

Since  $\gamma_\ell = \gamma_{k-}^{j+} > 0$ , the matrix  $E(\gamma)$  is invertible, and it is easy to check that its inverse is given by

$$E(\gamma)^{-1} = \begin{pmatrix} 1 & & & -\gamma_\ell^{-1}\gamma_1 & & \\ & \ddots & & \vdots & & \\ & & 1 & -\gamma_\ell^{-1}\gamma_{\ell-1} & & \\ & & & \gamma_\ell^{-1} & & \\ & & -\gamma_\ell^{-1}\gamma_{\ell+1} & 1 & & \\ & & & & \ddots & \\ & & -\gamma_\ell^{-1}\gamma_m & & & 1 \end{pmatrix},$$

which is very cheap to compute. We also have

$$A_{K+}^{-1} = E(\gamma)^{-1} A_K^{-1}.$$

Consequently, if  $A_K$  and  $A_K^{-1}$  are available, then  $A_{K+}$  and  $A_{K+}^{-1}$  can be computed cheaply in terms of  $A_K$  and  $A_K^{-1}$  and matrices of the form  $E(\gamma)$ . Then the systems  $(*_\gamma)$  to find the vectors  $\gamma_K^j$  can be solved cheaply.

Since

$$A_{K+}^\top = E(\gamma)^\top A_K^\top$$

and

$$(A_{K+}^\top)^{-1} = (A_K^\top)^{-1} (E(\gamma)^\top)^{-1},$$

the matrices  $A_{K+}^\top$  and  $(A_{K+}^\top)^{-1}$  can also be computed cheaply from  $A_K^\top$ ,  $(A_K^\top)^{-1}$ , and matrices of the form  $E(\gamma)^\top$ . Thus the systems  $(*_\beta)$  to find the linear forms  $\beta_K$  can also be solved cheaply.

A matrix of the form  $E(\gamma)$  is called an *eta matrix*; see Chvatal [40] (Chapter 7). We showed that the matrix  $A_{K^s}$  obtained after  $s$  steps of the simplex algorithm can be written as

$$A_{K^s} = A_{K^{s-1}} E_s$$

for some eta matrix  $E_s$ , so  $A_{K^s}$  can be written as the product

$$A_{K^s} = E_1 E_2 \cdots E_s$$

of  $s$  eta matrices. Such a factorization is called an *eta factorization*. The eta factorization can be used to either invert  $A_{K^s}$  or to solve a system of the form  $A_{K^s} \gamma = A^{j+}$  iteratively. Which method is more efficient depends on the sparsity of the  $E_i$ .

In summary, there are cheap methods for finding the next basic feasible solution  $(u^+, K^+)$  from  $(u, K)$ . We simply wanted to give the reader a flavor of these techniques. We refer the reader to texts on linear programming for detailed presentations of methods for implementing efficiently the simplex method. In particular, the *revised simplex method* is presented in Chvatal [40], Papadimitriou and Steiglitz [134], Bertsimas and Tsitsiklis [21], and Vanderbei [181].