

Timing is Money:

The Value of Execution Scheduling

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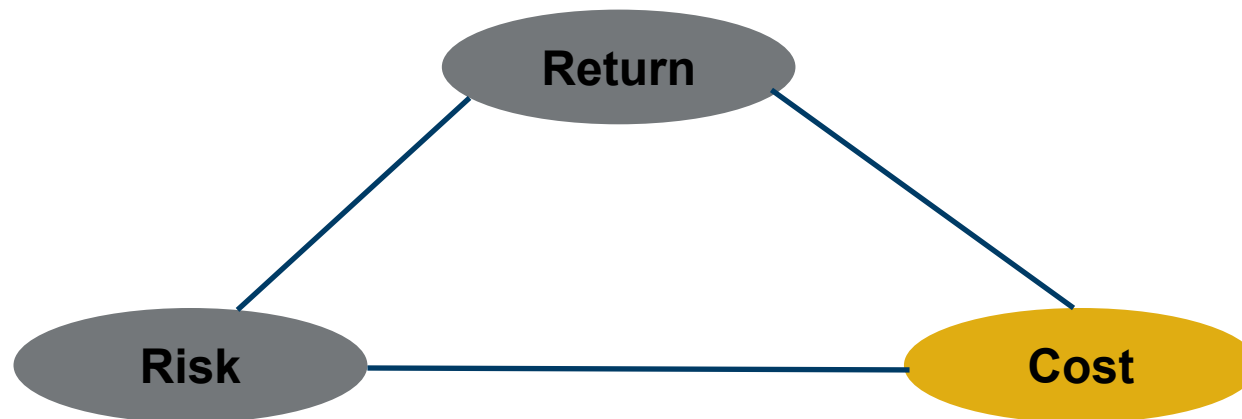
Liquid Markets Analytics

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page 16.

The Troika of Quantitative Investment

- Primary focus of the quant community
- Factor models to exploit behavioural biases in security valuation
- Represent systematization of the stock selection process



- Focus on loss preservation and efficient capital allocation
- Estimated using fundamental/statistical factor models
- Generally purview of third-party vendors but recently an area of internal focus
- Measures shortfall due to the implementation process
- Depends critically on the execution style and strategy (front-loaded, passive, back-loaded, etc)
- Usually receives the least focus by quants

Trade Implementation as a Scientific Process

■ Market impact modeling

- Model estimation principles similar to multi-factor modeling in alpha research
- Markets have memory so static impact models are not adequate
- Example: Nomura METRIC model

■ Liquidity, volume profile and volatility prediction

- PCA decomposition of volume into systematic and idiosyncratic components
- Estimating volatility using non-stationary and non-synchronous tick data
- Example: Nomura Volume Prediction and Volatility Prediction Models

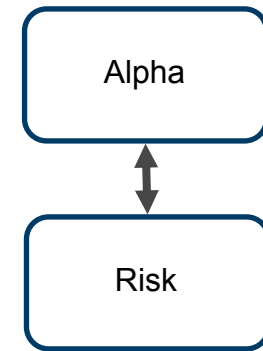
■ Optimal trade scheduling

- Non-linear optimization techniques similar to multi-period portfolio construction
- Example: Nomura Portfolio Target Strike Algorithm

Including Execution Costs in the Investment Process

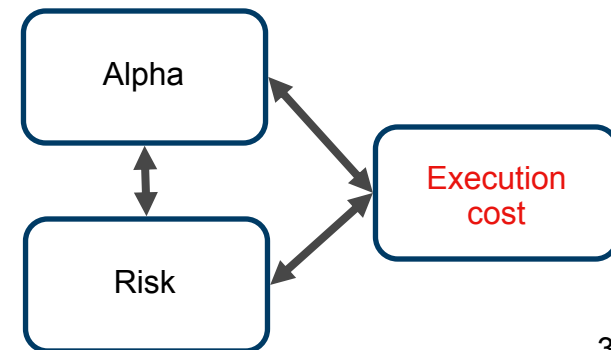
■ Traditional portfolio construction paradigm

- Construct optimal portfolio by balancing alpha and risk
- Well-understood problem since the 70s
- Transaction costs estimates used for post-facto filtering (pre-trade)
- Sub-optimal since transaction costs are not included “upstream”



■ Modern portfolio construction paradigm:

- Construct optimal portfolio by balancing alpha, risk and **execution cost**
- Complex problem since transaction costs depend on both the alpha and the trading process
- Allows optimal allocation of capital across different tradable opportunities



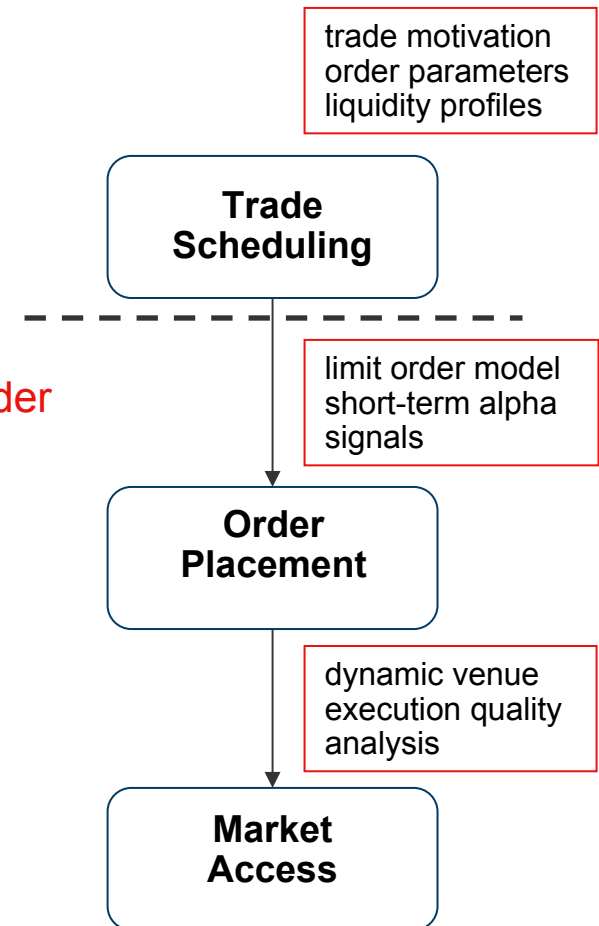
Execution Algorithms Systematize Implementation

■ Execution algorithms implement a systematic trade implementation process

- Process vast amount of real-time market data
- Make simultaneous trading decisions at different time scales

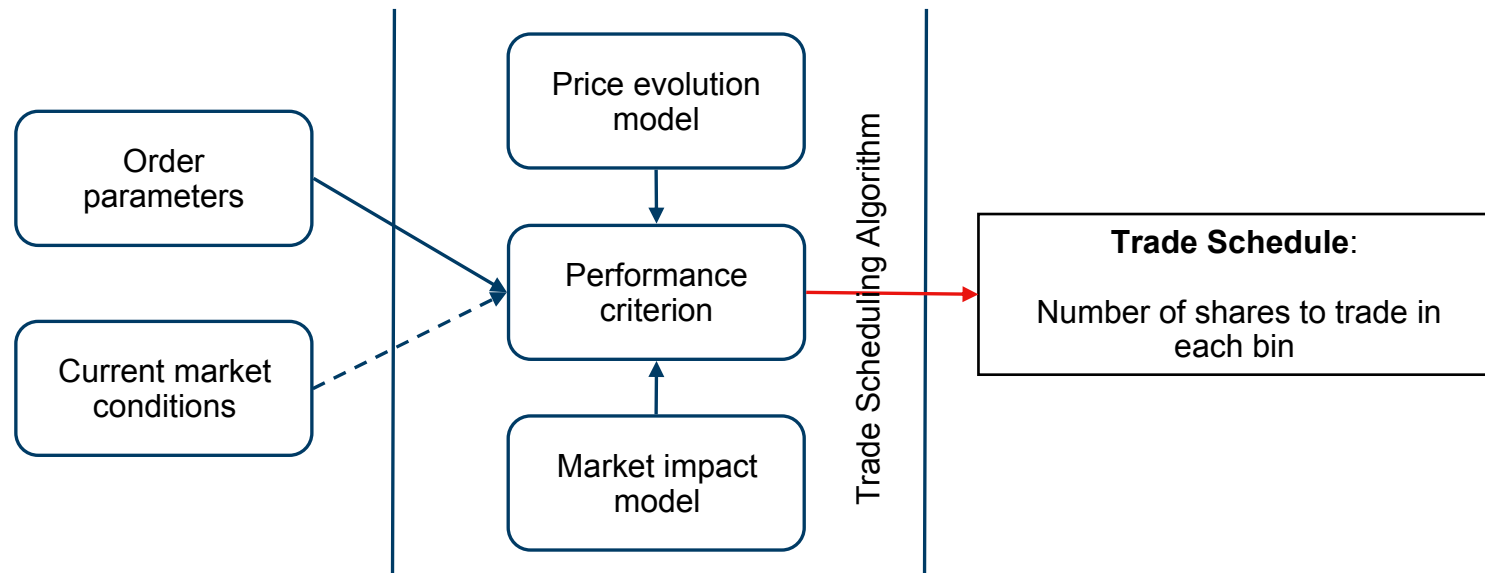
■ Execution algorithms can be decomposed into three modules

- Trade scheduling algorithm slices the original institutional size order into a sequence of smaller trades (minutely horizon decisions)
- Order placement algorithm decides type and timing of trades to send to the market (secondly horizon decisions)
- Market access algorithm decides which destination to route each order (millisecond horizon decisions)



Construction of Trade Scheduling Algorithms

- Trade Scheduling Algorithms are typically formulated as optimization problems



- Price evolution model: Random walk, Short-term momentum, Mean-reversion
- Market impact model: Instantaneous, with Memory
- Performance criteria – deviation from a target benchmark
- Trade as quickly as possible to reduce opportunity cost without causing market impact

Examples of Trade Scheduling Algorithms

■ Static Trade Scheduling Algorithms

- Optimization to compute trade schedule is performed initially
- Computed trade schedule is kept constant throughout trading interval (e.g., VWAP, TWAP)

■ Dynamic Trade Scheduling Algorithms

- Trade schedule is re-optimized at the beginning of each bin
- Optimization criterion is fixed but depends on market conditions (e.g., Participation, Dynamic VWAP)

■ Adaptive Trade Scheduling Algorithms

- Trade schedule is re-optimized at the beginning of each bin
- Optimization criterion changes in response to market condition (e.g., Aggressive/Passive In The Money)

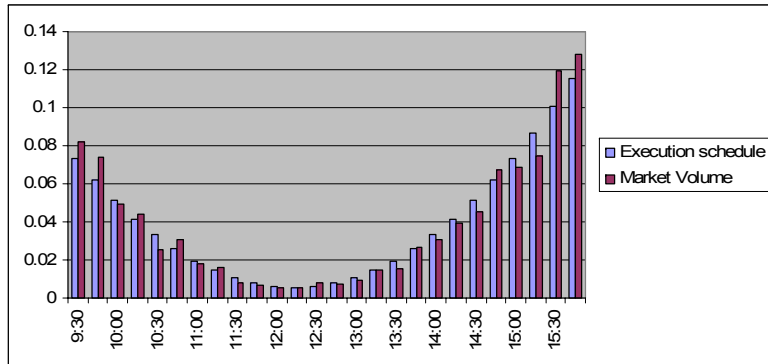
Measuring Performance of Execution Algorithms

- Execution cost is measured as the difference between execution price and the benchmark

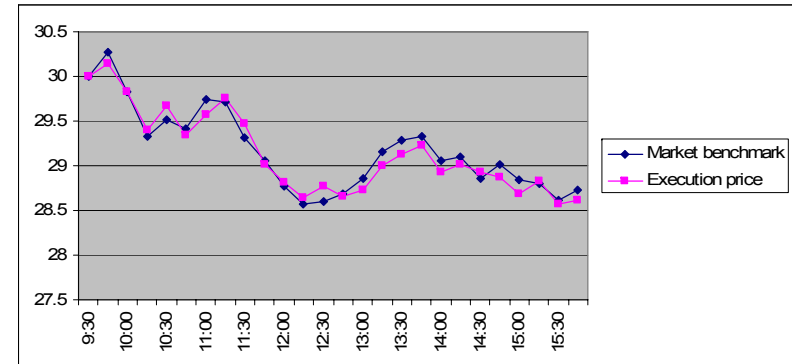
$$\text{ExecutionCost} = \text{ExecPrice} - \text{BenchmarkPrice}$$

- estimated pre-trade
- measured post-trade

$$= \text{OrderPlacementCost} + \text{TradeSchedulingCost}$$



Source: Nomura Securities International, Inc.



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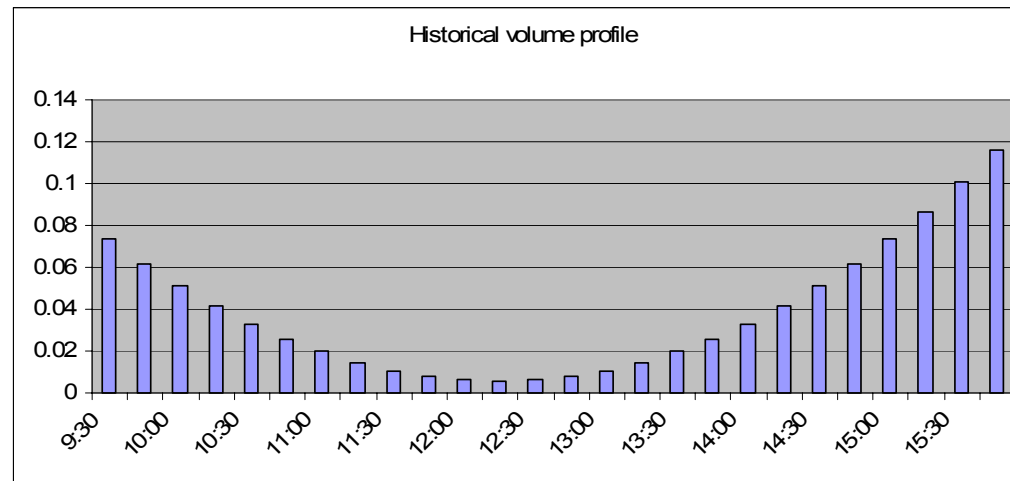
- There is no universal execution benchmark

- Arrival price: used by quant funds
- Close price: used by index and mutual funds
- **VWAP price**: used as execution benchmark large multi-day trades (e.g., buyback)

VWAP

■ Trade proportionally to the historical volume profile

- Reduces standard deviation of the trade scheduling cost
- Reduces mean of the order placement cost
- Performs well when price evolves as a random walk and price and volume are uncorrelated

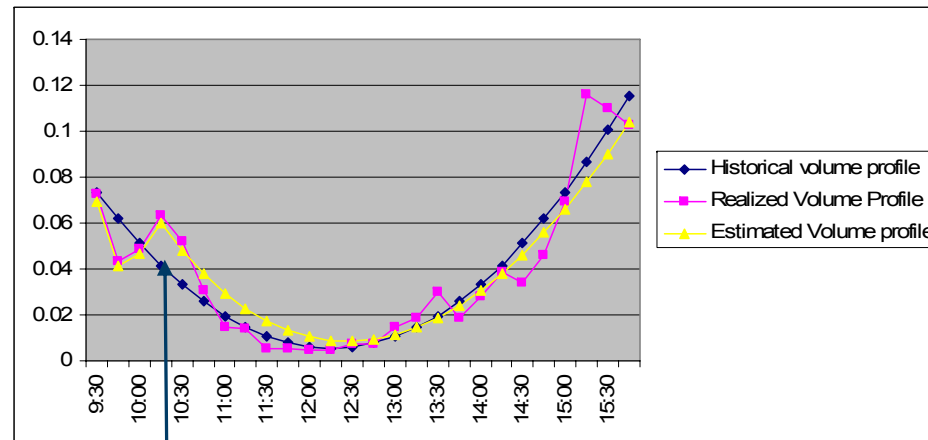


Source: Nomura Securities International, Inc.

- Exchange specific historical volume profiles
- Stock specific historical volume profile

Dynamic VWAP

- Trade proportionally to the estimated volume profile
 - Volume profile is estimated in each bin based on the volume profile prior to this bin
 - Attempts to reduce standard deviation of the trade scheduling cost and improve mean of the order placement cost



Snapshot of the
Realized/Estimated
volume profile

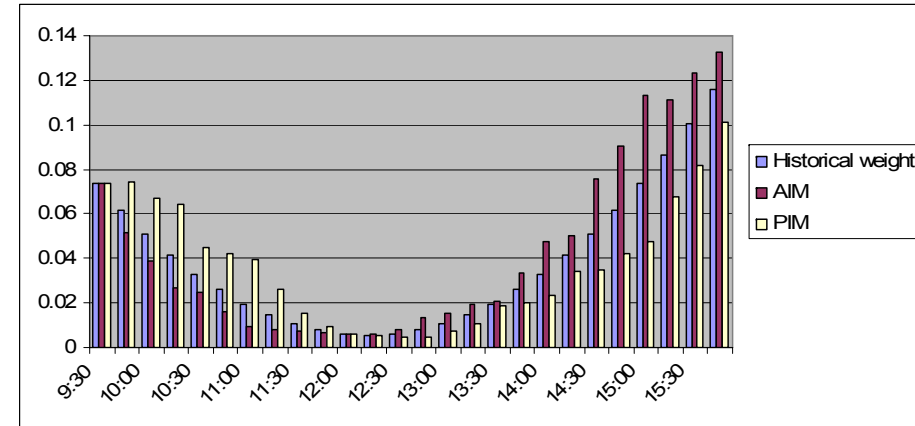
Source: Nomura Securities International, Inc.

Aggressive/Passive in the Money

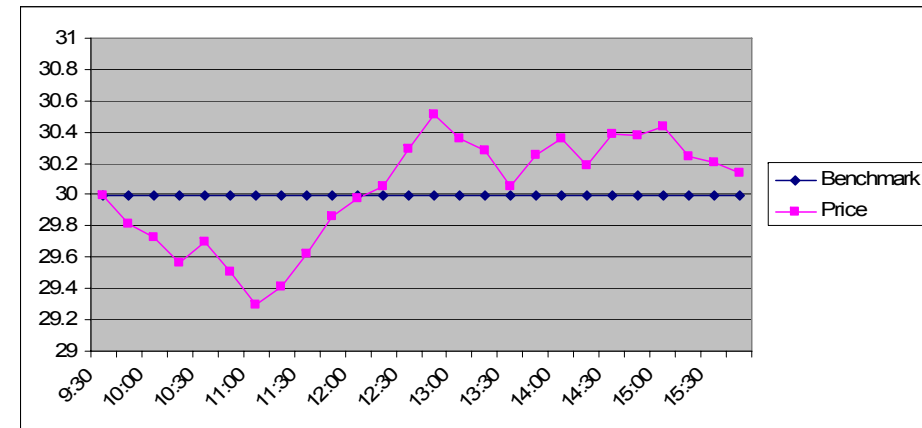
- Trade depending on the price evolution
 - Attempts to reduce the mean scheduling cost at the expense of standard deviation

- Passive-in-the-Money (PIM): performs well when price exhibits momentum
 - Accelerate if the price moves unfavorably
 - Decelerate if the price moves favorably

- Aggressive-in-the-Money (AIM): performs well when price exhibits mean-reversion
 - Decelerate if the price moves favorably
 - Decelerate if the price moves unfavorably



Source: Nomura Securities International, Inc.



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Simulation Framework

■ Goals

- Compare performance of different trade scheduling algorithms
- Infer properties of recent markets

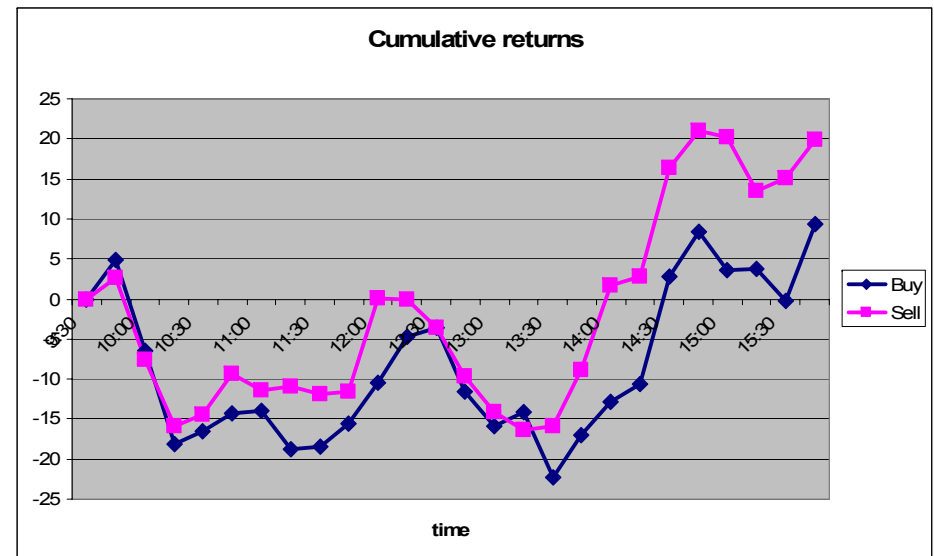
■ Data set consists of actual orders received by Nomura's PT desk

- Full day orders from Jan to May 2009 (approx. 15,000)

■ Individual bin execution price is assumed to occur at local VWAP

■ Price movement during the day

- 10 bps for buy orders
- 20 bps for sell orders
- Price "trends" between 2pm and close



Source: Nomura Securities International, Inc.

VWAP Results

	Sell		Buy		Total	
	mean (bps)	std (bps)	mean (bps)	std (bps)	mean (bps)	std (bps)
Exchange historical profile	-2.8	28.2	2.7	23.7	0.2	26.0
Stock historical profile	-0.4	27.2	0.8	22.8	0.3	25.2
Dynamic VWAP	-2.1	24.5	1.5	23.1	-0.2	23.8

Source: Nomura Securities International, Inc.

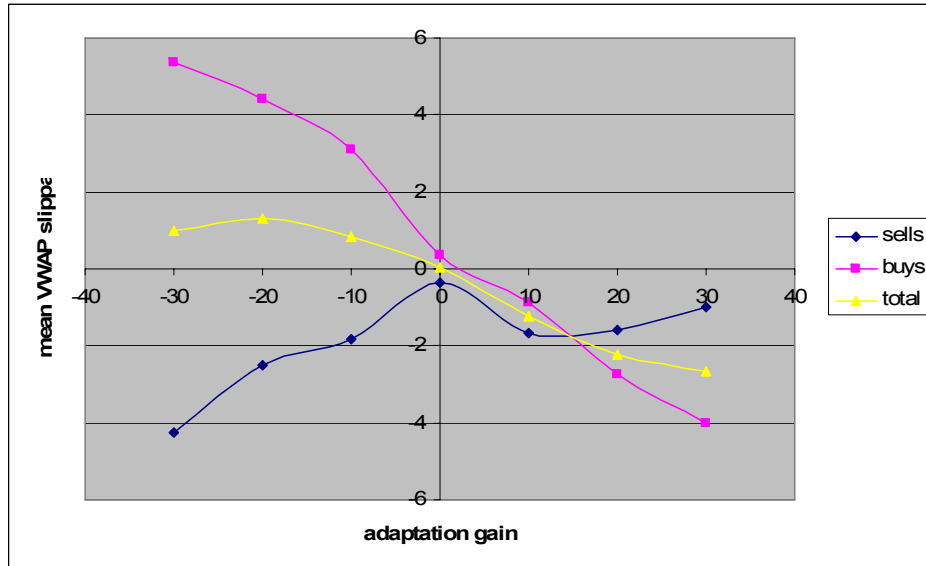
■ Stock historical profiles outperform exchange specific profiles

- Improves overall performance
- Reduces magnitude of the mean trade scheduling costs as a function of the trading direction
- Reduces standard deviation of the trade scheduling cost

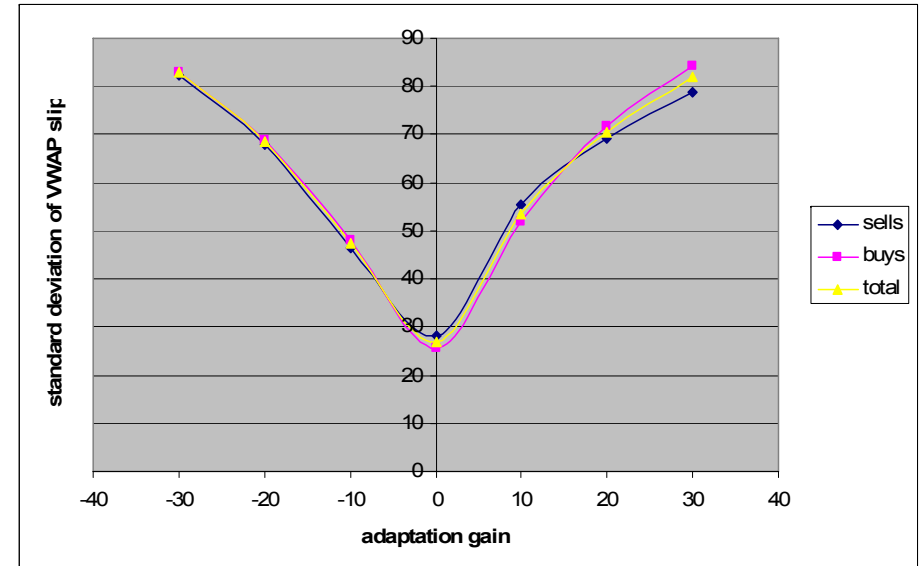
■ Dynamic VWAP

- Reduces standard deviation of the trade scheduling cost
- Degrades overall mean trade scheduling cost
- Improves mean trade scheduling cost for buys and degrades it for sells

PIM/AIM Results



Source: Nomura Securities International, Inc.

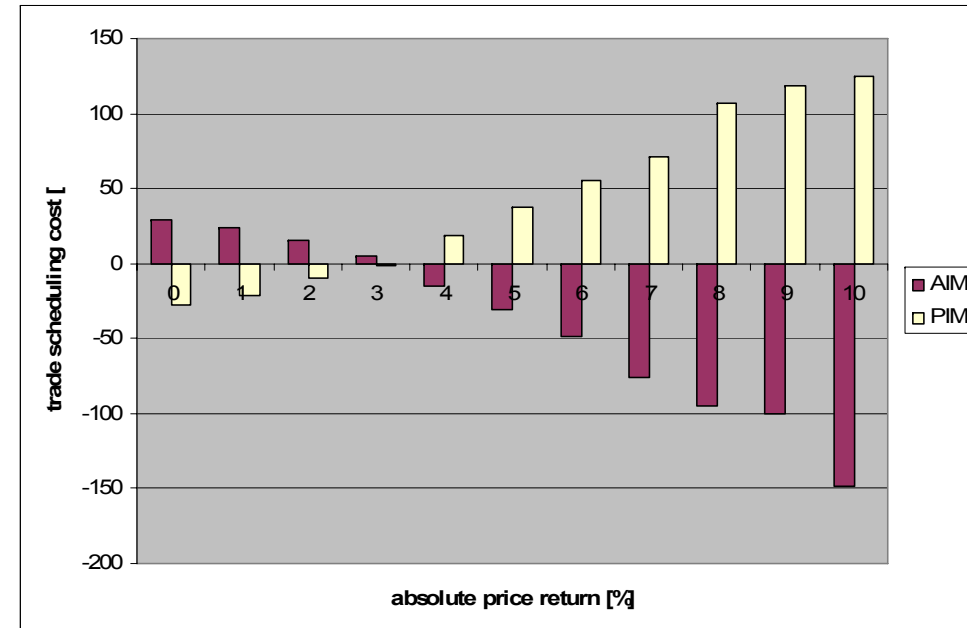


Source: Nomura Securities International, Inc.

- PIM dramatically improves mean cost for sell trades
 - Price predominantly evolves as a momentum process
- Adaptation does not materially improve mean cost for buy trades
 - Price predominantly evolves as a random-walk
- Adaptation increases standard deviation of the trade scheduling cost
 - Stronger the adaptation, the larger standard deviation

Dynamic PIM/AIM Results

- Detecting market regime
 - Large price move indicates momentum
 - Small price move indicates mean-reversion
- Estimating the market regime dramatically reduces cost
- Can market regime be estimated?



Source: Nomura Securities International, Inc.

	Sell		Buy		Total	
	mean (bps)	std (bps)	mean (bps)	std (bps)	mean (bps)	std (bps)
Dynamic AIM/PIM	0.1	58.8	-0.2	54.6	-0.1	56.6

Source: Nomura Securities International, Inc.

Conclusion

- Execution cost is an important determinant of investment performance
 - Execution cost can be modeled and controlled using scientific methods
 - Can be decomposed into order placement and trade scheduling components

- Trade scheduling algorithm fundamentally impacts trade implementation
 - Knowledge of current market regime can significantly reduce the execution cost
 - Novel algorithms for market regime detection and liquidity estimation are needed
 - Timing is money!

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