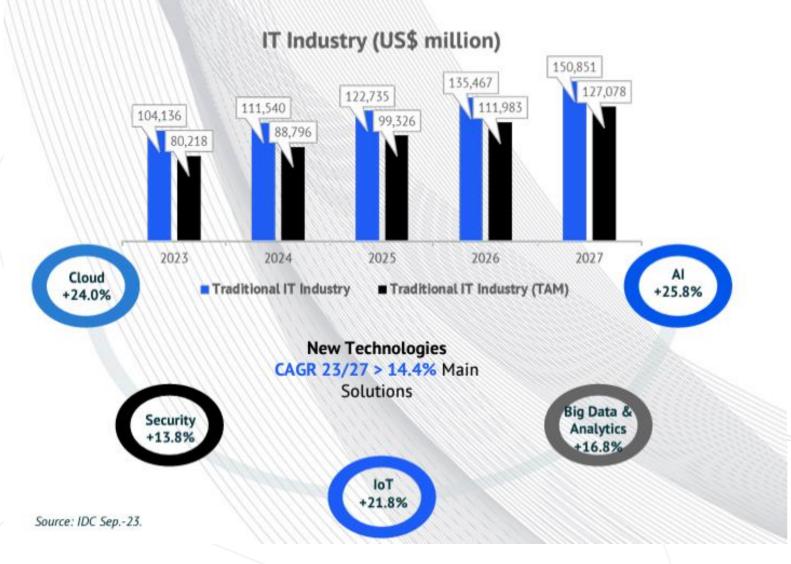


ANALISIS DE LA SITUACION ACTUAL Y DESEMPEÑO DE 2024

# **Latin America IT Spending Perspectives**

CAGR  $23/27 \rightarrow 12.2\%$ 

IT Industry TAM (Services and Applications)





Expected size of the IT market US\$151 billion para el 2027, with a TAM of US\$ 127 billion



**Resilience of IT spending** in the face of economic crises



IT investments **growing more than GDP** in the coming years



**Disruptive technologies** drive new solutions Health crisis accelerates **strategic changes** in companies and institutions

#### Aspiración 2024

Foco y levantar la operación de B4D en El Salvador - acelerar desconcentración

Mejorar Gobernanza de la Compañía

Financiamiento Bancario BO y ESV Re estructurar y robustecer el Dpto. Técnico con aliados y Vendors

Desarrollar la vertical de soluciones para ISP (Internet service provider).

Gestionar los negocios de omnicanalidad y SMS A2P, aumentando la Transaccionalidad. En BO y ESV

Consolidar el esfuerzo y resultados de Bolivia con cierres en grandes empresas – Continuar con la desconcentración

Penetrar en al menos 2 países de la región (Paraguay( y ( 1 CAM)

Organización consolidada por verticales, (Categorías) con enfoque en el negocio con fuerte cultura comercial y Diciplina

#### Aspiración 2024

Foco y levantar la operación de B4D en El Salvador - acelerar desconcentración



Mejorar Gobernanza de la Compañía



Financiamiento Bancario BO y ESV



Re estructurar y robustecer el Dpto. Técnico con aliados y Vendors



Desarrollar la vertical de soluciones para ISP (Internet service provider).



Gestionar los negocios de omnicanalidad y SMS A2P, aumentando la Transaccionalidad. En BO y ESV



Consolidar el esfuerzo y resultados de Bolivia con cierres en grandes empresas – Continuar con la desconcentración



Penetrar en al menos 2 países de la región (Paraguay( y ( 1 CAM)



Organización consolidada por verticales, (Categorías) con enfoque en el negocio con fuerte cultura comercial y Diciplina



#### Aspiración 2025

Nuevas líneas de negocio: recolección y gestión de datos, desarrollo de software.

Expansión de fuentes de ingresos y adaptación al mercado.

Financiamiento Bancario BO y ESV

Soluciones en omnicanalidad y conversacionalidad.

Optimización de la experiencia de transacción (TRX).

Fortalecimiento de relaciones con clientes actuales y atracción de nuevos.

Escalamiento de operaciones en Latinoamérica.

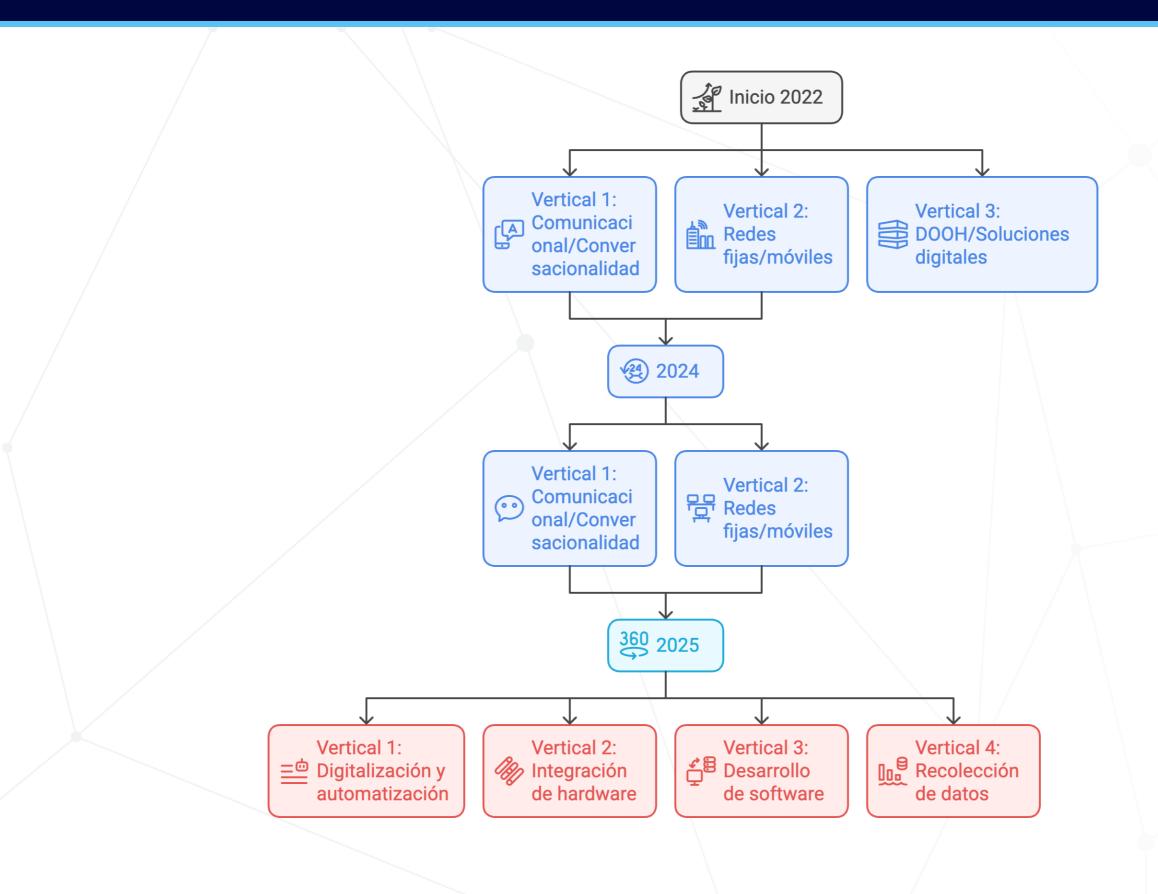
Adaptación de casos de éxito y soluciones probadas

Fortalecimiento de la alianza con Tigo El Salvador.

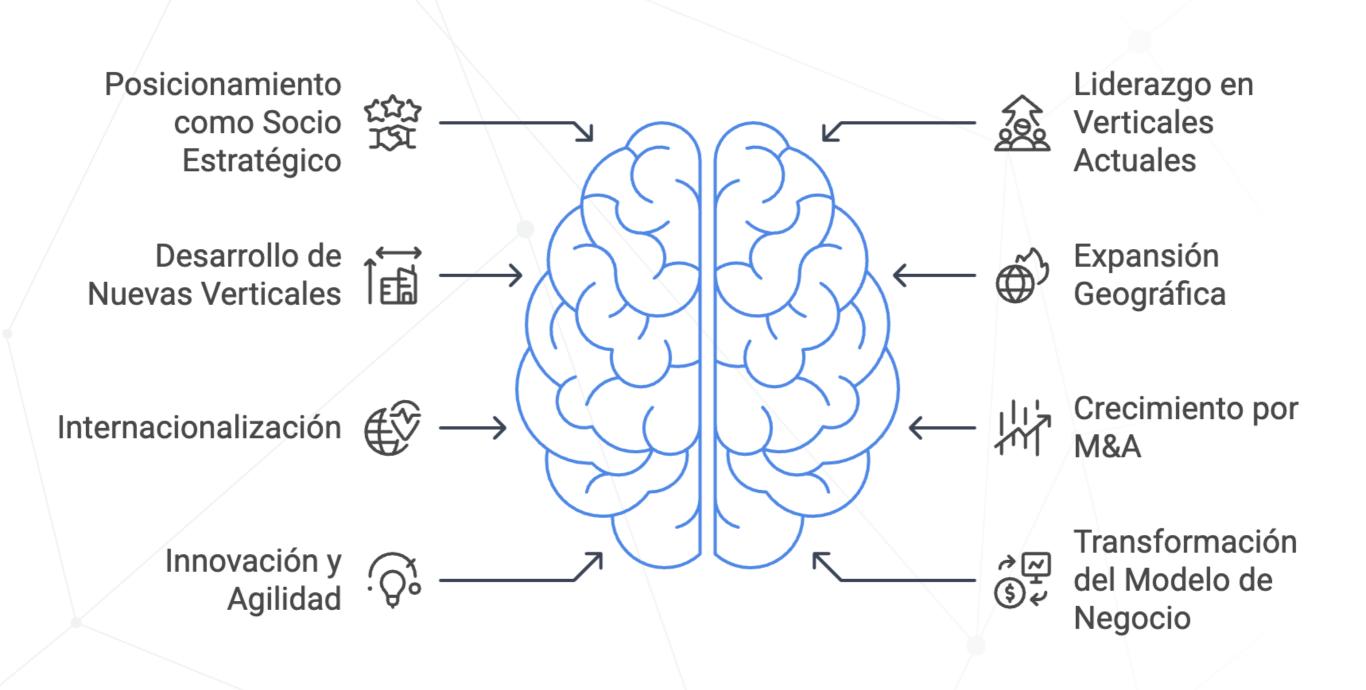
Implementación de herramientas avanzadas de análisis y visualización.

Gestión estratégica y toma de decisiones basada en datos.

# TRANFORMACION DE VERTICALES DE NEGOCIO



# **OBJETIVOS ESTRATEGICOS 2030**



# ESTRATEGIA DE NEGOCIO PARA EL CRECIMIENTO

# Diversificación de ✓ ☑ Verticales 💆 ゼ

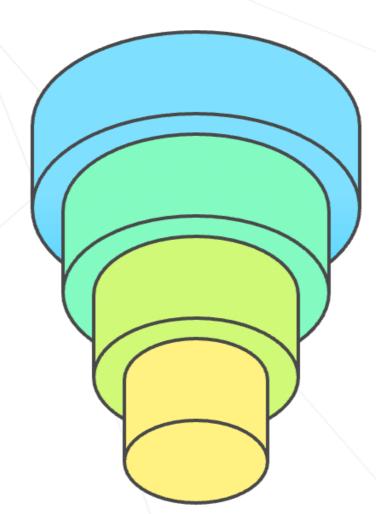


Desarrollo de nuevas líneas de negocio para ingresos

# **Expansión** Internacional



Ampliar operaciones en América Latina con asociaciones





# Liderazgo en el **Mercado Local**

Mejorar la experiencia del cliente y atraer nuevos negocios



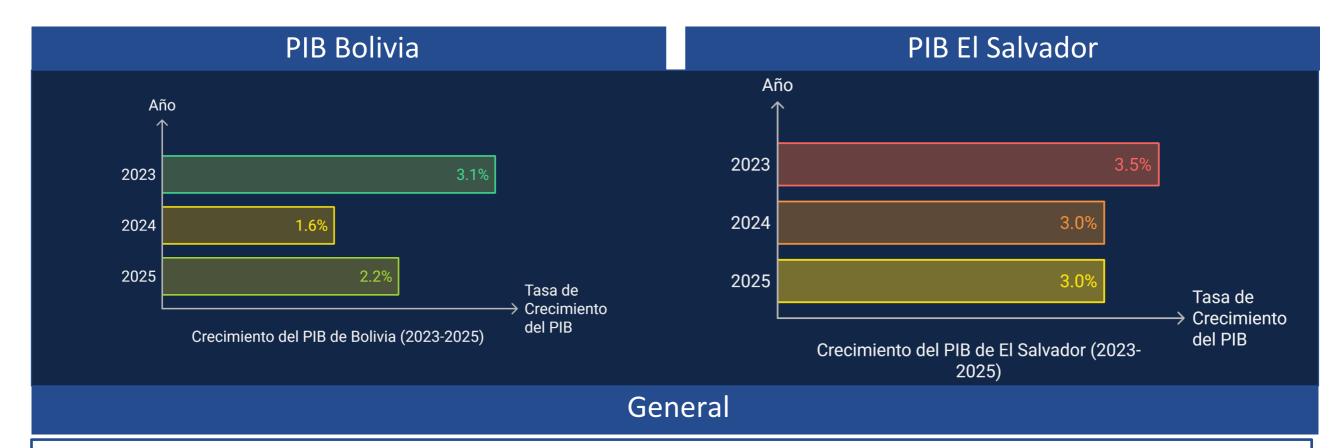
# Optimización Basada en Datos

Implementar herramientas de datos para decisiones estratégicas





#### PIB Países Involucrados



#### Bolivia 2025 (2.2%):

- Limitantes: Caída de producción de gas (-20%), baja inversión extranjera y tensiones políticas.
- Potencial: Proyectos de litio (lentos) y subsidios que sostienen consumo interno.
- Riesgo: Ajuste fiscal inevitable si persiste la presión en reservas.

#### El Salvador 2025 (3.0%):

- Limitantes: Deuda pública alta (84% PIB), bajo acceso a financiamiento externo por riesgo país.
- Potencial: Seguridad mejorada (+30% turismo) y remesas estables (26% PIB).
- Riesgo: Bitcoin incrementa volatilidad y desconfianza inversora.

En ambos: Crecimiento modesto, dependiente de reformas estructurales y estabilidad macro.

# CUMPLIMIENTO DE OBJETIVOS COMERCIALES – USD



## **CUMPLIMIENTO DE OBJETIVOS 2024**



## ANÁLISIS DE RESULTADOS DE LA GESTIÓN 2024

#### Análisis de Resultados 2024:

**Logro destacado:** El crecimiento del **55.14**% refleja un desempeño excepcional, superando tanto el histórico 2023 como las proyecciones para 2024.



# **VENTAS ALCANZADAS**

VENTAS - 2024 4,153,211.12 Bolivianos

OTC - 2024 215,790.42 Bolivianos

5.2% DE VENTAS TOTALES MRC - 2024 1,783,551.36 Bolivianos

42.94% DE VENTAS TOTALES

OTROS I. - 2024 40,647.13 Bolivianos

0.98% DE VENTAS TOTALES TRX - 2024 2,113,220.11 Bolivianos

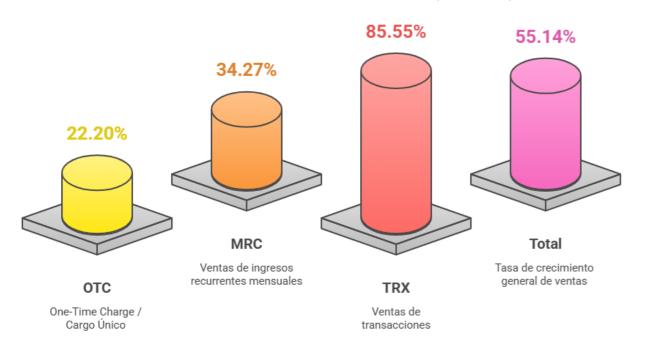
50.88%
DE VENTAS TOTALES



#### **EVOLUCION EN VENTAS**

#### Crecimiento en ventas

Tasas de Crecimiento de Ventas por Categoría (2023-2024)



#### General

- •Crecimiento total: **Z** 55.14%.
- Desglose por tipo de venta:
- •OTC: **//** +22.20%.
- •MRC: +34.27% (área de oportunidad para fortalecer la estrategia comercial).
- •TRX: \*\* +85.55%, impulsando el crecimiento total.
- •Análisis: El crecimiento total en ventas ha sido impulsado principalmente por el aumento significativo en las ventas transaccionales (TRX), lo que refleja una excelente respuesta del mercado a nuestras iniciativas en este segmento. Sin embargo, (MRC) nos brinda una oportunidad clave para revisar y fortalecer nuestras estrategias comerciales en este ámbito.

## Conclusión

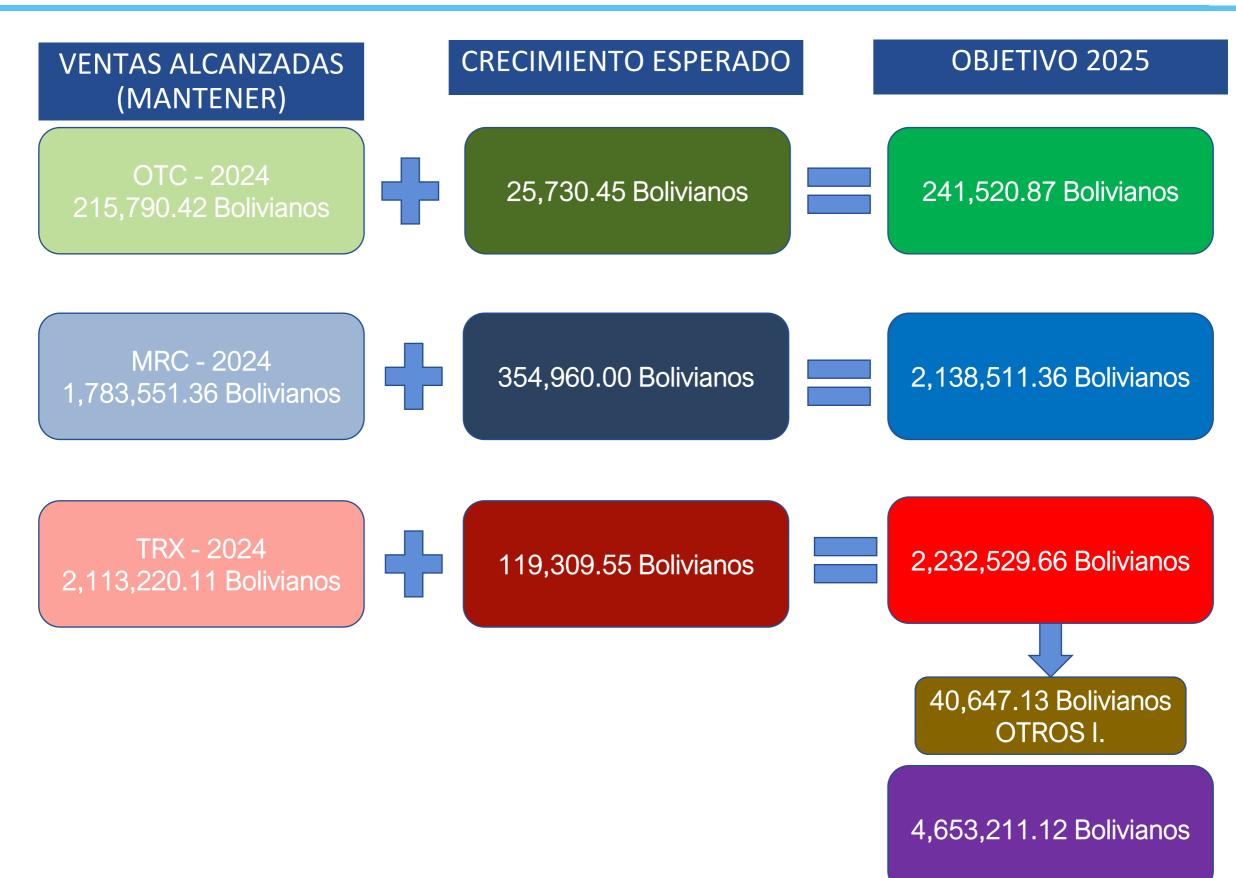
Si bien el TRX ha sido el principal motor de crecimiento, estamos enfocados en implementar acciones específicas para recuperar y potenciar las ventas recurrentes (MRC), asegurando un crecimiento más equilibrado y sostenible en el futuro.



OBJETIVOS COMERCIALES ESPERADOS PARA 2025

# **CRECIMIENTO ESPERADO - NETO**





# CRECIMIENTO ESPERADO - NETO





Tipo de Venta	Ticket Promedio Esperado					
Omnichannels Bolivia Directa (MRC)	4,500	Bs por cierre.				
Vertical de Redes Bolivia Directa (MRC)	2,500	Bs por cierre.				
Vertical de Tigo en Bolivia Indirecta	1,500	Bs por cierre.				
Omnichannels ESV Directa (MRC)	9,000	Bs por cierre.				
Tigo Business ESV Indirecta	5,000	Bs por cierre.				

#### NOTA: LOS TICKETS DE BOLIVIA SON FACTURADOS Y LOS DE ESV SON NETOS

CIERRES ESPERADOS								
LAURA								
Omnichannels BO	4							
Vertical de Redes	2							
Tigo Business BO	1							
YERKO								
Omnichannels BO	4							
Vertical de Redes	2							
Tigo Business BO	1							
NEMTALA								
Omnichannels BO	1							
Omnichannels ESV	3							
Tigo Business ESV	6							
FERNANDO								
Omnichannels ESV	1							
Tigo Business ESV	2							

	CIERRES DE CLIENTES ESPERADOS TRIMESTRALES										
	Q1	Q1 Q2 Q3 Q4 TOTAL									
LAURA											
Omnichannels BO Directa	1	1	1	1	4						
Vertical de Redes Directa	1	1	0	0	2						
Tigo Business BO Indirecta	1	0	0	0	1						
TOTAL POR Q	3	2	1	1							

	CIERRES DE CLIENTES ESPERADOS TRIMESTRALES										
	Q1	Q1 Q2 Q3 Q4 TOTAL									
YERKO											
Omnichannels BO Directa	1	1	1	1	4						
Vertical de Redes Directa	1	1	0	0	2						
Tigo Business BO Indirecta	1	0	0	0	1						
TOTAL POR Q	3	2	1	1							

	CIERRES DE CLIENTES ESPERADOS TRIMESTRALES										
	Q1	Q1 Q2 Q3 Q4 TOTAL									
NEMTALA											
Omnichannels BO Directa	0	1	0	0	1						
Omnichannels ESV Directa	1	1	1	0	3						
Tigo Business ESV Indirecta	1	2	1	2	6						
TOTAL POR Q	2	4	2	2							

		CIERRES DE CLIENTES ESPERADOS TRIMESTRALES									
	Q1	Q1 Q2 Q3 Q4 TOTAL									
FERNANDO											
Omnichannels ESV Directa	0	1	0	0	1						
Tigo Business ESV Indirecta	0	1	1	0	2						
TOTAL POR Q	0	2	1	0							



#### **ENTRY POINT POR EJECUTIVO**

ENTRY POINT - MRC									
EJECUTIVO	<b>CIERRE - 2024</b>	CRECIMIENTO	<b>CIERRE - 2025</b>						
LAURA SAUCEDO	41,251.87	28,615.38	69,867.25						
YERKO VARGAS	63,225.97	28,615.38	91,841.35						
LUIS NEMTALA	_	5,538.46	5,538.46						
TOTAL	104,477.84	62,769.23	167,247.07						

## General

- El cierre de 2024 representa los MRCs cerrados por cada ejecutivo al mes de noviembre de 2024, el cual **debe mantenerse** para 2025.
- El crecimiento es fijado en base a la estrategia comercial que se espera alcanzar en la gestión 2025.

# END POINT POR CLIENTE LAURA SAUCEDO (MRC)



69,867.25 Bolivianos

CLIENTE	END POINT (2023)	END POINT (2024)	END POINT (2025)
AIDICA DOLIVIA CA	0.400.00 Politicanos	4 400 00 Dolivianos	4 122 06 Polivianos
AIDISA - BOLIVIA S.A.	3,480.00 Bolivianos	4,122.06 Bolivianos	4,122.06 Bolivianos
ARRENDAMIENTOS BELEN S.A.	1,577.14 Bolivianos	0 Bolivianos	0 Bolivianos
CERVEYA S.R.L.	1,827.00 Bolivianos	2,001.00 Bolivianos	2,001.00 Bolivianos
GRANJA AVICOLA INTEGRAL SOFIA LTDA	0 Bolivianos	17,550.71 Bolivianos	17,550.71 Bolivianos
HAKATECHNOLOGIES S.A.	0 Bolivianos	8,528.33 Bolivianos	8,528.33 Bolivianos
HAMACAS	348.73 Bolivianos	0 Bolivianos	0 Bolivianos
HERRACRUZ S.A.	1,827.00 Bolivianos	0 Bolivianos	0 Bolivianos
LA PROMOTORA ENTIDAD FINANCIERA DE VIVIENDA	0 Bolivianos	3,896.04 Bolivianos	3,896.04 Bolivianos
LABORATORIO CLINICO PRAXIS S.R.L.	8,616.48 Bolivianos	0 Bolivianos	0 Bolivianos
TRIPLEX LTDA.	1,351.28 Bolivianos	1,228.44 Bolivianos	1,228.44 Bolivianos
VAZQUEZ S.R.L.	268.25 Bolivianos	0 Bolivianos	0 Bolivianos
TERBOL S.A.	0 Bolivianos	3,925.29 Bolivianos	3,925.29 Bolivianos
		CLIENETES NUEVOS	28,615.30 Bolivianos

41,251.87 Bolivianos

19,295.88 Bolivianos

TOTAL

# END POINT POR CLIENTE YERKO VARGAS (MRC)



**CLIENTE** 

**END POINT (2023)** 

**END POINT (2024)** 

END POINT (2025)

TELEFONICA CELULAR DE BOLIVIA S.A. (MRC)

102,096.87 Bolivianos

63,225.97 Bolivianos

63,225.97 Bolivianos

**CLIENTES NUEVOS** 

28,615.38 Bolivianos

TOTAL

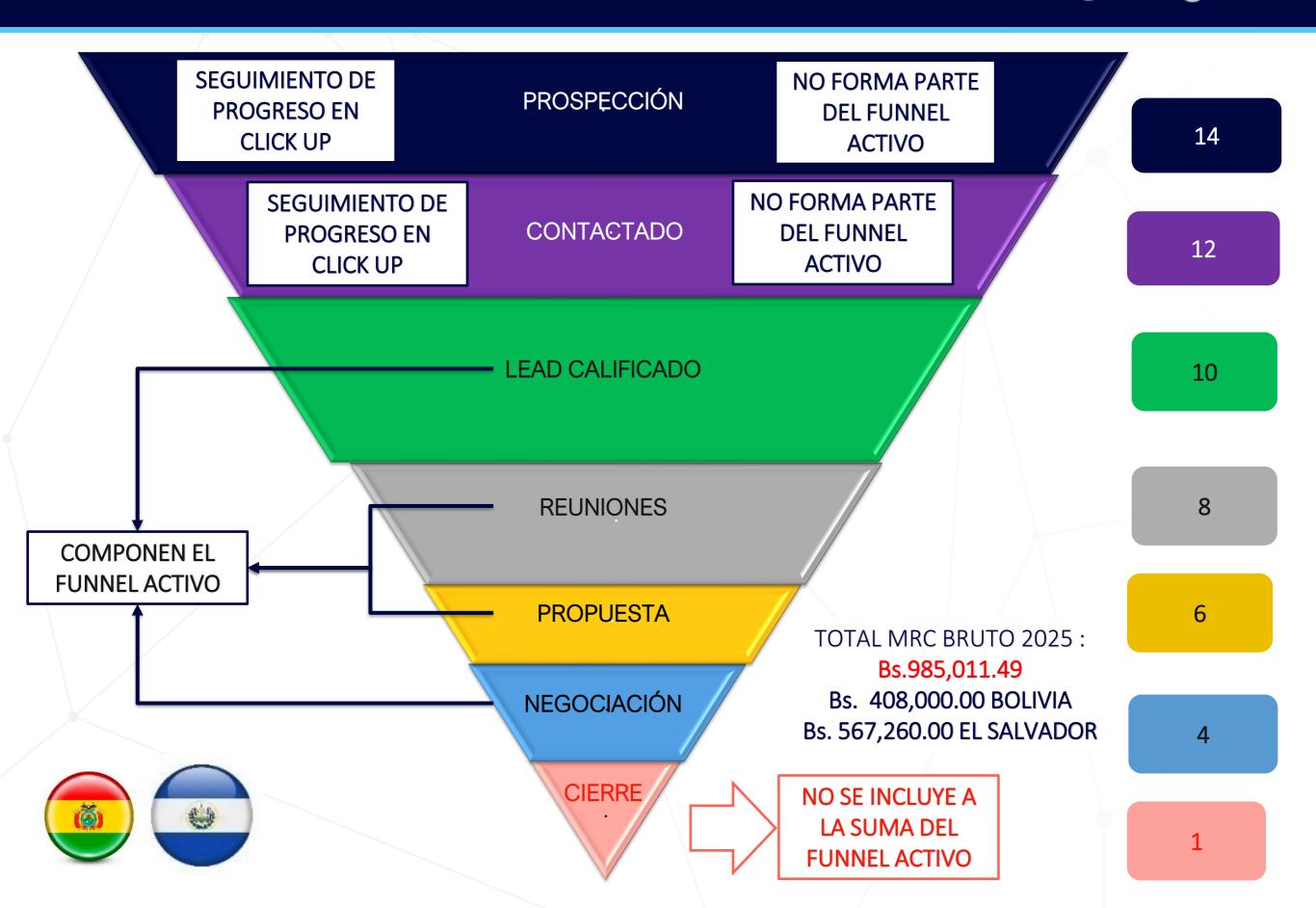
102,096.87 Bolivianos

63,225.97 Bolivianos

91,841.35 Bolivianos



ESTRATEGIA COMERCIALES ESPERADOS PARA 2025



# OBJETIVOS COMERCIALES LAURA SAUCEDO



#### **CIERRES ESTANDARIZADOS**

/												
LAURA	ene	feb	mar	abr	may	jun	jul	ago	sep	oct	nov	dic
Lead Calificado	23,846.15	47,692.31	71,538.46	95,384.62	119,230.77	143,076.92	166,923.08	190,769.23	214,615.38	238,461.54	262,307.69	286,153.85
Omnichannels	16,153.85	32,307.69	48,461.54	64,615.38	80,769.23	96,923.08	113,076.92	129,230.77	145,384.62	161,538.46	177,692.31	193,846.15
Vertical de Redes	5,769.23	11,538.46	17,307.69	23,076.92	28,846.15	34,615.38	40,384.62	46,153.85	51,923.08	57,692.31	63,461.54	69,230.77
Tigo Business	1,923.08	3,846.15	5,769.23	7,692.31	9,615.38	11,538.46	13,461.54	15,384.62	17,307.69	19,230.77	21,153.85	23,076.92
Reuniones	19,076.92	38,153.85	57,230.77	76,307.69	95,384.62	114,461.54	133,538.46	152,615.38	171,692.31	190,769.23	209,846.15	228,923.08
Omnichannels	12,923.08	25,846.15	38,769.23	51,692.31	64,615.38	77,538.46	90,461.54	103,384.62	116,307.69	129,230.77	142,153.85	155,076.92
Vertical de Redes	4,615.38	9,230.77	13,846.15	18,461.54	23,076.92	27,692.31	32,307.69	36,923.08	41,538.46	46,153.85	50,769.23	55,384.62
Tigo Business	1,538.46	3,076.92	4,615.38	6,153.85	7,692.31	9,230.77	10,769.23	12,307.69	13,846.15	15,384.62	16,923.08	18,461.54
Propuesta	14,307.69	28,615.38	42,923.08	57,230.77	71,538.46	85,846.15	100,153.85	114,461.54	128,769.23	143,076.92	157,384.62	171,692.31
Omnichannels	9,692.31	19,384.62	29,076.92	38,769.23	48,461.54	58,153.85	67,846.15	77,538.46	87,230.77	96,923.08	106,615.38	116,307.69
Vertical de Redes	3,461.54	6,923.08	10,384.62	13,846.15	17,307.69	20,769.23	24,230.77	27,692.31	31,153.85	34,615.38	38,076.92	41,538.46
Tigo Business	1,153.85	2,307.69	3,461.54	4,615.38	5,769.23	6,923.08	8,076.92	9,230.77	10,384.62	11,538.46	12,692.31	13,846.15
Negociacion	9,538.46	19,076.92	28,615.38	38,153.85	47,692.31	57,230.77	66,769.23	76,307.69	85,846.15	95,384.62	104,923.08	114,461.54
Omnichannels	6,461.54	12,923.08	19,384.62	25,846.15	32,307.69	38,769.23	45,230.77	51,692.31	58,153.85	64,615.38	71,076.92	77,538.46
Vertical de Redes	2,307.69	4,615.38	6,923.08	9,230.77	11,538.46	13,846.15	16,153.85	18,461.54	20,769.23	23,076.92	25,384.62	27,692.31
Tigo Business	769.23	1,538.46	2,307.69	3,076.92	3,846.15	4,615.38	5,384.62	6,153.85	6,923.08	7,692.31	8,461.54	9,230.77
Cierre	2,384.62	4,769.23	7,153.85	9,538.46	11,923.08	14,307.69	16,692.31	19,076.92	21,461.54	23,846.15	26,230.77	28,615.38
Omnichannels	1,615.38	3,230.77	4,846.15	6,461.54	8,076.92	9,692.31	11,307.69	12,923.08	14,538.46	16,153.85	17,769.23	19,384.62
Vertical de Redes	576.92	1,153.85	1,730.77	2,307.69	2,884.62	3,461.54	4,038.46	4,615.38	5,192.31	5,769.23	6,346.15	6,923.08
Tigo Business	192.31	384.62	576.92	769.23	961.54	1,153.85	1,346.15	1,538.46	1,730.77	1,923.08	2,115.38	2,307.69
Funnel Activo	66,769.23	133,538.46	200,307.69	267,076.92	333,846.15	400,615.38	467,384.62	534,153.85	600,923.08	667,692.31	734,461.54	801,230.77

## CIERRES PROGRAMADOS TRIMESTRALMENTE

LAURA	ene	fe	eb	mar	abr	may	jun	jul	ago	sep	oct	nov	dic
Omnichannels		-	4,500.00	4,500.00	9,000.00	9,000.00	9,000.00	13,500.00	13,500.00	13,500.00	13,500.00	18,000.00	18,000.00
Vertical de Redes		-		2,500.00	2,500.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00
Tigo Business		-		1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
TOTAL			4,500.00	8,500.00	13,000.00	15,500.00	15,500.00	20,000.00	20,000.00	20,000.00	20,000.00	24,500.00	24,500.00
TOTAL BOLA   186,000.00				13,000.00			44,000.00			60,000.00			69,000.00

CIERRES DE CLIENTES ESPERADOS TRIMESTRALES								
Q1	Q2	Q3	Q4	TOTAL				
	LAURA							
1	1	1	1	4				
1	1	0	0	2				
1	0	0	0	\ 1				
3	2	1	1					
	Q1 1 1 1 1 3	Q1 Q2	Q1 Q2 Q3	Q1 Q2 Q3 Q4				

Para el presupuesto BO y Escalamiento; Ticket Promedio:		Monto
Omnichannels Bolivia Directa (MRC)	4,500	Bs por cierre.
Vertical de Redes Bolivia Directa (MRC)	2,500	Bs por cierre.
Vertical de Tigo en Bolivia Indirecta	1,500	Bs por cierre.
Omnichannels ESV Directa (MRC)	9,000	Bs por cierre.
Tigo Business ESV Indirecta	5,000	Bs por cierre.

# OBJETIVOS COMERCIALES LAURA SAUCEDO

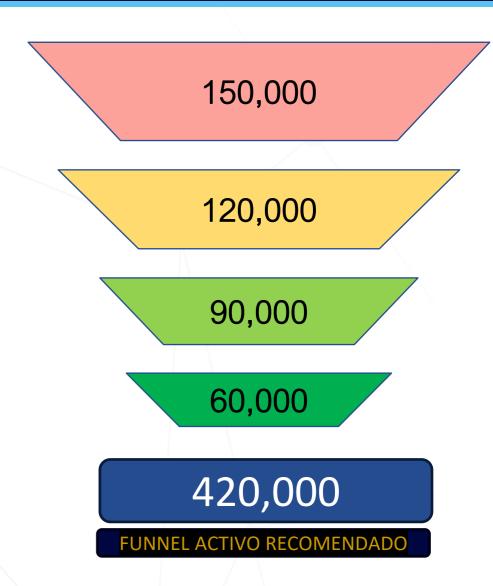


	/		
LAURA	Mensual	TRIMESTRE	ANUAL
Lead Calificado	23,846.15	143,076.92	1,860,000.00
Omnichannels	16,153.85	96,923.08	1,260,000.00
Vertical de Redes	5,769.23	34,615.38	450,000.00
Tigo Business	1,923.08	11,538.46	150,000.00
Reuniones	19,076.92	114,461.54	1,488,000.00
Omnichannels	12,923.08	77,538.46	1,008,000.00
Vertical de Redes	4,615.38	27,692.31	360,000.00
Tigo Business	1,538.46	9,230.77	120,000.00
Propuesta	14,307.69	85,846.15	1,116,000.00
Omnichannels	9,692.31	58,153.85	756,000.00
Vertical de Redes	3,461.54	20,769.23	270,000.00
Tigo Business	1,153.85	6,923.08	90,000.00
Negociacion	9,538.46	57,230.77	744,000.00
Omnichannels	6,461.54	38,769.23	504,000.00
Vertical de Redes	2,307.69	13,846.15	180,000.00
Tigo Business	769.23	4,615.38	60,000.00
Cierre	2,384.62	14,307.69	186,000.00
Omnichannels	1,615.38	9,692.31	126,000.00
Vertical de Redes	576.92	3,461.54	45,000.00
Tigo Business	192.31	1,153.85	15,000.00
Funnel Activo	66,769.23	400,615.38	5,208,000.00

OBJETIVO MRC MENSUAL 2,384.62 Bolivianos OBJETIVO MRC TRIMENSTRAL 14,307.69 Bolivianos

OBJETIVO FUNNEL ACTIVO MENSUAL 66,769.23 Bolivianos

MRC ENTRY POINT 2025 (MANTENER) 41,251.86 MRC END POINT (SOLO NUEVO) 28,615.38

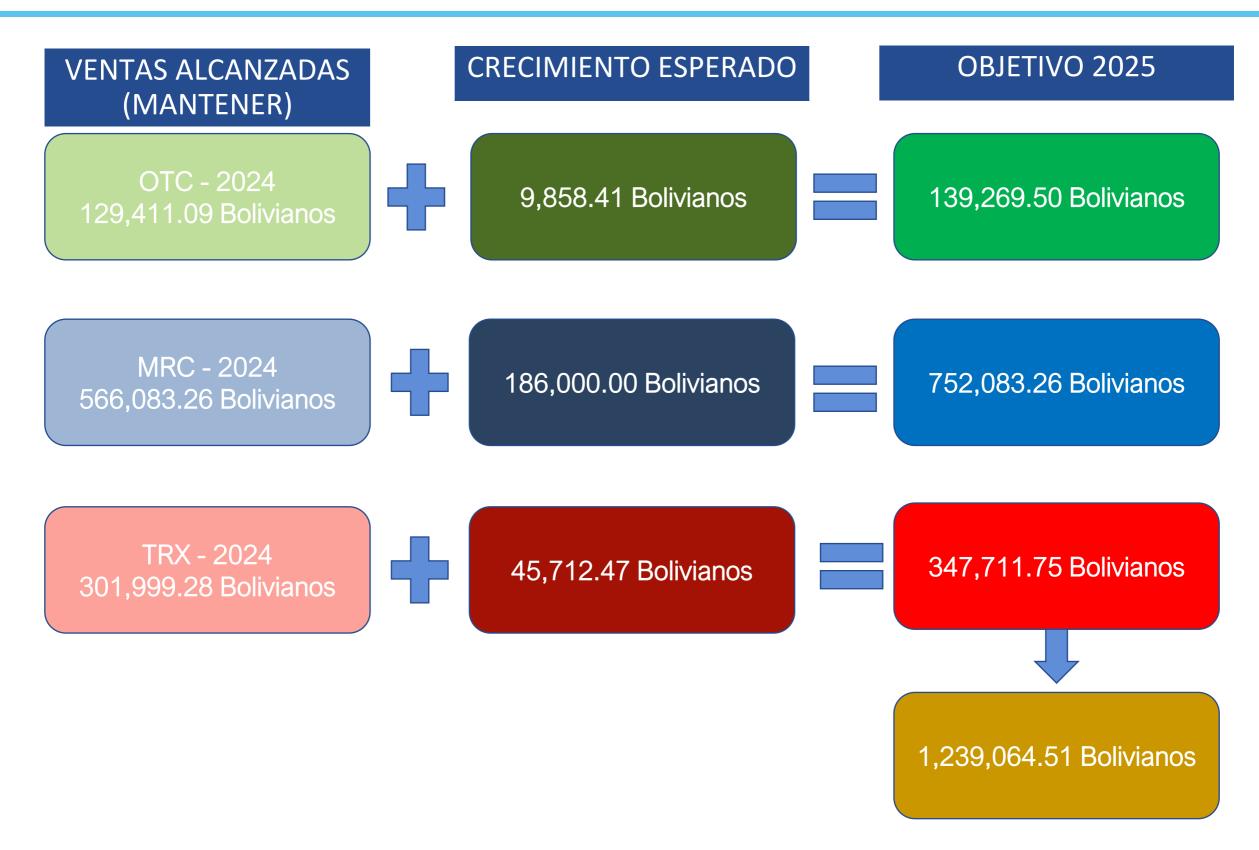


Para el presupuesto BO y Escalamiento; Ticket Promedio:		Monto
Omnichannels Bolivia Directa (MRC)	4,500	Bs por cierre.
Vertical de Redes Bolivia Directa (MRC)	2,500	Bs por cierre.
Vertical de Tigo en Bolivia Indirecta	1,500	Bs por cierre.
Omnichannels ESV Directa (MRC)	9,000	Bs por cierre.
Tigo Business ESV Indirecta	5,000	Bs por cierre.

CIERRES ESPERADOS								
LAURA								
Omnichannels BO		4						
Vertical de Redes		2						
Tigo Business BO		1						

# OBJETIVOS COMERCIALES LAURA SAUCEDO ANUAL





# OBJETIVOS COMERCIALES YERKO VARGAS



### **CIERRES ESTANDARIZADOS**

	/											
YERKO	ene	feb	mar	abr	may	jun	jul	ago	sep	oct	nov	dic
Lead Calificado	23,846.15	47,692.31	71,538.46	95,384.62	119,230.77	143,076.92	166,923.08	190,769.23	214,615.38	238,461.54	262,307.69	286,153.85
Omnichannels	16,153.85	32,307.69	48,461.54	64,615.38	80,769.23	96,923.08	113,076.92	129,230.77	145,384.62	161,538.46	177,692.31	193,846.15
Vertical de Redes	5,769.23	11,538.46	17,307.69	23,076.92	28,846.15	34,615.38	40,384.62	46,153.85	51,923.08	57,692.31	63,461.54	69,230.77
Tigo Business	1,923.08	3,846.15	5,769.23	7,692.31	9,615.38	11,538.46	13,461.54	15,384.62	17,307.69	19,230.77	21,153.85	23,076.92
Reuniones	19,076.92	38,153.85	57,230.77	76,307.69	95,384.62	114,461.54	133,538.46	152,615.38	171,692.31	190,769.23	209,846.15	228,923.08
Omnichannels	12,923.08	25,846.15	38,769.23	51,692.31	64,615.38	77,538.46	90,461.54	103,384.62	116,307.69	129,230.77	142,153.85	155,076.92
Vertical de Redes	4,615.38	9,230.77	13,846.15	18,461.54	23,076.92	27,692.31	32,307.69	36,923.08	41,538.46	46,153.85	50,769.23	55,384.62
Tigo Business	1,538.46	3,076.92	4,615.38	6,153.85	7,692.31	9,230.77	10,769.23	12,307.69	13,846.15	15,384.62	16,923.08	18,461.54
Propuesta	14,307.69	28,615.38	42,923.08	57,230.77	71,538.46	85,846.15	100,153.85	114,461.54	128,769.23	143,076.92	157,384.62	171,692.31
Omnichannels	9,692.31	19,384.62	29,076.92	38,769.23	48,461.54	58,153.85	67,846.15	77,538.46	87,230.77	96,923.08	106,615.38	116,307.69
Vertical de Redes	3,461.54	6,923.08	10,384.62	13,846.15	17,307.69	20,769.23	24,230.77	27,692.31	31,153.85	34,615.38	38,076.92	41,538.46
Tigo Business	1,153.85	2,307.69	3,461.54	4,615.38	5,769.23	6,923.08	8,076.92	9,230.77	10,384.62	11,538.46	12,692.31	13,846.15
Negociacion	9,538.46	19,076.92	28,615.38	38,153.85	47,692.31	57,230.77	66,769.23	76,307.69	85,846.15	95,384.62	104,923.08	114,461.54
Omnichannels	6,461.54	12,923.08	19,384.62	25,846.15	32,307.69	38,769.23	45,230.77	51,692.31	58,153.85	64,615.38	71,076.92	77,538.46
Vertical de Redes	2,307.69	4,615.38	6,923.08	9,230.77	11,538.46	13,846.15	16,153.85	18,461.54	20,769.23	23,076.92	25,384.62	27,692.31
Tigo Business	769.23	1,538.46	2,307.69	3,076.92	3,846.15	4,615.38	5,384.62	6,153.85	6,923.08	7,692.31	8,461.54	9,230.77
Cierre	2,384.62	4,769.23	7,153.85	9,538.46	11,923.08	14,307.69	16,692.31	19,076.92	21,461.54	23,846.15	26,230.77	28,615.38
Omnichannels	1,615.38	3,230.77	4,846.15	6,461.54	8,076.92	9,692.31	11,307.69	12,923.08	14,538.46	16,153.85	17,769.23	19,384.62
Vertical de Redes	576.92	1,153.85	1,730.77	2,307.69	2,884.62	3,461.54	4,038.46	4,615.38	5,192.31	5,769.23	6,346.15	6,923.08
Tigo Business	192.31	384.62	576.92	769.23	961.54	1,153.85	1,346.15	1,538.46	1,730.77	1,923.08	2,115.38	2,307.69
Funnel Activo	66,769.23	133,538.46	200,307.69	267,076.92	333,846.15	400,615.38	467,384.62	534,153.85	600,923.08	667,692.31	734,461.54	801,230.77

## CIERRES PROGRAMADOS TRIMESTRALMENTE

4										/		
YERKO	ene	feb	mar	abr	may	jun	jul	ago	sep	oct	nov	dic
Omnichannels	-	4,500.00	4,500.00	9,000.00	9,000.00	9,000.00	13,500.00	13,500.00	13,500.00	13,500.00	18,000.00	18,000.00
Vertical de Redes	_	-	2,500.00	2,500.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00
Tigo Business	-	-	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
TOTAL	-	4,500.00	8,500.00	13,000.00	15,500.00	15,500.00	20,000.00	20,000.00	20,000.00	20,000.00	24,500.00	24,500.00
TOTAL BOLA 186,000.00			13,000.00			44,000.00			60,000.00	\		69,000.00

		CIERRES DE CLIENTES ESPERADOS TRIMESTRALES								
	Q1	Q2	Q3	Q4	TOTAL					
		LAURA								
Omnichannels BO Directa	1	1	1	1	\ 4					
Vertical de Redes Directa	1	1	0	0	2					
Tigo Business BO Indirecta	1	0	0	0	\ 1					
TOTAL POR Q	3	2	1	1						

Para el presupuesto BO y Escalamiento; Ticket Promedio:		Monto
Omnichannels Bolivia Directa (MRC)	4,500	Bs por cierre.
Vertical de Redes Bolivia Directa (MRC)	2,500	Bs por cierre.
Vertical de Tigo en Bolivia Indirecta	1,500	Bs por cierre.
Omnichannels ESV Directa (MRC)	9,000	Bs por cierre.
Tigo Business ESV Indirecta	5,000	Bs por cierre.

# **OBJETIVOS COMERCIALES YERKO VARGAS**



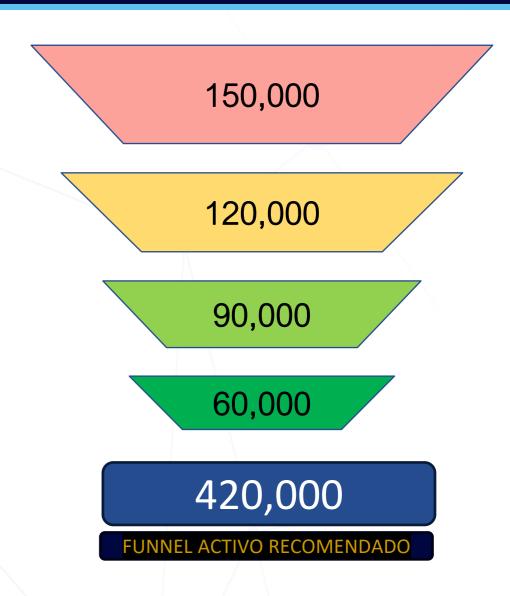
YERKO	Mensual	TRIMESTRE	ANUAL
Lead Calificado	23,846.15	143,076.92	1,860,000.00
Omnichannels	16,153.85	96,923.08	1,260,000.00
Vertical de Redes	5,769.23	34,615.38	450,000.00
Tigo Business	1,923.08	11,538.46	150,000.00
Reuniones	19,076.92	114,461.54	1,488,000.00
Omnichannels	12,923.08	77,538.46	1,008,000.00
Vertical de Redes	4,615.38	27,692.31	360,000.00
Tigo Business	1,538.46	9,230.77	120,000.00
Propuesta	14,307.69	85,846.15	1,116,000.00
Omnichannels	9,692.31	58,153.85	756,000.00
Vertical de Redes	3,461.54	20,769.23	270,000.00
Tigo Business	1,153.85	6,923.08	90,000.00
Negociacion	9,538.46	57,230.77	744,000.00
Omnichannels	6,461.54	38,769.23	504,000.00
Vertical de Redes	2,307.69	13,846.15	180,000.00
Tigo Business	769.23	4,615.38	60,000.00
Cierre	2,384.62	14,307.69	186,000.00
Omnichannels	1,615.38	9,692.31	126,000.00
Vertical de Redes	576.92	3,461.54	45,000.00
Tigo Business	192.31	1,153.85	15,000.00
Funnel Activo	66,769.23	400,615.38	5,208,000.00

OBJETIVO MRC
MENSUAL
2,384.62 Bolivianos

OBJETIVO MRC TRIMENSTRAL 14,307.69 Bolivianos

OBJETIVO FUNNEL ACTIVO MENSUAL 66,769.23 Bolivianos

MRC ENTRY POINT 2025 (MANTENER) 63,225.97 MRC END POINT (SOLO NUEVO) 28,615.38

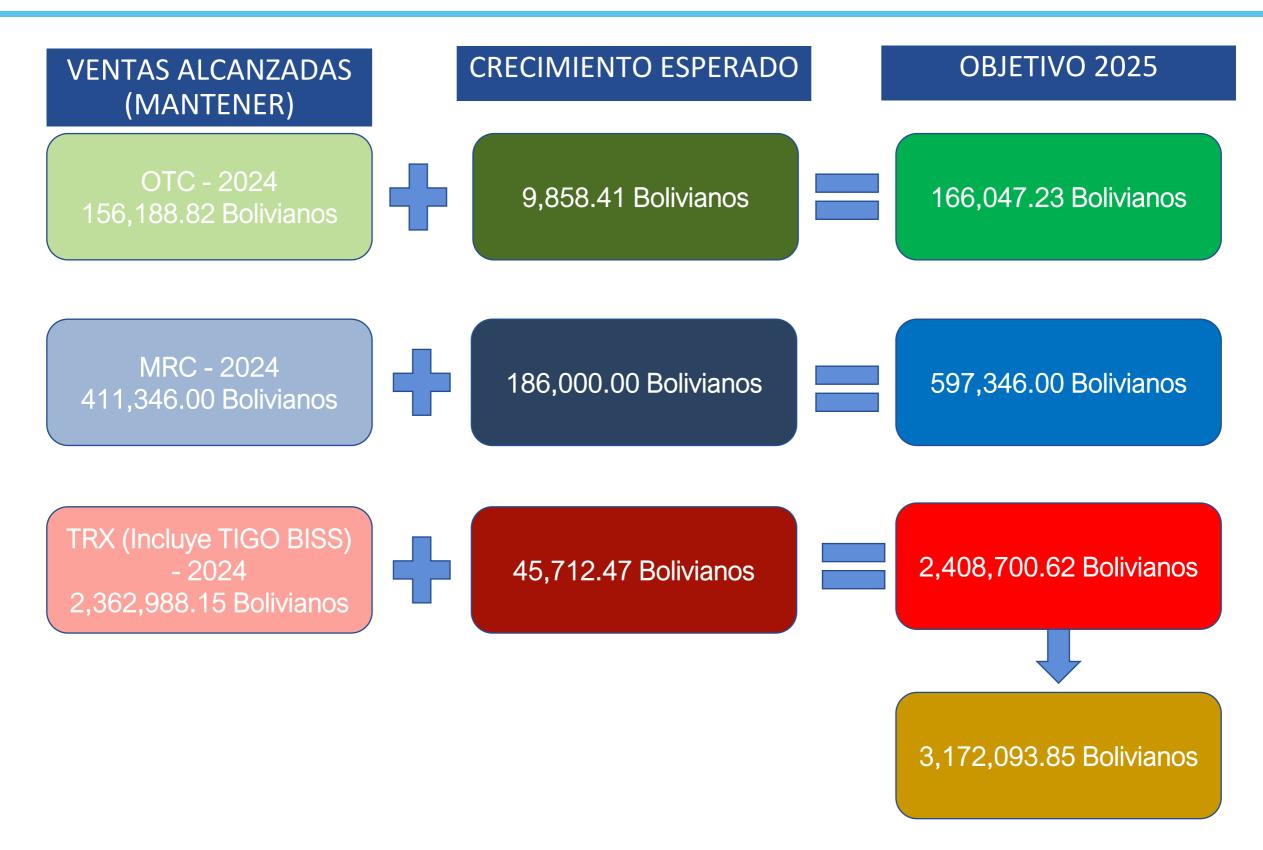


Para el presupuesto BO y Escalamiento; Ticket Promedio:	Monto
Omnichannels Bolivia Directa (MRC)	4,500 Bs por cierre.
Vertical de Redes Bolivia Directa (MRC)	2,500 Bs por cierre.
Vertical de Tigo en Bolivia Indirecta	1,500 Bs por cierre.
Omnichannels ESV Directa (MRC)	9,000 Bs por cierre.
Tigo Business ESV Indirecta	5,000 Bs por cierre.

YERKO	
Omnichannels BO	4
Vertical de Redes	2
Tigo Business BO	1

# OBJETIVOS COMERCIALES YERKO VARGAS ANUAL





# **OBJETIVOS COMERCIALES LUIS NEMTALA**





### **CIERRES ESTANDARIZADOS**

/									<u> </u>		
ene	feb	mar	abr	may	jun	jul	ago	sep	oct	nov	dic
51,923.08	103,846.15	155,769.23	207,692.31	259,615.38	311,538.46	363,461.54	415,384.62	467,307.69	519,230.77	571,153.85	623,076.92
4,615.38	9,230.77	13,846.15	18,461.54	23,076.92	27,692.31	32,307.69	36,923.08	41,538.46	46,153.85	50,769.23	55,384.62
24,230.77	48,461.54	72,692.31	96,923.08	121,153.85	145,384.62	169,615.38	193,846.15	218,076.92	242,307.69	266,538.46	290,769.23
23,076.92	46,153.85	69,230.77	92,307.69	115,384.62	138,461.54	161,538.46	184,615.38	207,692.31	230,769.23	253,846.15	276,923.08
41,538.46	83,076.92	124,615.38	166,153.85	207,692.31	249,230.77	290,769.23	332,307.69	373,846.15	415,384.62	456,923.08	498,461.54
3,692.31	7,384.62	11,076.92	14,769.23	18,461.54	22,153.85	25,846.15	29,538.46	33,230.77	36,923.08	40,615.38	44,307.69
19,384.62	38,769.23	58,153.85	77,538.46	96,923.08	116,307.69	135,692.31	155,076.92	174,461.54	193,846.15	213,230.77	232,615.38
18,461.54	36,923.08	55,384.62	73,846.15	92,307.69	110,769.23	129,230.77	147,692.31	166,153.85	184,615.38	203,076.92	221,538.46
31,153.85	62,307.69	93,461.54	124,615.38	155,769.23	186,923.08	218,076.92	249,230.77	280,384.62	311,538.46	342,692.31	373,846.15
2,769.23	5,538.46	8,307.69	11,076.92	13,846.15	16,615.38	19,384.62	22,153.85	24,923.08	27,692.31	30,461.54	33,230.77
14,538.46	29,076.92	43,615.38	58,153.85	72,692.31	87,230.77	101,769.23	116,307.69	130,846.15	145,384.62	159,923.08	174,461.54
13,846.15	27,692.31	41,538.46	55,384.62	69,230.77	83,076.92	96,923.08	110,769.23	124,615.38	138,461.54	152,307.69	166,153.85
20,769.23	41,538.46	62,307.69	83,076.92	103,846.15	124,615.38	145,384.62	166,153.85	186,923.08	207,692.31	228,461.54	249,230.77
1,846.15	3,692.31	5,538.46	7,384.62	9,230.77	11,076.92	12,923.08	14,769.23	16,615.38	18,461.54	20,307.69	22,153.85
9,692.31	19,384.62	29,076.92	38,769.23	48,461.54	58,153.85	67,846.15	77,538.46	87,230.77	96,923.08	106,615.38	116,307.69
9,230.77	18,461.54	27,692.31	36,923.08	46,153.85	55,384.62	64,615.38	73,846.15	83,076.92	92,307.69	101,538.46	110,769.23
5,192.31	10,384.62	15,576.92	20,769.23	25,961.54	31,153.85	36,346.15	41,538.46	46,730.77	51,923.08	57,115.38	62,307.69
461.54	923.08	1,384.62	1,846.15	2,307.69	2,769.23	3,230.77	3,692.31	4,153.85	4,615.38	5,076.92	5,538.46
2,423.08	4,846.15	7,269.23	9,692.31	12,115.38	14,538.46	16,961.54	19,384.62	21,807.69	24,230.77	26,653.85	29,076.92
2,307.69	4,615.38	6,923.08	9,230.77	11,538.46	13,846.15	16,153.85	18,461.54	20,769.23	23,076.92	25,384.62	27,692.31
145,384.62	290,769.23	436,153.85	581,538.46	726,923.08	872,307.69	1,017,692.31	1,163,076.92	1,308,461.54	1,453,846.15	1,599,230.77	1,744,615.38
	51,923.08 4,615.38 24,230.77 23,076.92 41,538.46 3,692.31 19,384.62 18,461.54 31,153.85 2,769.23 14,538.46 13,846.15 20,769.23 1,846.15 9,692.31 9,230.77 5,192.31 461.54 2,423.08 2,307.69	51,923.08         103,846.15           4,615.38         9,230.77           24,230.77         48,461.54           23,076.92         46,153.85           41,538.46         83,076.92           3,692.31         7,384.62           19,384.62         38,769.23           18,461.54         36,923.08           31,153.85         62,307.69           2,769.23         5,538.46           14,538.46         29,076.92           13,846.15         27,692.31           20,769.23         41,538.46           1,846.15         3,692.31           9,692.31         19,384.62           9,230.77         18,461.54           5,192.31         10,384.62           461.54         923.08           2,423.08         4,846.15           2,307.69         4,615.38	51,923.08         103,846.15         155,769.23           4,615.38         9,230.77         13,846.15           24,230.77         48,461.54         72,692.31           23,076.92         46,153.85         69,230.77           41,538.46         83,076.92         124,615.38           3,692.31         7,384.62         11,076.92           19,384.62         38,769.23         58,153.85           18,461.54         36,923.08         55,384.62           31,153.85         62,307.69         93,461.54           2,769.23         5,538.46         8,307.69           14,538.46         29,076.92         43,615.38           13,846.15         27,692.31         41,538.46           20,769.23         41,538.46         62,307.69           1,846.15         3,692.31         5,538.46           9,692.31         19,384.62         29,076.92           9,230.77         18,461.54         27,692.31           5,192.31         10,384.62         15,576.92           461.54         923.08         1,384.62           2,423.08         4,846.15         7,269.23           2,307.69         4,615.38         6,923.08	51,923.08         103,846.15         155,769.23         207,692.31           4,615.38         9,230.77         13,846.15         18,461.54           24,230.77         48,461.54         72,692.31         96,923.08           23,076.92         46,153.85         69,230.77         92,307.69           41,538.46         83,076.92         124,615.38         166,153.85           3,692.31         7,384.62         11,076.92         14,769.23           19,384.62         38,769.23         58,153.85         77,538.46           18,461.54         36,923.08         55,384.62         73,846.15           31,153.85         62,307.69         93,461.54         124,615.38           2,769.23         5,538.46         8,307.69         11,076.92           14,538.46         29,076.92         43,615.38         58,153.85           13,846.15         27,692.31         41,538.46         55,384.62           20,769.23         41,538.46         62,307.69         83,076.92           1,846.15         3,692.31         5,538.46         7,384.62           9,692.31         19,384.62         29,076.92         38,769.23           9,230.77         18,461.54         27,692.31         36,923.08 <t< td=""><td>51,923.08         103,846.15         155,769.23         207,692.31         259,615.38           4,615.38         9,230.77         13,846.15         18,461.54         23,076.92           24,230.77         48,461.54         72,692.31         96,923.08         121,153.85           23,076.92         46,153.85         69,230.77         92,307.69         115,384.62           41,538.46         83,076.92         124,615.38         166,153.85         207,692.31           3,692.31         7,384.62         11,076.92         14,769.23         18,461.54           19,384.62         38,769.23         58,153.85         77,538.46         96,923.08           18,461.54         36,923.08         55,384.62         73,846.15         92,307.69           31,153.85         62,307.69         93,461.54         124,615.38         155,769.23           2,769.23         5,538.46         8,307.69         11,076.92         13,846.15           14,538.46         29,076.92         43,615.38         58,153.85         72,692.31           13,846.15         27,692.31         41,538.46         55,384.62         69,230.77           20,769.23         41,538.46         62,307.69         83,076.92         103,846.15           1,846.15</td><td>51,923.08         103,846.15         155,769.23         207,692.31         259,615.38         311,538.46           4,615.38         9,230.77         13,846.15         18,461.54         23,076.92         27,692.31           24,230.77         48,461.54         72,692.31         96,923.08         121,153.85         145,384.62           23,076.92         46,153.85         69,230.77         92,307.69         115,384.62         138,461.54           41,538.46         83,076.92         124,615.38         166,153.85         207,692.31         249,230.77           3,692.31         7,384.62         11,076.92         14,769.23         18,461.54         22,153.85           19,384.62         38,769.23         58,153.85         77,538.46         96,923.08         116,307.69           18,461.54         36,923.08         55,384.62         73,846.15         92,307.69         110,769.23           31,153.85         62,307.69         93,461.54         124,615.38         155,769.23         186,923.08           2,769.23         5,538.46         8,307.69         11,076.92         13,846.15         16,615.38           14,538.46         29,076.92         43,615.38         58,153.85         72,692.31         87,230.77           13,846.15</td><td>51,923.08         103,846.15         155,769.23         207,692.31         259,615.38         311,538.46         363,461.54           4,615.38         9,230.77         13,846.15         18,461.54         23,076.92         27,692.31         32,307.69           24,230.77         48,461.54         72,692.31         96,923.08         121,153.85         145,384.62         169,615.38           23,076.92         46,153.85         69,230.77         92,307.69         115,384.62         138,461.54         161,538.46           41,538.46         83,076.92         124,615.38         166,153.85         207,692.31         249,230.77         290,769.23           3,692.31         7,384.62         11,076.92         14,769.23         18,461.54         22,153.85         25,846.15           19,384.62         38,769.23         58,153.85         77,538.46         96,923.08         116,307.69         135,692.31           18,461.54         36,923.08         55,384.62         73,846.15         92,307.69         110,769.23         129,230.77           31,153.85         62,307.69         93,461.54         124,615.38         155,769.23         186,923.08         218,076.92           2,769.23         5,538.46         8,307.69         11,076.92         13,846.15         <t< td=""><td>51,923.08         103,846.15         155,769.23         207,692.31         259,615.38         311,538.46         363,461.54         415,384.62           4,615.38         9,230.77         13,846.15         18,461.54         23,076.92         27,692.31         32,307.69         36,923.08           24,230.77         48,461.54         72,692.31         96,923.08         121,153.85         145,384.62         169,615.38         193,846.15           23,076.92         46,153.85         69,230.77         92,307.69         115,384.62         138,461.54         161,538.46         184,615.38           41,538.46         83,076.92         124,615.38         166,153.85         207,692.31         249,230.77         290,769.23         332,307.69           3,692.31         7,384.62         11,076.92         14,769.23         18,461.54         22,153.85         25,846.15         29,538.46           19,384.62         38,769.23         58,153.85         77,538.46         96,923.08         116,307.69         135,692.31         155,076.92           18,461.54         36,923.08         55,384.62         73,846.15         92,307.69         110,769.23         129,230.77         147,692.31           31,153.85         62,307.69         93,461.54         124,615.38         155,769.23&lt;</td><td>51,923.08         103,846.15         155,769.23         207,692.31         259,615.38         311,538.46         363,461.54         415,384.62         467,307.69           4,615.38         9,230.77         13,846.15         18,461.54         23,076.92         27,692.31         32,307.69         36,923.08         41,538.46           24,230.77         48,461.54         72,692.31         96,923.08         121,153.85         145,384.62         169,615.38         193,846.15         218,076.92           23,076.92         46,153.85         69,230.77         92,307.69         115,384.62         138,461.54         161,538.46         184,615.38         207,692.31           41,538.46         83,076.92         124,615.38         166,153.85         207,692.31         249,230.77         290,769.23         332,307.69         373,846.15           3,692.31         7,384.62         11,076.92         14,769.23         18,461.54         22,153.85         25,846.15         29,538.46         33,230.77           19,384.62         38,769.23         58,153.85         77,538.46         96,923.08         116,307.69         135,692.31         155,076.92         174,461.54           18,461.54         36,923.08         55,384.62         73,846.15         92,307.69         110,769.23         1</td><td>51,923.08         103,846.15         155,769.23         207,692.31         259,615.38         311,538.46         363,461.54         415,384.62         467,307.69         519,230.77           4,615.38         9,230.77         13,846.15         18,461.54         23,076.92         27,692.31         32,307.69         36,923.08         41,538.46         46,153.85           24,230.77         48,461.54         72,692.31         96,923.08         121,153.85         145,384.62         169,615.38         193,846.15         218,076.92         242,307.69           23,076.92         46,153.85         69,230.77         92,307.69         115,384.62         138,461.54         161,538.46         184,615.38         207,692.31         230,776.92         332,307.69         373,846.15         445,384.62         36,923.1         7,384.62         11,076.92         14,769.23         18,461.54         22,153.85         25,846.15         29,538.46         33,230.77         36,923.08         19,384.62         38,769.23         155,076.92         174,461.54         193,846.15         29,538.46         33,230.77         36,923.08         16,307.69         135,692.30         110,769.23         115,307.69         135,692.31         145,076.92         174,461.54         193,846.15         29,538.46         33,230.77         32,307.69</td><td>51,923.08         103,846.15         155,769.23         207,692.31         259,615.38         311,538.46         363,461.54         415,384.62         467,307.69         519,230.77         571,153.85           4,615.38         9,230.77         13,846.15         18,461.54         23,076.92         27,692.31         32,307.69         36,923.08         41,538.46         46,153.85         50,769.23           23,076.92         46,153.85         69,230.77         92,307.69         115,384.62         169,615.38         193,846.15         218,076.92         242,307.69         266,538.46           23,076.92         46,153.85         69,230.77         92,307.69         115,384.62         138,461.54         161,538.46         184,615.38         207,692.31         230,769.23         253,846.15         141,538.46         83,076.92         124,615.38         166,153.85         207,692.31         249,230.77         290,769.23         332,307.69         373,846.15         415,384.62         456,923.08         3,692.31         14,769.23         18,461.54         22,153.85         25,846.15         29,538.46         32,230.77         36,923.08         40,615.38         19,384.62         38,769.23         58,153.85         77,584.66         96,923.08         110,609.23         129,230.76         147,461.54         193,846.15</td></t<></td></t<>	51,923.08         103,846.15         155,769.23         207,692.31         259,615.38           4,615.38         9,230.77         13,846.15         18,461.54         23,076.92           24,230.77         48,461.54         72,692.31         96,923.08         121,153.85           23,076.92         46,153.85         69,230.77         92,307.69         115,384.62           41,538.46         83,076.92         124,615.38         166,153.85         207,692.31           3,692.31         7,384.62         11,076.92         14,769.23         18,461.54           19,384.62         38,769.23         58,153.85         77,538.46         96,923.08           18,461.54         36,923.08         55,384.62         73,846.15         92,307.69           31,153.85         62,307.69         93,461.54         124,615.38         155,769.23           2,769.23         5,538.46         8,307.69         11,076.92         13,846.15           14,538.46         29,076.92         43,615.38         58,153.85         72,692.31           13,846.15         27,692.31         41,538.46         55,384.62         69,230.77           20,769.23         41,538.46         62,307.69         83,076.92         103,846.15           1,846.15	51,923.08         103,846.15         155,769.23         207,692.31         259,615.38         311,538.46           4,615.38         9,230.77         13,846.15         18,461.54         23,076.92         27,692.31           24,230.77         48,461.54         72,692.31         96,923.08         121,153.85         145,384.62           23,076.92         46,153.85         69,230.77         92,307.69         115,384.62         138,461.54           41,538.46         83,076.92         124,615.38         166,153.85         207,692.31         249,230.77           3,692.31         7,384.62         11,076.92         14,769.23         18,461.54         22,153.85           19,384.62         38,769.23         58,153.85         77,538.46         96,923.08         116,307.69           18,461.54         36,923.08         55,384.62         73,846.15         92,307.69         110,769.23           31,153.85         62,307.69         93,461.54         124,615.38         155,769.23         186,923.08           2,769.23         5,538.46         8,307.69         11,076.92         13,846.15         16,615.38           14,538.46         29,076.92         43,615.38         58,153.85         72,692.31         87,230.77           13,846.15	51,923.08         103,846.15         155,769.23         207,692.31         259,615.38         311,538.46         363,461.54           4,615.38         9,230.77         13,846.15         18,461.54         23,076.92         27,692.31         32,307.69           24,230.77         48,461.54         72,692.31         96,923.08         121,153.85         145,384.62         169,615.38           23,076.92         46,153.85         69,230.77         92,307.69         115,384.62         138,461.54         161,538.46           41,538.46         83,076.92         124,615.38         166,153.85         207,692.31         249,230.77         290,769.23           3,692.31         7,384.62         11,076.92         14,769.23         18,461.54         22,153.85         25,846.15           19,384.62         38,769.23         58,153.85         77,538.46         96,923.08         116,307.69         135,692.31           18,461.54         36,923.08         55,384.62         73,846.15         92,307.69         110,769.23         129,230.77           31,153.85         62,307.69         93,461.54         124,615.38         155,769.23         186,923.08         218,076.92           2,769.23         5,538.46         8,307.69         11,076.92         13,846.15 <t< td=""><td>51,923.08         103,846.15         155,769.23         207,692.31         259,615.38         311,538.46         363,461.54         415,384.62           4,615.38         9,230.77         13,846.15         18,461.54         23,076.92         27,692.31         32,307.69         36,923.08           24,230.77         48,461.54         72,692.31         96,923.08         121,153.85         145,384.62         169,615.38         193,846.15           23,076.92         46,153.85         69,230.77         92,307.69         115,384.62         138,461.54         161,538.46         184,615.38           41,538.46         83,076.92         124,615.38         166,153.85         207,692.31         249,230.77         290,769.23         332,307.69           3,692.31         7,384.62         11,076.92         14,769.23         18,461.54         22,153.85         25,846.15         29,538.46           19,384.62         38,769.23         58,153.85         77,538.46         96,923.08         116,307.69         135,692.31         155,076.92           18,461.54         36,923.08         55,384.62         73,846.15         92,307.69         110,769.23         129,230.77         147,692.31           31,153.85         62,307.69         93,461.54         124,615.38         155,769.23&lt;</td><td>51,923.08         103,846.15         155,769.23         207,692.31         259,615.38         311,538.46         363,461.54         415,384.62         467,307.69           4,615.38         9,230.77         13,846.15         18,461.54         23,076.92         27,692.31         32,307.69         36,923.08         41,538.46           24,230.77         48,461.54         72,692.31         96,923.08         121,153.85         145,384.62         169,615.38         193,846.15         218,076.92           23,076.92         46,153.85         69,230.77         92,307.69         115,384.62         138,461.54         161,538.46         184,615.38         207,692.31           41,538.46         83,076.92         124,615.38         166,153.85         207,692.31         249,230.77         290,769.23         332,307.69         373,846.15           3,692.31         7,384.62         11,076.92         14,769.23         18,461.54         22,153.85         25,846.15         29,538.46         33,230.77           19,384.62         38,769.23         58,153.85         77,538.46         96,923.08         116,307.69         135,692.31         155,076.92         174,461.54           18,461.54         36,923.08         55,384.62         73,846.15         92,307.69         110,769.23         1</td><td>51,923.08         103,846.15         155,769.23         207,692.31         259,615.38         311,538.46         363,461.54         415,384.62         467,307.69         519,230.77           4,615.38         9,230.77         13,846.15         18,461.54         23,076.92         27,692.31         32,307.69         36,923.08         41,538.46         46,153.85           24,230.77         48,461.54         72,692.31         96,923.08         121,153.85         145,384.62         169,615.38         193,846.15         218,076.92         242,307.69           23,076.92         46,153.85         69,230.77         92,307.69         115,384.62         138,461.54         161,538.46         184,615.38         207,692.31         230,776.92         332,307.69         373,846.15         445,384.62         36,923.1         7,384.62         11,076.92         14,769.23         18,461.54         22,153.85         25,846.15         29,538.46         33,230.77         36,923.08         19,384.62         38,769.23         155,076.92         174,461.54         193,846.15         29,538.46         33,230.77         36,923.08         16,307.69         135,692.30         110,769.23         115,307.69         135,692.31         145,076.92         174,461.54         193,846.15         29,538.46         33,230.77         32,307.69</td><td>51,923.08         103,846.15         155,769.23         207,692.31         259,615.38         311,538.46         363,461.54         415,384.62         467,307.69         519,230.77         571,153.85           4,615.38         9,230.77         13,846.15         18,461.54         23,076.92         27,692.31         32,307.69         36,923.08         41,538.46         46,153.85         50,769.23           23,076.92         46,153.85         69,230.77         92,307.69         115,384.62         169,615.38         193,846.15         218,076.92         242,307.69         266,538.46           23,076.92         46,153.85         69,230.77         92,307.69         115,384.62         138,461.54         161,538.46         184,615.38         207,692.31         230,769.23         253,846.15         141,538.46         83,076.92         124,615.38         166,153.85         207,692.31         249,230.77         290,769.23         332,307.69         373,846.15         415,384.62         456,923.08         3,692.31         14,769.23         18,461.54         22,153.85         25,846.15         29,538.46         32,230.77         36,923.08         40,615.38         19,384.62         38,769.23         58,153.85         77,584.66         96,923.08         110,609.23         129,230.76         147,461.54         193,846.15</td></t<>	51,923.08         103,846.15         155,769.23         207,692.31         259,615.38         311,538.46         363,461.54         415,384.62           4,615.38         9,230.77         13,846.15         18,461.54         23,076.92         27,692.31         32,307.69         36,923.08           24,230.77         48,461.54         72,692.31         96,923.08         121,153.85         145,384.62         169,615.38         193,846.15           23,076.92         46,153.85         69,230.77         92,307.69         115,384.62         138,461.54         161,538.46         184,615.38           41,538.46         83,076.92         124,615.38         166,153.85         207,692.31         249,230.77         290,769.23         332,307.69           3,692.31         7,384.62         11,076.92         14,769.23         18,461.54         22,153.85         25,846.15         29,538.46           19,384.62         38,769.23         58,153.85         77,538.46         96,923.08         116,307.69         135,692.31         155,076.92           18,461.54         36,923.08         55,384.62         73,846.15         92,307.69         110,769.23         129,230.77         147,692.31           31,153.85         62,307.69         93,461.54         124,615.38         155,769.23<	51,923.08         103,846.15         155,769.23         207,692.31         259,615.38         311,538.46         363,461.54         415,384.62         467,307.69           4,615.38         9,230.77         13,846.15         18,461.54         23,076.92         27,692.31         32,307.69         36,923.08         41,538.46           24,230.77         48,461.54         72,692.31         96,923.08         121,153.85         145,384.62         169,615.38         193,846.15         218,076.92           23,076.92         46,153.85         69,230.77         92,307.69         115,384.62         138,461.54         161,538.46         184,615.38         207,692.31           41,538.46         83,076.92         124,615.38         166,153.85         207,692.31         249,230.77         290,769.23         332,307.69         373,846.15           3,692.31         7,384.62         11,076.92         14,769.23         18,461.54         22,153.85         25,846.15         29,538.46         33,230.77           19,384.62         38,769.23         58,153.85         77,538.46         96,923.08         116,307.69         135,692.31         155,076.92         174,461.54           18,461.54         36,923.08         55,384.62         73,846.15         92,307.69         110,769.23         1	51,923.08         103,846.15         155,769.23         207,692.31         259,615.38         311,538.46         363,461.54         415,384.62         467,307.69         519,230.77           4,615.38         9,230.77         13,846.15         18,461.54         23,076.92         27,692.31         32,307.69         36,923.08         41,538.46         46,153.85           24,230.77         48,461.54         72,692.31         96,923.08         121,153.85         145,384.62         169,615.38         193,846.15         218,076.92         242,307.69           23,076.92         46,153.85         69,230.77         92,307.69         115,384.62         138,461.54         161,538.46         184,615.38         207,692.31         230,776.92         332,307.69         373,846.15         445,384.62         36,923.1         7,384.62         11,076.92         14,769.23         18,461.54         22,153.85         25,846.15         29,538.46         33,230.77         36,923.08         19,384.62         38,769.23         155,076.92         174,461.54         193,846.15         29,538.46         33,230.77         36,923.08         16,307.69         135,692.30         110,769.23         115,307.69         135,692.31         145,076.92         174,461.54         193,846.15         29,538.46         33,230.77         32,307.69	51,923.08         103,846.15         155,769.23         207,692.31         259,615.38         311,538.46         363,461.54         415,384.62         467,307.69         519,230.77         571,153.85           4,615.38         9,230.77         13,846.15         18,461.54         23,076.92         27,692.31         32,307.69         36,923.08         41,538.46         46,153.85         50,769.23           23,076.92         46,153.85         69,230.77         92,307.69         115,384.62         169,615.38         193,846.15         218,076.92         242,307.69         266,538.46           23,076.92         46,153.85         69,230.77         92,307.69         115,384.62         138,461.54         161,538.46         184,615.38         207,692.31         230,769.23         253,846.15         141,538.46         83,076.92         124,615.38         166,153.85         207,692.31         249,230.77         290,769.23         332,307.69         373,846.15         415,384.62         456,923.08         3,692.31         14,769.23         18,461.54         22,153.85         25,846.15         29,538.46         32,230.77         36,923.08         40,615.38         19,384.62         38,769.23         58,153.85         77,584.66         96,923.08         110,609.23         129,230.76         147,461.54         193,846.15

# CIERRES PROGRAMADOS TRIMESTRALMENTE

\													
NEMTALA	ene		feb	mar	abr	may	jun	jul	ago	sep	oct	nov	dic
Omnichannels		-	-	-	-	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00
ESV		-	-	9,000.00	9,000.00	9,000.00	18,000.00	18,000.00	18,000.00	27,000.00	27,000.00	27,000.00	27,000.00
Tigo Business		-	5,000.00	5,000.00	10,000.00	10,000.00	15,000.00	15,000.00	20,000.00	20,000.00	25,000.00	25,000.00	30,000.00
TOTAL		-	5,000.00	14,000.00	19,000.00	23,500.00	37,500.00	37,500.00	42,500.00	51,500.00	56,500.00	56,500.00	61,500.00
TOTAL BOLA	36,000.00			-			9,000.00			13,500.00	\		13,500.00
TOTAL BOLA	369,000.00			19,000.00			71,000.00			118,000.00			161,000.00

NEMTALA									
Omnichannels BO Directa	0	1	0	0	\ 1				
Omnichannels ESV Directa	1	1	1	0	3				
Tigo Business ESV Indirecta	1	2	1	2	6				
TOTAL POR Q	2	4	2	2					

Para el presupuesto BO y Escalamiento; Ticket Promedio:	Monto
Omnichannels Bolivia Directa (MRC)	4,500 Bs por cierre.
Vertical de Redes Bolivia Directa (MRC)	2,500 Bs por cierre.
Vertical de Tigo en Bolivia Indirecta	1,500 Bs por cierre.
Omnichannels ESV Directa (MRC)	9,000 Bs por cierre.
Tigo Business ESV Indirecta	5,000 Bs por cierre.

# **OBJETIVOS COMERCIALES LUIS NEMTALA**





NEMTALA	Mensual	Trimestral	ANUAL		
Lead Calificado	51,923.08	311,538.46	4,050,000.00		
Omnichannels	4,615.38	27,692.31	360,000.00		
ESV	24,230.77	145,384.62	1,890,000.00		
Tigo Business	23,076.92	138,461.54	1,800,000.00		
Reuniones	41,538.46	249,230.77	3,240,000.00		
Omnichannels	3,692.31	22,153.85	288,000.00		
ESV	19,384.62	116,307.69	1,512,000.00		
Tigo Business	18,461.54	110,769.23	1,440,000.00		
Propuesta	31,153.85	186,923.08	2,430,000.00		
Omnichannels	2,769.23	16,615.38	216,000.00		
ESV	14,538.46	87,230.77	1,134,000.00		
Tigo Business	13,846.15	83,076.92	1,080,000.00		
Negociacion	20,769.23	124,615.38	1,620,000.00		
Omnichannels	1,846.15	11,076.92	144,000.00		
ESV	9,692.31	58,153.85	756,000.00		
Tigo Business	9,230.77	55,384.62	720,000.00		
Cierre	5,192.31	31,153.85	405,000.00		
Omnichannels	461.54	2,769.23	36,000.00		
ESV	2,423.08	14,538.46	189,000.00		
Tigo Business	2,307.69	13,846.15	180,000.00		
Funnel Activo	145,384.62	872,307.69	11,340,000.00		

330,000

264,000

198,000

132,000

924,000

FUNNEL ACTIVO RECOMENDADO

Para el presupuesto BO y Escalamiento; Ticket Promedio:Omnichannels Bolivia Directa (MRC)4,500 Bs por cierre.Vertical de Redes Bolivia Directa (MRC)2,500 Bs por cierre.Vertical de Tigo en Bolivia Indirecta1,500 Bs por cierre.Omnichannels ESV Directa (MRC)9,000 Bs por cierre.Tigo Business ESV Indirecta5,000 Bs por cierre.

OBJETIVO MRC
MENSUAL
5,192.31 Bolivianos

OBJETIVO FUNNEL ACTIVO MENSUAL 145,384.62 Bolivianos

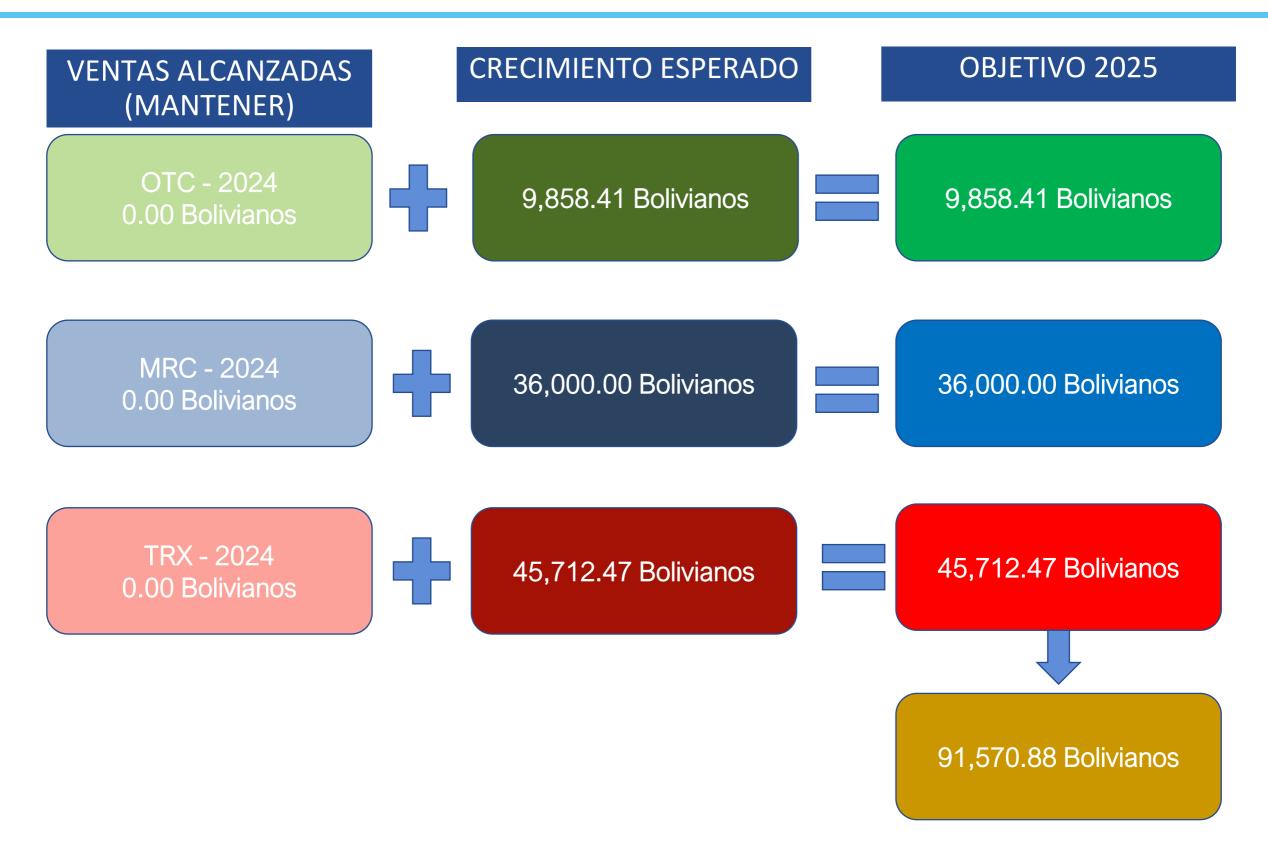
OBJETIVO MRC TRIMENSTRAL 31,153.85 Bolivianos

MRC ENTRY POINT 2025 (MANTENER) 0.00 MRC END POINT BO (SOLO NUEVO) 5,538.46

NEM	TALA
Omnichannels BO	1
Omnichannels ESV	3
Tigo Business ESV	6

# OBJETIVOS COMERCIALES LUIS NEMTALA ANUAL (BOLIVIA)





# OBJETIVOS COMERCIALES FERNANDO CLAURE



#### **CIERRES ESTANDARIZADOS**

	/											
FERNANDO	ene	feb	mar	abr	may	jun	jul	ago	sep	oct	nov	dic
Lead Calificado	17,051.28	34,102.56	51,153.85	68,205.13	85,256.41	102,307.69	119,358.97	136,410.26	153,461.54	170,512.82	187,564.10	204,615.38
ESV	8,076.92	16,153.85	24,230.77	32,307.69	40,384.62	48,461.54	56,538.46	64,615.38	72,692.31	80,769.23	88,846.15	96,923.08
Tigo Business	8,974.36	17,948.72	26,923.08	35,897.44	44,871.79	53,846.15	62,820.51	71,794.87	80,769.23	89,743.59	98,717.95	107,692.31
Reuniones	13,641.03	27,282.05	40,923.08	54,564.10	68,205.13	81,846.15	95,487.18	109,128.21	122,769.23	136,410.26	150,051.28	163,692.31
ESV	6,461.54	12,923.08	19,384.62	25,846.15	32,307.69	38,769.23	45,230.77	51,692.31	58,153.85	64,615.38	71,076.92	77,538.46
Tigo Business	7,179.49	14,358.97	21,538.46	28,717.95	35,897.44	43,076.92	50,256.41	57,435.90	64,615.38	71,794.87	78,974.36	86,153.85
Propuesta	10,230.77	20,461.54	30,692.31	40,923.08	51,153.85	61,384.62	71,615.38	81,846.15	92,076.92	102,307.69	112,538.46	122,769.23
ESV	4,846.15	9,692.31	14,538.46	19,384.62	24,230.77	29,076.92	33,923.08	38,769.23	43,615.38	48,461.54	53,307.69	58,153.85
Tigo Business	5,384.62	10,769.23	16,153.85	21,538.46	26,923.08	32,307.69	37,692.31	43,076.92	48,461.54	53,846.15	59,230.77	64,615.38
Negociacion	6,820.51	13,641.03	20,461.54	27,282.05	34,102.56	40,923.08	47,743.59	54,564.10	61,384.62	68,205.13	75,025.64	81,846.15
ESV	3,230.77	6,461.54	9,692.31	12,923.08	16,153.85	19,384.62	22,615.38	25,846.15	29,076.92	32,307.69	35,538.46	38,769.23
Tigo Business	3,589.74	7,179.49	10,769.23	14,358.97	17,948.72	21,538.46	25,128.21	28,717.95	32,307.69	35,897.44	39,487.18	43,076.92
Cierre	1,705.13	3,410.26	5,115.38	6,820.51	8,525.64	10,230.77	11,935.90	13,641.03	15,346.15	17,051.28	18,756.41	20,461.54
ESV	807.69	1,615.38	2,423.08	3,230.77	4,038.46	4,846.15	5,653.85	6,461.54	7,269.23	8,076.92	8,884.62	9,692.31
Tigo Business	897.44	1,794.87	2,692.31	3,589.74	4,487.18	5,384.62	6,282.05	7,179.49	8,076.92	8,974.36	9,871.79	10,769.23
Funnel Activo	47,743.59	95,487.18	143,230.77	190,974.36	238,717.95	286,461.54	334,205.13	381,948.72	429,692.31	477,435.90	525,179.49	572,923.08

# CIERRES PROGRAMADOS TRIMESTRALMENTE

FERNANDO	ene	feb	mar	abr	may	jun	jul	ago	sep	oct	nov	dic
ESV		-	-	-	- \	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00
Tigo Business		-	-	5,000.00	5,000.00	5,000.00	5,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00
TOTAL	-		-	5,000.00	5,000.00	14,000.00	14,000.00	19,000.00	19,000.00	19,000.00	19,000.00	19,000.00
TOTAL BOLA 133,000.00			-			24,000.00			52,000.00			57,000.00

		CIERRES D	E CLIENTES ESPE	RADOS TRIMESTRA	ALES
	Q1	Q2	Q3	Q4	TOTAL
		FERNAND	0		
Omnichannels ESV Directa	0	1	0	0	\ 1
Tigo Business ESV Indirecta	0	1	1	0	2
TOTAL POR Q	0	2	1	0	\

	Para el presupuesto BO y Escalamiento; Ticket Promedio:	Monto			
	Omnichannels Bolivia Directa (MRC)	4,500	Bs por cierre.		
]	Vertical de Redes Bolivia Directa (MRC)	2,500	Bs por cierre.		
1	Vertical de Tigo en Bolivia Indirecta	1,500	Bs por cierre.		
ני	Omnichannels ESV Directa (MRC)	9,000	Bs por cierre.		
	Tigo Business ESV Indirecta	5,000	Bs por cierre.		

# OBJETIVOS COMERCIALES FERNANDO CLAURE



Mensual	Trimestral	ANUAL
17,051.28	102,307.69	1,330,000.00
8,076.92	48,461.54	630,000.00
8,974.36	53,846.15	700,000.00
13,641.03	81,846.15	1,064,000.00
6,461.54	38,769.23	504,000.00
7,179.49	43,076.92	560,000.00
10,230.77	61,384.62	798,000.00
4,846.15	29,076.92	378,000.00
5,384.62	32,307.69	420,000.00
6,820.51	40,923.08	532,000.00
3,230.77	19,384.62	252,000.00
3,589.74	21,538.46	280,000.00
1,705.13	10,230.77	133,000.00
807.69	4,846.15	63,000.00
897.44	5,384.62	70,000.00
47,743.59	286,461.54	3,724,000.00
	17,051.28 8,076.92 8,974.36 13,641.03 6,461.54 7,179.49 10,230.77 4,846.15 5,384.62 6,820.51 3,230.77 3,589.74 1,705.13 807.69 897.44	17,051.28102,307.698,076.9248,461.548,974.3653,846.1513,641.0381,846.156,461.5438,769.237,179.4943,076.9210,230.7761,384.624,846.1529,076.925,384.6232,307.696,820.5140,923.083,230.7719,384.623,589.7421,538.461,705.1310,230.77807.694,846.15897.445,384.62

120,000 96,000 72,000 48,000 336,000

FUNNEL ACTIVO RECOMENDADO

OBJETIVO MRC
MENSUAL
1,705.13 Bolivianos

OBJETIVO MRC
TRIMENSTRAL
10,230.77 Bolivianos

Para el presupuesto BO y Escalamiento; Ticket Promedio:	Monto			
Omnichannels Bolivia Directa (MRC)	4,500 Bs por cierre.			
Vertical de Redes Bolivia Directa (MRC)	2,500 Bs por cierre.			
Vertical de Tigo en Bolivia Indirecta	1,500 Bs por cierre.			
Omnichannels ESV Directa (MRC)	9,000 Bs por cierre.			
Tigo Business ESV Indirecta	5,000 Bs por cierre.			

OBJETIVO FUNNEL ACTIVO MENSUAL 47,743.59 Bolivianos

MRC ENTRY POINT 2025 (MANTENER) 0.00 MRC END POINT ESV (SOLO NUEVO) 20,461.54

	CIERRES ESPERADOS						
FERNANDO							
Omnichannels ESV Directa	1						
Tigo Business ESV Indirecta	2						

# **INCENTIVOS 2025**



DE ENERO 2025 A DICIEMBRE 2025 NEGOCIO								
TIPO DE VENTA Meta Trimestral BS x Ejecutivo	Techo Máximo	Mínimo esperado para pago	On/off (Activadores)	Canal	Pago			
MRC	MRC: Hasta 250 %	Q 80% (MRC)	On1: Funnel Activo Mínimo trimestral (Inicia el 1 Enero del 2025)	VENTA DIRECTA: CLIENTE DIRECTOS VERTICAL DE INFRAESTRUCTURA VERTICAL DE OMNICANALIDAD VENTA INDIRECTA: CLIENTES QUE	VENTA DIRECTA: CLIENTE DIRECTOS  12.5% NETO de MRC TRIMESTRAL ACUMULADO (CONTRATOS MINIMO A 12 M)  (PARA NUEVOS, PARA CROSS SELL Y UP SELL SOLO SE TOMA EL INCREMENTAL)			
OBJETIVO TRIMESTRAL (PERSONAL)	IVINC. Fidsta 230 %	Q 80% (IVINC)	On2: Objetivo Cierres y Forecast (Inicia el 1 Enero del 2025)	REVENDEN TIGO Y OTROS COMO SINTESIS  VERTICAL DE INFRAESTRUCTURA VERTICAL DE OMNICANALIDAD	VENTA INDIRECTA: CLIENTES QUE REVENDEN TIGO Y OTROS COMO SINTESIS 5 % NETO de MRC TRIMESTAL (CONTRATOS MINIMO A 12 M) (PARA NUEVOS, PARA CROSS SELL Y UP SELL SOLO SE TOMA EL INCREMENTAL)			
OTC 50,000 BS	NA	NA	On1: Utilidad neta mínima de cada OTC 25% Incluido el Bono (Calculo con Finanzas y Gerencia)  On2: Monto mínimo de factura de cada OTC es: Bs 14.000 Brutos (es decir facturas menores a Bs 14.000 no se suman al Q) Se sumará unicamente las facturas OTC arriba de Bs 14.000 durante el Q)	VENTA DIRECTA: CLIENTE DIRECTOS  VERTICAL DE INFRAESTRUCTURA VERTICAL DE OMNICANALIDAD  VENTA INDIRECTA: CLIENTES QUE REVENDEN TIGO Y OTROS COMO SINTESIS  VERTICAL DE INFRAESTRUCTURA VERTICAL DE OMNICANALIDAD	VENTA DIRECTA: CLIENTE DIRECTOS  1,5% NETO del OTC (PARA NUEVOS O PARA CROSS Y UP SELL)  VENTA INDIRECTA: CLIENTES QUE REVENDEN  TIGO Y OTROS COMO SINTESIS 0,5% NETO DEL OTC			
TRX	NA	NA	On1: Cumplir con el mantenimiento del TRX de la anterior gestión On2: El trato debe corresponder a un cliente nuevo (es decir, sin contrato previo en los últimos 12 meses y sin MRC activo)	VENTA DIRECTA: CLIENTE DIRECTOS  VERTICAL DE INFRAESTRUCTURA VERTICAL DE OMNICANALIDAD  VENTA INDIRECTA: CLIENTES QUE REVENDEN TIGO Y OTROS COMO SINTESIS  VERTICAL DE INFRAESTRUCTURA VERTICAL DE OMNICANALIDAD	VENTA DIRECTA: CLIENTE DIRECTOS 150 USD (T/C OFICIAL)  VENTA INDIRECTA: CLIENTES QUE REVENDEN 100 USD (T/C OFICIAL)			

# **INCENTIVOS 2025**



DE ENERO 2025 A DICIEMBRE 2025 NEGOCIO					
TIPO DE VENTA Meta Trimestral BS x Ejecutivo	Techo Máximo	Mínimo esperado para pago	On/off (Activadores)	Canal	Pago
MRC OBJETIVO TRIMESTRAL (PERSONAL)	MRC: Hasta 250 %		On1: Funnel Activo Mínimo trimestral (Inicia el 1 Enero del 2025)	VENTA DIRECTA: CLIENTE DIRECTOS  VERTICAL DE INFRAESTRUCTURA VERTICAL DE OMNICANALIDAD	VENTA DIRECTA: CLIENTE DIRECTOS  12.5% NETO de MRC TRIMESTRAL ACUMULADO (CONTRATOS MINIMO A 12 M)  (PARA NUEVOS, PARA CROSS SELL Y UP SELL SOLO SE TOMA EL INCREMENTAL)  VENTA INDIRECTA: CLIENTES QUE REVENDEN TIGO Y OTROS COMO SINTESIS  5 % NETO de MRC TRIMESTAL (CONTRATOS MINIMO A 12 M)  (PARA NUEVOS, PARA CROSS SELL Y UP SELL SOLO SE TOMA EL INCREMENTAL)
			On2: Objetivo Cierres y Forecast (Inicia el 1 Enero del 2025)	VENTA INDIRECTA: CLIENTES QUE REVENDEN TIGO Y OTROS COMO SINTESIS  VERTICAL DE INFRAESTRUCTURA VERTICAL DE OMNICANALIDAD	
OTC 50,000 BS	NA	NA	On1: Utilidad neta mínima de cada OTC 25% Incluido el Bono (Calculo con Finanzas y Gerencia)  On2: Monto mínimo de factura de cada OTC es: Bs 14.000 Brutos (es decir facturas menores a Bs 14.000 no se suman al Q) Se sumará unicamente las facturas OTC arriba de Bs 14.000 durante el Q)	VENTA DIRECTA: CLIENTE DIRECTOS  VERTICAL DE INFRAESTRUCTURA VERTICAL DE OMNICANALIDAD  VENTA INDIRECTA: CLIENTES QUE REVENDEN TIGO Y OTROS COMO SINTESIS  VERTICAL DE INFRAESTRUCTURA VERTICAL DE OMNICANALIDAD	VENTA DIRECTA: CLIENTE DIRECTOS  1,5% NETO del OTC  (PARA NUEVOS O PARA CROSS Y UP SELL)  VENTA INDIRECTA: CLIENTES QUE REVENDEN  TIGO Y OTROS COMO SINTESIS  0,5% NETO DEL OTC
TRX	NA	NA	On1: Cumplir con el mantenimiento del TRX de la anterior gestión On2: El trato debe corresponder a un cliente nuevo (es decir, sin contrato previo en los últimos 12 meses y sin MRC activo)	VENTA DIRECTA: CLIENTE DIRECTOS  VERTICAL DE INFRAESTRUCTURA VERTICAL DE OMNICANALIDAD  VENTA INDIRECTA: CLIENTES QUE REVENDEN TIGO Y OTROS COMO SINTESIS  VERTICAL DE INFRAESTRUCTURA VERTICAL DE OMNICANALIDAD	VENTA DIRECTA: CLIENTE DIRECTOS 150 USD (T/C OFICIAL)  VENTA INDIRECTA: CLIENTES QUE REVENDEN 100 USD (T/C OFICIAL)

# **CONSIDERACIONES 2025**





#### **Consideraciones:**

- •El monto MRC es trimestral es decir puede cerrar varios por cada mes o cerrar 1 el ulitmo mes que debe llegar al monto estipulado
- •Los pagos únicos (OTC) suman al objetivo, sin embargo de manera obligatoria debe existir el recurrente hasta el 80 %. Esto para pago de Bono del MRC
- Se aplica el Bono OTC, si es que se cumpla los ON de este KPI, independientemente se llegue o no al MRC del 80%
- •Se realizara la retención de Impuesto correspondiente
- Pago se realizara siempre y cuando el dinero de los servicios hayan sido cobrados (ingresados a cuenta)
- •En caso de Churn se descontará el mismo en futuros Bonos corresponde a Bono MRC
- •Aun llegando a los objetivos tomar en cuenta que se cuenta un ON/OFF (Kpis) que serán los que habilitaran o no los pagos tanto para Bonos MRC y OTC
- •El habilitador de cada Bono son sus ONs calculado de manera Trimestral
- Tipo de Cambio Oficial, todos los pagos son en Bolivianos
- •La metodología de pago de TRX se revisará trimestralmente, y dependerá del análisis financiero correspondiente, en función de su evolución.

Aclaracion: Las renovaciones de contrato no serán consideradas para la asignación de incentivos o bonos, ya que forman parte de las responsabilidades habituales y del cumplimiento de las funciones diarias

Políticas relacionadas con bonos e incentivos están sujetas a modificaciones por parte de la empresa en cualquier momento, de acuerdo con las necesidades y objetivos organizacionales. Cualquier cambio será comunicado oportunamente La empresa definirá, según su conveniencia y en función de la situación de flujos o estrategia, si el bono será pagado en Dólares o en Bolivianos al tipo de cambio oficial vigente