



unesco

In cooperation with



USAID
FROM THE AMERICAN PEOPLE

Certificate

This is to certify that

Babul Deb

Completed

**Anticipatory Governance: New ways of sense-making
and navigating for uncertainty.**

a course of study offered by

United Nations Educational, Scientific and Cultural Organization (UNESCO)



Tanja Hichert and Rika Preiser

UNESCO Co-Chairs in Complex Systems and Transformative African Futures