NELSON MANDELA CHILDREN'S HOSPITAL



Child centred approach to specialist paediatric healthcare

Rights-based delivery of specialist tertiary healthcare to all children, irrespective of socio economic status

Training paediatric specialists and professionals for the future

An initiative of Nelson Mandela Children's Fund



























Building a Living Legacy

In February of 1990, Nelson Mandela walked free after 27 years in prison and stirred the world to believe in hope. Five years later, as one of his first actions as a private citizen and as a testament to his commitment to future generations, Mr Mandela founded the Nelson Mandela Children's Fund (NMCF), a non-profit organisation that seeks to change the way society treats its children and youth. Since 1994, Nelson Mandela's greatness has transcended and transformed both nation and society.

There is a lack of paediatric facilities throughout Africa, in particular, specialist centres, to serve a population of a total of nearly 450 million children.

In 2005, NMCF approved an initiative to create a dedicated tertiary and quaternary referral and academic hospital to serve the health needs of the children of Southern Africa, irrespective of socioeconomic status. The Nelson Mandela Children's Hospital (NMCH) will be a:

- facility guided by a child-centred approach to specialised paediatric care;
- continuation of Mr Mandela's dream to make available worldclass health care to all children in Southern Africa;
- · critical child healthcare resource:
- state-of-the-art specialist hospital housing Centres of Excellence in Haematology and Oncology, Cardiology and Cardiothoracic Surgery, Neurosciences, Renal, Endocrine, Craniofacial, and Paediatric Surgery.

Mr Mandela and his legacy organisations, namely the Nelson Mandela Children's Fund (NMCF), the Nelson Mandela Foundation and the Mandela Rhodes Foundation, regard NMCH as his final legacy that epitomises his love for and belief in the children of Southern Africa.

NO CHILD WILL BE TURNED AWAY BECAUSE OF AN INABILITY TO PAY

Foundation for Success

To secure the funds necessary to complete these plans, the Board of Trustees of the NMCH is evaluating the potential for a major capital fundraising campaign. Necessary funding requirements are estimated at R1 billion for land service, construction costs, professional fees, state-of-the-art equipment, in-house services, and technology. The annual operating costs are anticipated to be R450 million, which will be funded mainly through grants received from the South African government.

To complete this endeavour, the NMCH Board of Trustees has established global fundraising teams to assess the level of support for the planned Nelson Mandela Children's Hospital and assess the potential for a campaign: Orr Associates Inc, consultants to the non-profit industry, leads North America; NMCF (UK office) leads Europe; and NMCH (SA teams) leads Africa and the East.

Serving the Children of Southern Africa

The paediatric healthcare system in South Africa is behind all documented health-related Millennium Development Goals to reduce child mortality. The creation of a tertiary and quaternary paediatric facility is in line with the National Health Department's "Modernisation of Tertiary Services" plan. The establishment of the Hospital will further assist the government by freeing muchneeded funding required for primary and secondary healthcare. The proposed Nelson Mandela Children's Hospital will pioneer and

























play a significant role in mobilising leadership excellence. NMCH will provide modern technology to extend sound practices of child healthcare throughout Southern Africa.

Institutional Arrangements

The NMCH is a non-profit entity accountable to the Nelson Mandela Children's Hospital Trust. The Trust is a custodian of the hospital project and provides the leadership strategy. The Trust is the principal fundraiser for the Hospital, allowing for all assets to be protected from the risks associated with the operation of the Hospital. The main source of revenue will be the operational costs covered by the government, as payments towards the indigent and public patients, and a small number (about 10%) will be from the insured population. The Operating Company will be responsible for the professional hospital management. It will have a separate income stream identified and managed separately from the Trust. Costs for the care of indigent and public patients will be borne by the National Department of Health (or the relevant country for non-South African patients), and private patient costs through medical aid funds.

Child and Family-Centred Care

The physicians and nurses, employed by the NMCH, will devote themselves to children's health. They will be trained to a level of specialisation that is equal to the best in the world – yet bring a heart to healing that crystallises Nelson Mandela's fundamental values. Every interaction received by a child in the Hospital will be an expression of Nelson Mandela's love and care, and will serve to permeate those values, culture and approach throughout Southern Africa and beyond.

Designed for the Child and the Environment

 $The \ architects, Sheppard \ Robson \ International, in \ conjunction \ with$

John Cooper Architecture and GAPP (South Africa) and Ruben Reddy (South Africa), have designed a child and environmentally-friendly hospital that celebrates its African identity, yet ensures an all-encompassing healing experience. The NMCH design is a child-and family-centred environment that provides resources for medical treatment, as well as mental, emotional and spiritual support.

- Construction will include a family resource centre, a sibling activity centre, and a daycare centre.
- Accommodation for out-of-town family members will be provided at the NMCH to ensure support for paediatric patients on long stays.
- A majority of single-bed wards are included to ensure privacy and specialised care.
- Recreation and areas for relaxation are included in the design for parents and family members.
- Intimidating, large medical equipment will be downplayed with colourful, cheerful décor to ease patients' anxiety while being treated.
- A learning centre will also be built so that school-aged children can stay current with their studies while hospitalised.

A Hospital for the Future

High-tech equipment will ensure that the NMCH stays at the cutting edge of paediatric care. This will aid, not only in treatment of patients, but also in training professionals from throughout the region.

The training and development strategy will ensure that highly-qualified medical professionals (physicians, nurses and allied workers) who align with the ethos and values of Mr Mandela place the NMCH at the forefront of paediatric medical care in Africa.

