	Module name 55300	Global logistics and supply chain management	5 ECTS
2	Courses / lectures	Übung: Global Logistics and Supply Chain Management - Übung (2 SWS) Vorlesung: Global Logistics and Supply Chain Management - Vorlesung (2 SWS)	- 5 ECTS
3	Lecturers	Prof. Dr.-Ing. Eva Maria Hartmann	

4	Module coordinator	Evi Hartmann
5	Contents	<p>Im ersten Teil der Veranstaltung wird über die Bedeutung, Trends und Zielsetzung der Logistik und des Supply Chain Management referiert. Der zweite Abschnitt der Vorlesung wendet sich dem Management logistischer Systeme zu, dabei wird der Fokus auf Lagerbestände, Servicelevels und deren Konsequenzen für die unternehmensinterne und unternehmensübergreifende Logistik gelegt. Vertieft werden Ansätze, um Lieferketten effizient und erfolgreich zu gestalten und zu managen. Hierbei wird der Fokus auf auftretende Probleme sowohl von der unternehmensinternen, wie auch der unternehmensexternen Perspektive gesetzt.</p> <p>Ergänzende Gastvorträge von Referentinnen bzw. Referenten aus der Praxis geben einen Überblick über die Vielfalt der Problemstellungen.</p>
6	Learning objectives and skills	Die Studierenden beherrschen die Grundlagen des Supply Chain Managements. Sie identifizieren die Zusammenhänge und Schwierigkeiten im Supply Chain Management. Die Studierenden beherrschen Hilfsmittel und Ansätze, um eine globale Lieferkette effizient und erfolgreich zu steuern.
7	Prerequisites	Produktions- und Supply Chain Management
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Fallstudie(n) Klausur mit MultipleChoice (60 Minuten)
11	Grading procedure	Fallstudie(n) (30%) Klausur mit MultipleChoice (70%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester

15	Teaching and examination language	Deutsch
16	Bibliography	Wird im Kurs bekanntgegeben

1	Module name 55291	Global retail logistics	5 ECTS
2	Courses / lectures	Vorlesung: Global Retail Logistics (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr.-Ing. Eva Maria Hartmann Christopher Münch Katrin Rupprecht	

4	Module coordinator	Evi Hartmann
5	Contents	<p>This e-learning course offers specific insights on the logistic processes in the global retail industry. Upon completion of the course, the students should understand the peculiarities of logistics for fast moving consumer goods. Every module consists of an interactive lecture and script. Additional material and exercises enhance the presented topics further. As the entire lecture, the readings, the additional material and the exam is in English, proficiency in German is not necessary.</p> <p>The course is supposed to provide the students with the following content concerning the global retail industry:</p> <ul style="list-style-type: none"> • Module 1: Overview • Module 2: Characteristics & basics • Module 3: Trends & challenges • Module 4: Point of sale & E-Commerce • Module 5: Interfaces • Module 6: Load units & transport logistics • Module 7: Cross docking • Module 8: Warehousing & distribution • Module 9: Food supply chain • Module 10: Sustainability in retail logistics
6	Learning objectives and skills	<p>The following learning objectives are anticipated:</p> <ul style="list-style-type: none"> • You will be able to define the topic of retail logistics and describe its specific requirements. • You will be able to report the retail industry specific peculiarities relating to the usage of logistics processes. • You will be able to use the relevant methods of planning, controlling and monitoring of logistics processes in the retail industry. • You will be able to analyse various retail-specific characteristics in the use of logistics processes and assess their application in a practical context. • You will be able to apply the most important principles of global retail logistics, to manage logistic processes while solving the questions of supply, distribution, transport and storage of goods. • You will be able to work creatively, generate new ideas, and solve problems regarding retail logistics in an international context, international interaction and cooperation, while accepting social and ethical responsibility.

		<ul style="list-style-type: none"> You will be able to manage, organise and discipline yourself, and plan your time independently. You will be able to demonstrate the ability to engage in critical thinking by analysing complex situations thus concluding and selecting viable solutions to solve problems.
7	Prerequisites	<p>English language proficiency (C1)Produktions- und Supply Chain Management</p> <p>Registration via vhb (www.vhb.org) is necessary in order to gain access to the StudOn e-learning platform.</p>
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur mit MultipleChoice (60 Minuten)
11	Grading procedure	Klausur mit MultipleChoice (100%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	<p>Contact hours: 1 h</p> <p>Independent study: 149 h</p>
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Will be announced during the course

1	Module name 53640	Industrial management	5 ECTS
2	Courses / lectures	Vorlesung: Industrielles Management (3 SWS)	5 ECTS
3	Lecturers	Marie-Christin Schmidt Prof. Dr. Kai-Ingo Voigt	

4	Module coordinator	Prof. Dr. Kai-Ingo Voigt
5	Contents	Die Veranstaltung bietet einen tiefergehenden Einblick in das Management industrieller Unternehmen. Betrachtet werden nicht nur bisherige theoretische und empirische Erkenntnisse, sondern insbesondere auch aktuelle Managementaufgaben und -methoden in einem Industriebetrieb. Die Erkenntnisse zum industriellen Management werden mit einem praktischen und aktuellen Schwerpunktthema verknüpft, um so einen Anwendungsbezug darzustellen.
6	Learning objectives and skills	Die Studierenden erwerben ein umfassendes, detailliertes sowie spezialisiertes Wissen auf dem neuesten Erkenntnisstand aus dem Bereich des industriellen Managements und die Fähigkeit, strategisch zu denken. Durch die tiefergehende Analyse eines praxisrelevanten Schwerpunktthemas erhalten die Studierenden zudem einen tiefergehenden Einblick in die aktuellen Problemfelder und Herausforderungen von Industrieunternehmen. Die erworbenen analytischen und konzeptionellen Fertigkeiten befähigen die Studierenden, komplexe betriebswirtschaftliche Fragestellungen eigenständig zu bearbeiten.
7	Prerequisites	Keine
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Voigt, K.-I.: Industrielles Management, Berlin u. a., 2008.

1	Module name 57053	Innovation and leadership	5 ECTS
2	Courses / lectures	Vorlesung mit Übung: Innovation and Leadership (4 SWS)	-
3	Lecturers	Prof. Dr. Kathrin Möslein Matthäus Wilga Nina Lugmair	

4	Module coordinator	Prof. Dr. Kathrin Möslein
5	Contents	<p>The lecture focuses on the challenges of leading and communicating innovation and change in IT enabled companies and networked organizations. Based upon that, creating a sustainable innovative environment is a leadership task. In order to succeed at this task, leaders must develop innovative abilities to deal with the challenges inherent in a business environment characterized by fluid, unstructured and changing information. The aim of this course is thereby twofold. First, the course delineates and describes different yet emerging innovation tools, organizing them into a coherent set of classes. Each class of tools is described using a set of up-to-date business cases that depict the current status of the information systems. The second aim of this course is to get an overview of how to structure leadership systems towards innovation, how leaders can motivate to foster innovative thinking and what new forms of innovation (e.g. open innovation) mean for the definition of leadership. In doing so, this lecture represents an Idea Transformation Class as students are encouraged not only to merely develop, but to actively deploy specifically developed concepts.</p>
6	Learning objectives and skills	<p>The students</p> <ul style="list-style-type: none"> • will understand and explore the theories and practicalities of leadership in open innovation contexts. • will gain knowledge on leading and communicating innovation and translate it in leadership behavior in real case contexts. • will learn to assess, reflect and feedback the impact of practical leadership for innovation
7	Prerequisites	<ul style="list-style-type: none"> • Basic understanding of innovation management • Basic understanding of management processes • First experience in team projects
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Präsentation schriftlich
11	Grading procedure	Präsentation (0%) schriftlich (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester

15	Teaching and examination language	Englisch
16	Bibliography	Huff, Möslin & Reichwald: Leading Open Innovation; 2013 MIT Press,ISBN-13: 978-0262018494

1	Module name 57201	Interdisciplinary business seminar	5 ECTS
2	Courses / lectures	Seminar: Interdisciplinary Business Seminar (2 SWS) The seminar is organized mostly online. Presence is expected for the kick-off and mid-term presentations as well as other meetings organized individually. More details will be given at the kick-off lecture in the beginning of each semester.	5 ECTS
3	Lecturers	Annika Lurz Dr. Pavlina Kröckel	

4	Module coordinator	Prof. Dr. Freimut Bodendorf Dr. Pavlina Kröckel
5	Contents	<ul style="list-style-type: none"> Students solve case studies that are of high practical relevance for companies and organizations nowadays. Whenever possible, we assign topics that are currently important for our cooperation partners like adidas or REHAU. This course is mostly organized as a self-study. Work will be done in groups of three to five students.
6	Learning objectives and skills	<ul style="list-style-type: none"> Students learn how to deliver an effective presentation and improve their academic writing skills. Students will also work on their teamwork and other soft-skills as they work together with their classmates. Domain knowledge is also gained by researching thoroughly the assigned topic.
7	Prerequisites	None
8	Integration in curriculum	Semester: 2
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit
11	Grading procedure	Seminararbeit (100%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Will be announced at the beginning of the course.

1	Module name 54360	International logistics and distribution systems	5 ECTS
2	Courses / lectures	Vorlesung: Internationale Transportlogistik- und Distributionssysteme (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr.-Ing. Eva Maria Hartmann Christopher Münch	

4	Module coordinator	Evi Hartmann
5	Contents	<p>Das Ziel des Kurses besteht darin, den Studierenden einen umfassenden Überblick zu operativen Transporten in der Logistik zu vermitteln.</p> <p>Entsprechend ist das Lehrangebot thematisch wie folgt gegliedert:</p> <p>Modul 1: Grundlagen</p> <p>Modul 2: Besonderheiten internationaler Transporte</p> <p>Modul 3: Straßengüterverkehr</p> <p>Modul 4: Schienengüterverkehr</p> <p>Modul 5: Seegüterverkehr</p> <p>Modul 6: Luftfrachtverkehr</p> <p>Modul 7: Vergleich der Verkehrsträger</p> <p>Modul 8: Internationale infrastrukturelle Unterschiede in der Transportlogistik</p> <p>Modul 9: Einfluss von Distributionssystemen auf den Kunden-nutzen</p> <p>Modul 10: Risiken internationaler Transporte</p> <p>Modul 11: Trends in der Transportlogistik</p> <p>Modul 12: Nachhaltigkeit in der Transportlogistik</p>
6	Learning objectives and skills	<p>Die Studierenden können durch den Kurs die besondere Rolle der operativen Logistik und des internationalen Transports besser verstehen und durchdringen. Hierbei sind folgende Lernziele vorgesehen:</p> <ul style="list-style-type: none"> Die Studierenden kennen die Rolle der operativen Logistik und des Transports im internationalen Kontext und verstehen länder- und industriespezifische Besonderheiten. Durch die verschiedenen Referenten aus der Praxis erwerben die Studierenden ferner ein Wissen über firmenspezifische Besonderheiten in der Umsetzung.

		<ul style="list-style-type: none"> • Die Lernenden kennen und verstehen Herausforderungen und Potenziale der relevanten Verkehrsträger internationaler Güterströme. • Die Studierenden erwerben die darauf aufbauende Befähigung zur Planung und Steuerung globaler Lieferketten unter Berücksichtigung verschiedenster Nebenbedingungen (bspw. Sicherheitsanforderungen bei Gefahrgut oder dem jeweiligen Wert-/Volumen-Verhältnis des Produktes). • Die Studierenden sind in der Lage, die relevanten Methoden für die Auswahl und Auslegung von Transport- und Ladungsträgern anzuwenden und verstehen den Zusammenhang zwischen der Auswahlentscheidung und dem Kundennutzen. <p>Die Konzeption als Selbststudium fördert zudem die Selbstorganisation und -disziplin sowie das eigenverantwortliche Zeitmanagement der Studierenden. ????</p>
7	Prerequisites	<p>Produktions- und Supply Chain Management</p> <p>Eine Registrierung über die vhb (www.vhb.org) ist zwingend notwendig, um den Kurs belegen zu können und um Zugang zum StudOn Kurs zu erhalten.</p>
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur mit MultipleChoice (60 Minuten)
11	Grading procedure	Klausur mit MultipleChoice (100%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 1 h Independent study: 149 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Wird im Kurs bekannt gegeben

1	Module name 55321	International logistics	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	
5	Contents	no content description available!
6	Learning objectives and skills	no learning objectives and skills description available!
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	no Module frequency information available!
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	?? Semester (keine Angaben zur Dauer des Moduls hinterlegt)
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 94920	International supply chain management	5 ECTS
2	Courses / lectures	Vorlesung: International Supply Chain Management (vhb) (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr.-Ing. Jörg Franke Daniel Utsch	

4	Module coordinator	Prof. Dr.-Ing. Jörg Franke
5	Contents	<p>Contents:</p> <p>The virtual course intends to give an overview on the main tasks of a supply chain manager in an international working environment:</p> <ul style="list-style-type: none"> • Goals and tasks • Methods and tools • International environment • Knowledge and experience of industrial practice • Cutting edge research on SCM <p>For practical training, 3 additional Case Studies are executed as part of the course.</p> <p>Lehreinheiten / Units:</p> <ul style="list-style-type: none"> • Integrated logistics, procurement, materials management and production • Material inventory and material requirements in the enterprise • Strategic procurement • Management of procurement and purchasing • In-plant material flow and production systems • Distribution logistics, global tracking and tracing • Modes of transport in international logistics • Disposal logistics • Logistics controlling • Network design in supply chains • Global logistic structures and supply chains • IT systems in supply chain management • Sustainable supply chain management
6	Learning objectives and skills	<p>After having completed this course successfully, the student will be able to</p> <ul style="list-style-type: none"> • define the basic terms of supply chain management • understand important procurement methods and strategies • name and classify different stock types and strategies • analyse possibilities for cost reduction in supply chains • know and differentiate central IT systems of supply chain management • explain disposal and controlling strategies • recognise the main issues in international supply networks

		<ul style="list-style-type: none"> • know the possibilities of transformation to a sustainable supply chain • assess different modes of transport
7	Prerequisites	None
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur
11	Grading procedure	Klausur (100%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

1	Module name 57120	Platform strategies	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	
5	Contents	no content description available!
6	Learning objectives and skills	no learning objectives and skills description available!
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Hausarbeit
11	Grading procedure	Hausarbeit (100%)
12	Module frequency	no Module frequency information available!
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	?? Semester (keine Angaben zur Dauer des Moduls hinterlegt)
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 54350	Internet of things and industrial services seminar	5 ECTS
2	Courses / lectures	Masterseminar: Internet of Things and Industrial Services Seminar (0 SWS) Seminar: Internet of Things and Industrial Service Systems Seminar (SWS)	- -
3	Lecturers	Sandra Zilker Pepe Bellin Willi Tang Prof. Dr. Martin Matzner	

4	Module coordinator	Prof. Dr. Martin Matzner
5	Contents	Cyber-physical Systems (CPS) are physical products that are equipped with embedded hardware and software, that may interact with their environment through sensors and actuators, and that may be networked with remote computers. Examples are modern networked cars and production machines in the smart factory. CPS pave the way for new digital business models based on CPS-enabled service offerings. This seminar addresses the phenomenon of digital industrial services based on cyber-physical systems and the Internet-of-Things.
6	Learning objectives and skills	<p>The students</p> <ul style="list-style-type: none"> • will learn about different uses of CPS in digital industrial service systems. • can adopt one of different research methods (literature-study, empirical or design research) in order to address a specific research question or research problem. • will gain theoretical knowledge about digital industrial service systems based on cyber-physical systems and the Internet-of-Things as well as relevant technologies in this domain • will train their research, writing, and presentation skills. • will learn how to set up and conduct an IoT service project.
7	Prerequisites	None
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit Präsentation
11	Grading procedure	Seminararbeit (70%) Präsentation (30%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	All relevant material will be provided during the seminar.

1	Module name 54290	Corporate management and capital markets	5 ECTS
2	Courses / lectures	Vorlesung: Kapitalmarktorientierte Unternehmenssteuerung (MA) (2 SWS) Übung: Kapitalmarktorientierte Unternehmenssteuerung Übung (1 SWS)	5 ECTS -
3	Lecturers	Prof. Dr. Hendrik Scholz Lukas Greger	

4	Module coordinator	Prof. Dr. Hendrik Scholz
5	Contents	<ul style="list-style-type: none"> • Bewertung von Unternehmen (vorrangig DCF-Verfahren) • risikoorientierte Kennzahlen zur Aktienanalyse • risikoorientierte Steuerungskonzepte • Risikopolitik von Unternehmen und Banken • Instrumente zur Sicherung der Währungsrisiken von Unternehmen
6	Learning objectives and skills	<p>Die Studierenden</p> <ul style="list-style-type: none"> • bestimmen über DCF-Verfahren den Wert von Unternehmen bei Berücksichtigung unterschiedlicher Finanzierungspolitiken. • können die Performance von Aktienportfolios sowie Unternehmenssegmenten auf Basis fortgeschrittener Performance- und Risikokennzahlen beurteilen, miteinander vergleichen und kritisch hinterfragen. • beurteilen auf Basis von Kennzahlen wie RORAC und RAROC die Kapitalallokation von Unternehmen. • sind in der Lage, diverse Instrumente zum Hedgen von Währungsrisiken wie Futures, Optionen und Swaps zu bewerten und diese im Rahmen des Risikomanagement von Unternehmen selbstständig anzuwenden.
7	Prerequisites	keine
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	<p>Berk, Jonathan / DeMarzo, Peter: Corporate Finance, Boston u. a.</p> <p>Drukarczyk, Jochen / Schüler, Andreas: Unternehmensbewertung, München.</p>

		<p>Fama, Eugene F. / French Kenneth R. (1993): Common Risk Factors in the Returns of Stocks and Bonds, in: Journal of Financial Economics, Vol. 33 (1), S. 3-56.</p> <p>Hull, John C.: Optionen, Futures und andere Derivate, Hallbergmoos.</p>
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1	Module name 53541	Hospital management I	5 ECTS
2	Courses / lectures	Seminar: Krankenhausmanagement I (3 SWS)	5 ECTS
3	Lecturers	Dr. Martin Schwandt	

4	Module coordinator	Prof. Dr. Oliver Schöffski
5	Contents	Gegenstand dieser Veranstaltung ist der stationäre Sektor im Gesundheitswesen. Krankenhäuser zu managen, ist angesichts ihrer hohen Komplexität eine besondere Herausforderung. Es werden Verfahren vermittelt, mit denen dies erfolgreich gelingen kann. Neben geeigneten Managementtechniken werden maßgeschneiderte Verfahren des mathematisch gestützten Operations Research behandelt.
6	Learning objectives and skills	Die Studierenden <ul style="list-style-type: none"> • stellen den Krankenhaussektor als zentrales Element des Gesundheitswesens dar, • ordnen die beteiligten Interessens- und Betroffenengruppen, welche häufig gegenläufige Ziele haben, ein, • würdigen die Komplexität des Systems Krankenhaus auf der Grundlage von Fallstudien und Beispielen aus der realen Krankenhauswelt, • arbeiten eigene Lösungsvorschläge aus, stellen diese im Plenum vor und erhalten ein konstruktives Feedback dazu.
7	Prerequisites	keine
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur mit MultipleChoice (60 Minuten)
11	Grading procedure	Klausur mit MultipleChoice (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Werden zu Beginn der Veranstaltung bekannt gegeben.

1	Module name 55310	Logistics consulting	5 ECTS
2	Courses / lectures	Vorlesung: Logistik Consulting (2 SWS) Übung: Logistik Consulting - Übung (2 SWS)	5 ECTS -
3	Lecturers	Prof. Dr.-Ing. Eva Maria Hartmann Hendrik Birkel	

4	Module coordinator	Evi Hartmann
5	Contents	Im ersten Teil der Veranstaltung werden theoretische und empirische Grundlagen der Organisationsentwicklung, des geplanten Wandels und der Berater-Klienten-Beziehung besprochen und auf den Bereich des Logistik Consulting übertragen. Im zweiten Teil werden typische Problemstellungen für Logistikberater erläutert und ein Überblick über Standardwerkzeuge und Techniken zu deren Lösung gegeben. Ergänzende Gastvorträge von Referentinnen bzw. Referenten aus der Praxis des Logistik Consultings sollen einen Überblick über die Vielfalt der Branche geben.
6	Learning objectives and skills	Die Studierenden verfügen über Kompetenzen, die für die Bewältigung von Situationen im Beratungsalltag notwendig sind. Sie entdecken u.a. typische Problemstellungen von Consulting-Projekten sowie deren erfolgreiche Bearbeitung.
7	Prerequisites	Produktions- und Supply Chain Management
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten) Fallstudie(n)
11	Grading procedure	Klausur (60%) Fallstudie(n) (40%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Wird im Kurs bekanntgegeben.

1	Module name 56399	Ludwig Erhard Symposium	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	
5	Contents	no content description available!
6	Learning objectives and skills	no learning objectives and skills description available!
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Portfolio
11	Grading procedure	Portfolio (100%)
12	Module frequency	no Module frequency information available!
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	?? Semester (keine Angaben zur Dauer des Moduls hinterlegt)
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 57060	Managing global projects and information technology	5 ECTS
2	Courses / lectures	Vorlesung: Managing Global Projects (2 SWS) Vorlesung: Managing Information Technology (0 SWS)	2,5 ECTS 2,5 ECTS
3	Lecturers	Prof. Dr. Michael Amberg Nils Kemmerzell Mark Kram Tobias Clement	

4	Module coordinator	Prof. Dr. Michael Amberg Tuba Karatas Doris Zinkl
5	Contents	<p>Lect1/Ex1:</p> <p>The traditional role of the Chief Information Officer (CIO) as gatekeeper of technology and protector of corporate information asset activities is changing. Next to the daily duties to keep the IT operations and projects running often facing shrinking budget constraints an enterprise IT manager becomes an important business partner in supporting the transformation of the traditional business to the digital age.</p> <p>The course has a strong focus on the role of IT within different types of enterprises and highlights IT from two different angles: IT as organizational function and IT as driver of organizational transformation.</p> <p>The lecture is divided into two parts</p> <p>(1) IT Management in enterprises</p> <p>(2) IT-driven business models</p> <p>Lect2/Ex2:</p> <p>Increasing globalization of business operations and the high importance of project structures for global operations force companies worldwide to develop and strengthen their capabilities for managing global projects. Therefore, future professionals capable of successfully coordinating projects across multiple countries and cultures will have excellent career prospects. To prepare students for the task of managing global projects, the course will focus on the following topics:</p> <ul style="list-style-type: none"> • Characteristics and organization of global projects • Cultural influences (effects and remedies) • Controlling of globally distributed projects • Challenges of IS outsourcing/offshoring projects

		<ul style="list-style-type: none"> • IIS exam-no. 70603 Lect1/Ex1: Managing information technology (2 SWS) 2,5 ECTS - Written assignment (100%) --- Vorlesung1/Übung1: Hausarbeit (100%) • IIS exam-no. 70604 Lect2/Ex2: Managing global projects (2 SWS) 2,5 ECTS - Presentation (2 x 15 min. – 33,33%), class participation (33,33%) and discussion paper (2 x 1 Page) --- Vorlesung2/Übung2: Präsentation (2 x 15 Min. – 33,33%), Diskussionsbeitrag (33,33%), Diskussionspapier (2 x 1 Seite – 33,33%)
11	Grading procedure	<p>schriftlich/mündlich (50%) Hausarbeit (50%)</p> <ul style="list-style-type: none"> • Lect1/Ex1: 50% of module score --- Vorlesung1/ Übung1: 50 % der Modulnote • Lect2/Ex2: 50% of module score --- Vorlesung2/ Übung2: 50 % der Modulnote
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	<ul style="list-style-type: none"> • <ul style="list-style-type: none"> ◦ Carr, N. G. (2003): IT doesnt matter. Harvard Business Review, 81(5), 419, 128. ◦ Christensen, C. M., & Overdorf, M. (2000). Meeting the Challenge of Disruptive Change. Harvard Business Review, 78(2), 6676. • <ul style="list-style-type: none"> ◦ Binder J.: Global Project Management: Communication, Collaboration and Management Across Borders. Gower Publishing Ltd, ISBN: 0566087065.

1	Module name 57041	Managing IT-enabled business	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	
5	Contents	no content description available!
6	Learning objectives and skills	no learning objectives and skills description available!
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (90 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	no Module frequency information available!
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	?? Semester (keine Angaben zur Dauer des Moduls hinterlegt)
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 54850	Media systems: Structures and processes	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Prof. Dr. Adrian Meier Prof. Dr. Reimar Zeh
5	Contents	<ul style="list-style-type: none"> • Mediensysteme • Medienpolitik • Medienökonomie • Medienrecht • Mediengeschichte • Medieninhalte • Medien und ÖffentlichkeitProduktion massenmedialer Inhalte
6	Learning objectives and skills	<p>Die Studierenden</p> <ul style="list-style-type: none"> • erwerben fundierte Kenntnisse über Mediensysteme, Medienpolitik, Medienökonomie und Medienrecht • erwerben durch die Auseinandersetzung mit dem Thema und die regelmäßige Diskussion mit Mitstudierenden und Fachvertretern Problemlösungs-, Kommunikations- und Medienkompetenzen, die Bedeutung für unterschiedliche Berufsfelder im Bereich Kommunikation und Medien besitzen • entwickeln die Fähigkeit, aktuelle medienpolitische Probleme zu analysieren und zu lösen • können international vergleichende Forschungsdesigns entwerfen, anwenden und ebenso vorgebrachte Forschungsdesigns von Mitstudierenden und Fachvertretern bewerten und angemessen rückmelden.
7	Prerequisites	Keine. Die Anmeldung erfolgt über StudOn.
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Hausarbeit Präsentation
11	Grading procedure	Hausarbeit (50%) Präsentation (50%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch oder Englisch
16	Bibliography	no Bibliography information available!

1	Module name 57500	Negotiation Skills based on the Zurich Negotiating Model	5 ECTS
2	Courses / lectures	Seminar: Ma-Sem: Negotiation Skills (2 SWS)	5 ECTS
3	Lecturers		

4	Module coordinator	Prof. Dr. Gian Luca Gardini
5	Contents	<p>We cannot not negotiate - if we like it or not, we have to negotiate. As soon as we need the agreement of somebody in order to reach our own goal, we have to negotiate. The question is, how we can influence the negotiating process towards a solution which satisfies my interests as well as those of my counterpart. Especially in long-lasting relationships it is important to achieve a sustained Win-Win-Solution based on commonly shared values. Only then will both parties stick to the agreement and are willing to continue a good relationship with the other side.</p> <p>The Zurich Negotiating Model® / ZNM is based on the principles of the common Win-Win-Philosophy, which focusses on substance and relationship. The ZNM broadens this scope to include personality and values. Only in the combination of these four elements is the key for a sustainable success. As a comprehensive model for orientation and action in the negotiating process, as well as a tool for reflection and analysis during preparation or follow-up, the Zurich Negotiating Model® offers fresh options for a specific approach to overcoming resistance during difficult negotiations.</p>
6	Learning objectives and skills	The participants learn a repertoire of skills for the methodical preparation, conduct and review of negotiations and have opportunities to engage in active training, with the option of basing this on situations they have experienced themselves.
7	Prerequisites	None
8	Integration in curriculum	Semester: 1
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

1	Module name 52553	Organizational creativity	5 ECTS
2	Courses / lectures	No courses / lectures available for this module! Wird ab dem WS 2022/23 nicht mehr angeboten!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Prof. Dr. Kai-Ingo Voigt
5	Contents	<p>Kreativität ist nicht nur eine bedeutende persönliche Fähigkeit, sondern auch der Ursprung von Ideen, die von Unternehmen wirtschaftlich umgesetzt werden. Im Rahmen dieser Veranstaltung werden Theorien und praktische Konzepte der organisationalen Kreativität präsentiert und diskutiert. Dabei werden die Grundlagen von Kreativität auf individueller, teambezogener und organisationaler Ebene eingeordnet. Ziel ist es, das Verständnis für Kreativität, die für die Entwicklung von Produkten, Dienstleistungen und Geschäftsmodellen notwendig ist, zu vermitteln. Die Veranstaltung wird komplementiert durch die Bearbeitung von Fallstudien in Kleingruppen sowie Gastvorträgen oder Exkursionen.</p> <p>Das Kursprogramm setzt sich wie folgt zusammen:</p> <ul style="list-style-type: none"> • Kreativität als Wettbewerbsfaktor • Individuelle Kreativität • Teamkreativität • Organisationale Kreativität
6	Learning objectives and skills	<p>Die Studierenden erlernen die Kernkonzepte der organisationalen Kreativität. Sie lernen, Ihre eigene Kreativitätsfähigkeit zu verstehen und wissen, wie Sie diese für sich selbst, in Teams und in Unternehmen einbringen und fördern können.</p> <p>Durch die Bearbeitung der Fallstudien in Kleingruppen wird das Übernehmen herausgehobener Verantwortung sowie die fachliche Weiterentwicklung der Studierenden gefördert.</p>
7	Prerequisites	Erfolgreich abgelegte Veranstaltung im Bereich Innovationsmanagement
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Fallstudie(n) Klausur (60 Minuten)
11	Grading procedure	Fallstudie(n) (50%) Klausur (50%)
12	Module frequency	nicht in diesem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Sawyer, R. K. (2012) Explaining Creativity: The Science of Human Innovation. 2nd ed. Oxford University Press. Niku, S. B. (2008) Creative

	Design of Products and Systems. Hoboken, NJ: John Wiley & Sons. Von Stamm, B. (2008) Managing innovation, design and creativity. 2nd ed. Hoboken, NJ: John Wiley & Sons.
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1	Module name 56422	Organizing for digital transformation	5 ECTS
2	Courses / lectures	Vorlesung mit Übung: Organizing Digital Transformation (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Kathrin Möslein	

4	Module coordinator	Prof. Dr. Kathrin Möslein
5	Contents	<p>The course focusses on dynamics in organizational transformation driven through information technology (IT) and consists of two parts.</p> <p>The first part introduces the topic from an industrial perspective and explores the re-organization of value streams in the course of the digital transformation. Teaching in this part includes contributions from a German automotive company. Students will work in a project-oriented mode for half the lecture and then present their results.</p> <p>The second part takes the perspective of academic research on the organization of the digital transformation. It introduces different theoretical frameworks to gain a deeper understanding of the phenomenon and explores its implications for global business structures. Students write a short essay to show what they have learned.</p> <p>Together, the lecture allows the students to gain theoretical knowledge on the digital transformation and acquire practical problem-solving skills as well to work effectively on innovative projects in the field.</p>
6	Learning objectives and skills	<p>The students</p> <ul style="list-style-type: none"> • are familiar with different theories of works systems and service systems and their practical application • know more about the contribution of information technology in managing complex innovation activities • have an improved understanding of the global IT Industry and various strategies that are used • can identify and unravel the business problem in a case study and actively take part in class discussions
7	Prerequisites	<ul style="list-style-type: none"> • general knowledge of digital technology and their economic applications • basic understanding of simple software applications • first experience with team projects
8	Integration in curriculum	Semester: 2
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Präsentation Seminararbeit
11	Grading procedure	Präsentation (30%) Seminararbeit (70%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester

15	Teaching and examination language	Englisch
16	Bibliography	None

1	Module name 54650	Performance management in teams	5 ECTS
2	Courses / lectures	Seminar: VHB-Kurs "Performance Management in Teams" (0 SWS) Tutorium: Tutorium zum VHB-Kurs "Performance Management in Teams" (0 SWS)	5 ECTS -
3	Lecturers	Dr. Colin Roth Prof. Dr. Klaus Moser	

4	Module coordinator	Prof. Dr. Klaus Moser
5	Contents	<p>Performance management is a comprehensive systematic approach aimed at aligning the performance of groups and individuals with organizational goals and strategy and at achieving continuous improvement. Strategically derived performance indicators and motivational interventions such as goal setting, feedback, and participation are core elements of performance management. This course covers several topics that are relevant for the design of effective performance management systems. Furthermore, by focusing on an evidence-based approach, students will learn how to derive and assess indicators of success and how these contribute to organizational success.</p> <p>In a case study, students will learn how to use the Productivity Measurement and Enhancement System (ProMES) which is already used by practitioners.</p> <p>This course will focus on:</p> <ul style="list-style-type: none"> • motivational theories and their role for productivity management in organizations • basic knowledge on performance measurement and discussion of critical aspects • practical use and development of an own ProMES system (in groups of students)
6	Learning objectives and skills	Students will learn about theories and approaches of performance assessment in organizations. They will also acquire knowledge concerning the prerequisites of successful productivity management. Furthermore, they will develop a productivity management system on their own and practice how to implement and evaluate organizational interventions that focus on productivity.
7	Prerequisites	Basic knowledge of assessment and analytical procedures of the social sciences, basic knowledge of scientific work, willingness to read extensive texts in English, English skills (minimum level: UNICERT II).
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Kurztest Fallstudie(n)

		Klausur (60 Minuten)
11	Grading procedure	Kurztest (0%) Fallstudie(n) (0%) Klausur (100%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 0 h Independent study: 150 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Pritchard, R. D. Weaver, S. J., & Ashwood, E. L. (2012). Applied Psychology Series: Evidence-based productivity improvement: A practical guide to the Productivity Measurement and Enhancement System (ProMES). London: Routledge.

1	Module name 53021	Personnel psychology	5 ECTS
2	Courses / lectures	Übung: Übung zur Personalpsychologie (0 SWS) Vorlesung: Personalpsychologie (2 SWS)	2 ECTS -
3	Lecturers	Anett Eskofier Dr. Katharina Ebner Dr. Nathalie Galais Prof. Dr. Klaus Moser	

4	Module coordinator	Prof. Dr. Klaus Moser
5	Contents	<ul style="list-style-type: none"> Vertiefende Wissensvermittlung zu Grundfragen, theoretischen Grundlagen und konkreten Instrumenten der Personalarbeit in Organisationen aus psychologischer (verhaltenswissenschaftlicher) Sicht Kennen lernen und Bewerten aktueller Instrumente und
6	Learning objectives and skills	Die Studierenden besitzen detaillierte Kenntnisse über Theorien und Methoden der Personalarbeit (Schwerpunkt: Individuum). Sie können die operativen Fragen und Methoden in das strategische Management eines Unternehmens einordnen. Sie können die vorgestellten Theorien, Methoden und Verfahren kritisch reflektieren und beurteilen. Sie können Wissen und Fertigkeiten in der Praxis anwenden um Probleme aufzuzeigen und Lösungen zu entwickeln. Sie wissen, wie Methoden und Instrumente entwickelt und rigoros evaluiert werden können.
7	Prerequisites	Grundkenntnisse sozialwissenschaftlicher Erhebungsmethoden und von Korrelations- und Regressionsrechnung, Präsentationstechniken, Bereitschaft zur Lektüre umfangreicher Materialien für die Übung
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Diskussionsbeitrag Leistungsschein Klausur (90 Minuten)
11	Grading procedure	Diskussionsbeitrag (0%) Leistungsschein (0%) Klausur (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Schuler, H. & Kanning, U. P. (Hrsg.) (2014). Lehrbuch der Personalpsychologie (3. Auflage). Göttingen: Hogrefe.

1	Module name 57110	Platform strategies	5 ECTS
2	Courses / lectures	Vorlesung: Platform Strategies (2 SWS)	5 ECTS
3	Lecturers	Prof. Raghavan Srinivasan Julian Kurtz Prof. Dr. Angela Roth Prof. Dr. Kathrin Möslin	

4	Module coordinator	Prof. Dr. Kathrin Möslin
5	Contents	<p>The course builds on the platform and network aspects in core strategy and aims to highlight the specific strategies for firms operating in multi-sided-markets. The course will cover most relevant concepts around platforms such as network effects, and how network effects impact/ create new business models. Core issues around platform-mediated network firms, such as standards, pricing, envelopment, and competition dynamics will be discussed.</p> <p>The course will be taught through a set of cases that ensures that participants appreciate the multi-dimensional nature of managing in network businesses.</p>
6	Learning objectives and skills	<p>The students</p> <ul style="list-style-type: none"> • can identify and unravel the business problem in a case study and actively take part in class discussions • can describe platform intermediation in two sided markets, platform dominance and Winner-takes-all dynamics • can develop strategies for creating platform mediated networks and understand pricing in these businesses
7	Prerequisites	None
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	schriftlich Projekt-/Praktikumsbericht
11	Grading procedure	schriftlich (50%) Projekt-/Praktikumsbericht (50%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	<p>Klemperer, P. 2005. Network effects and switching costs. In Durlauf, S.N. & Blume, L.E. (Eds.), The new palgrave dictionary of Economics, Palgrave Macmillan. Eisenmann T., Parker, G., & Van Alstyne, M. 2006. Strategies for two-sided markets. Harvard Business Review Oct. 2006. Hidding, G.J., Williams, J. & Sviokla, J.J. 2011. How platform leaders win, Journal of Business Strategy, 32, 2, 29-37. Suarez, F.F. & Kirtley, J. 2012. Dethroning an established platform, MIT Sloan</p>

		<p>Management Review, Summer 2012. The following books are suggested for the advanced reader on the basics on network economics. Shy O. 2001. The Economics of Network Industries, Cambridge University Press: Cambridge, England. Gawer A, Cusumano M. 2002. Platform Leadership: How Intel, Microsoft, and Cisco Drive Industry Innovation. Harvard Business School Press: Boston, MA. Evans D, Hagiu, A, Schmalensee, R. 2006. Invisible Engines: How Software Platforms Drive Innovation and Transform Industries, MIT Press, Boston, MA. * The cases for each lecture are to be decided.</p>
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1	Module name 86610	Practical seminar	5 ECTS
2	Courses / lectures	Seminar: Praxisseminar mit Prof. Dr. Heinrich v. Pierer (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Kai-Ingo Voigt Prof. Dr. Heinrich Pierer Dr. Oscar Pakos Michael Mertel	

4	Module coordinator	Prof. Dr. Kai-Ingo Voigt
5	Contents	In dem Seminar erarbeiten die Studierenden zu wechselnden Rahmenfragestellungen in Gruppen eigenständig Seminararbeiten deren Ergebnisse im Rahmen von zwei Blockterminen vorgetragen, verteidigt und diskutiert werden.
6	Learning objectives and skills	Die Studierenden erarbeiten in Gruppen weitgehend selbstgesteuert und autonom Analysen zu komplexen betriebswirtschaftlichen Fragestellungen. Hierzu führen die Studierenden Dokumentanalysen und Literaturrecherchen durch und entscheiden weitgehend eigenständig über die zu verwendenden Analysemethoden. Das Ziel ist die Erarbeitung, Strukturierung und Darstellung von detailliertem und spezialisiertem Wissen auf dem aktuellen Erkenntnisstand zu der jeweils ausgeschriebenen Fragestellung. Die erarbeiteten Ergebnisse werden anschließend gemeinsam von der Gruppe in dem Seminar vertreten und vor Fachvertreterinnen und -vertretern verteidigt.
7	Prerequisites	Erfolgreich abgeschlossene Assessmentphase
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Hausarbeit Präsentation
11	Grading procedure	Hausarbeit (70%) Präsentation (30%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Kursspezifische Literatur

1	Module name 56080	Practical seminar	5 ECTS
2	Courses / lectures	Praxisseminar: Praxisseminar "Data Visualization in Tableau" (2 SWS)	5 ECTS
3	Lecturers	Andrea Pescher	

4	Module coordinator	Prof. Dr. Nicole Koschate-Fischer
5	Contents	Das Praxisseminar beinhaltet die eigenständige Bearbeitung einer praxisbezogenen Aufgabenstellung (in der Regel in Kooperation mit einem Praxispartner).
6	Learning objectives and skills	Im Praxisseminar zeigen die Studierenden, dass sie in der Lage sind, ihre zuvor erworbenen theoretischen und methodischen Kompetenzen eigenständig auf eine praxisrelevante Aufgabenstellung anzuwenden. Hierbei müssen die Studierenden eigenständig die Strukturierung, Analyse, Bewertung und Entwicklung einer wissenschaftlich und methodisch fundierten Lösung zur Aufgabenstellung erarbeiten. Die Studierenden sind in der Lage, mithilfe ihres spezialisierten und vertieften Fachwissens Ideen und Konzepte zur Lösung dieses wissenschaftlichen Problems zu entwickeln. Dabei müssen sich die Studierenden neben aktuellen und sehr spezifischen Marketingkenntnissen auch Fachkenntnisse angrenzender Disziplinen (z.B. Wirtschaftsinformatik u.v.w.) eigenständig erschließen. Die Studierenden führen das Projekt auf der Basis breiter und spezialisierter Forschungsmethodik durch. Die Lernprozesse können sie dabei selbstständig gestalten, reflektieren und methodisch erweitern.
7	Prerequisites	Nach Maßgabe der anbietenden Lehrstühle. Die Teilnehmerzahl ist begrenzt. Bei mehr Anmeldungen als verfügbaren Plätzen werden Studierende, bei denen die Veranstaltung zum Kernbereich gehört, vorrangig behandelt. Bitte informieren Sie sich über die Anmeldeformalität auf der Homepage des Lehrstuhls.
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit+Vortrag
11	Grading procedure	Seminararbeit+Vortrag (100%)
12	Module frequency	Unregelmäßig
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 55521	Practical seminar with Prof. Dr. Heinrich v. Pierer	5 ECTS
2	Courses / lectures	Seminar: Praxisseminar mit Prof. Dr. Heinrich v. Pierer (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Kai-Ingo Voigt Prof. Dr. Heinrich Pierer Dr. Oscar Pakos Michael Mertel	

4	Module coordinator	Prof. Dr. Kai-Ingo Voigt
5	Contents	In dem Seminar erarbeiten die Studierenden zu wechselnden Rahmenfragestellungen in Gruppen eigenständig Seminararbeiten deren Ergebnisse im Rahmen von zwei Blockterminen vorgetragen, verteidigt und diskutiert werden.
6	Learning objectives and skills	<p>Die Studierenden erarbeiten in Gruppen weitgehend selbstgesteuert und autonom Analysen zu komplexen betriebswirtschaftlichen Fragestellungen. Hierzu führen die Studierenden Dokumentanalysen und Literaturrecherchen durch und entscheiden weitgehend eigenständig über die zu verwendenden Analysemethoden. Das Ziel ist die Erarbeitung, Strukturierung und Darstellung von detailliertem und spezialisiertem Wissen auf dem aktuellen Erkenntnisstand zu der jeweils ausgeschriebenen Fragestellung. Die erarbeiteten Ergebnisse werden anschließend gemeinsam von der Gruppe in dem Seminar vertreten und vor Fachvertretern verteidigt.</p> <p>Durch die Bearbeitung der Fallstudien in Kleingruppen wird das Übernehmen herausgehobener Verantwortung sowie die fachliche Weiterentwicklung der Studierenden gefördert.</p>
7	Prerequisites	Keine
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Hausarbeit Präsentation
11	Grading procedure	Hausarbeit (70%) Präsentation (30%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Kursspezifische Literatur.

1	Module name 54262	Principles of marketing II	5 ECTS
2	Courses / lectures	Seminar: Produkt- und Preismanagement (2 SWS) Übung: Produkt- und Preismanagement ÜB (1 SWS)	5 ECTS -
3	Lecturers	Prof. Dr. Nicole Koschate-Fischer	

4	Module coordinator	Prof. Dr. Nicole Koschate-Fischer
5	Contents	<p>Das Modul vermittelt sowohl wissenschaftliche Grundlagen als auch spezialisiertes und vertieftes Fachwissen aus den Bereichen Produkt- und Preismanagement. Der Inhalt orientiert sich an der aktuellen Marketingforschung und bezieht empirische Forschungserkenntnisse ein. Studierende erhalten ein vertieftes Verständnis für die Aspekte des Produkt- und Preismanagements und deren Besonderheiten. Außerdem werden Kenntnisse über die praktische Anwendung des Produkt- und Preismanagements sowie Implikationen für Unternehmen vermittelt.</p> <p>Produktmanagement beschäftigt sich insbesondere mit:</p> <ul style="list-style-type: none"> • Grundlegenden Aspekten des (digitalen) Produktmanagements • Innovationsmanagement • Projektmanagement • Management etablierter Produkte • Markenmanagement <p>Preismanagement behandelt:</p> <ul style="list-style-type: none"> • Allgemeine Grundlagen des Preismanagements • Grundlagen der klassischen Preistheorie • Verhaltenswissenschaftliche Grundlagen • Preisbestimmung • Preisdurchsetzung
6	Learning objectives and skills	<p>Die Studierenden können in vertiefter und kritischer Weise Konzepte, Theorien, Besonderheiten und Methoden aus den Bereichen Produkt- und Preismanagement erläutern, anwenden und bewerten. Auf Grundlage ihres Wissens sind die Studierenden dazu befähigt, mögliche Problemfelder in den beiden Bereichen selbständig zu identifizieren und eigenständige Ideen und Konzepte zur Lösung wissenschaftlicher und beruflicher Probleme zu entwickeln und diese mit Blick auf deren Bedeutung und Auswirkung zu hinterfragen.</p> <p>Zudem sind die Studierenden in der Lage, eigenständig zu entscheiden, welche quantitativen Methoden aus den Bereichen Produkt- und Preismanagement für welche Fragestellungen geeignet sind und diese Methoden anwenden. Dafür müssen sie die Eignung und Voraussetzungen zur Anwendung der Methode unter Berücksichtigung alternativer Methoden beurteilen sowie die Methode adäquat anwenden.</p>
7	Prerequisites	keine
8	Integration in curriculum	no Integration in curriculum available!

9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Leistungsschein Klausur (60 Minuten)
11	Grading procedure	Leistungsschein (0%) Klausur (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 50 h Independent study: 100 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	<p>Diller, H. (2021), Pricing: Prinzipien und Prozesse der betrieblichen Preispolitik, 5. Aufl., Stuttgart.</p> <p>Homburg, Ch. (2020), Marketingmanagement: Strategie - Instrumente - Umsetzung - Unternehmensführung, 7. Aufl., Wiesbaden.</p> <p>Monroe, K. B. (2003), Pricing - Making Profitable Decisions, 3rd ed., Boston.</p> <p>Simon, H., Fassnacht, M. (2016), Preismanagement - Strategie, Analyse, Entscheidung, Umsetzung, 4. Aufl., Wiesbaden.</p>

1	Module name 54050	Principles of marketing IV: Marketing seminar	5 ECTS
2	Courses / lectures	Seminar: Marketingseminar (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Nicole Koschate-Fischer	

4	Module coordinator	
5	Contents	no content description available!
6	Learning objectives and skills	no learning objectives and skills description available!
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit
11	Grading procedure	Seminararbeit (100%)
12	Module frequency	no Module frequency information available!
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	?? Semester (keine Angaben zur Dauer des Moduls hinterlegt)
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 54062	Principles of marketing V	5 ECTS
2	Courses / lectures	Seminar: Marketingseminar (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Andreas Fürst	

4	Module coordinator	Prof. Dr. Andreas Fürst
5	Contents	Die Studierenden arbeiten sich in eine aktuelle Fragestellung in der Marketingforschung ein (z.B. auf den Gebieten Kundenmanagement, Industriegütermarketing und Vertriebspolitik).
6	Learning objectives and skills	<p>Die Studierenden können weitgehend eigenständig Forschungsfragen mit Hilfe qualitativer oder quantitativer Methoden beantworten.</p> <p>Die Studierenden können sich eigenständig Wissen über wissenschaftliche Fachthemen erschließen und dieses anwenden. Sie können wissenschaftliche Studien aus international referierten Marketingjournals kritisch reflektieren und Studienergebnisse in den Gesamtkontext einordnen sowie deren Beitrag zur wissenschaftlichen Forschung gewichten. Die Studierenden können eigenständige Ideen zur Lösung wissenschaftlicher Probleme entwickeln und verteidigen. Die Studierenden können die Ergebnisse ihrer Ausarbeitungen auf einem wissenschaftlichen Niveau präsentieren und bereichsspezifische wie auch übergreifende Diskussionen führen.</p> <p>Die Studierenden können im Hinblick auf die Anfertigung der Masterarbeit Ziele für die eigene Entwicklung definieren sowie eigene Stärken und Schwächen reflektieren.</p>
7	Prerequisites	Studien- und Prüfungsleistungen aller Pflichtmodule des 1. Semesters erfolgreich erbracht. Die Teilnehmerzahl ist begrenzt. Bei mehr Anmeldungen als verfügbaren Plätzen werden Studierende, bei denen die Veranstaltung zum Pflichtbereich gehört, vorrangig behandelt. Bitte informieren Sie sich über die Anmeldeformalitäten auf der Homepage des Lehrstuhls.
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit
11	Grading procedure	Seminararbeit (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Literaturangaben erfolgen durch den Lehrstuhl vor Beginn des Semesters.

1	Module name 54072	Principles of marketing VI	5 ECTS
2	Courses / lectures	Hauptseminar: Marketingseminar (Master) (4 SWS)	-
3	Lecturers	Prof. Dr. Martina Steul-Fischer	

4	Module coordinator	Prof. Dr. Martina Steul-Fischer
5	Contents	Die Studierenden arbeiten sich in eine aktuelle Fragestellung der Marketingforschung ein (z.B. auf den Gebieten Dienstleistungsmarketing, Finanzdienstleistungsmarketing, Kunden- und Vertriebsmanagement).
6	Learning objectives and skills	Die Studierenden können weitgehend eigenständig Forschungsfragen mit Hilfe qualitativer oder quantitativer Methoden beantworten. Die Studierenden können sich eigenständig Wissen über wissenschaftliche Fachthemen erschließen und dieses anwenden. Sie können wissenschaftliche Studien aus international referierten Marketingjournals kritisch reflektieren und Studienergebnisse in den Gesamtkontext einordnen sowie deren Beitrag zur wissenschaftlichen Forschung gewichten. Die Studierenden können eigenständige Ideen zur Lösung wissenschaftlicher Probleme entwickeln und verteidigen. Die Studierenden können die Ergebnisse ihrer Ausarbeitungen auf einem wissenschaftlichen Niveau präsentieren und bereichsspezifische wie auch übergreifende Diskussionen führen. Die Studierenden können im Hinblick auf die Anfertigung der Masterarbeit Ziele für die eigene Entwicklung definieren sowie eigene Stärken und Schwächen reflektieren.
7	Prerequisites	Studien- und Prüfungsleistungen aller Pflichtmodule des 1. Semesters erfolgreich erbracht. Die Teilnehmerzahl ist begrenzt. Bei mehr Anmeldungen als verfügbaren Plätzen werden Studierende, bei denen die Veranstaltung zum Pflichtbereich gehört, vorrangig behandelt. Bitte informieren Sie sich über die Anmeldeformalitäten auf der Homepage des Lehrstuhls.
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit
11	Grading procedure	Seminararbeit (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Literaturangaben erfolgen durch den Lehrstuhl vor Beginn des Semesters.

1	Module name 53672	Problem solving and communication	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	
5	Contents	no content description available!
6	Learning objectives and skills	no learning objectives and skills description available!
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Präsentation
11	Grading procedure	Präsentation (100%)
12	Module frequency	no Module frequency information available!
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	?? Semester (keine Angaben zur Dauer des Moduls hinterlegt)
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 54760	Process analytics (PA)	5 ECTS
2	Courses / lectures	Tutorium: Process Analytics (0 SWS) Vorlesung: Process Analytics (0 SWS)	- -
3	Lecturers	Prof. Dr. Martin Matzner	

4	Module coordinator	Annina Ließmann Prof. Dr. Martin Matzner Sven Weinzierl
5	Contents	<p>The course deals with data-driven analysis of business processes. Therefore, different technical, organizational and business aspects of process improvement are discussed with Process Mining being at the center of attention.</p> <p>The module has a strong practical focus and encourages students to apply methods and concepts learned during the lecture.</p> <p>In the group project the students will apply their knowledge using state-of-the-art process mining tools (e.g., Celonis).</p>
6	Learning objectives and skills	<p>The students</p> <ul style="list-style-type: none"> capture the concepts around process improvement and recognize the potentials for organizations understand technical aspects of data-driven process analysis know about state-of-the art technologies for process mining apply technologies for data extraction and analysis in a practical setting analyze a business process and develop a business case for process improvements <p>work in groups and present their results together</p>
7	Prerequisites	<p>Beneficial:</p> <ul style="list-style-type: none"> Basic understanding of business processes and process notations / modelling
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten) Präsentation
11	Grading procedure	Klausur (30%) Präsentation (70%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch

16	Bibliography	None
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1	Module name 57410	Product innovation management in emerging markets	5 ECTS
2	Courses / lectures	Seminar: Product Innovation Management in Emerging Markets (vhb) (2 SWS)	5 ECTS
3	Lecturers	Rabab Saleh Prof. Dr. Peter Bican	

4	Module coordinator	Prof. Dr. Peter Bican Annette Bilgram	
5	Contents	<p>This course is an online course, which is included in the curriculum of the Virtuelle Hochschule Bayern (vhb). Hence, this course will be conducted online only. Attendance is only required for examination (see section method of examination).</p> <p>The course Product Innovation Management in Emerging Markets is intended for future managers and entrepreneurs who want to understand the trends in the management of innovation in an emerging markets context.</p> <p>The course includes a combination of online lectures, videos, keynotes and case studies in which participants study the management of innovation in emerging economies. Course contents include:</p> <ul style="list-style-type: none"> • An introduction to product innovation management in emerging markets • Basic definitions and concepts of emerging markets as well as innovation • Classification and case studies of innovations originating from emerging markets: e.g. frugal innovation, jugaad and reverse innovation • A discourse about the transformation of research and development (R&D) strategies and innovation strategies of Multinationals <p>Currents trends and future outlook on the innovation management in emerging markets</p>	
6	Learning objectives and skills	<p>Students will:</p> <ul style="list-style-type: none"> • become familiar with the scientific literature about innovation management in emerging markets. • understand basic concepts of innovation and emerging markets. • learn different types of innovations originating from emerging markets. • apply their knowledge about innovation in emerging markets in case studies. <p>learn to apply the case study method as part of an interdisciplinary team (group presentation).</p>	

7	Prerequisites	Basic understanding of general management and innovation management topics (Bachelor level).
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Präsentation Fallstudie(n)
11	Grading procedure	Präsentation (40%) Fallstudie(n) (60%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	<p>Radjou, N., & Prabhu, J. (2015), Frugal Innovation: How to Do More with Less. London: Profile Books. Govindarajan V. and Trimble C. (2012), Reverse Innovation, Harvard Business Review Press</p> <p>Radjou, N. and J. Prabhu (2015) Frugal innovation: how to do more with less. London: Profile Books</p> <p>Radjou, N. and J. Prabhu (2015) Frugal innovation: how to do more with less. London: Profile Books</p> <p>Brem A. and Viardot E. (2013), Evolution of Innovation Management, Palgrave Macmillan</p> <p>Agarwal, N., Grottke, M., Mishra, S., & Brem, A. (2017). A systematic literature review of constraint-based innovations: state of the art and future perspectives. IEEE Transactions on Engineering Management, 64(1), 3-15.</p> <p>Agarwal, N., & Brem, A. (2017). Frugal innovation-past, present, and future. IEEE Engineering Management Review, 45(3), 37-41.</p> <p>Agarwal, N., Chakrabarti, R., Brem, A., & Bocken, N. (2018). Market driving at Bottom of the Pyramid (BoP): An analysis of social enterprises from the healthcare sector. Journal of Business Research, 86, 234-244</p>

1	Module name 53422	Production and supply chain management	5 ECTS
2	Courses / lectures	Übung: Übung Produktions- & Supply Chain Management (2 SWS) Tutorium: Stud. Tutorium: Produktions- und Supply Chain Management (1 SWS) Vorlesung: Produktions- & Supply Chain Management (2 SWS)	- - 5 ECTS
3	Lecturers	Prof. Dr.-Ing. Eva Maria Hartmann Christopher Münch Christoph Küffner	

4	Module coordinator	Evi Hartmann Christopher Münch
5	Contents	Unternehmerisches Handeln mit dem Ziel der Wertschöpfung vollzieht sich in Prozessen. Dieser Kurs macht mit den Grundlagen, Konzepten und Methoden des Produktions- und Supply Chain Managements vertraut. Der Kurs ist eine Kombination aus Vorlesungen und Diskussion von aktuellen Forschungsarbeiten im Rahmen von Übungen. Zusätzlich werden in den Übungen Berechnungen unterschiedlicher Vorlesungsschwerpunkte durchgeführt.
6	Learning objectives and skills	Die Studierenden beurteilen die Bedeutung von Prozessen im Unternehmen. Sie haben die Fähigkeit, Prozesse im Sinne der Wertschöpfung zielgerichtet zu gestalten. Die Studierenden verfügen über die Kernkompetenzen des Prozessmanagements entlang der kompletten Wertschöpfungskette und wenden diese Kompetenzen in praxisrelevanten Übungen an.
7	Prerequisites	Keine
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur mit MultipleChoice (90 Minuten)
11	Grading procedure	Klausur mit MultipleChoice (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Wird im Kurs bekanntgegeben

1	Module name 57420	Profiting from ideas and inventions - an introduction to intellectual property rights	5 ECTS
2	Courses / lectures	Seminar: Profiting from Ideas and Inventions: An Introduction to Intellectual Property Rights (vhb) (4 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Peter Bican Carsten Guderian	

4	Module coordinator	Prof. Dr. Peter Bican Annette Bilgram
5	Contents	<p>This course is an online course, which is included in the curriculum of the Virtuelle Hochschule Bayern (VHB). Hence, this course will be conducted online only. No physical attendance is required throughout the course.</p> <p>This course targets students who want to learn how to employ their ideas, inventions, and creativity successfully in the long run, independent of the (business) context. To profit from these, intellectual assets are critical. Thereby, intellectual property (IP) such as know-how, inventions, brands, patents, and trade secrets is oftentimes the largest proportion of a firms total wealth. Not only in technology and innovation management, IP rights can guide individuals and firms alike over the life-cycle of an offering and beyond. And yet, most firms do not proactively manage these assets.</p> <p>Moreover, knowing, understanding, and applying intellectual property is not limited to firms but crucial for each individual. Entrepreneurs, artists, and other creative people can benefit immensely from dealing with this topic, especially in navigating challenges from digitalization.</p> <p>Focusing on the fundamental basics, this introductory course gives an overview of the different types of IP after portraying their historic background. Theory and central key concepts will alternate with case examples from practice. Examples span a variety of fields and types. Besides insights into application of IP rights within the business context, thematic excursions will dive into areas of entrepreneurship, emerging markets, and the digital economy and their specific application of IP.</p> <p>The key learning of this course is to deepen the understanding of intellectual property rights and their great relevance throughout daily life and in todays business world. Making use of the advantages of an online course format, this course also includes a variety of interactive and game elements as well as videos to train and deepen the course contents.</p>
6	Learning objectives and skills	<p>Students will:</p> <ul style="list-style-type: none"> Acquire a basic understanding of the different types of IPRs, their interplay, and differentiation.

		<ul style="list-style-type: none"> • Learn to understand and evaluate their practical application before and within different organizational, regional, and contextual backgrounds. • Familiarize with the functioning of intellectual property, its historic roots, and the role of intellectual property in society. • Apply their knowledge of intellectual property rights in case studies. • Analyze IP problems and cases, and apply decisions and recommendations. <p>Become familiar with the scientific literature about IPR in various (business) contexts.</p>
7	Prerequisites	None
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit Präsentation
11	Grading procedure	Seminararbeit (50%) Präsentation (50%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	<p>Bican, P.M., Guderian C.C., & Ringbeck A. (2017). Managing Knowledge in Open Innovation Processes: An Intellectual Property Perspective. <i>Journal of Knowledge Management</i>, 21 (6), 1384-1405. Brem, A. & Nylund, P. (2017). Open innovation and intellectual property rights: How do SMEs benefit from patents, industrial designs, trademarks and copyrights? <i>Management Decision</i>, 55 (6), 1285-1306. Brem, A. Nylund, P. & Schuster, G. (2016). Innovation and de facto standardization: The influence of dominant design on innovative performance, radical innovation, and process innovation. <i>Technovation</i>, 5051, 79-88. Conley J.G., Bican, P.M., & Ernst H. (2013). Value Articulation A Framework for the Strategic Management of Intellectual Property. <i>California Management Review</i>, 55 (4) (Summer 2013), 102-120. Conley J.G., Bican, P.M., & Wilkof N. (2013). Study on Patents and the Public Domain (II) Impact of Certain Enterprise Practices, World Intellectual Property Organization (WIPO) Discussion Paper. http://www.wipo.int/edocs/mdocs/mdocs/en/cdip_12/cdip_12_inf_2rev.pdf.</p>

1	Module name 52260	Quantitative risk assessment with Excel	5 ECTS
2	Courses / lectures	Seminar: Quantitative Risk Assessment with Excel (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Nadine Gatzert	

4	Module coordinator	Prof. Dr. Nadine Gatzert
5	Contents	<p>Das Seminar vermittelt fundierte und vertiefende Kenntnisse für den Einsatz des Tabellenkalkulationsprogramms Excel als Standardsoftware durch Anwendung auf die computergestützte Risikoeinschätzung und Bewertung von Unternehmen sowie verschiedenen komplexen Finanzinstrumenten.</p> <p>Hierzu werden ausgewählte Fragestellungen und Themenblöcke aus dem Bereich Insurance & Finance behandelt.</p> <p>Inhalte der Fallstudien umfassen zunächst Grundlagen zu Excel und der Monte-Carlo-Simulation. Vertiefend wird dann u.a. auf Risikomaße, die Modellierung des Aktienmarktes, die Erstellung von Risiko-Rendite-Profilen von Fonds, Derivaten, Financial Engineering, Optionsbewertung (Binomialbaum, Black-Scholes-Formel, Greeks, Volatility Smile) sowie die Maximum-Likelihood-Methode eingegangen.</p>
6	Learning objectives and skills	Studierende erwerben fundierte Kenntnisse in Excel, lernen Methoden und typische Herangehensweisen in Insurance und Finance kennen, können diese anwenden und kritisch hinterfragen.
7	Prerequisites	<p>Grundlegende Kenntnisse in Finanzierung sind hilfreich.</p> <p>Die Anmeldung erfolgt über StudOn (Termine werden auf der Lehrstuhlhomepage bekanntgegeben).</p>
8	Integration in curriculum	Semester: 2
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	<p>elektronische Prüfung (60 Minuten)</p> <p><i>Im Sommersemester besteht vorlesungsbegleitend die Möglichkeit einer freiwilligen Notenverbesserung, wobei eine Verbesserung um bis zu 0,3 Notenstufen erfolgen kann. Dazu können Studierende auf StudOn vier je ca. 10-minütige Online-Kurztests (Quizze) zur Aufbereitung des Vorlesungsstoffs bearbeiten. Die Notenverbesserung erfolgt, wenn die Quizze erfolgreich bearbeitet wurden sowie die Klausur mit der Note 4,0 oder besser bestanden wurde. Etwaige Quizzergebnisse aus dem Sommersemester werden für eine Prüfung im Wintersemester übernommen.</i></p> <p>Ohne Ableistung der Prüfungsleistung kann das mit 2 SWS bewertete Seminar als Schlüsselqualifikation im Rahmen des SQ-Moduls belegt werden. In diesem Fall besteht Anwesenheitspflicht.</p>
11	Grading procedure	elektronische Prüfung (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h

		Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Wird in der Veranstaltung bekannt gegeben.

1	Module name 56480	Research projects in international management	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Prof. Dr. Dirk Holtbrügge
5	Contents	Current issues in the field of International Management
6	Learning objectives and skills	Students acquire knowledge and competencies in the field of research. Students are able to identify and to critically reflect critical problems in the area of international management and apply advanced methods of empirical research and data analysis to develop innovative solutions.
7	Prerequisites	English language proficiency (C1)
8	Integration in curriculum	Semester: 1
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit <i>Details for the examination: Seminar paper</i>
11	Grading procedure	Seminararbeit (100%)
12	Module frequency	Unregelmäßig
13	Workload in clock hours	Contact hours: 150 h Independent study: 0 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

1	Module name 56490	Research projects in international management II	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Prof. Dr. Dirk Holtbrügge
5	Contents	Current issues in the field of International Management
6	Learning objectives and skills	Students acquire knowledge and competencies in the field of research. Students are able to identify and to critically reflect critical problems in the area of international management and apply advanced methods of empirical research and data analysis to develop innovative solutions.
7	Prerequisites	English language proficiency (C1)
8	Integration in curriculum	Semester: 1
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit <i>Details for the examination: Seminar paper</i>
11	Grading procedure	Seminararbeit (100%)
12	Module frequency	Unregelmäßig
13	Workload in clock hours	Contact hours: 150 h Independent study: 0 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	no Bibliography information available!

1	Module name 52520	Lecture series in personnel management	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Prof. Dr. Klaus Moser
5	Contents	Vorträge über aktuelle Themen aus dem Bereich Personal und Diskussion
6	Learning objectives and skills	<p>Die Studierenden lernen anhand von Praxisvorträgen und einem ausgewählten Schwerpunktthema die Inhalte der Grundvorlesungen exemplarisch anzuwenden, zu reflektieren und aus verschiedenen fachlichen Perspektiven zu diskutieren.</p> <p>Studierende setzen sich im Diskurs aktiv mit den Ansätzen der Praxis auseinander und reflektieren diese vor dem Hintergrund ihres theoretischen Wissens. Sie erproben zudem das eigenständige Erschließen zusätzlicher Literatur. Sie lernen Berufsfelder kennen und reflektieren das Ausmaß, in dem Lehrinhalte die Praxis im Bereich Personal widerspiegeln, Innovationen ermöglichen oder (angewandte) Forschungsfragen eröffnen.</p>
7	Prerequisites	Vorheriger Besuch der Module Personalmanagement und Personalpsychologie
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten) mündlich
11	Grading procedure	Klausur (100%) mündlich (0%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch oder Englisch
16	Bibliography	Wechselnde aktuelle Forschungsliteratur

1	Module name 56600	Key qualification FACT I	5 ECTS
2	Courses / lectures	<p>Kurs: Excel für Accounting und Auditing (Schlüsselqualifikationen Master) (2 SWS)</p> <p>Seminar: Quantitative Risk Assessment with Excel (2 SWS)</p> <p>Kurs: Kapitalmarktanalyse mit Refinitiv Workspace (SWS)</p> <p>Seminar: Tax Technology (2 SWS)</p> <p>Anwesenheitspflicht:</p> <p>Als Voraussetzung für die Zulassung zur Modulprüfung bzw. für den Erwerb der Studienleistung kann eine Anwesenheitspflicht vorgesehen werden. Das Bestehen einer Anwesenheitspflicht richtet sich nach der Festsetzung des bzw. der Lehrenden der betreffenden Lehrveranstaltung.</p>	<p>5 ECTS</p> <p>5 ECTS</p> <p>-</p> <p>5 ECTS</p>
3	Lecturers	<p>Prof. Dr. Klaus Henselmann</p> <p>Maico Schöne</p> <p>Prof. Dr. Nadine Gatzert</p> <p>Nicolas Webersinke</p> <p>Prof. Dr. Hendrik Scholz</p> <p>Prof. Dr. Roland Ismer</p> <p>Stefanie Güllich</p>	

4	Module coordinator	<p>Prof. Dr. Thomas Fischer</p> <p>Prof. Dr. Nadine Gatzert</p> <p>Prof. Dr. Frank Hechtner</p> <p>Prof. Dr. Klaus Henselmann</p> <p>Prof. Dr. Jochen Hoffmann</p> <p>Prof. Dr. Roland Ismer</p> <p>Prof. Dr. Hendrik Scholz</p>	
5	Contents	<p>Themen zur Förderung der überfachlichen Kompetenz.</p> <p>Eine Anrechnung von Praktika, Sprachkursen sowie von nicht fachspezifischen Veranstaltungen ist nicht möglich.</p> <p>Die aktuellen Lehrveranstaltungen sind hier zu entnehmen: https://www.fact.rw.fau.de/master-fact/im-studium/schluesselqualifikationen-fact/</p>	
6	Learning objectives and skills	Die Studierenden werden in ihrer Selbstkompetenz, Sozialkompetenz sowie Methoden-/Lernkompetenz gefördert	
7	Prerequisites	keine; bitte beachten Sie aber ggf. die individuellen Vorgaben der einzelnen Lehrstühle zu ihren Veranstaltungen.	
8	Integration in curriculum	no Integration in curriculum available!	
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172	

10	Method of examination	Die Art der Prüfungsleistung bzw. Studienleistung richtet sich nach der Festsetzung des bzw. der Lehrenden der betreffenden Lehrveranstaltung.
11	Grading procedure	Studienleistung bestanden (unbenotet)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Wird im Rahmen der Veranstaltung bekannt gegeben

1	Module name 55511	Seminar on cooperatives	5 ECTS
2	Courses / lectures	Seminar: Seminar zum Genossenschaftswesen (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Richard Reichel	

4	Module coordinator	Prof. Dr. Markus Beckmann
5	Contents	<p>Im Rahmen des Moduls wird in Kooperation mit dem Genossenschaftsverband Bayern die Genossenschaft als besondere Form der Unternehmung näher betrachtet. Ziel der Veranstaltung ist es sowohl die Bedeutung und Entwicklung der Genossenschaften aufzuzeigen, als auch auf aktuelle Forschungs- und Praxisprobleme tiefergehend einzugehen. Neben einem einführenden Teil (in Vorlesungsform), der insbesondere das Genossenschaftswesen und seine Besonderheiten aus der theoretischen Perspektive näher erläutert, ist die eigenständige Bearbeitung und Präsentation einer zuvor definierten praxisrelevanten Fragestellung weiterer Bestandteil des Seminars.</p>
6	Learning objectives and skills	<p>Im Rahmen des Moduls erhalten die Studierenden einen tiefergehenden Einblick in die aktuellen Problemfelder und Herausforderungen von genossenschaftlichen Unternehmen und verfügen somit über ein spezialisiertes und detailliertes Wissen über das Genossenschaftswesen. Durch erworbene analytische und konzeptionelle Fertigkeiten sind sie ferner in der Lage komplexe betriebswirtschaftliche Fragestellungen eigenständig zu bearbeiten und die richtigen Methoden und Strukturierungsansätze zur Bewältigung dieser Aufgaben zu finden und erfolgreich anzuwenden.</p> <p>Konkret entwickeln die Studierenden insbesondere die Fähigkeit:</p> <ul style="list-style-type: none"> • die besonderen Planungs- und Gestaltungsprobleme von Genossenschaften zu verstehen • nach relevantem Wissen und Informationen zu recherchieren, diese zu bewerten, zu verdichten und zu strukturieren sowie - die geeigneten strategischen Analyseinstrumente und -methoden zur Bewältigung des konkreten Praxisproblems zu finden, diese zielführend anzuwenden sowie • Handlungsalternativen aufzuzeigen. <p>Durch die Zusammenarbeit im Team sind die Studierenden ferner in der Lage:</p> <ul style="list-style-type: none"> • zielorientiert mit anderen zusammenzuarbeiten und vernetzt zu denken, • sich rational und verantwortungsbewusst mit Interessens- und Kommunikationskonflikten im Rahmen der Gruppenarbeit auseinanderzusetzen, aber auch mit Unterschieden in Denk- und Handlungsmustern umzugehen

		<ul style="list-style-type: none"> • in klarer und eindeutiger Weise die gewonnenen Erkenntnisse sprachlich und visuell zu vermitteln sowie überzeugend zu präsentieren • sowie komplexe fachbezogene Probleme und Lösungen gegenüber Dritten argumentativ zu vertreten
7	Prerequisites	Keine
8	Integration in curriculum	Semester: 2;4
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Hausarbeit Präsentation
11	Grading procedure	Hausarbeit (50%) Präsentation (50%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Kursspezifische Literatur

1	Module name 52271	Seminar in organizational psychology	5 ECTS
2	Courses / lectures	Seminar: Seminar zur Organisationspsychologie (2 SWS)	5 ECTS
3	Lecturers	Dr. Michael Ziegler Prof. Dr. Klaus Moser	

4	Module coordinator	Prof. Dr. Klaus Moser
5	Contents	<ul style="list-style-type: none"> • wechselnde Themen und Schwerpunkte. • Auseinandersetzung mit theoretischen Grundlagen und konkreten Instrumenten der Personalarbeit, der Arbeitspsychologie und der Organisationsentwicklung aus psychologischer (verhaltenswissenschaftlicher) Sicht
6	Learning objectives and skills	Die Studierenden demonstrieren ihren souveränen Umgang mit der einschlägigen Fachliteratur und organisationspsychologischen Theorien und Methoden. Die Studierenden erwerben fundierte Kenntnisse über Theorien und Methoden der Personalarbeit, der Arbeitspsychologie und der Organisationsentwicklung. Sie können die operativen Fragen und Methoden in das strategische Management eines Unternehmens einordnen. Sie können die bearbeiteten Theorien, Methoden und Verfahren kritisch reflektieren, beurteilen und anwenden. Sie lernen, wie Methoden und Instrumente entwickelt und rigoros evaluiert werden können.
7	Prerequisites	Grundkenntnisse sozialwissenschaftlicher Erhebungsmethoden und von Korrelations- und Regressionsrechnung bzw. Methoden der Wirtschafts- und Organisationspsychologie, Präsentationstechniken, Grundlagen des wissenschaftlichen Arbeitens, Bereitschaft zur Lektüre umfangreicher (meistens englischsprachiger) Materialien, Englischkenntnisse mindestens auf Niveau UNICERT II.
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Präsentation/Hausarbeit
11	Grading procedure	Präsentation/Hausarbeit (100%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Schuler, H. & Moser, K. (Hrsg.) (2014). Lehrbuch Organisationspsychologie (5. Auflage). Bern: Huber. Schuler, H. & Kanning, U. P. (Hrsg.) (2014), Lehrbuch der Personalpsychologie (3. Auflage). Göttingen: Hogrefe. Ulich, E. (2011). Arbeitspsychologie.

	Stuttgart: Poeschel. Hacker, W. (1998). Allgemeine Arbeitspsychologie. Bern: Huber. Aktuelle Jahrgänge der Zeitschriften Journal of Applied Psychology, Journal of Occupational and Organizational Psychology und Zeitschrift für Arbeits- und Organisationspsychologie
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1	Module name 53300	Social and web intelligence	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Dr. Pavlina Kröckel
5	Contents	no content description available!
6	Learning objectives and skills	no learning objectives and skills description available!
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit+Vortrag
11	Grading procedure	Seminararbeit+Vortrag (100%)
12	Module frequency	no Module frequency information available!
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	?? Semester (keine Angaben zur Dauer des Moduls hinterlegt)
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 53306	Social and web intelligence	5 ECTS
2	Courses / lectures	Seminar: Social and Web Intelligence (2 SWS)	5 ECTS
3	Lecturers	Dr. Pavlina Kröckel	

4	Module coordinator	Prof. Dr. Freimut Bodendorf Dr. Pavlina Kröckel
5	Contents	<p>Social media became an inseparable part of today's companies. The vast amount of user-generated data online gives huge advantages to companies primarily by providing them with easy access to customer data free of charge. With every action online, users leave a trace behind which companies can use for a wide variety of decisions: product development and improvement, more targeted advertising, customer support. The user data come in various forms: text, images, and videos.</p> <p>In this seminar, we put special focus on text and network data. We first teach the theory behind text and network mining and then apply this knowledge on given datasets.</p> <p>The lecture videos are pre-recorded and available via StudOn.</p>
6	Learning objectives and skills	<p>The students</p> <ul style="list-style-type: none"> gain theoretical knowledge and understanding behind social media, text mining, network theory and network metrics learn how to analyze and summarize data from a variety of web sources (e.g., Facebook, Twitter, blogs and forums) learn how to apply the skills in a few chosen application areas e.g., sentiment or behaviour analysis.
7	Prerequisites	<ul style="list-style-type: none"> Students should have a basic familiarity with data mining and data analytics methods and tools. The Business Intelligence lecture offered in the SS (or similar introductory lecture in Data Analytics) is a pre-requisite to attend this seminar.
8	Integration in curriculum	Semester: 3
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Präsentation
11	Grading procedure	Präsentation (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	All relevant material will be provided during the seminar.

1	Module name 53160	Social media marketing	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	
5	Contents	no content description available!
6	Learning objectives and skills	no learning objectives and skills description available!
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Präsentation mündlich
11	Grading procedure	Präsentation (50%) mündlich (50%)
12	Module frequency	no Module frequency information available!
13	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
14	Module duration	?? Semester (keine Angaben zur Dauer des Moduls hinterlegt)
15	Teaching and examination language	Deutsch
16	Bibliography	no Bibliography information available!

1	Module name 32250	Specific approaches of selected academic disciplines - Europe	10 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	
5	Contents	no content description available!
6	Learning objectives and skills	no learning objectives and skills description available!
7	Prerequisites	None
8	Integration in curriculum	Semester: 0
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (90 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	no Module frequency information available!
13	Resit examinations	The exams of this moduls can only be resit once.
14	Workload in clock hours	Contact hours: ?? h (keine Angaben zum Arbeitsaufwand in Präsenzzeit hinterlegt) Independent study: ?? h (keine Angaben zum Arbeitsaufwand im Eigenstudium hinterlegt)
15	Module duration	?? Semester (keine Angaben zur Dauer des Moduls hinterlegt)
16	Teaching and examination language	Deutsch
17	Bibliography	no Bibliography information available!

1	Module name 54101	Strategic communication	5 ECTS
2	Courses / lectures	Masterseminar: Strategische Kommunikation (2 SWS)	5 ECTS
3	Lecturers	Dr. Susanne Merkle	

4	Module coordinator	Prof. Dr. Adrian Meier Prof. Dr. Reimar Zeh
5	Contents	<ul style="list-style-type: none"> • Kommunikationsstrategien • Kommunikatorforschung • Rezeption und Wirkung von strategischer Kommunikation • Persuasive Kommunikation • Psychologische Grundlagen der strategischen Kommunikation
6	Learning objectives and skills	<p>Die Studierenden</p> <ul style="list-style-type: none"> • erwerben fundierte Kenntnisse aus verschiedenen Bereichen der strategischen Kommunikation, z.B. Kommunikationsstrategien, Nutzung, Rezeption und Wirkung von strategischer Kommunikation • erwerben durch die Auseinandersetzung mit dem Thema und die regelmäßige Diskussion mit Mitstudierenden und Fachvertretern Problemlösungs-, Kommunikations- und Medienkompetenzen, die Bedeutung für unterschiedliche Berufsfelder im Bereich Kommunikation und Medien besitzen • entwickeln die Fähigkeit, strategische Kommunikationsprozesse und -probleme zu analysieren und Lösungen diskursiv zu behandeln • können strategische Kommunikation zum Einsatz bringen.
7	Prerequisites	Keine. Die Anmeldung erfolgt über StudOn.
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Fallstudie(n)
11	Grading procedure	Fallstudie(n) (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch oder Englisch
16	Bibliography	no Bibliography information available!

1	Module name 53674	Strategic problem solving in the digital age	5 ECTS
2	Courses / lectures	Seminar: Strategic Problem Solving in the Digital Age (Advanced Problem Solving and Communication) (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Sebastian Junge	

4	Module coordinator	Prof. Dr. Harald Hungenberg Prof. Dr. Sebastian Junge	
5	Contents	Durch die Einflüsse der fortschreitenden Digitalisierung stehen ganze Branchen vor dem Umbruch und deren Unternehmen vor neuen Herausforderungen. Data security, eServices, Connected mobility und eHealth sind nur einige der Schlagwörter, mit denen sich die Unternehmen beschäftigen müssen, um wettbewerbsfähig zu bleiben. Die Veranstaltung befasst sich mit den Lösungskonzepten dieser strategischen Herausforderungen und deren managementorientierter Kommunikation. Der Fokus liegt neben der Problemstrukturierung auf einer, durch Theorie gestützten, praxisnahen Problembearbeitung sowie der adäquaten Kommunikation der Problemlösung. Den Studierenden werden hierfür moderne, zielgruppenspezifische Vorgehensweisen und (Methoden-)Techniken vermittelt. Die interaktive Veranstaltung schließt die Bearbeitung einer realen Fallstudie mit abschließender Ergebnispräsentation durch Studierendenteams ein.	
6	Learning objectives and skills	Die Studierenden lernen fortgeschrittene Methoden und Instrumente kennen, die im Rahmen des (strategischen) Managements von Unternehmen eine große Rolle spielen und diese auf praktische Fragestellungen anwenden können. Besonderes Augenmerk liegt dabei auf fortgeschrittenen Methoden der Problemstrukturierung (z.B. System Dynamics) und Kommunikation (z.B. Stickyness). Darauf aufbauend entwickeln die Studierenden im Rahmen einer realen Fallstudie aus der Unternehmenspraxis eine Präsentation, um die von ihnen erarbeitete Problemlösung zu kommunizieren. Innerhalb dieser Kooperation lernen die Studierenden, eine aktuelle strategische Herausforderung zu einem eingegrenzten Themenbereich zu bearbeiten, einen Lösungsvorschlag zu entwickeln und diesen in einer wissenschaftlichen Diskussion zu verteidigen. Hierdurch werden fachliche und persönliche Kompetenzen entwickelt. Die Studierenden geben und erhalten im Rahmen interaktiver Präsentationen der Arbeitsergebnisse ein wertschätzendes Feedback über die erbrachte Leistung.	
7	Prerequisites	Die Teilnehmerzahl ist auf maximal 20 Studierende begrenzt. Der Bewerbungszeitraum wird über Homepage oder StudOn bekannt gegeben. https://www.unternehmensfuehrung.rw.fau.de/studium-lehre/aktuelle-lehre/strategic-problem-solving-in-the-digital-age/	
8	Integration in curriculum	no Integration in curriculum available!	
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172	
10	Method of examination	schriftlich/mündlich	

11	Grading procedure	schriftlich/mündlich (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Hungenberg, H.: Problemlösung und Kommunikation im Management: Vorgehensweise und Techniken, 3. Aufl., München, 2010. Hungenberg, H.: Strategisches Management in Unternehmen, 8. Aufl., Wiesbaden 2014. Minto, B.: The Pyramid Principle, London, 4. Aufl., Harlow 2009. Cialdini, R.: The Psychology of Persuasion, 2007. Heath, C. and Heath, D.: Made to Stick, 2007.

1	Module name 56220	Strategic supply management	5 ECTS
2	Courses / lectures	Tutorium: Stud. Tutorium: Strategic Supply Management (1 SWS) Vorlesung: Strategic Supply Management (4 SWS) Tutorium: Tutorium Strategic Supply Management (3 SWS) Übung: Übung Strategic Supply Management (2 SWS)	- 5 ECTS - -
3	Lecturers	Christopher Münch Prof. Dr.-Ing. Eva Maria Hartmann	

4	Module coordinator	Evi Hartmann
5	Contents	Die Kernkompetenzen die dieser Kurs vermittelt, fokussieren sich um die grundlegenden Elemente des strategischen Beschaffungsmanagements. Hierzu gehören Themen wie die Berücksichtigung von Risiken und Unsicherheiten in Supply Chains, das organisationsübergreifende Beziehungsmanagement, die Entwicklung von Supply Chains in Wachstumsmärkten und die Schaffung nachhaltiger grüner Supply Chains.
6	Learning objectives and skills	Die Teilnehmer werden in alle wesentlichen Aspekte der (strategischen) Beschaffung, inkl. der Leistungsmessung und Steuerung eingeführt. Hierbei wird ein Schwerpunkt auf den Transfer der theoretischen Grundlagen auf praktische Anwendung gelegt. Dies wird anhand von Praxisbeispielen und praxisnahen Fallstudien sichergestellt.
7	Prerequisites	Keine
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur Fallstudie(n)
11	Grading procedure	Klausur (70%) Fallstudie(n) (30%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 60 h Independent study: 90 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Van Weele, A (2010) Purchasing and Supply Chain Management, 5. Auflage, Cengage, London. Weitere Literatur wird spezifische in der jeweiligen Veranstaltung bekannt gegeben.

1	Module name 52610	Strategic innovation management	5 ECTS
2	Courses / lectures	Seminar: Strategisches Innovationsmanagement (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Kai-Ingo Voigt Prof. Dr. Robert Mayr Lars Friedrich	

4	Module coordinator	Prof. Dr. Kai-Ingo Voigt
5	Contents	In dem Seminar, welches vom Vorsitzenden des Vorstandes der DATEV eG, Herrn Dr. Robert Mayr, begleitet wird, erarbeiten die Studierenden zu wechselnden Rahmenfragestellungen in Gruppen Seminararbeiten. Die Ergebnisse dieser werden dann im Rahmen von zwei Blockterminen vorgetragen, verteidigt und diskutiert.
6	Learning objectives and skills	<p>Die Studierenden erarbeiten in Gruppen weitgehend selbstgesteuert und autonom Analysen zu komplexen betriebswirtschaftlichen Fragestellungen im Kontext des strategischen Innovationsmanagements. Hierzu führen die Studierenden Dokumentanalysen und Literaturrecherchen durch und entscheiden weitgehend eigenständig über die zu verwendenden Analysemethoden. Das Ziel ist die Erarbeitung, Strukturierung und Darstellung von detailliertem und spezialisiertem Wissen auf dem aktuellen Erkenntnisstand zu der jeweils ausgeschriebenen Fragestellung. Die erarbeiteten Ergebnisse werden anschließend gemeinsam von der Gruppe in dem Seminar vertreten und vor Herrn Dr. Robert Mayer und Herrn Prof. Dr. Voigt verteidigt.</p> <p>Durch die Bearbeitung der Fallstudien in Kleingruppen wird das Übernehmen herausgehobener Verantwortung sowie die fachliche Weiterentwicklung der Studierenden gefördert.</p>
7	Prerequisites	Keine
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Präsentation Hausarbeit
11	Grading procedure	Präsentation (30%) Hausarbeit (70%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Kursspezifische Literatur

1	Module name 53763	Supply chain management research seminar	5 ECTS
2	Courses / lectures	Seminar: Supply chain management research seminar (2 SWS)	5 ECTS
3	Lecturers	Christoph Küffner	

4	Module coordinator	Evi Hartmann
5	Contents	Gegenstand dieser Veranstaltung stellen wechselnde Themen aus Forschung und Praxis im Supply Chain Management dar. Dieses Seminar soll dazu dienen, aktuelle Forschungsfragen und Konzepte im Supply Chain Management anwendungsorientiert zu bearbeiten. Anhand wissenschaftlicher Methoden sollen diese Forschungsansätze aufbereitet und abschließend deren mögliche Übertragung in die Praxis diskutiert werden.
6	Learning objectives and skills	Die Studierenden erlangen vertiefte Kenntnisse im Bereich der Forschung im Supply Chain Management und deren Auswirkungen auf die Praxis und die Fähigkeit, vorgestellte Theorien zu verstehen. Sie erlernen durch die eigenständige Bearbeitung wechselnder, forschungsorientierter Themen eine analytische Vorgehensweise und spezifische Fachkenntnisse zur Argumentation und Erstellung einer wissenschaftlichen Arbeit.
7	Prerequisites	Produktions- und Supply Chain Management;
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Präsentation Seminararbeit
11	Grading procedure	Präsentation (30%) Seminararbeit (70%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Wird im Kurs bekanntgegeben.

1	Module name 52130	Sustainability management and corporate functions	5 ECTS
2	Courses / lectures	Vorlesung: Advanced Sustainability Management and Corporate Functions (2 SWS) Übung: Advanced Sustainability Management and Corporate Functions (2 SWS)	5 ECTS 5 ECTS
3	Lecturers	Prof. Dr. Markus Beckmann	

4	Module coordinator	Prof. Dr. Markus Beckmann
5	Contents	<p>This lecture provides an advanced perspective on Corporate Sustainability Management. The lecture starts with a short recap of sustainability management basics (What is sustainability? Why is sustainability increasingly important for business? What are key concepts of sustainability management?)</p> <p>Following this brief recap of the concepts of sustainability and sustainability management, we take a closer look at selected corporate functions such as strategy, marketing, or supply chain management. For each function, we look at the key drivers for corporate sustainability, relevant management tools, best-practice cases, and will discuss risks and opportunities involved in corporate management.</p> <p>Throughout the lecture, we will follow the concept of integrated sustainability management, thus integrating the three pillars of sustainability: economy, natural environment, and society, into the core of a business.</p>
6	Learning objectives and skills	<p>Students will acquire:</p> <ul style="list-style-type: none"> • advanced knowledge in sustainability management, especially in the selected functional areas • discursive and reflective competencies in regards to societally relevant questions • practical insights for implementing sustainability in real-life applications • insights on potential challenges during the implementation of sustainability management
7	Prerequisites	None
8	Integration in curriculum	Semester: 3;1;5
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	elektronische Prüfung (60 Minuten)
11	Grading procedure	elektronische Prüfung (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester

15	Teaching and examination language	Englisch
16	Bibliography	Readings will be provided via StudOn.

1	Module name 54740	Teamwork, presentation and negotiation skills I	5 ECTS
2	Courses / lectures	Seminar: Leadership and Leadership Communication (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr. Sebastian Junge Dr. Verena Hoßnofsky	

4	Module coordinator	Evi Hartmann Prof. Dr. Sebastian Junge
5	Contents	Die Veranstaltung befasst sich mit Fähigkeiten, die für die Führung von Mitarbeitenden (Leadership) wichtig sind. Da Führung ein Einflusshandeln auf Menschen ist, stehen Fragen der Kommunikation (Leadership Communication) im Mittelpunkt. Nach einem grundlegenden Überblick geht die Veranstaltung im Detail auf verschiedene Bereiche der Kommunikation in Führungsbeziehungen ein (z.B. Zielvereinbarung, Feedback, Beurteilungsgespräche). Zudem werden inhaltliche Schwerpunkte wie Coaching als Führungsstil sowie Führung und emotionale Intelligenz behandelt.
6	Learning objectives and skills	Die Studierenden entwickeln ein Grundverständnis der Herausforderungen und der wichtigsten Fähigkeiten des Leaderships (Führung von Mitarbeitenden). Dieses wird durch Übungen in Kleingruppen, Partnerreflexionen und Anwendungen praxisorientiert vertieft.
7	Prerequisites	Keine Die Teilnehmerzahl ist auf maximal 25 Studierende begrenzt. Der Bewerbungszeitraum wird über Homepage oder StudOn bekannt gegeben. Der Bewerbungsprozess für Studierende des Masters in Managements wird zentral durch den Lehrstuhl von Prof. Hartmann koordiniert. Die Auswahl der Bewerber erfolgt anhand der bisherigen Studienleistungen. https://www.scm.rw.fau.de/studium-lehre/lehrveranstaltungen/master/#collapse_10 https://www.unternehmensfuehrung.rw.fau.de/studium-lehre/aktuelle-lehre/leadership-and-leadership-communication/
8	Integration in curriculum	Semester: 3
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	schriftlich
11	Grading procedure	schriftlich (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch

16	Bibliography	Kotter, J. P.: What Leaders Really Do, Harvard Business Review, Dec. 2001. Goleman, D.: Leadership That Gets Results, Harvard Business Review, March-April 2000.
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1	Module name 55420	Teamwork, presentation and negotiation skills II	5 ECTS
2	Courses / lectures	Seminar: Teamfähigkeit, Präsentations- und Verhandlungstechniken (Advanced Soft Skills) (2 SWS)	5 ECTS
3	Lecturers	Prof. Dr.-Ing. Eva Maria Hartmann	

4	Module coordinator	Evi Hartmann
5	Contents	<ul style="list-style-type: none"> • Bedeutung von Soft Skills für Führungsaufgaben • Teamkommunikation und -moderation • Präsentationstechniken • Verhandlungstechnik und -strategie
6	Learning objectives and skills	Die Studierenden beherrschen ausgewählte Techniken der Teamkommunikation, Präsentation und Verhandlung.
7	Prerequisites	<p>Keine.</p> <p>Die Anzahl der Teilnehmenden ist beschränkt auf maximal 16 Studierende. Der Bewerbungsprozess für Studierende des Masters in Managements wird zentral durch den Lehrstuhl von Prof. Hartmann koordiniert. Die Auswahl der BewerberInnen erfolgt anhand der bisherigen Studienleistungen und Fachsemester.</p> <p>https://www.scm.rw.fau.de/studium-lehre/lehrveranstaltungen/master/#collapse_10</p>
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Präsentation Diskussionsbeitrag
11	Grading procedure	Präsentation (50%) Diskussionsbeitrag (50%)
12	Module frequency	in jedem Semester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Keine

1	Module name 53450	Technology and innovation management	5 ECTS
2	Courses / lectures	Vorlesung: Technology and Innovation Management (V) (2 SWS) Kolloquium: Technology and Innovation Management - KO (0 SWS)	5 ECTS -
3	Lecturers	Dr. Christian Baccarella Lukas Maier Prof. Dr. Kai-Ingo Voigt	

4	Module coordinator	Prof. Dr. Kai-Ingo Voigt	
5	Contents	Technologien und Innovationen sind die Basis des Erfolgs und Wachstums eines jeden Unternehmens. Dieser Kurs behandelt Theorien, Konzepte und Werkzeuge des Technologie- und Innovationsmanagements. Spezielle Themen sind z.B. ökonomische Entscheidungstatbestände im Technologiemanagement bzw. im disruptiven technologischen Wandel, Erfolgsfaktoren von Innovationen, die Gestaltung von Innovationsprozessen, Timing-Strategien, die Öffnung des Innovationsmanagements nach außen sowie die Innovation ganzer Geschäftsmodelle. Die Themen werden außerdem mit praktischen und aktuellen Schwerpunktthemen verknüpft um so einen Anwendungsbezug darzustellen.	
6	Learning objectives and skills	<p>In diesem Modul lernen die Studierenden ein umfassendes, detailliertes und spezialisiertes Wissen sowie den aktuellen Erkenntnisstand im Bereich des Technologie- und Innovationsmanagements kennen. Nach Abschluss des Moduls können sie die bedeutende Rolle von Technologien und Innovationen als Wettbewerbsvorteil für Industrie- und Dienstleistungsunternehmen einschätzen und bewerten. Dieses Wissen wird durch zahlreiche praktische Beispiele vertieft. Des Weiteren sind die Studierenden dann in der Lage, das Wissen über die Methoden und Konzepte des Technologie- und Innovationsmanagements erfolgreich auf neuartige, konkrete praktische Probleme zu transferieren und diese dort zur Problemstrukturierung und -lösung einzusetzen. Sie können somit Sachverhalte in diesem Bereich einschätzen und hinterfragen.</p> <p>Die erworbenen analytischen und konzeptionellen Fertigkeiten befähigen die Studierende komplexe betriebswirtschaftliche Fragestellungen eigenständig zu bearbeiten und die richtigen Methoden und Strukturierungsansätze zur Bewältigung von Aufgaben im Technologie- und Innovationsmanagement zu finden und erfolgreich anzuwenden.</p>	
7	Prerequisites	Keine	
8	Integration in curriculum	no Integration in curriculum available!	
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172	
10	Method of examination	Klausur (90 Minuten)	

11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 45 h Independent study: 105 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Ahmed, P.; Shepherd, C.: Innovation Management Context, Strategies, systems and processes, Pearson, Essex, 2010. Voigt, K.-I.: Industrielles Management, 1. Aufl., Berlin u. a., 2008.

1	Module name 57220	Value co-creation	5 ECTS
2	Courses / lectures	No courses / lectures available for this module!	
3	Lecturers	No lecturers available since there are no courses / lectures for this module!	

4	Module coordinator	Prof. Dr. Kathrin Möslin
5	Contents	Producers of goods or service providers are not the only ones responsible for the creation of value in business interactions. Various authors have lately turned the attention to the role of customers as co-creators. In this seminar, we will study the current literature on the topic and discuss it from a practical perspective.
6	Learning objectives and skills	The students: <ul style="list-style-type: none"> • gain deeper insight into the theories of value co-creation. • learn to work with scientific papers and apply the results. • develop skills in collaborative interaction within the context of the seminar.
7	Prerequisites	None
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Präsentation Seminararbeit
11	Grading procedure	Präsentation (50%) Seminararbeit (50%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Englisch
16	Bibliography	Literature will be announced and distributed in the first sessions.

1	Module name 54270	Communications and sales management	5 ECTS
2	Courses / lectures	Übung: Übung zum Vertriebs- und Kommunikationsmanagement (1 SWS) Vorlesung mit Übung: Vertriebs- und Kommunikationsmanagement (2 SWS)	- 5 ECTS
3	Lecturers	Prof. Dr. Andreas Fürst	

4	Module coordinator	Prof. Dr. Andreas Fürst
5	Contents	<p>Das Modul vermittelt den Studierenden vertiefende Kenntnisse idealtypischer organisationaler, strategischer und operativer Prozesse des Vertriebs- und Kommunikationsmanagements. Neben dieser theoretischen Fundierung der beiden Themenkomplexe wird zusätzlich Bezug auf die Relevanz der einzelnen Komponenten in der Praxis genommen.</p> <p>Vertriebsmanagement beschäftigt sich insbesondere mit:</p> <ul style="list-style-type: none"> • Organisationalen Fragestellungen des Vertriebsmanagements (z.B. Gestaltung und Optimierung von Vertriebsorganisationen) • Strategischen Fragestellungen des Vertriebsmanagements (z.B. Definition von Vertriebszielen, Gestaltung der Beziehung zu Vertriebspartnern) • Operativen Fragestellungen des Vertriebsmanagements (z.B. Mitarbeiterführung im Vertrieb, Umsetzung der Vertriebsstrategie) <p>Kommunikationsmanagement beschäftigt sich insbesondere mit:</p> <ul style="list-style-type: none"> • Organisationalen Fragestellungen des Kommunikationsmanagements (z.B. Auswahl des Dienstleisters) • Strategischen Fragestellungen des Kommunikationsmanagements (z.B. Ziele und Zielgruppen der Kommunikation, Budgetierung) • Operativen Fragestellungen des Kommunikationsmanagements (z.B. Gestaltung der Kommunikationsmaßnahmen, Kontrolle der Kommunikationswirkung)
6	Learning objectives and skills	<p>Die Studierenden erwerben ein umfassendes Fachwissen auf dem aktuellsten Stand der Marketingforschung unter Einbezug empirischer Forschungserkenntnisse. Studierende können in vertiefter und kritischer Weise Theorien, Terminologien, Besonderheiten und Grenzen des Vertriebs- und Kommunikationsmanagements erläutern, anwenden und reflektieren. Studierende können Konzepte, Theorien und Methoden aus den Bereichen des Vertriebs- und Kommunikationsmanagements kritisch beurteilen und auf Praxisfragestellungen anwenden. Sie können mögliche Problemfelder in diesen Bereichen selbstständig</p>

		identifizieren und evidenzbasierte, qualitative Lösungsansätze auf Basis verschiedener Handlungsoptionen ausarbeiten.
7	Prerequisites	Keine
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Klausur (60 Minuten)
11	Grading procedure	Klausur (100%)
12	Module frequency	nur im Wintersemester
13	Workload in clock hours	Contact hours: 50 h Independent study: 100 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Bruhn, M. (2019), Kommunikationspolitik: Systematischer Einsatz der Kommunikation für Unternehmen, 9. Auflage, München. Diller, H., Fürst, A., Ivens, B. (2011), Grundprinzipien des Marketing, 3. Auflage, Nürnberg. Homburg, Ch. (2020), Marketingmanagement: Strategie Instrumente Umsetzung Unternehmensführung, 7. Auflage, Wiesbaden. Meffert, H., Burmann, C., Kirchgeorg, M., Eisenbeiß, M. (2019), Marketing: Grundlagen marktorientierter Unternehmensführung, 13. Auflage, Wiesbaden. Schweiger, G., Schrattenecker, G. (2021), Werbung, 10. erw. Auflage, Konstanz.

1	Module name 56235	WISO Meets Consulting	5 ECTS
2	Courses / lectures	Vorlesung: WISO Meets Consulting (4 SWS)	-
3	Lecturers	Prof. Dr. Sven Laumer	

4	Module coordinator	Prof. Dr. Sven Laumer
5	Contents	<p>Studierende bearbeiten im Rahmen des Seminars eine Fallstudie und Problemstellung aus dem Digitalisierungsumfeld. Ziel ist es, dass Studierende eine Problemstellung erfassen und analysieren sowie eine Lösung entwickeln und präsentieren können.</p> <p>Zur Unterstützung dieser Fallstudienarbeit hören Studierende im Laufe des Semesters in mehreren Impulsvorträgen von Mitarbeitern renommierter Beratungsfirmen (z.B. McKinsey & Company, bitte konsultieren Sie die Homepage des Lehrstuhls für die konkret teilnehmenden Firmen im von Ihnen gewählten Jahr) verschiedene Ansätze zur strukturierten Lösung von realen Problemen in Unternehmen. Diese wenden sie anschließend auf eine anfangs zugeteilte Fallstudie mit Bezug auf ihr Studenumfeld an. Sie weisen die gewonnenen Kompetenzen in einer Abschlusspräsentation vor den Unternehmensvertretern sowie einer schriftlichen Dokumentation ihres Lösungsansatzes nach.</p> <p>Die Studierenden knüpfen dabei Kontakte mit Vertretern der renommiertesten und im wirtschaftswissenschaftlichen Umfeld beliebtesten Arbeitgeber, profitieren von deren Erfahrung und erhalten einen Einblick in den Berufsalltag in der Branche.</p> <p>Das Modul ist hinsichtlich der Teilnehmerzahl begrenzt. Details zum Zulassungsverfahren werden auf der Webseite des Lehrstuhls veröffentlicht.</p>
6	Learning objectives and skills	<p>Studierende sind in der Lage</p> <ul style="list-style-type: none"> • betriebliche Probleme aus dem Digitalisierungsumfeld zu erfassen und zu analysieren • Lösungsansätze für Digitalisierungsherausforderungen aus der betrieblichen Praxis zu entwickeln und zu präsentieren • Wissenschaftliche Theorien und Methoden auf betriebliche Probleme anwenden zu können • Methoden zur strukturierten Lösung komplexer Probleme anwenden zu können • in interdisziplinären Teams zusammenzuarbeiten.
7	Prerequisites	<ul style="list-style-type: none"> • Erfolgreiches Durchlaufen des Bewerbungsprozesses (siehe Homepage des Lehrstuhls) • Fließende Deutschkenntnisse
8	Integration in curriculum	no Integration in curriculum available!
9	Module compatibility	Free specialisation module (Area studies: Europe) Master of Science International Business Studies 20172
10	Method of examination	Seminararbeit

		Präsentation
11	Grading procedure	Seminararbeit (70%) Präsentation (30%)
12	Module frequency	nur im Sommersemester
13	Workload in clock hours	Contact hours: 30 h Independent study: 120 h
14	Module duration	1 Semester
15	Teaching and examination language	Deutsch
16	Bibliography	Wird in der ersten Veranstaltung bereitgestellt.