Section 1



Institutional and Government Effectiveness: Accelerated Reforms Agenda with Institutional Improvement















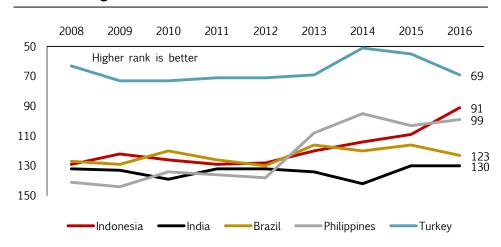




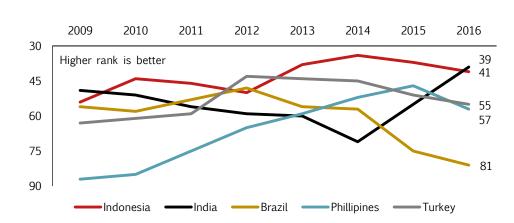
Positive Global Perception



Ease of Doing Business¹



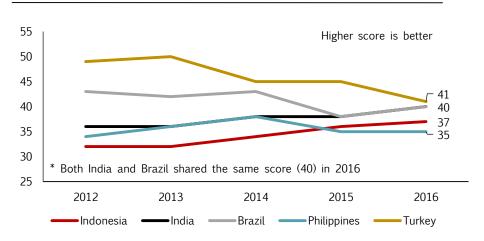
Global Competitiveness Index³



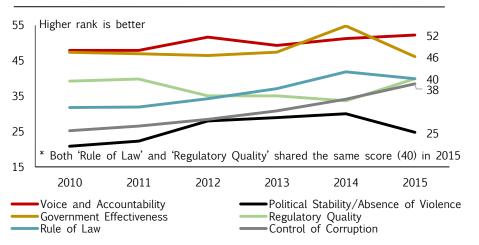
- 1. Source: World Bank Doing Business 2017 Report;
- 2. Source: Transparency International Corruption Perceptions Index 2016 Report;
- 3. Source: World Economic Forum –The Global Competitiveness Report 2016 2017

4. Source: World Bank

Corruption Perception Index²

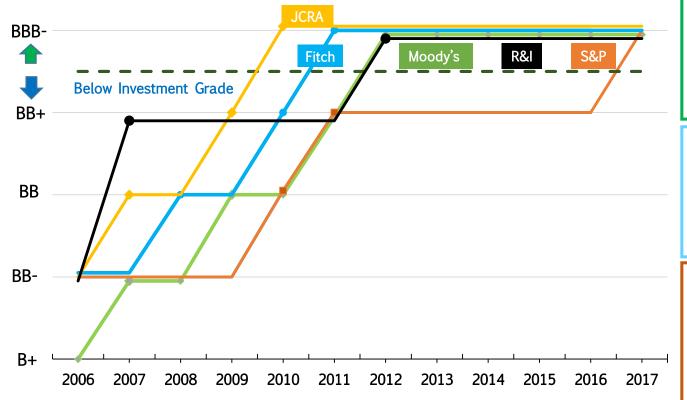


World Governance Indicators⁴



Investment Grade Status From Rating Agencies





Moody's

Baa3 / Positive

Feb 2017, Baa3, Outlook Revised to Positive

"We changed the outlook on Indonesia's sovereign rating to positive from stable to reflect emerging signs of a reduction in structural constraints, including its level of external vulnerability and the strength of its institutions."

FitchRatings

BBB- / Positive

Des 2016, BBB-, Outlook Revised to Positive

"Key drivers of the Positive Outlook are the build-up of a track record of macroeconomic stability in the past few years, and a strong structural reform drive since September 2015."

S&P Global Ratings

BBB- / Stable

May 2017, BBB-, Rating Upgraded

"We raising the long-term sovereign credit to BBB- as the Indonesian authorities have taken effective expenditure and revenue measures to stabilize the public finances despite the terms of trade shock."



BBB- / Positive

April 2017, BBB-, Outlook Revised to Positive

"Indonesia's macroeconomics stability has been maintained for several years. Its external position is also improving, fiscal deficits have been reined in and government debt is low. In light of such factors, coupled with improved policy management, R&I has changed the rating outlook to Positive."



BBB- / Positive

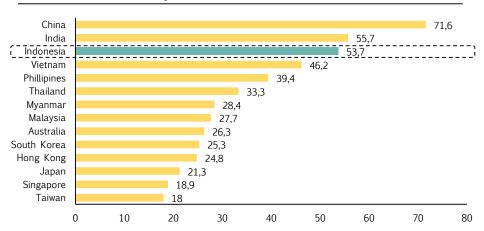
March 2017, BBB-, Outlook Revised to Positive

"JCR has changed the rating outlook from Stable to Positive, based on the recent improvement on the investment climate promoted by a series of Economic Policy Packages & the containment of private external debt brought by Bank Indonesia's prudential regulations on external borrowing."

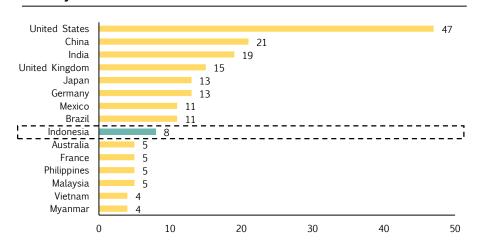
Indonesia Remains the Investment Destination of Choice



The Economist: Indonesia among the top 3 destination for attracting investors in Asia (January 2017)1



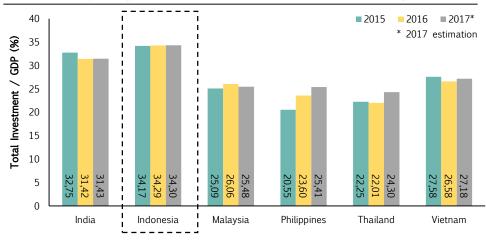
UNCTAD: Indonesia among the top 10 investment destination country (January 2017)3



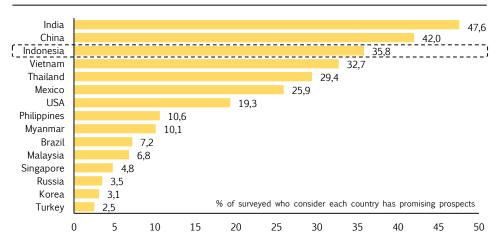
Source: The Economist - Asia Business Outlook Survey 2017

Source: IMF World Economic Outlook, Database April 2017

Indonesia Enjoys Large Investments Relative to Peers within the Region²



JBIC: Amongst ASEAN countries, Indonesia is the most preferred place for business investment (December 2016)4



- Source: United Nations Conference on Trade and Development (UNCTAD) World Investment Report 2016
- Source: JBIC Outlook for Japanese Foreign Direct Investment (28th Annual Survey)

National Strategic Development Plan (Nawa Cita)



The 3 Dimensions on Economic Development

Human Development

Education

Health

Housing

Character

Priority Sector Development

Food Security

Energy & Electrical Security

Maritime & Marine

Tourism & Industry

Water Security, Basic Infrastructure & Connectivity

Equitable Development

Inter-Income Group

Inter-Region:

- (1) Rural Area,
- (2) Periphery,
- (3) Outside Java,
- (4) Eastern Area.

Necessary Condition

Legal Certainty & Law Enforcement

Security & Order

Politic & Democracy

Governance

The Economic Policy Packages



"To improve national industry competitiveness, export and investment to generate significant economic growth"

Harmonizing Regulations

Simplifying Bureaucratic Process

Ensuring Law Enforceability

Phase I (9 Sept '15)

Improving national industry competitiveness

Phase II (29 Sept '15)

Easing permit requirement and simplifying export proceeds requirement

Phase III (7 Oct '15)

Boosting investment, spurring exports, and maintaining people's purchasing power

Phase IV (15 Oct '15)

Simplifying wage formula and expanding loans for small business

Phase V (22 Oct '15)

Improving industry and investment climate through tax incentives and deregulation on sharia banking

Phase VI (5 Nov '15)

Stimulating economic activities in border areas and facilitating strategic commodities availability

Phase VII (7 Dec '15)

Stimulating business activities in labor-intensive industries nation-wide through incentives in the form of accelerating land certification process for individuals

Phase VIII (21 Dec '15)

Resolving land acquisition disputes, intensifying domestic oil production, stimulating domestic parts and aviation industries

Phase IX (27 Jan '16)

Accelerating electricity generation, stabilizing meat prices and improving rural-urban logistics sector

Phase X (11 Feb '16)

Revising the Negative investment List and improving protection for SMEs

Phase XI (29 Mar '16)

Stimulating national economy through facilitation to SMEs and industries

Phase XII (28 Apr'16)

Improving Indonesia's rank on Ease of Doing Business (EODB)

Phase XIII (24 Aug '16)

Low Cost Housing for Low-Income Communities

Phase XIV (10 Nov '16) Roadmap for E-commerce

Source: Coordinating Ministry for Economic Affairs

Thematic Policy Issues on Deregulation





improvement of



industry competitiveness

widening of



investment

efficiency of



logistics sector

improvement of



tourism sector

expansion of



export

improvement of



society's purchasing power

Next Phase of Policy Packages based on Sectoral and Thematic Issues

Education and Vocational Training

Logistics

Agrarian reform

Energy

Industry, Manufacture,
Tourism, Fishery & Service
sector

Food

Invention, Innovation and Creative Economy

Source: Coordinating Ministry for Economic Affairs

Progress of the Economic Policy Packages*



TOTAL INITIAL REGULATIONS	215	I–XIV
REVOKED REGULATIONS	11	I–XIV
TOTAL REGULATIONS	204	I–XIV
SET	203	99%
50 TOTAL	PRESIDENTIAL LEVEL 49 FINISHED	99%
154 TOTAL	istrial/institutional level 154 finished	100%
ON GOING DISCUSSION	1	1%

Initially, there are 215 regulations which need to be deregulated

Based on the further assessment, 11 regulations has been revoked from deregulation process

Total regulation subject to be deregulated: 204 regulations

As of February 6nd, 2017, deregulation of 203 regulations are finished (99%), comprising 49 regulations at Presidential level and 154 regulations at Ministrial/Institutional level

Unfinished regulations: Proposed Policy on E-commerce Roadmap

*as of February, 2017

Source: Coordinating Ministry for Economic Affairs

Other Progress on Economic Policy Packages





Fair, Simplified & Projectable Wage System

14 Provinces have set 2016 Minimum Wage System in accordance to the Government Regulation (GR) No. 78/2015 (Kepulauan Riau, Kalimantan Barat, Nusa Tenggara Barat, Sumatera Barat, Jambi, Aceh, Kalimantan Selatan, Banten, Gorontalo, Nusa Tenggara Timur, Jawa Barat, Bali, Sumatera Utara, and Bangka Belitung)



Export-Oriented Business Credit (KURBE)

State-owned train manufacturer PT Industri Kereta Api (INKA) in Madiun, East Java, has begun its first passenger train exports by shipping 15 train wagon to Bangladesh.



Development of Spesial Economic Zone (SEZ)

- Total value of facilities and incentives for SEZs amounted IDR 33.8 trillion (as of September 2016)
- 18 companies benefitted from the simplification of fiscal incentive process with average processing time of 13.4 days (previously 2 years)



Deregulation on Logistics Sector

North Sulawesi has sucessfully exported coconut product through SOEs' joint program

...implement 3-hour investment licensing service to complement the One Stop Service (OSS)



Requirement for utilizing 3-hour Investment Lisencing Service:

- 1. Minimum investment of IDR 100 billion (USD 8 million) and/or employing 1,000 local workers.
- 2. Application must be submitted directly by at least one candidate of the proposed company stakeholder



No requirements for investment in infrastructure sector











- Arrive at OSS at BKPM directly from the airport
- · Consult with Director of Investment Service
- Submit the required documents & data

Wait at the lounge while documents are processed by BKPM, in-house notary, ministries, & other government institutions

Obtain eight documents & letter of land availability within three hours to start the business

2 documents needed

Investor identitiy as the prospective shareholders

- ID Card
- And/or Deed of Establishment (Indonesian company) or Article of Association (Foreign company)

Flowchart of business activities workflow

Containing workflow from raw material production to the finished products



9 documents obtained

Certainty to start a business

- Investment license
- Certificate of incorporation
- NPWP/Tax Registration Number
- TDP/Company Registration

o Certainty to ess Import capital goods

- APIP/Import identification
- NIK/Customs registration

Certainty to work

- RPTKA/Employment plan
- IMTA/Working permit

Accurate land information

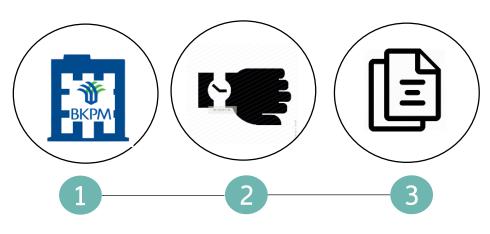
Letter of land availability

Until March 2017, 313 projects* have utilized the "3 hours services"

^{*} Including 12 projects in EMR sector

...implement 3-hour investment licensing service for Energy and Mineral Resources Sector





Director arrives at central OSS, then submit required documents*

Waiting in priority lounge, while the documents processed

Applicant receive the requested licensing products

Note *: ESDM3J service is given if the company has fulfilled the checklist of administrative & technical requirements as regulated on MEMR Ministrial Decree No.15 of 2016

Until March 2017, 12 projects have utilized the 3 hours services for EMR Sector

9 Types of licensing issued by ESDM3J service

No.	Type of Licensing	Duration for reguler service (work days)			
1	Temporary Business License for Electricity	20			
2	Temporary Business License for Oil/Fuel/LPG storage	32			
3	Temporary Business License for Storage of Processed Products/CNG	32/40			
4	Temporary Business License for LNG Storage	32			
5	Temporary Business License for Oil Refinery	32			
6	Temporary Business License for Processing Oil Residue Industry	32			
7	Temporary Business License for Natural Gas Processing	32			
8	Temporary Business License for General Trade of Oil/Fuel	40			
9	Temporary Business License for General Trade of Processed Product	40			

...implement Direct Construction Permit to attract investment in Industrial Estates



Priority Investment Service

Direct Construction (KLIK)

Investors can directly start their project construction before obtaining construction permits. This service is supported by both Central and Regional Governments which become the first step to synergize between central and local licensing

No Requirements

- No minimum investments or workers is required.
- Available for 32 selected industrial estates.
- Construction permits can be obtained in parallel with construction process.











Obtain investment licence at OSS at national or regional level.

- Survey a land within selected industrial estates.
- Acquire the land for your industry.

- Start the construction of your project. No other permits are required.
- Apply for building construction permit & environmental permit, in parallel with construction process.

Until March 2017, 85 projects have utilized the "KLIK services"

...Direct Construction Permit is expanded to 32 Industrial Estates (IE) throughout Indonesia





North Sumatera (1 IE; 100 ha)

Medan Industrial Estate/KIM (100 ha)



Banten (3 IE; 3,150 ha)

- 1. Modern Cikande Industrial Estate/MCIE (1,800 ha)
- 2. Wilmar Integrated Industrial Park/WIIP (800 ha)
- 3. Krakatau Industrial Estate Cilegon/KIEC (570 ha)



West Java (5 IE; 1.151 ha)

- 1. Bekasi Fajar Industrial Estate/BFIE (300 ha)
- 2. Delta Silicon 8 (158 ha)
- 3. Karawang Internasional Industrial City/KIIC (293 ha)
- 4. Suryacipta City of Industry/SCI (300 ha)
- 5. GT Tech Park @ Karawang (100 ha)



KLIK 1st Stage (14 IE)



KLIK 2nd Stage (18 IE)



- 1. Kendal Industrial Park/KIP (700 ha)
- 2. Bukit Semarang Baru/BSB (40 ha)
- 3. Wijayakusuma Industrial Estate/KIW (100 ha)



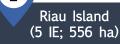
East Java (1 IE; 1,761 ha)

KI Java Integrated Industrial and Port Estate/JIIPE (1,761 ha)



South Sulawesi (1 IE; 3,000 ha)

Bantaeng Industrial Park/BIP (3.000 ha)



- 1. Batamindo Industrial Park (61.4 ha)
- 2. Bintang Industrial Park II (20 ha)
- 3. Kabil Integrated Industrial Estate (142.5 ha)
- 4. Bintan Inti Industrial Estate (229.6 ha)
- 5. West Point Maritim Industrial Park (102.5 ha)



IE Demak (285.7 ha)

Riau (1 IE; 198.9 ha)

IE Dumai (198.9 ha)



DKI Jakarta (2 IE; 129 ha)

- 1. Kawasan Berikat Nusantara/KBN (118.6 ha)
- 2. Jakarta Industrial Estate Pulagadung/JIEP (10.4 ha)

6

East Java (2 IE; 341 ha)

- 1. IE Maspion (151 ha)
- 2. IE Tuban (190 ha)

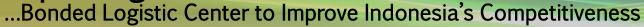
West Java (6 IE; 1,814.1 ha)

- 1. Artha Industrial Hill (315.1 ha)
- 2. Greenland International Industrial Center (GIIC)/Deltamas (400 ha)
- 3. Jababeka Tahap III (45 ha)
- 4. Kota Bukit Indah Ind. City (510 ha)
- 5. Indotaisei Kota Bukit Indah (300 ha)
- 6. Marunda Center (300 ha)



East Kalimantan (1 KI;133.8 ha)

IE Kariangau (133.8 ha)



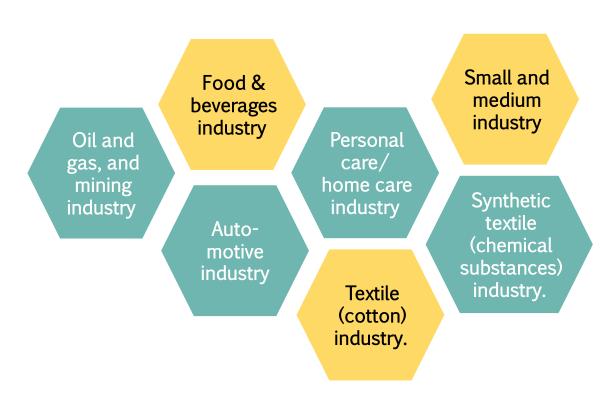


Bonded Logistic Center

(Pusat Logistik Berikat/PLB) is a facility provided by Ministry of Finance as part of the implementation of the 2nd Economic Policy Package.

PLB facility aims to improve efficiency and reduce the cost of transportation and logistics in Indonesia; support the growth of the domestic industry, including small and medium industries; increase investment; and to make Indonesia to become a logistics hub in Asia Pacific.

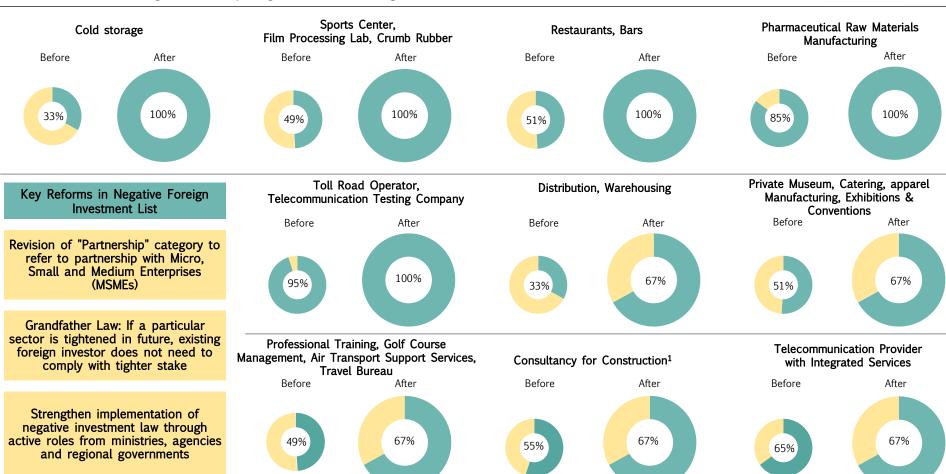
To date, 30 Bonded Logistic Center has been launched to support various industries.



...revising the Negative Investment List



Introduction of New Foreign Ownership Regulation for Strategic Sectors



¹ For total project value of IDR10bn and above

Improving Investment Climate
...improving Indonesia's Rank on Ease of Doing Business (EODB)*



15

	EODB 2017 Rank	EODB 2016 Rank		nge in ınk	EODB 2017 Points	EODB 2016 Points		nge in ints
Overall	(91) (106) 1	15	61.52	58.51	1	3.01
Starting a business	151	167	1	16	76.43	67.51	1	8.92
Dealing with Construction Permit	116	113	ļ	3	65.73	65.26	1	0.47
Getting Electricity	49	61	1	12	80.92	77.60	1	3.32
Registering Property	118	123	1	5	55.72	53.24	1	2.48
Getting Credit	62	70	1	8	60.00	55.00	1	5.00
Protecting Minority Investors	70	69	↓	1	56.67	56.67	=	0
Paying Taxes	104	115	1	11	69.25	64.47	1	4.78
Trading Across Borders	108	113	1	5	65.87	63.53	1	2.34
Enforcing Contracts	166	171	1	5	38.15	35.37	1	2.78
Resolving Insolvency	76	74	1	2	46.46	46.48	I	0.02

^{*} Higher rank is better, EoDB 2017 was published in October 2016

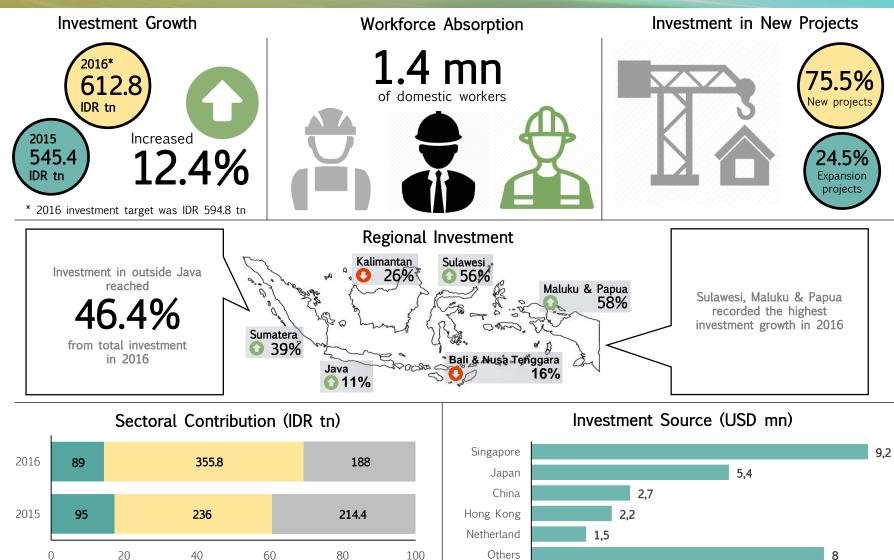
Source: World Bank

Government efforts to boost business growth through deregulations and de-bureaucratization have been recognized by the improvement of EODB

Structural reforms will continue including in the budget and real sectors

Investment Achievement in 2016: Summary





2

6

8

■ Primary

Manufacture

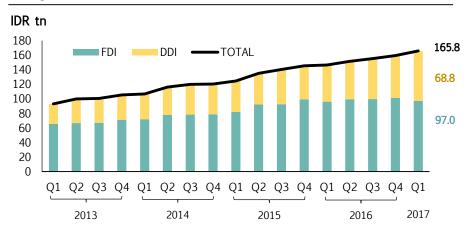
■ Infrastructure & Services

10

Improving Investment Realization (Q1-2017)



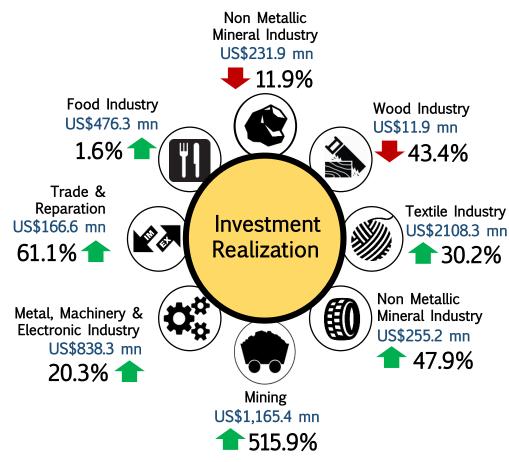
Rising Direct Investments¹







FDI Realization by Sectors



Source: Investment Coordinating Board (BKPM), compared to Q1-2016 period