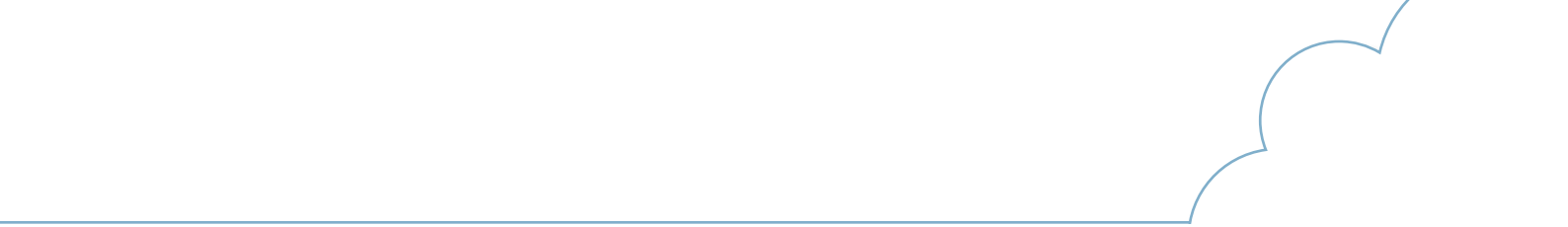




Stakeholder Update





A dedicated
children's hospital will be
a credible demonstration of
the commitment of African
leaders to place the rights
of children at the forefront.
Nothing less would be enough.

– Nelson Mandela

Message from the Chairperson

As 2012 begins, we look back at 2011; the most eventful and exciting year of the Nelson Mandela Children's Hospital (NMCH) project so far. What appeared to be only a dream five years ago is becoming a reality, and part of the regional institutional capital.

The challenge to establish the hospital is immense. One of Nelson Mandela's wishes, to establish a state-of-the-art hospital dedicated to the children of Southern Africa, along with the development of the Nelson Mandela Children's Fund, were personally entrusted by him to all of us to make a reality.

In response to this, at the end of 2010, Chief Executive Officer of NMCF Sibongile Mkhabela was seconded to the project as CEO of the Nelson Mandela Children's Hospital Trust. It is through her guidance, passion and belief in the project that the work that we have achieved over the years has been nothing short of miraculous.

With nearly 450 million children and only four children's hospitals in Africa, the demand for a specialised paediatric hospital is profound. Millions of children in Africa, suffering from life-threatening illnesses, have little chance of receiving specialised care. Their survival depends on being able to access and afford these rare healthcare facilities and services.

To Madiba, dedicated healthcare for the children of Southern Africa and, indeed, Africa should transcend socio-economic circumstance. His dream of making world-class health care available to all children finds concrete expression in the Nelson Mandela Children's Hospital, a specialist paediatric referral hospital. The realisation of such a dream will be a demonstration of our collective commitment to not only Madiba's love for



children, but his legacy too. Not only will this hospital save lives; it will also give children the right to be cared for and to receive medical treatment, irrespective of their social or economic status. Our immediate task is to raise the building funds from our friends, donors and partners.

To our partners, donors and friends, I thank you for your belief in this, Madiba's lasting legacy for children, and I trust that you will continue to hold our hands as we move forward.

Mrs Graça Machel

Chair, Nelson Mandela Children's Hospital Trust

Message from the CEO



An awe-inspiring project such as that to build the Nelson Mandela Children's Hospital (NMCH) requires an intense and well thought-out capital fundraising campaign. It was for this reason that the Board of Trustees formed a Fundraising Committee at the end of 2010, for which former Governor of the Reserve Bank Tito Mboweni is Chair, as well as a member of the Board of Trustees.

We were also delighted when Phuthuma Nhleko, former CEO of the MTN Group, agreed to assist us with the capital campaign and joined the committee. This committee has carefully crafted and implemented a global strategy that calls us all to action. The strategy has begun to bear fruits: our initiator, the Nelson Mandela Children's Fund, donated R42 million to the current phase of the project, and DG Murray Trust has pledged R50 million for the construction phase of the project.

The 2009 commitment to the project, made by Minister of Health, Dr Aaron Motsoaledi, and his deputy, the late Dr Molefi Sefularo, was deepened and the partnership strengthened by the Director General of Health, Precious Matsoso. The inclusion of representatives from both national and provincial health departments, as well as national and provincial Treasury on the NMCH Task Team was a blessing. This has led to great strides being made to ensure that the hospital is catered for in government's health budget for 2013/14.

Receiving the further unequivocal commitment from the Department of Health, to support the hospital's operational expenditure, once opened, was the boost the project needed to garner more support. In addition, other donors, such as the Kellogg Foundation, Rockefeller Foundation, the Johannesburg Stock Exchange, and Barloworld Trust, as well as individual financial and non-

financial contributions from South Africa, the UK and Europe have bolstered our confidence and belief that others will follow suit. For both forms of donations, we are truly grateful. The greatest support of the fundraising effort has been from South Africa, with a substantial amount also coming from the UK and Europe.

“The fundraising committee has crafted and implemented a global strategy that calls us all to action”

The ministry and department of health’s commitment to the project was further shared by a number of Ministers including Lulu Xingwana (Minister for Women, Children and People with Disabilities), Blade Nzimande (Minister of Higher Education) and Maite Nkoana-Mashabane (Minister of International Relations and Cooperation), among others.

We were delighted to welcome Prof. Loyiso Nongxa (Vice Chancellor of the University of Witwatersrand) to the Board of Trustees. His participation is invaluable as the university, having donated land, has also agreed to lead the academic platform of the hospital.

The Trust has put into place a Finance & Audit Committee (chaired by Moss Ngoasheng) and a Human Resources Committee (chaired by Nana Magomola), as well as the secretariat of Stakeholder Engagement Task Team. Along with the Fundraising Committee, these committees have been the driving force behind progress made, and I would like to thank each one of them for their dedication and commitment – often under very trying circumstances.

The Finance & Audit Committee has, in the last few months, refined the funding model for the hospital, set up the steering committee and its technical team, and appointed the Project Management Specialist to take the project to construction phase.

Government, business, trade unions and civil society as well as religious leaders are unwavering in their awesome support. Their leadership, direction, efforts and material support continue to grow and astound us. The stakeholder consultations and engagement processes supported and/or led by the Department International Relations and Cooperation has won the support and involvement of the South African Development Community’s diplomatic missions as well.

The concept design has been completed and the detailed design is about to be signed off – this is the product of many, many hours of consultation, reworking and refining. We are now a step closer to making Madiba’s dream to change the way healthcare is provided to the children of Southern Africa. Children are at the top of the agenda of our leaders.

Not only will this hospital save lives, it will give children the right to be cared for and to receive advanced medical treatment, irrespective of their social or economic status.

Sibongile Mkhabela

CEO, Nelson Mandela Children’s Hospital Trust

Message from the Health DG



The National Department of Health (NDoH) has conducted a comparative analysis and due technical diligence on the operational funding and service provision of the Nelson Mandela Children's Hospital. Consequently, we believe that the hospital project is in line with the broad strategic vision of government, based on outcomes-based framework and specifically with health sector priorities as espoused in the 10-point plan and the Negotiated Service Delivery Agreement (NSDA).

This partnership ought to contribute towards the realisation of the four NSDA priorities. i.e.

- a) Increasing life expectancy;
- b) Reducing maternal and child mortality;
- c) Combating HIV & AIDS and TB; and
- d) Strengthening health system effectiveness

We are of the firm belief that this partnership will play a meaningful role in assisting the department in realising the objectives of reducing the burden of disease, improving health outcomes and addressing inequalities in accessing healthcare services. The disparities, which make it difficult for the poor to access high-quality specialised health services, will be mitigated through additional training of healthcare workers that the hospital project will contribute towards.

I am confident that through this partnership we will chart a new path towards meeting the MDGs, in particular reducing child mortality. The project takes us a step closer to further improving the quality of services, strengthening of research and development and placing children at the forefront of health planning.

Ms Precious Matsoso

Director General: Health

Vision and Overview



A state-of-the-art paediatric academic and tertiary referral hospital providing child-centred, best-quality medical services to the children of Southern Africa, irrespective of their social and economic status.

Dedicated child-friendly care

- A 200-bed facility, with a planned expansion to 300 beds
- Located in Johannesburg, Gauteng Province
- Accessed on a referral basis through Southern Africa
- Access to highly specialised paediatric care, research and training
- Building capacity to improve outputs of specialists and sub-specialists in the region
- Building and equipment made possible through donor funding
- National Department of Health to support operational costs once hospital is open
- Partnership with University of Witwatersrand Medical School (not exclusive)
- Licence to operate granted by Gauteng Department of Health & Social Development
- The Nelson Mandela Children's Hospital will open in 2014.

Corporate Governance

Nelson Mandela Children's Hospital Trust

- Trust Deed No: IT 2405/09 – Registered in 2009
Trust is chaired by Mrs Graça Machel, and Deputy Chair is Nana Magomola
- PBO Registration: 074-207
- Tax Registration: Tax Exemption currently being considered by SARS
- Auditors: PriceWaterhouseCoopers
- Tax Year: 01 April – 31 March
- Fundraising Committee established
– chaired by Tito Mboweni
- Finance & Audit Committee established
– chaired by Moss Ngoasheng
- Human Resources & Development Committee established
– chaired by Nana Magomola
- Stakeholder Engagement Team established at inception
- Steering Committee

Project Management

- Clinical Steering Committee in place.
- Lead Clinician appointed
- Lead Nurse – Clinical Services appointed
- Lead Nurse – Training & Development appointed
- Project Integrator appointed

Nelson Mandela Children's Hospital (Asset Company)

- NPC Registration No: 2011/011600/08
- Tax Registration No: 9017/316/23/4

Nelson Mandela Children's Hospital (Operating Company)

- NPC Registration No: 2011/009134/08
- Tax Registration No: 9487/917/16/4



Progress Update



Training and Recruitment

Nurse training

- Currently very few paediatric nurses in the region, particularly in critical care areas.
- NMCH will increase the number of qualified paediatric nurses.
- The current capacity in the region will not be sufficient to staff the Nelson Mandela Children's Hospital once it opens. Therefore, it is essential that training of nurses occurs in existing health facilities during the construction phase of the Hospital.
- The nursing structure/ organogram has been developed.
- The recruitment strategy is currently being finalised, with the first roll-out commencing first quarter of 2012.



Clinical Training

- Training will occur at all levels for nursing, paediatric therapies, as well as general paediatric and sub-specialty training including paediatric surgery.
- Fellowship posts are to be created in general paediatric surgery, oncology, nephrology, and so forth, and it is envisaged that these trainees will not only be from South Africa, but also the rest of the Southern Africa region. And they will hopefully return to their respective countries of origin, strengthening paediatric services there.

Research

- In clinical paediatrics, research is largely at the bed-side requiring regular access to the patients by the research team.
- A director of research will be appointed, along with a coordinator for this department of NMCH.
- Facilities will be provided on the wards, in the out patient department, as well as in the adjacent academic faculty.
- Research will form part of the academic platform of the Department of Paediatrics and Child Health at the University of Witwatersrand. It will focus on providing clinical research appropriate for the children of Africa.

Milestones

July 2009



University of Witwatersrand
commits land to NMCH

Sod-turning / Site dedication
ceremony by Mr Mandela

National Department of Health
commitment to the project

Technology

- NMCH will be a mainly digitalised hospital, using technology to improve both quality and efficiency.
- It will have links to other training facilities around the SADC region in order to enhance teaching across larger groups of institutions.
- The use of technology will make NMCH a world-class hospital, offering improved care to patients.
- Telemedicine will improve healthcare in Africa by linking via satellite to other medical institutions for complicated surgical procedures
- NMCH will aim to be a paperless hospital, from point of admission to point of discharge

Migration of services

- A certain number of facilities will be new to the healthcare sector in the region, and some will be migrated from other institutions.
- Nephrology will be mostly new services, including 16 paediatric dialysis beds and facilities for renal transplant.
- Tertiary paediatric surgical services will migrate from a variety of established institutions, including the private sector. This way we hope to optimise on the central location of the paediatric surgeons based at NMCH.



- The biggest migration will be oncology – from Charlotte Maxeke Johannesburg Academic Hospital. Bone marrow transplantation will be an important new service.
- Neonatal Intensive Care will be a 30-bed unit intensive care and high care beds which we expect to immediately be filled by cases that are currently not provided for in the healthcare sector.
- Paediatric Intensive Care is currently grossly under catered for. This unit will provide largely “new” beds to create a support facility for other new services, especially pre- and post- operative surgical beds.
- Currently, there is a long queue for the repair of congenital hearts of children, many of whom will die or complicate while waiting. The Cardiac Surgery facility will provide for these children, saving many lives.

August 2009



Nelson Mandela Children's
Hospital Trust registered

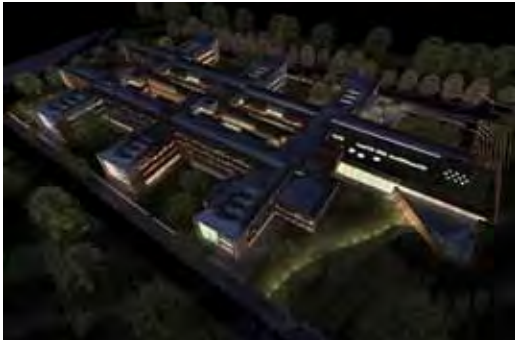
September 2009



Design of the Hospital
commences

Mrs Graca Machel appointed
Chair of the Trust

Design / Construction



- The hospital design has been facilitated by international and local architects; Sheppard Robson (UK), Ruben Reddy Architects and GAPP Architects & Urban Designers (both SA)
- All in-patient areas, including the ICUs, will give patients a view of this tree-lined suburb.
- Special care has been given to creating a child-centered facility in scale and design.

July 2010



NMCH project receives commendation from KPMG International as Infrastructure Project of the Year

Exemption from Private Hospital License (i.e. license to operate) received from Gauteng Department of Health and Social Development



Design

Stage 1: Inception and definition of project	Completed
Stage 2: Conceptual design	Completed
Stage 3: Design development	In progress
Stage 4: Technical documentation submission	Early 2012
Stage 5: Contract administration and inspection	Mid 2012
Stage 6: Construction and monitoring	Late 2012

Centres of Excellence

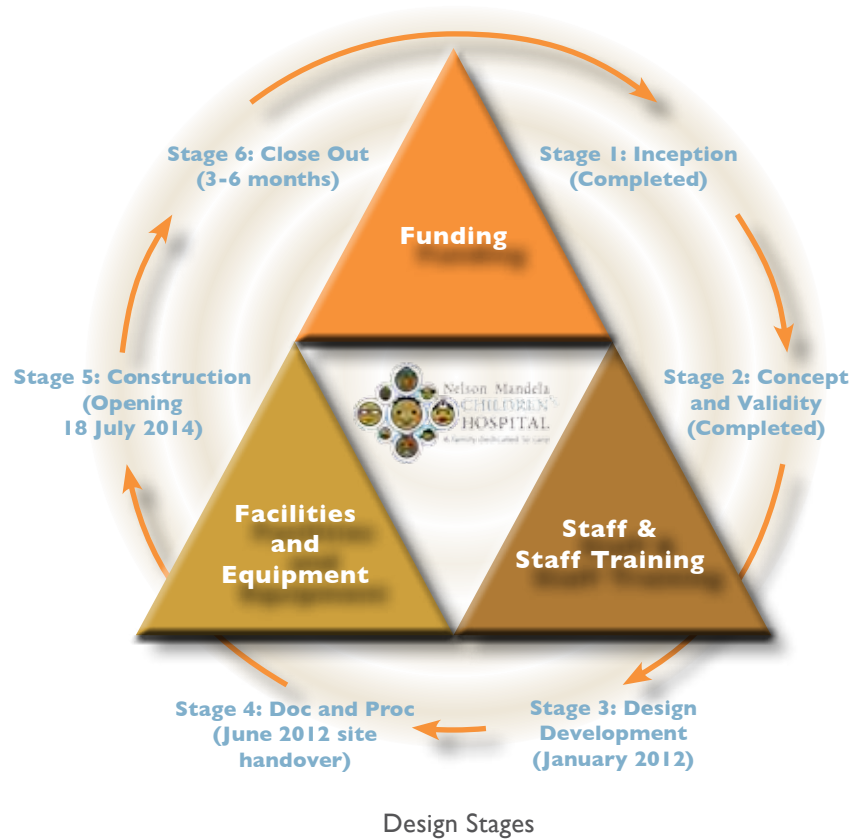
- Craniofacial
- Neurosciences
- Cardiothoracic
- Haematology & Oncology
- Renal
- Pulmonology
- General Paediatric Surgery

November 2010



Sibongile Mkhabela appointed
CEO of the Trust

DG Murray Trust
commits R50 million



December 2010



Global fundraising teams and Fundraising Committee established

Tito Mboweni appointed Chair of the Fundraising Committee

Financial Model



Background: The Initial Financial Model

- Based on a feasibility study performed by Boston Marvin and Associates, together with Life Healthcare, as the technical advisor, based on a block design for the Nelson Mandela Children's Hospital.
- Built as a cost recovery model.
- Assumed that government would provide 100% of the Opex requirements for the continued operations of the hospital annually.
- Donor community would provide 100% of the Capex requirements in order to build a world-class tertiary quaternary care paediatric hospital.

Preliminary indications are that a 20% private patient section can service the introduction of a 25% bridging debt facility together with utilising part of the lease payment to AssetCo.

Evolution of Financial Model

The following have taken place during the year in order to firm up the numbers used in the model:

- KPMG performed a detailed analysis of the Opex amount
- KPMG together with the quantity surveyor and architects have analysed the build and equipment costs of the NMCH (Capex)
- The option of introducing bridging debt has been included in order to cover any shortfall in donor fundraising for the Capex requirements
- The introduction of private patients has been incorporated into the model in order to service the proposed bridging debt
- The proposed project timeline (construction and operation) has been revised.

March 2011



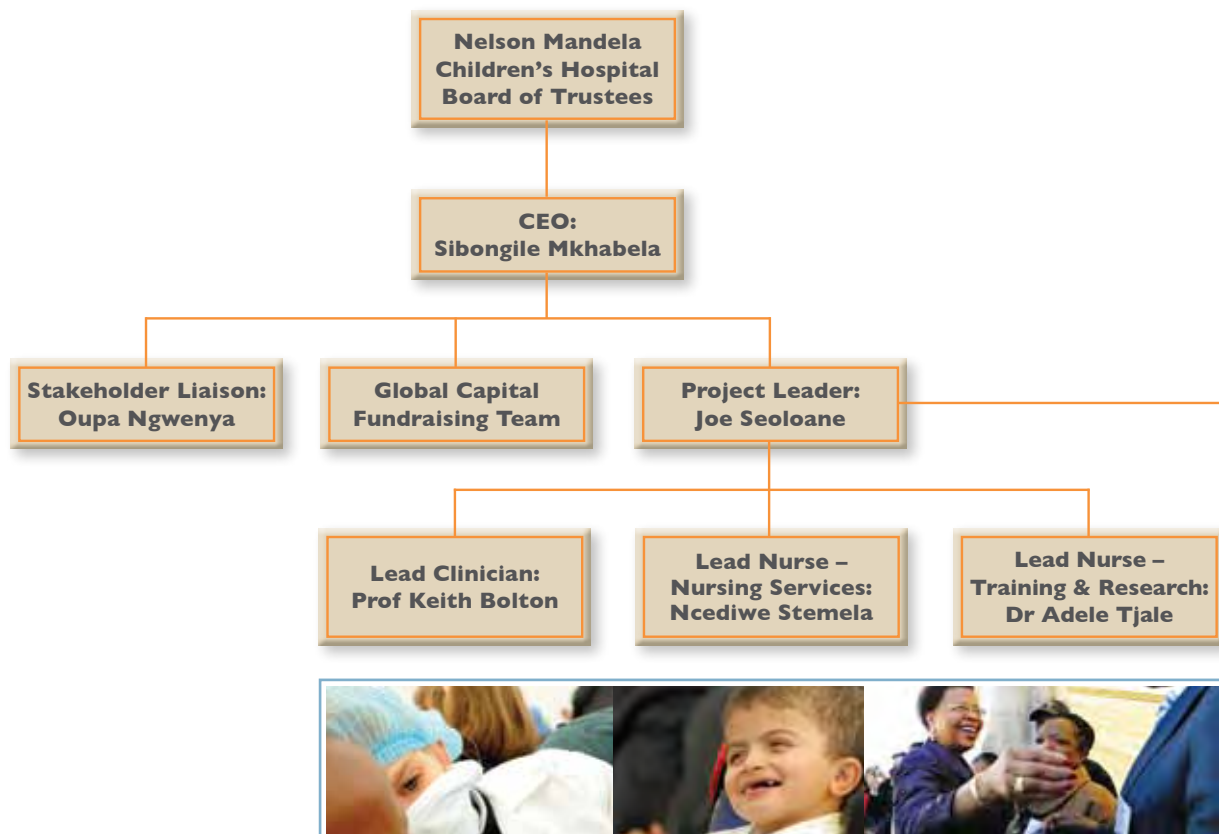
Kellogg Foundation awards NMCH a grant of US\$469 000, used to retain Project Hope to do a Gap Analysis

April 2011



University of Witwatersrand confirms its Vice-Chancellor, Professor Loyiso Nongxa as its representative on the NMCH Board of Trustees

Task Team



May 2011



The Director General of the Department of Health commits to support the operational costs of the running of NMCH once it opens



**National
Department
of Health**

**Civil Engineers:
PDNA**

**Project Managers:
SIPPM**

Treasury

**Project Integrator:
Anton Swanevelder**

KPMG

City of Joburg

**Quantity Surveyors:
Mbatha, Walters &
Simpson**

**University of
Witwatersrand**

**Architects:
Sheppard Robson
International,
Ruben Reddy, GAPP**

**Gauteng
Department of
Health and Social
Development**

**Electrical &
Mechanical
Engineers: DTM/
Spoormaker &
Partners**

July 2011



Launch of the awareness
campaign of NMCH

Nelson Mandela Children's Fund donates
R42 million to the hospital project

Who's Who

CEO: Sibongile Mkhabela

CEO of the Nelson Mandela Children's Fund since 2001, it was when she presented a concept paper on the development of a children's hospital to the NMCF management trustees that Sibongile was seconded to be CEO of Nelson Mandela Children's Hospital Trust.

Project Leader: Joe Seoloane

Joe has previous experience as CEO of a number medical schemes, Chair of ProActive Health Solutions and SA Police Services Medical Aid, as well as Provisional Curator of Prosano Health. He oversees the task team and its progress as the project gains momentum.

Oupa Ngwenya

A well-heelled journalist and columnist, Oupa is the founding secretary general of the Forum of Black Journalists. He also sits on the board of the University of South Africa. He is in the office of the CEOs of both NMCF and NMCH overseeing strategic projects and corporate communications.

Ruben Reddy Architects

The South Africa-based firm specialises in sports architecture, healthcare facilities and public sector buildings.

Lead Clinician: Prof Keith Bolton

Prof Bolton is Chief Paediatrician at Rahima Moosa Mother & Child Hospital, and Associate Professor, Department of Paediatrics & Child Health, University of the Witwatersrand. He joined NMCH to strategise on the staffing models for the Centres of Excellence, as well as technological and training needs for when the Hospital is in operation.

Lead Nurse: Development & Training: Dr Adele Tjale

Dr Adele Tjale is a child nurse specialist working in the Faculty of Health Sciences at the University of Witwatersrand. At NMCH, she is the lead nurse responsible for research and practice development.

Project Managers: SIPPM

This organisation has experience in the management of major building projects both in South Africa and abroad. These include Canal Walk Shopping Mall, the Johannesburg Stock Exchange, Lost City at Sun City, Madinat Jumeriah in Dubai, uShaka Marine World and the Queen Mamohato Referral Hospital in Lesotho.

August 2011



OpCo (Nelson Mandela Children's Hospital) and AssetCo registered

Lead Nurse: Clinical Services: Ncediwe Stemela

A critical care nurse by training, Ncediwe is lead nurse, developing a recruitment strategy for the nursing staff as well as assisting in preparing hospital ward operational narratives.

Project Integrator: Anton Swanevelder

As project integrator, Anton joined the team to take the hospital through completion of the design phase through to construction, working closely with quantity surveyors and engineers.

Sheppard Robson

This award-winning UK-based architecture practice has extensive experience in design innovation, not only in healthcare but across various industries including hospitality, education and science. They are the lead architects on the NMCH project.

GAPP Architects and Urban Design

GAPP Architects and Urban Designers is one of South Africa's foremost professional firms, with an award-winning portfolio of work in high-profile projects.

KPMG

Part of the global network, the South African arm of the well-accomplished KPMG offers audit, tax and advisory services. On the hospital project, they work mainly on the business case and financial model.

Quantity Surveyors: Mbatha, Walters & Simpson

With a 70-year history in the construction industry, this award-winning firm has worked extensively throughout Africa and in the rest of the world.

Civil Engineers: PDNA

Technology and technical skills development, human advancement, project delivery and business excellence are at the core of this business. Making the group market leader in engineering and technology solutions Africa, and is now exporting its services globally.

Electrical & Mechanical Engineering: DTM/ Spoomaker & Partners

In operation since 1964, this company has an impressive track record of numerous projects in South Africa and neighbouring states - from hospitals, shopping centres and hotels, to offices complexes and industrial buildings.

September 2011

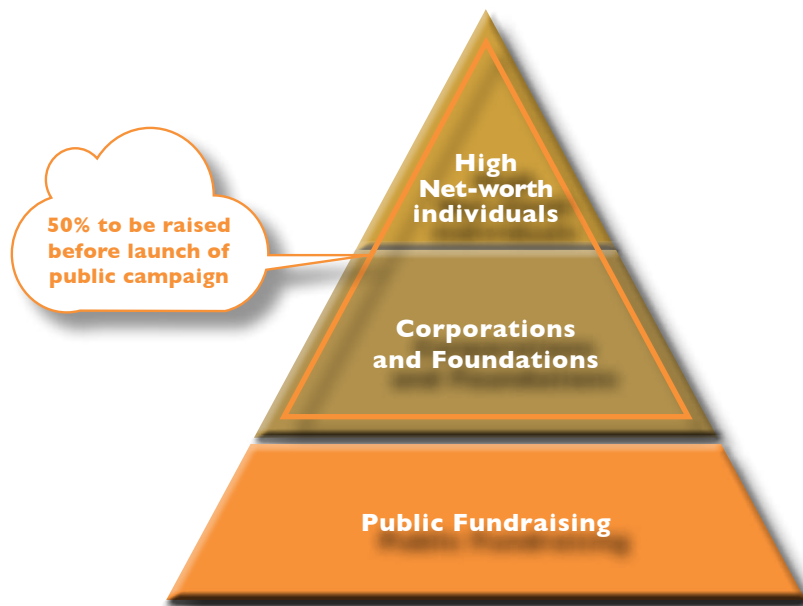


Human Resources Committee
established, chaired by Nana Magomola

Finance and Audit Committee
established, chaired by Moss Ngoasheng

Fundraising and Communications

I. Fundraising



Phase 1: Approaching high-worth Individuals as well as corporations and foundations throughout the world to raise 50% of the capital required (R500 million). Simultaneously, an awareness campaign will be taking place in the public sphere.

Phase 2: Public fundraising campaign, whose aim will be to raise the remaining 50% of the capital.

October 2011



Nana Magomola appointed
Deputy Chair of Trust

Targets

- Final target: R1 billion by 2013;
- Public Awareness Campaign launched July 2011;
- Public fundraising campaign starts first quarter of 2012.

Fundraising Principles

- This is a shared legacy, which encourages many supporters to share this opportunity with Madiba and be recognised in the naming of various facilities.
- Donations and contributions are guided by the core values of the children's hospital.
- We will remain accountable and transparent to all donors, funders and participants. No gift is too small.

Donor Recognition

Donations (monetary or in kind) of certain value will be recognised in various way by the hospital:

- Awards
- Plaques
- Murals
- Naming rights of various facilities throughout the hospital.

2. Communications

Awareness Campaign

- Public
 - Broadcast (TV and radio)
 - Print (specialist and general interest magazines and newspapers)
- High Net-worth Individuals (Dinners, meetings and networks established).

Stakeholder Engagement

- Department of International Relations and Cooperation (SADC representatives)
- SA representatives abroad
- Diplomatic missions /Chambers of Commerce
- Government support (letters of support from and presentations to Cabinet Ministers)
- Religious organisations
- Trade Unions
- Business Organisations
- Political parties and civil society
- Donors
- Joburg City Department
- Local and International Children's Hospitals.

November 2011



Steering Committee for the Construction
Phase of the project established

Strategic Partners

In 2011, [Nelson Mandela Children's Fund, Nelson Mandela Foundation and The Mandela-Rhodes Foundation] are pleased to confirm their joint support for an historic project, championed by the NMCF, to establish the Nelson Mandela Children's Hospital. It is believed that this initiative could change the face of specialist paediatric care for children within the Southern African Development Community. The Mandela organisations believe this will be an important addition to Mr Mandela's legacy, and will also serve as a practical way of placing the rights of children at the forefront of SADC planning.

**CEOs: Sibongile Mkhabela (NMCF),
Achmat Dangor (NMF), Shaun Johnson (MRF)**

On behalf of the university sector in South Africa and Southern Africa, we, at the University of Witwatersrand, are truly privileged that we can make available to this notion and this region, the intellectual capital that resides in this region.

**Loyiso Nongxa, Vice-Chancellor,
University of Witwatersrand**



The hospital will benefit the children of South Africa and the other countries within SADC, and thus put children first in health and development. We shall continue supporting the initiative as you endeavour to ensure sustainability and excellence.

**Dr Aaron Motsoaledi,
Minister: Health**



The state-of-the-art specialist health care [will] truly epitomise how society takes the health issues of its children, including those who are vulnerable, in a serious light... I hereby pledge my support for the Nelson Mandela Children's Hospital. I am confident that through our partnership, we can ensure that the issues relating to child survival and child mortality are

closely monitored.

**Lulu Xingwana,
Minister: Women, Children and People with Disabilities**



Health care is a serious challenge facing developing countries particularly African countries ...Your kind and noble decision to extend healthcare service to the Southern Africa countries will be a major contribution to the regional and continental efforts to improve health care service. In this regard, let me express our deepest appreciation for this profound initiative. It is therefore

my pleasure to extend my Department's support to this noble initiative as we jointly pursue the advancement of Africa's development through better health care. Our support will be in the form of facilitating and helping to popularise the Hospital using our wide global diplomatic reach.

Maite Nkoana-Mashabane,
Minister: International Relations and Cooperation



Highlights of 2011



Children's Celebration

In celebration of Mr Nelson Mandela's birthday, every year the Nelson Mandela Children's Fund (NMCF) hosts a party in his name to honour all children. This is aptly called, the Children's Celebration. On 28 July, NMCF held its eight Children's Celebration, co-hosted with the Nelson Mandela Children's Hospital Trust under the theme "Nelson Mandela Children's Hospital – A Dream, A Necessity, A Reality".

For the children in attendance, various health-related tests were on offer for them, including audiology, optometry, diabetes, dental and biokinetics and so forth (provided with the help of the provincial Health department, as well as various partners of NMCH and NMCF).

As project initiator, and in addition to the support provided to the Hospital project, NMCF took this opportunity to donate R42 million to the hospital project.

The event was also used as the launch of the awareness campaign on the project.



Project Hope and Kellogg Foundation Visits

The W.K. Kellogg Foundation, based in the US, is known world-wide as an organisation whose values are about standing up for children, and support those that do the same. Early in 2011, the Kellogg Foundation awarded a grant worth R2.2 million to NMCH. It was with the help of this grant that NMCH appointed Project Hope to do a Gap Analysis. Project Hope is an organisation that is dedicated to providing lasting solutions to health problems with the mission of helping people to help themselves. Focusing on the business case and planning for the Hospital, the Gap Analysis was used assist in strengthening the document and better equip NMCH's Task Team for the current planning phases. This was the beginning of an ongoing collaboration between the three organisations.



La Diosa Bracelets

The La Diosa (meaning “goddess”) is a jewellery brand was born out of the creative style, passion and ambition of Natasha Faith and Semhal Zemikael, a young London-based design duo who specialise in opulent handmade precious and semi-precious jewellery. After college, they travelled the world for a year and whilst living in Mexico, they found the inspiration for La Diosa. This is an award-winning company making pieces for some of the world’s most powerful women including Oprah and Michelle Obama.

The La Diosa friendship bracelets, whose sales will benefit NMCH, were launched mid-2011 in the UK. These bracelets come in a variety of colours, each representing love (red), happiness (yellow), peace (black), hope (green) and protection (blue). Each bracelet is ethically made with recycled silver and luxury woven silk thread. For every bracelet sold, La Diosa will donate profits to support NMCH. These are ethical, vibrant and beautiful bracelets supporting a very worthy cause.



Fundraising Brainstorm

Following its appointment in late-2010, the Fundraising Committee, chaired by Tito Mboweni, met every month. It was upon completion of the fundraising strategy for the capital campaign of the hospital project, that a fundraising brainstorm was held on 8 June 2011. This was to review the strategy and plan the way forward regarding high net-worth individuals, corporations, foundations, as well as the eventual public campaign. In attendance at this brainstorm were NMCH trustees, as well as friends of the project and potential collaborators. A successful gathering, the fundraising brainstorm not only led to exciting ideas and a comprehensive plan for the way forward, but also helped us forge new partnerships for the capital fundraising campaign.

Project Leadership

Trustees



Graça Machel (Chair)
Nana Magomola (Deputy Chair)
Moss Ngoasheng
Tito Mboweni
Sibongile Mkhabela (CEO)
Joe Seoloane (Project Leader)
Dr Tiny Mhinga
Ishmael Mkhabela
Irene Menell
Charles Priebatsch
HRH Princess Zenani Dlamini
Shirley Mabusela
Prof. Loyiso Nongxa
(Wits University)

Fundraising Committee



Tito Mboweni (Chair)
Moss Ngoasheng
Phuthuma Nhlako
Isaac Shongwe
Charles Priebatsch
Nozipho January-Bardill (Africa / Middle East)
Irene Menell
Ndileka Mandela
Sibongile Mkhabela
Kathi Scott (United Kingdom)

Finance & Audit Committee



Moss Ngoasheng (Chair)
Joe Seoloane
KPMG
Ketso Gordan
Phuthuma Nhlako

Stakeholder Engagement Task Team



Ishmael Mkhabela (Chair)
Shirley Mabusela
Nomvula Maswanganyi
Oupa Ngwenya
Priscilla Everson
Vuyo Lutseke

Human Resources Committee



Nana Magomola (Chair)
Dr Adele Tjale
Barbara Nell
Joanne Potterton
Khabonina Moseneke
Prof Keith Bolton
Keneilwe Modise
Mary-Grace Msimango
Ncediwe Stemela

Patrons

Geoffrey Rothschild

Princess Ntandoyesizwe Zulu-Moilwa

Archbishop Emeritus Desmond Tutu

Acknowledgments

The Nelson Mandela Children's Hospital Trust would also like to thank the following Friends of the Nelson Mandela Children's Hospital project:

Prof. Alioune Sall

Basetsana Kumalo

HRH Princess Cristina of Spain

Jennifer Trubenbach

Ambassador to Portugal, Keitumetse Matthews

Kenneth Marcus

Khehla Mthembu

Mark Anderson (Center for International Health)

Peter Vundla

Ralph Weber

Tim Tebeila