

SpiryIT

Senior IT Project / Program Management — Digital Platforms, Payments & Regulated Environments

Senior freelance IT Project / Program Manager with 25+ years in IT and 14+ years leading complex delivery across payments, digital platforms, data and infrastructure. Trusted in large corporates and regulated contexts to align stakeholders, manage vendors and dependencies, and deliver predictably using Agile, Waterfall or hybrid models.

Snapshot

Core focus	Project & Program Management • Delivery Governance • Payments & Digital Platforms
Delivery models	Agile • Waterfall • Hybrid • Release & dependency management
Certifications	PRINCE2 Practitioner • Scrum Master Certified
Location	Europe (remote-first; on-site when it matters)
Contact	martial@spiryit.com
LinkedIn	linkedin.com/in/martial-d-79b0b72b/

Services

- **Project / Program Management (E2E)**: scope, roadmap, delivery cadence, RAID, dependencies, executive reporting.
- **Payments & financial systems delivery**: issuing/acquiring processing, partner ecosystems, regulated environments.
- **Delivery governance & PMO**: operating model, steering, KPIs, vendor coordination, decision-making frameworks.
- **Release & dependency management**: multi-stream planning, readiness, stability, cutover and release governance.
- **MVP & product delivery (partner-led build)**: discovery to launch; delivery managed end-to-end with trusted engineers when needed.

Selected Clients & Engagements

- **European Commission (EURES)** — IT Release Manager (Sep 2024–Feb 2026): multi-supplier releases, dependencies, readiness & governance.
- **EUROCONTROL** — Senior Infrastructure PM (Jan–Sep 2024): platform workstreams (Azure, VMware, OpenShift), supplier coordination, regulated context.
- **Ingenico** — Senior PM (Payments/Digital) (2023): payment software delivery across EU & APAC; alignment across product/ops/customer delivery.
- **EquensWorldline** — Senior PM (Payments) (2018–2022): issuing/acquiring processing; bank deliveries with Visa/Mastercard dependencies.
- **BNP Paribas Fortis** — Senior Digital PM / Scrum Master (2016–2018): business banking platform initiatives; Agile delivery and stakeholder alignment.
- **Proximus** — PM / Scrum Master / Technical Lead (2007–2016): transformation programs (4G, roaming, DWH) and e-commerce platform leadership.

Core Expertise

- **Payments ecosystem:** issuing/acquiring processing, scheme constraints, partner dependencies, regulated delivery (Visa/Mastercard).
- **Digital platforms:** complex stakeholder environments, end-to-end delivery, vendor management, stable releases.
- **Infrastructure & cloud platforms:** mission-critical environments, multi-supplier coordination (Azure, VMware, OpenShift).
- **Data platforms:** delivery support for data engineering squads (pipelines, infra, tooling).

Typical PM Deliverables (Lean)

- Project charter (scope, success criteria, roles)
- Roadmap & milestones (or sprint plan)
- RAID log + dependency map
- Steering committee pack (1-2 pages) + decision log
- Go-live checklist / cutover plan (when applicable)

Engagement Models

- **Assessment sprint (1–2 weeks):** align scope, delivery plan, governance, risks.
- **Delivery leadership (part-time):** run cadence, dependencies, stakeholders, vendors.
- **Critical phase support:** launch, migration, cutover, stabilization.

Delivery Approach

- **Lean governance** that executives actually read: short cadence, crisp KPIs, decision log.
- **Predictable execution:** milestones/sprints, dependency control, proactive risk management.
- **Stakeholder alignment** in regulated environments: clear roles, escalations, auditability.

Availability

Freelance engagements across Europe. Remote-first; on-site workshops or key delivery phases as needed.

Contact: martial@spiryit.com