2	-1	0	0	-2	0	0	-4
$u_2 = 1$	-1/2	1	0	-1/2	0	0	1/2
$u_3 = 3$	3/2	0	1	3/2	0	0	-1/2
$u_6 = 0$	-3/2	0	0	-3/2	0	1	1/2
$u_5 = 2$	1	0	0	0	1	0	0

Since all the reduced cost are  $\leq 0$ , we have reached an optimal solution, namely (0,1,3,0,2,0,0,0), with optimal value -2.

The progression of the simplex algorithm from one basic feasible solution to another corresponds to the visit of vertices of the polyhedron  $\mathcal{P}$  associated with the constraints of the linear program illustrated in Figure 46.4.

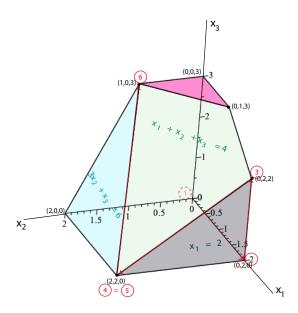


Figure 46.4: The polytope  $\mathcal{P}$  associated with the linear program optimized by the tableau method. The red arrowed path traces the progression of the simplex method from the origin to the vertex (0, 1, 3).

As a final comment, if it is necessary to run Phase I of the simplex algorithm, in the event that the simplex algorithm terminates with an optimal solution  $(u^*, 0_m)$  and a basis  $K^*$  such that some  $u_i = 0$ , then the basis  $K^*$  contains indices of basic columns  $A^j$  corresponding to slack variables that need to be *driven out* of the basis. This is easy to achieve by performing a pivoting step involving some other column  $j^+$  corresponding to one of the original variables (not a slack variable) for which  $(\gamma_{K^*})_i^{j^+} \neq 0$ . In such a step, it doesn't matter whether  $(\gamma_{K^*})_i^{j^+} < 0$  or  $(\overline{c}_{K^*})_{j^+} \leq 0$ . If the original matrix A has no redundant equations, such a step