

*Proof.* For every vector  $u$ , we have

$$\|Au\|_1 = \sum_i \left| \sum_j a_{ij}u_j \right| \leq \sum_j |u_j| \sum_i |a_{ij}| \leq \left( \max_j \sum_i |a_{ij}| \right) \|u\|_1,$$

which implies that

$$\|A\|_1 \leq \max_j \sum_{i=1}^n |a_{ij}|.$$

It remains to show that equality can be achieved. For this let  $j_0$  be some index such that

$$\max_j \sum_i |a_{ij}| = \sum_i |a_{ij_0}|,$$

and let  $u_i = 0$  for all  $i \neq j_0$  and  $u_{j_0} = 1$ .

In a similar way, we have

$$\|Au\|_\infty = \max_i \left| \sum_j a_{ij}u_j \right| \leq \left( \max_i \sum_j |a_{ij}| \right) \|u\|_\infty,$$

which implies that

$$\|A\|_\infty \leq \max_i \sum_{j=1}^n |a_{ij}|.$$

To achieve equality, let  $i_0$  be some index such that

$$\max_i \sum_j |a_{ij}| = \sum_j |a_{i_0j}|.$$

The reader should check that the vector given by

$$u_j = \begin{cases} \frac{\bar{a}_{i_0j}}{|a_{i_0j}|} & \text{if } a_{i_0j} \neq 0 \\ 1 & \text{if } a_{i_0j} = 0 \end{cases}$$

works.

We have

$$\|A\|_2^2 = \sup_{\substack{x \in \mathbb{C}^n \\ x^*x=1}} \|Ax\|_2^2 = \sup_{\substack{x \in \mathbb{C}^n \\ x^*x=1}} x^* A^* A x.$$

Since the matrix  $A^*A$  is symmetric, it has real eigenvalues and it can be diagonalized with respect to a unitary matrix. These facts can be used to prove that the function  $x \mapsto x^* A^* A x$  has a maximum on the sphere  $x^*x = 1$  equal to the largest eigenvalue of  $A^*A$ , namely,  $\rho(A^*A)$ . We postpone the proof until we discuss optimizing quadratic functions. Therefore,

$$\|A\|_2 = \sqrt{\rho(A^*A)}.$$