

# Senior Technical Programme Manager

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London, UK

**British Citizen** 

My Linkedin, My Website

# Skills / Expertise

- Programme / Project Management
- Leadership, Coaching & Team Development
- Test & Quality
   Management
- Communication,
   Negotiation & Risk
   Management
- Stakeholder & Vendor Management
- Budgeting, Monitoring & Control

#### Education

 Bachelor of Engineering (Information Technology)

#### Certification

- Microsoft AZ-400
   Designing and
   Implementing Devops
- PRINCE2

#### **PROFILE**

A Dynamic & Proficient Programme & Project Manager with over 15 Years' experience, across various sectors, Telecom, Retail, Insurance, Public sector, Logistics & Banking. I am performance driven & entrepreneurial & take pride in driving initiatives that exceed targets. I excel at cross functional collaboration to achieve on-time, on-budget, on-spec results.

# **ABHISHEK BAKSHI**

Role: Senior Technical Programme Manager

Duration <Dec 2022> to <Current >

**Role Description:** In the year of efficiency, I am leading the resiliency & stability initiative across Advertising and gaming pillar, adaptation of machine learning models for Ads predictability robustness and leading our proactive customer engagement effort in minimizing adverting friction on the Meta's ads platform

Company: Meta (Facebook)

Company: Deliveroo, UK

### **Key Responsibilities & Achievements:**

- Key contributor in setting up year-end & the long goals & plans for the team
- Establishing key metrics for success and improvements for the A&G pillar
- As a QB (quarterback) created a strategy to align operating model, ways of working, processes & guidance for the new A&G pillar
- Leading an effort to minimise revenue fluctuation by establishing better quality & checks for gatekeeper, sev management & horizontal sev attribution.
- As a QB, leading team to identify system & component health using real time matrix & utilising that for incremental revenue (irev) opportunities in A&G
- Identified and aligned inter-dependencies between multiple deliveries and actively managed interdependencies and improved quality control
- Key contributor to Ads predictive robustness forum, implementing quality control & adaptation of CDP machine learning framework across A&G

Role: Staff Technical Programme Manager

Duration <July, 2021> to <Dec 2022 >

**Role Description:** Programme Management of multiple new initiatives in consumer application and financial integrity domain

## **Key Responsibilities & Achievements:**

- Leading initiative for building B2B capability & road map for "DfW"
- Responsible for cyber insurance renewal for assets with minimum costs
- Lead Strategy & execution of "Percentage off" feature on Deliveroo app
- Managing end-to-end program delivery for consumer application and bringing synergy with restaurant, riders and grocery verticals
- Designed and Maintained Strategy and program plans for multiple programs
- Successfully lead platform team asset audit & saved 6M by better logging, actionable alerts, code refactor & deleting unused containers from AWS
- Created, maintained & delivered IT roadmap for successful continuous rollout
   & features for multiple consumer and financial integrity verticals
- Leading a team of PMs in devops and agile transformation
- Leading the creation of Deliveroo's first development centre in India
- Establishing key metrics for success, OKR for offshore teams in India including HR, Recruitment, Engineering and Product

#### **Capabilities & Technology**

- Complex systems integration Digital
   Transformation
- Designing & implementing delivery frameworks
- High traffic, enterprise scale systems
- Online digital, mobile and back office
- Scrum & Kanban in Scaled Agile environments
- Software and infrastructure refresh
- Technology evaluation& vendor selection
- Implementation & large data migration
- Project Lifecycle Management & governance
- Automated builds, deployments & test
- Cloud hosting, Automation, TDD-BDD
- Delivery & process improvements, Devops

**Role: Programme Manager - Digital** Duration <Apr,2019> to <June,2021>

#### **Key Responsibilities & Achievements:**

**Role Description:** Appriss Retail offers real time fraud monitoring, loss prevention and return eligibility check services to the world's biggest retailers in US, UK, and Australia. My main role is to bring whole range of Appriss products to one Appriss platform on azure cloud, replace multiple versions of our app with SaaS model and establish devops to deliver customer value faster

• Lead digital transition from multiple app versions to 1 evergreen cloud version

**Company: Appriss Retail** 

Company: Royal Mail Group

- Created, maintained, and delivered IT roadmap for successful monthly rollout & features/ business objectives
- Leading transition and synergy exercises between US & UK teams for agile ways of working across dev, test & ops
- Restructured existing roles to align to cloud migration and developed a task force to refine & refactor legacy systems and deliver MVP changes following sprint establishment which focuses on customer value and revenue streams
- Delivered Automation capability with open-source tooling & integrated devos
- Developed & managed rollout plans with customers for onboarding exercises
- Replace existing inhouse infrastructure with azure IAAS/PAAS offerings saving cost, working with google analytics and azure BI offerings
- Implemented robust test and quality gates at every stage in SDLC
- Recruited, Coached & Developed teams across multiple geographical locations of testers, developers, Project managers and business analysts

**Role: Digital Programme Manager**Duration <Feb 2017> to <Apr 2019>

**Role Description:** RMG IT delivery was divided into 5 platforms & PDA platform builds & deploys solutions for physical fulfilment/delivery of letters & parcels to customer. My main responsibility was to deliver quality products with no service disruptions.

#### **Key Responsibilities & Achievements:**

- Project management of £10m Digital transformation strategy from legacy to Azure cloud with zero down time and no disruptions
- Create, maintain, and deliver IT roadmap, Re-aligning and redefining cloud migration requirements into deliverables against business objectives
- Leading transition from waterfall to agile ways of working across dev, test & ops. Supervised Agile transformation across multiple projects, setting up transition walkthroughs & new ways of working
- Develop phased rollout plans with suppliers (onshore / offshore) & vendors and actively manage deliveries
- Legacy Infrastructure costing RMG 3 million/ quarter was replaced by hybrid cloud model saving more than 2 million/ quarter
- As a sign off authority, I proactively challenged supplier Plans and budgeting, reducing programme cost by 15%
- I brought performance testing, failover, and DR testing inhouse, and developed a strong test and quality process to showcase any deviations/issues before any sprint demo/go live
- Improved stability of the legacy platform by scaling both infrastructure and software layers in readiness for the higher demands
- Recruited, Coached & Developed teams across multiple geographical locations of testers, developers, Project managers and business analysts

#### Platforms, Technologies

- Cloud services- Azure,
   AWS
- Microsoft Dynamics (CRM & ERP)
- GSM- 3G/4G, MPF, SMPF
- MSAN- Multi-service access node
- Mobile handsets and Android and IOS applications
- Salesforce
- SAP-ERP, BI/BW
- JDA (WMS), Planograms
- SharePoint, Microsoft

# Methodologies

- Agile- Scrum, Kanban
- Waterfall
- V Model
- Dev Ops

### **Key Responsibilities & Achievements:**

- Managed end-to-end program delivery, from concept to delivery
- Designed and Maintained Strategy and project plans
- Supplier and Vendor Management, against agreed KPIs and SLAs
- Identified and aligned inter-dependencies between multiple deliveries and actively managed timely completion of each side to avoid slippages to the tight delivery schedule
- Set up offshore development and test factory for on boarding work steam in India, significantly reducing costs & timelines
- Coached & developed team of 20 direct reports including project managers, mentoring, and guiding my team to deliver better results
- Meticulous planning with 3rd party vendors & card acquirers
- Identified test duplication, set up excellence team & introduced automation
- Planned and coordinated with card acquirers for Visa, Master Card, Amex for release updates and customer on boarding.
- Set up API based status update for 3<sup>rd</sup> party to access
- Managed 3rd party's integration points e.g.: Equifax and company house and acquired required sign off within project timelines

Role: Programme Manager Company: Cubic Transport system for (TfL)

Duration <Feb,2015> to <Oct, 2016>

**Role Description:** Delivered a new "oyster app" to top up oyster cards using Azure cloud which would get the feed from TfL's existing legacy setup.

#### **Key Responsibilities & Achievements:**

- Delivered TfL's Azure Cloud capability for "Oyster pay as you go app" by working closely with 3rd party suppliers and replacing legacy services with hybrid PaaS & laaS solution, delivering more functionality faster
- Designed & achieved 2-week release cadence for oyster mobile app & 6-week release cadence for contactless cards a first at TfL/cubic for complex System Integration delivery
- Designed and maintained Agile framework with supplier and vendors for delivery including apple pay and google pay
- Shifted testing to left, by improving delivery model and introducing devops framework & tooling
- Project Coordination with card acquirers for Visa, Master Card, Amex for Accreditation & PCI DSS signoff
- Improved stability of the legacy Oyster platform by scaling both infrastructure and software layers in readiness for the higher expected demands from the mobile platform
- Implemented a robust performance proving regime to validate the exceptionally high transaction volumes

Role: On Site Consultant Company Tata Consultancy Services

Duration <Sept,2004> to <Feb, 2015> **Home office, UK:** Project Manager

Kingfisher IT: Test Manager

The Co-op: Project Management

**AXA:** Project Management

Vodafone: Test Manager for BGDSL and WSDL EDGE

**British Telecom:** Test Lead for BT Projects at onsite with most of the team offshore

Nokia: Site and Test engineer for Nokia BTS, BSS and MSC deployments