

Predicting emergency department admissions

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ABSTRACT

Objective To develop and validate models to predict emergency department (ED) presentations and hospital admissions for time and day of the year.

Methods Initial model development and validation was based on 5 years of historical data from two dissimilar hospitals, followed by subsequent validation on 27 hospitals representing 95% of the ED presentations across the state. Forecast accuracy was assessed using the mean average percentage error (MAPE) between forecasts and observed data. The study also determined a daily sample size threshold for forecasting subgroups within the data.

Results Presentations to the ED and subsequent admissions to hospital beds are not random and can be predicted. Forecast accuracy worsened as the forecast time intervals became smaller: when forecasting monthly admissions, the best MAPE was approximately 2%, for daily admissions, 11%; for 4-hourly admissions, 38%; and for hourly admissions, 50%. Presentations were more easily forecast than admissions (daily MAPE ~7%). When validating accuracy at additional hospitals, forecasts for urban facilities were generally more accurate than regional forecasts (accuracy is related to sample size). Subgroups within the data with more than 10 admissions or presentations per day had forecast errors statistically similar to the entire dataset. The study also included a software implementation of the models, resulting in a data dashboard for bed managers.

Conclusions Valid ED prediction tools can be generated from access to de-identified historic data, which may be used to assist elective surgery scheduling and bed management. The paper provides forecasting performance levels to guide similar studies.

INTRODUCTION

Emergency department (ED) overcrowding is acknowledged as an increasing, worldwide issue.^{1–3} The implications of impaired function of the ED are increased numbers of ambulance bypass occurrences⁴ and less favourable outcomes for patients,^{5–7} including increased mortality associated with access blocked patients.⁷ Access block has also resulted in last minute cancellation of elective surgical patients with resultant inflating elective waiting lists on which patients spend increasing time.⁸ Now endemic and critical, access block has been nominated as a threat to patient safety.^{2, 5} Recognition of the adverse outcomes of access block necessitates a shift from the current perception to one in which it is considered as the unsafe situation that it is.^{5, 6}

A key advantage in catering for the large numbers of people presenting to an ED is the ability to predict their numbers; consequently there

have been a number of previous studies relating to forecasting bed demand.^{9–21} Some of the models express accuracy only in terms of the degree of fit to historic data rather than prospective forecast performance,^{20, 21} some relate to forecasting patient presentations to EDs only and not subsequent hospital admissions,^{13, 15, 17–19} and essentially all are validated at relatively few sites (typically ≤4).

The main objective of this study was to develop and validate a clinically useable software package that accurately predicts the number of ED presentations and subsequent admissions (those patients that require a bed and thus represent a demand on bed management), on any given day of the year, taking into account peak periods such as public holidays. An additional objective was to determine a daily sample size threshold for forecasting subgroups within the data (eg, gender and criticality), as this can be important, for example, in assigning patients to gender specific or medical specialty wards.

METHODS

Study design and setting

Initial development and validation of the model was based on 5 years retrospective analysis (1 July 2002–30 June 2007) of consecutive ED presentations and hospital admissions made to two hospitals in Queensland, Australia. The applicability of the model to other hospitals was assessed by determining accuracy of forecasts of ED presentations at 27 Queensland public hospitals using a later data extract spanning 2005–2009. These validation sites use the same ED and inpatient clinical information systems as the pilot sites, and represent approximately 95% of the ED presentations across the state. The study was approved by human research ethics committees associated with the facilities.

Measurements

In this study, accuracy was treated as the main criterion for selecting a forecasting method, and our assessment of forecast accuracy is based on the principles contained in Makridakis *et al.*²² The metric used in our evaluations was the mean absolute percentage error (MAPE); further detail of this metric is presented as an appendix.

True out-of-sample forecast accuracy was measured in this study, where data was divided into a training set and evaluated against a separate hold-out set. We considered a 1-year held-out evaluation period important in order to assess forecasts over summer and winter months. Figure 1 depicts the training and evaluation periods used in the study.

For the initial development and validation of the model, the effect of varying the size of the training

Initial model development and validation

2 public hospitals (1 urban+1 regional)

Training data

1 year: July'05–Jun'06

2 years: July'04–Jun'06

3 years: July'03–June'06

4 years: July'02–June'06

Evaluation data

1 year: July'06–June'07

Subsequent multi-site validation

27 public hospitals (mixed urban+regional),
representing ~ 95% of ED presentations across the state

Training data

January'05–June'05

January'05–December'05

January'05–December'06

January'05–December'07

January'05–December'08

Evaluation data

0.5 year: July'05–December'05

1 year: January'06–December'06

1 year: January'07–December'07

1 year: January'08–December'08

1 year: January'09–December'09

Figure 1 Training and evaluation periods used in model development and validation.

dataset (from 1 to 4 years) was analysed. Also computed were the width of 95% prediction intervals and the number of misses outside this prediction interval. This provides the user of the forecasts with worst and best case estimates and a sense of how dependable the forecast is. As an outcome from the study, it was desired to compare forecasting performance against an existing prediction model at one of the pilot hospitals, and also against other published forecast performance.

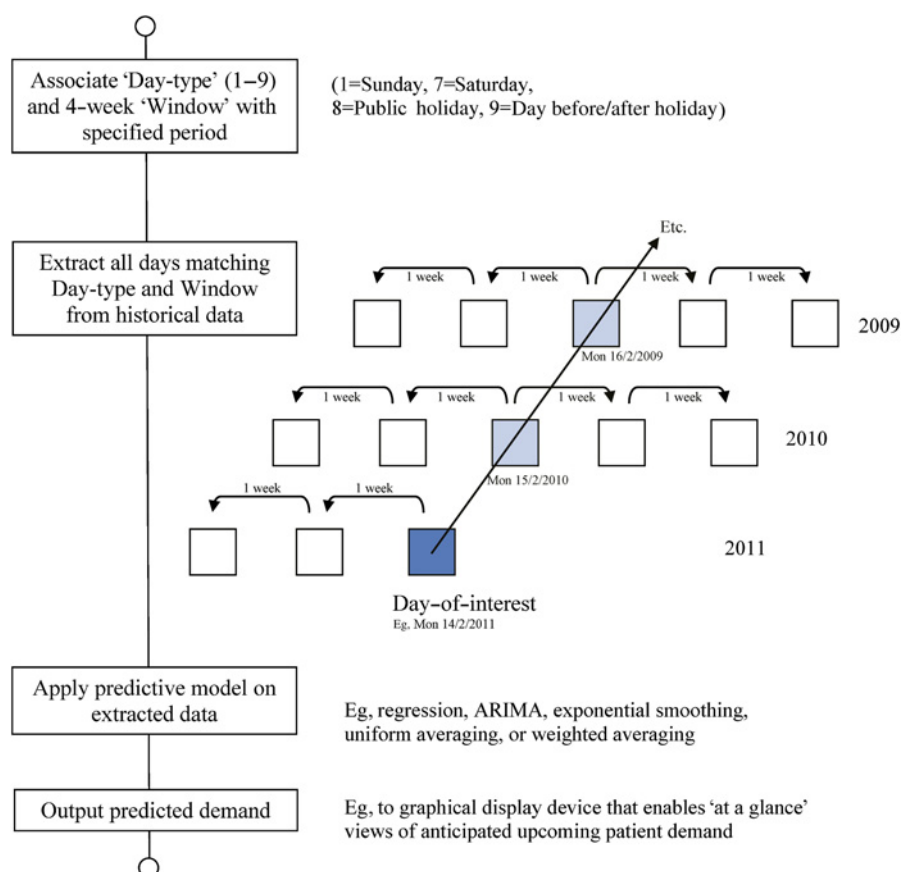
Forecasting models

With experience, hospital bed managers can identify which days of the week are usually busier than others, and that holiday periods reflect large admission numbers. Thus it is likely that ED forecasting models need to allow for this seasonality, by including variables for the day of week, month of year and holidays, and identifying repeated patterns in the time series data.

We have found that days having matching characteristics are considered to be most 'similar' to the day of interest, in terms of patient demand, and accordingly are expected to provide the best basis for prediction. We extracted all days within the historical data that match the day type (Sunday, Monday, public holiday etc) within a 4-week window, centred on the day of interest—that is, 2 weeks prior and 2 weeks following, for use as the basis for prediction (see figure 2). For recent historical data during the current year, information will only be available from the preceding weeks, since the following weeks have yet to occur. We then applied a computational predictive model (eg, smoothing) to the extracted data in order to produce a prediction of patient demand for the specified time period.

Other models considered in the model development included multiple regression, autoregressive integrated moving average

Figure 2 Prediction algorithm is based on matching day type in historical data in a 4-week window centred on the day of interest.



(ARIMA/Box–Jenkins), and exponential smoothing; further generic detail of these methods is included as an appendix.

RESULTS

Characteristics of the test sites

Characteristics of the test sites in terms of ED presentations, admissions and admission rates are shown in figure 3. Analysis of the data identified the days of the week that represent higher ED workloads and hospital bed demands. The strong day-of-week effect is evident in these plots, supporting the inclusion of this variable in many forecasting models.

The accuracy of the model was subsequently assessed against 27 public hospitals, with mean daily presentation rates ranging from 60 to 190 patients/day (figure 4A). It can also be seen that in general, hospitals in regional areas had lower ED presentation rates than urban facilities.

Forecast accuracy

MAPE for predicting monthly admissions was approximately 2% at both pilot hospitals, while the error for daily admissions was 16%/11% (facility 104/facility 50): for 4-hourly admissions, 47%/40%; and for hourly admissions, 49%/51%. MAPE figures were higher in smaller time intervals (4-hourly and hourly) as the effect of a missed prediction is more pronounced as a percentage of the smaller number of actual admissions. When forecasting hourly or 4-hourly admissions, the lowest MAPE and the lowest number of forecasts outside the 95% prediction interval occurred during the busiest period (with largest sample size).

Forecast accuracy of ED presentation data was also modelled and was found to be better than the forecast accuracy for admissions (MAPE ~7% vs ~11%, respectively), likely due to the larger sample sizes. Models needed to include population growth, otherwise the estimated number of ED presentations was underestimated. This was not the case for admissions.

The study assessed the effects of varying the length of training data, and it was found that smoothing models worked best with as much data as possible (full training dataset), while regression worked best based on the most recent data (1-year training data). There were no significant differences in absolute percentage errors obtained from the best smoothing technique compared to the best regression ($t_{(2,714,0.05(2))}=0.39$, $p=0.69$). The ARIMA, regression and exponential smoothing methods did not offer statistically significant improved forecast performance over the 4-week rolling window method described above, and so the multi-site validation and our consequent implemented model is based on this method (see figure 2), using as much training data as possible.

Comparison to existing system

The new forecasting models were compared to an existing prediction system available to bed managers at one of the hospitals. The existing prediction model was a simple average of the preceding 2 years, based on calendar position. The MAPE for daily admissions across an evaluation period (12 July 2006 to 20 May 2007) was 20.5% and 10.6% for the old and new models, respectively, which represents a reduction in error of 9.9% across the data tested, or the equivalent of ± 5 beds, based on the

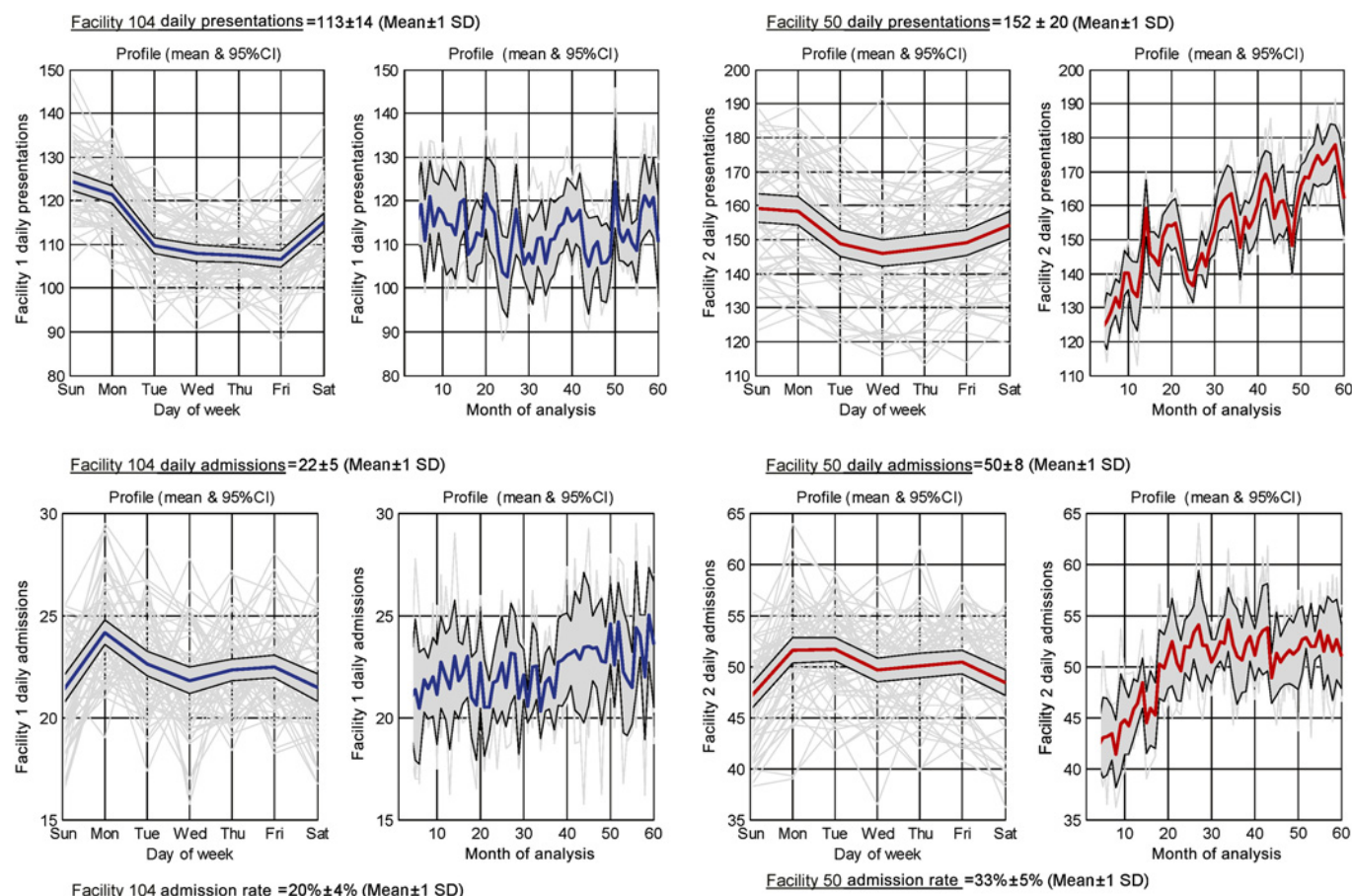


Figure 3 Day-of-week and monthly trends at the two pilot development hospitals for patient presentations (top) and admissions (bottom). Left: facility 104 (regional); right: facility 50 (urban).

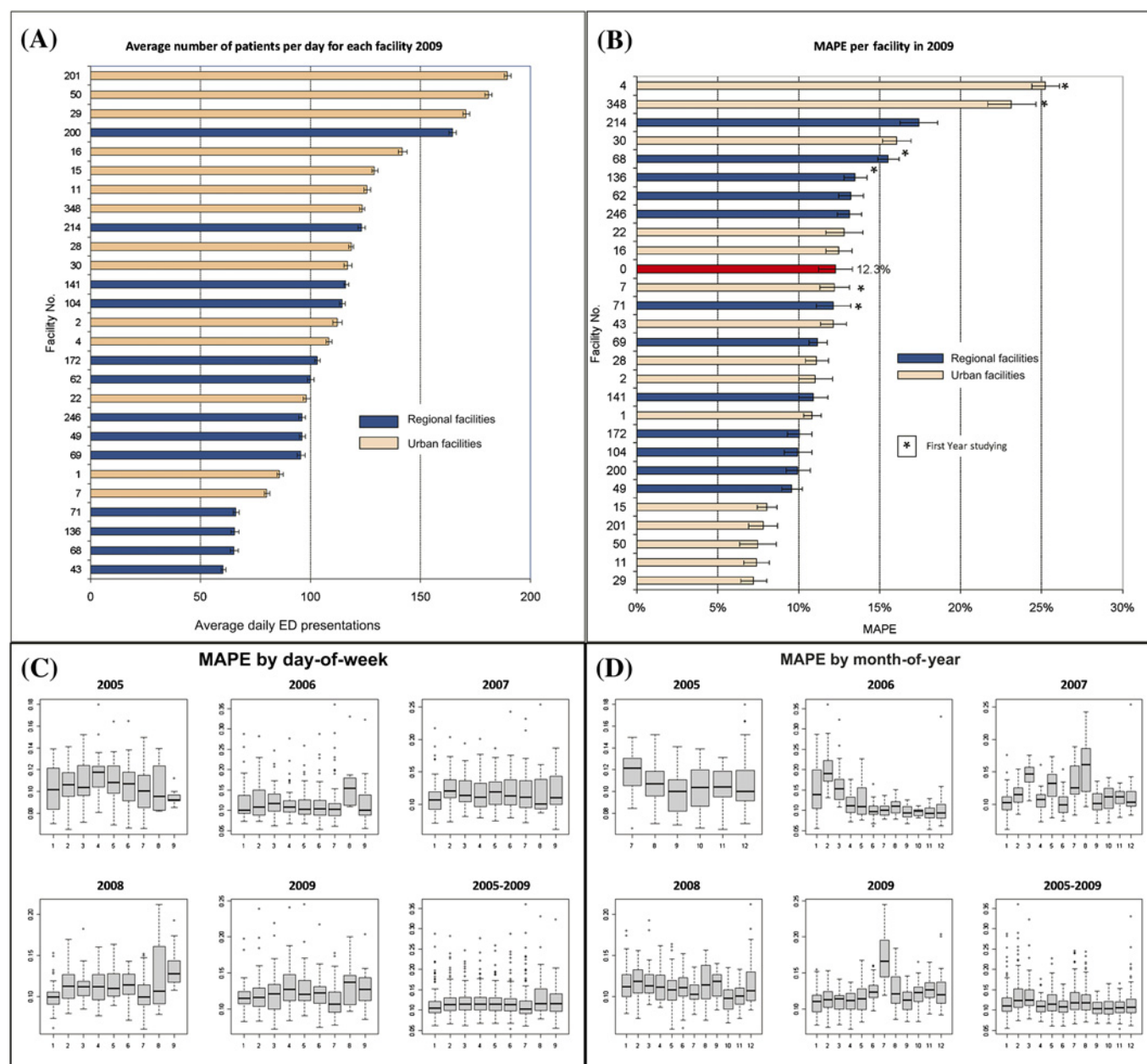


Figure 4 Results of validation across 27 hospitals. (A) Mean daily ED presentations across 2009 for the validating hospitals. (B) MAPE for the validating hospitals across 2009; facility 0 represents all facilities. (C) MAPE by day of week over 5 years for all 27 hospitals (1=Sunday, 7= Saturday, 8=public holiday, 9=day before/after holiday). (D) MAPE by month of year over 5 years for all 27 hospitals.

hospital's mean admission rate of 50 admissions per day. Multiple comparison testing has been performed on this data and shows that the differences in forecast performance are significant ($F_{(4,880,0.05(2))}=8.4$, $p<0.001$).

Sample size thresholds

We also compared the forecasting error and width of 95% CIs for different forecasting techniques for when admissions data was partitioned into subgroups of gender and criticality. This analysis determined that forecasting performance is roughly equivalent if sample sizes are greater than 10 admissions or presentations per day. This equivalence was tested formally with multiple comparison testing of the forecast accuracy obtained from these groups ($F_{(7,2486,0.05(2))}=82.3$, $p<0.001$). Forecasting errors for subgroups with sample sizes less than 10 patients/day were significantly different from the error for the

entire dataset. At both pilot hospital sites, 10 cases/day was the cut-off for forecasting without significant difference in error to the entire dataset—that is, to forecast a particular category of interest, there needed to be roughly more than 10 admissions or presentations per day.

Wider applicability

Forecast accuracy for ED presentations at 27 public hospitals was quantified to determine wider applicability of the model (see figure 4). The 27 hospitals are geographically dispersed across the state, servicing both urban and regional areas. Figure 4B shows that forecasts for urban facilities are generally more accurate than regional forecasts (as accuracy is related to sample size). Six of the hospitals only commenced routine data collection from 2008, and it can be seen that accuracy for these facilities (indicated by the asterisks in figure 4B) is generally

poorer than for hospitals with longer data history. Figure 4C indicates that the highest accuracy is observed over weekends and that public holidays have greatest variance. Figure 4D shows that poorer forecast performance is experienced over winter months, particularly the winter of 2009 (and to a lesser extent 2007), which correlates with significantly increased influenza-like ED presentations experienced across this season (data not presented in this study).

Figure 5 shows a screenshot of the software implementation of the presentations and admissions predictive modelling. Forecasts are provided for daily admissions and presentations, patient-flow in 4-hourly blocks, hourly admissions, gender, medical specialty and criticality (Australasian Triage Scale). The web-based application has been installed within the health department, allowing password protected access to forecasts for facilities associated with a user.

DISCUSSION

This study assessed the accuracy of a simple predictive model against de-identified historic data for a range of urban and regional hospitals, and potential exists for the model to be

implemented in other facilities. The research also identified that sample sizes of around 10 patients per day are required for accurate forecasting.

Table 1 compares the study to related work. Hoot *et al*¹⁰ assessed the ability of logistic regression and neural network models to predict ED overcrowding (ambulance diversion). In addition to the authors' noted limitations of the work being performed at one institution and the cost of false alarms, our work differed in that we wanted to forecast patient admission numbers for the purposes of proactive bed management, and quantify how close the forecasts were with observed data via an accepted forecast error metric (MAPE). The authors extended their modelling with a good study to forecast ED operating conditions over 400 days, using a sliding window of the preceding 4 weeks of historical ED data.¹¹ Forecasts were made at 10-minute intervals, which ensures the forecasts reflect current ED status, but consequently requires a relatively high frequency of data integration. Importantly, and this is also a limitation of our study, the authors note there was no intervention based on the tool, and in fact ED personnel did not have access to the forecasts during the study which may have influenced the outcome.

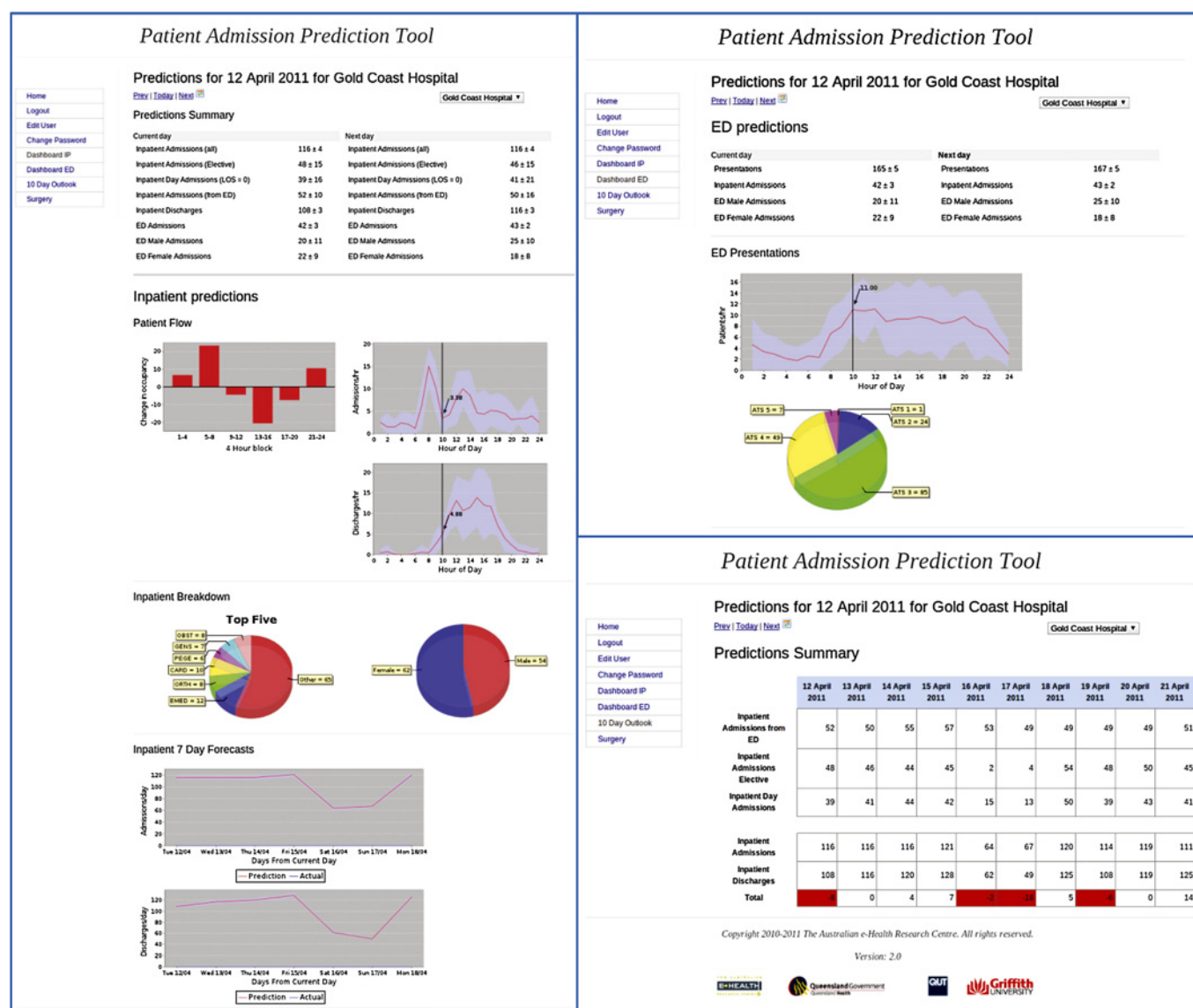


Figure 5 Inpatient and ED dashboards provide a snapshot of forecasts for a particular facility; the primary intention of the application is to aid bed management.

Table 1 Comparison of forecast performance with related work

Author group	Target outcome for prediction	Techniques	Training period	Evaluation period	Findings	Limitations
Current Study	ED presentations and subsequent admissions	ARIMA, regression, exponential smoothing	1, 2, 3, 4 years	12 months (summer and winter)	MAPE: Monthly admissions: 2% Daily admissions: 11% 4-hourly admissions: 38% Hourly admissions: 50% Daily presentations: 7%	Simple methods assessed No outcome evaluation/intervention based on the tool
Hoot <i>et al</i> ¹⁰	ED overcrowding (ambulance diversion)	Logistic regression and neural networks; 5 metrics of ED crowding	4 months	2 months	Good discriminatory power in predicting ambulance diversion 1 hour into the future ED occupancy level (simplest method) predicts overcrowding	Work performed at 1 institution Cost of false alarms Forecast error not quantified via MAPE
Hoot <i>et al</i> ¹¹	ED operating conditions in next 8 h	Sliding window of the preceding 4 weeks of historical ED data	1 month	400 days	Accuracy (measured by the Pearson's <i>r</i> coefficient) decreased as forecast horizon increased from 2 to 8 hours into the future Hour of the day is the most important predictor in ED arrival rates Climatic factors don't statistically influence patient arrivals to the ED More visits to the ED on Mondays and weekends ED arrivals increased the day after an official holiday compared to a normal day	Forecasts made at 10-minute intervals (needs high frequency of data integration) No intervention based on the tool Magnitude of forecast error not measured (only percentage of time observed data was within prediction intervals)
McCarthy <i>et al</i> ¹³	Hourly ED presentations	Poisson regression: temporal, climatic and patient factors	A random half of a one-year study period	Remaining half of the one-year study period	Best performance from seasonal ARIMA and sinusoidal model	Time domain models limited to 24-hour periodicity (not month of year and holiday effects)
Schweigler <i>et al</i> ¹⁴	Hourly ED bed occupancy	Seasonal ARIMA, sinusoidal, hourly historical averages	1–2 weeks prior	Monday evenings only across 1 year	Optimal forecasting performance from seasonal exponential smoothing model	No assessment of triage categories Only presentations (not admissions) Only monthly (not daily or hourly) No uncertainty statements in the form of prediction intervals
Champion <i>et al</i> ¹⁵	Monthly ED presentations	SPSS Trends package to automatically identify optimal models	5 years	5 months	MAPE across 30 days ranged from 9% to 14%	Only presentation data, no prediction intervals
Jones <i>et al</i> ¹⁷	Daily presentation data	Seasonal ARIMA, regression, exponential smoothing, and artificial neural network models	2 years	1 month evaluation across 3 month period	MAPE 9.4%	Longer training data and higher forecast error than current study
Wargon <i>et al</i> ¹⁸	Daily presentation data	Regression model created with SPSS	3 years	1 year		
Reis and Mandl ¹⁹	Daily presentation data	ARIMA models using SAS package	10 years	2 years		

Related work involving the above authors has been performed in predicting hourly ED presentations.¹³ McCarthy *et al*¹³ examined the influence of several temporal, climatic and patient factors on hourly ED arrival rates and found the most important predictor to be hour of the day. The authors report an increase in ED arrivals the day after an official holiday compared to a normal day. Our model allows for this distinction, along with the day preceding the holiday. Forecasts were assessed by the percentage of time the observed data was included within the prediction intervals. Our study included similar prediction intervals, but also a distance metric (MAPE) to quantify the magnitude of forecast error.

Schweigler *et al*¹⁴ applied several forecasting models to historic ED bed occupancy data. Time domain models were limited to 24-hour periodicity, and in comparison we have looked at effects beyond 1 and 24 hour periods earlier (our models included

month of year and holiday effects). We also assessed ED workload (presentations) and subgroups within that data. Similar to our study, forecast accuracy in the Schweigler study was assessed against a separate held-out evaluation set not used in the building of the models, but evaluation was limited to Monday evenings only.

Champion *et al*¹⁵ used the SPSS Trends package to automatically identify optimal models to forecast monthly ED presentations. Their study raised additional questions which our work addresses: Are time series for different triage categories similar? Can admissions be predicted as distinct from presentations? Can ED presentations be examined on a finer scale (daily or hourly)? Would accurate prediction facilitate health service and staff planning? In response to this, our work has included triage groupings in the forecasting models, and forecasts for both admissions and presentations are included in the models. Our

analysis includes daily, 4-hourly and hourly time intervals. Predictions at a daily resolution are expected to be more useful for bed managers than monthly estimates. Our work also included an assessment of the impact of a forecasting model on ED staff and ED work practices.²³

In a study based on daily presentation data, Jones *et al*¹⁷ compared seasonal ARIMA, regression, exponential smoothing and artificial neural network models to forecast daily presentations at three facilities. The best MAPE figures across 30 days for each facility ranged between 9.0% and 14.0%. We have improved on this forecast performance: the evaluation period in our study was 12 months and included a range of dates (summer and winter) rather than a 1-month evaluation at the same time of year. Forecast performance for presentations using models developed for this project was 8.0% (facility 1) and 7.1% (facility 2). Additionally, it is usually desirable to provide not only forecast values but also accompanying uncertainty statements in the form of prediction intervals, which have been included in the project models, unlike Jones *et al*.

Wargon *et al*¹⁸ used the SPSS package to determine a regression model, and evaluated its forecast performance across one year using 3 years of training data from four different hospitals. They report MAPEs ranging from 8.1% to 17% for each hospital, and 5.3% for the four EDs combined. This overall combined performance is better than we achieved in our study, although performance at an individual hospital level was not as high. The authors also report that the calendar variables influencing forecasts were different in each ED, suggesting the need for local calibration, as opposed to our model which requires estimates of local population growth only.

Reis and Mandl¹⁹ used the SAS package to fit ARIMA models to nearly a decade of ED presentation data, and report a MAPE of 9.4% when validated against the final two years of the dataset. Our study achieved lower forecast error for daily presentations (MAPE ~7.1%) using only half the length of training data.

The work described in this paper differs from many of these studies in that we desired to predict admissions as distinct from all presentations, as this represents demands made on hospital beds. Moreover, when compared to other regression attempts which only report the degree of fit (R^2) of the forecasting model to the data,^{20,21} the validation of the models in this project was based on a 'hold-out' set of data not included in developing the models.

LIMITATIONS

The forecast models assessed in the study, including the implemented model, are fairly simplistic. Other techniques such as dynamic regression, state space models and neural network forecasts were not pursued due to the limited timeframe of this study, and the desire to use models that could be easily replicated into other EDs. Also this study did not include outcome evaluation—that is, taking baseline measurements at the commencement of the project and comparing with post-model implementation measurements. Such evaluation is essential to quantify the potential benefits of the model, such as reduced ambulance bypass occurrences and elective surgery cancellations.

A precursor to measuring change is obtaining user buy-in and achieving regular use. While we have made the forecasts available to potential users via a web-based application, a challenge remains in achieving behavioural change in response to this information. One idea is to identify appropriate trigger points

to escalate bed management response, and the authors have recently commenced mapping the procedures and process required to achieve such change management.

CONCLUSION

This study quantified the accuracy of a simple demand predictive model, and established useful performance benchmarks to guide others developing models in other facilities. The research also identified a minimum sample size required for accurate forecasting (10 admissions or ED presentations per day).

We recommend that all EDs implement a method to forecast admissions which can easily be generated from access to historic data. Such insight into the number of people accessing overburdened hospitals via overcrowded EDs will enable strategic planning and forethought that can benefit patients and health carers alike.

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Competing interests None.

Ethics approval Initial model development and validation: The Gold Coast Health Service District Human Research Ethics Committee & Toowoomba Health Service District Human Research Ethics Committee. Subsequent multi-site validation: Queensland Health, Central Office Committee Human Research Ethics Committee.

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