

Ref: SSFL/Stock Exchange/2020-21/17 Date: June 03, 2020

To BSE Limited, Department of Corporate Services P. J. Towers, 25th Floor, Dalal Street, Mumbai – 400001

Scrip Code: 542759

och Coue: 542/59

To National Stock Exchange of India Limited, Listing Department Exchange Plaza, C-1, Block G Bandra Kurla Complex, Bandra (E) Mumbai - 400051

Symbol: SPANDANA

Dear Sir/Madam,

Sub: Investor Presentation of the Company on the Audited Financial Results for the Quarter and Financial Year ended March 31, 2020.

Pursuant to Regulation 30 read with Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith a copy of Investor Presentation of the Company on the Audited Financial Results for the quarter and financial year ended March 31, 2020.

The report may also be accessed on the website of the Company at www.spandanaindia.com.

We request you to kindly take note of the same.

Thanking you

For Spandana Sphoorty Financial Limited

Rakesh Jhinjharia Company Secretary

Membership No.: F8325

SON AND SON AN

Spandana Sphoorty Financial Limited

....Committed to low-income households









Investor Presentation

June 2020



Safe Harbor



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Performance Snapshot

2 COVID-19 Business Update

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Performance Snapshot



Largest NBFC-MFI in terms of Profit Before Tax (PBT) & Profit After Tax (PAT)

2nd Largest NBFC-MFI in terms of Market Capitalization

3rd Largest NBFC-MFI in India with an AUM of Rs. 6,829 crore, 25+ lakh members and 1,010 branches

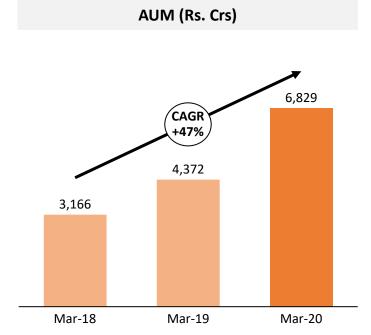
Presence in 18 States

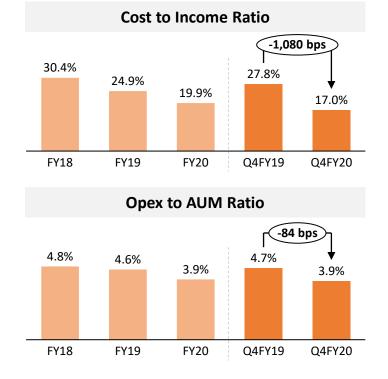
GNPA / NNPA 0.36% / 0.07% Net Worth (Rs. Crs.) 2,626

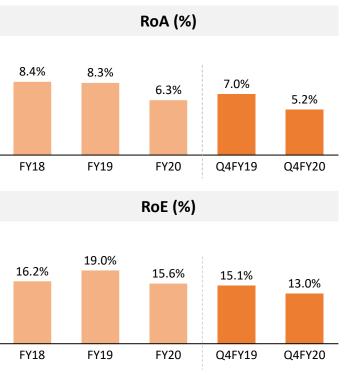
Leverage 1.15x

Capital Adequacy* 52.9%

Marginal Cost of Borrowing (FY20) 10.2%



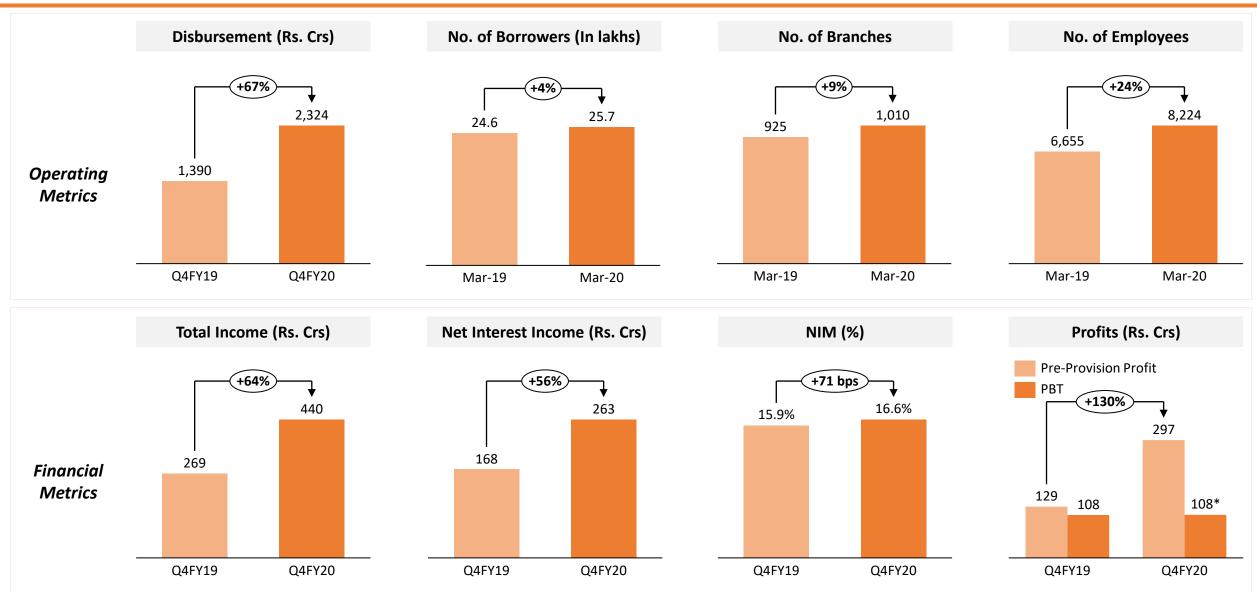




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Q4FY20 - Key Performance Highlights





^{*} Post Provision & write-off towards COVID-19 and others of Rs. 129 crs



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Seasoned and Resilient Business Model





16+

years of experience withstood multiple crises in the microfinance space across its journey



AP crisis: 2010

Kept on-ground presence in AP by keeping branches open and engaging customers



Spandana was the only MFI to collect ~44% of the total AP portfolio compared to other MFIs which didn't collect more than 25%



Demonetization: 2016

- Few pro-active steps & measures taken
- Continuous effort on collections



Spandana got back to 95%+ collection efficiency within just 6 months. Was able to bring down PAR significantly i.e. 60% lower than the industry average



Kerala and Odisha Floods: 2018 & 2019

Assisted borrowers in different ways and focussed on collection efficiency



Spandana defied the industry and got back to normalcy in no time with the support of all its borrowers

COVID-19: 2020

Experience of handling past crises

Highly skilled team to manage the Covid-19 situation

Extremely diversified footprint

95% of borrowers in rural areas with limited impact

Strong Cash Position and Financial Flexibility

Spandana is expected to emerge faster and stronger

Covid-19 Business Update



- Following the Central Government's announcement of a complete lockdown from 24th March 2020 onwards, Spandana closed down all branch and head office operations, suspending collections and other operations, in compliance with the order, and to ensure the health and safety of our employees
- ✓ Guided by the Covid-19 Regulatory Package announced by the Reserve Bank of India, Spandana extended moratorium to its borrowers
- √ 95% of Spandana's borrowers are in rural areas (which fortunately have relatively lesser Covid19 incidence), and 57% engage in "essential services" activities such as dairy or agricultural activities hence their cash flows and repayment capability are largely intact
- ✓ Average ticket size of our loans is Rs. 26,610 vs Rs. 37,465 for the industry this means that our borrowers are better positioned to repay
- ✓ Pursuant to the order issued by the Ministry of Home Affairs on 15th April 2020, 79% of Spandana's branches became operational by April-end by complying with the regulatory guidelines on businesses, social distancing, etc.
- ✓ On 20th April 2020, started with only approximately 30% field staff strength but increased to almost 50% by April-end. The field staff started collecting from those borrowers who didn't want to avail moratorium
- **✓** By May-end, all our branches became operational and more than 92% of the staff resumed work
- ✓ Collected more than Rs. 145 Cr (principal and interest) since 20th April 2020

Break-up of Provisions



Particulars (Rs. Crs)	Q1	Q2	Q3	Q4	FY20
Provision in the normal course of business	23	18	25	30	96
Impact of non old-AP portfolio write-off*	-	3	16	29	48
Provision and write-off related to Covid and others	-	-	-	129	129
Total Impairment on Financial Instruments (as per P&L)	23	21	42	188	274

^{*}Write-off of portfolio outstanding for more than 90 days



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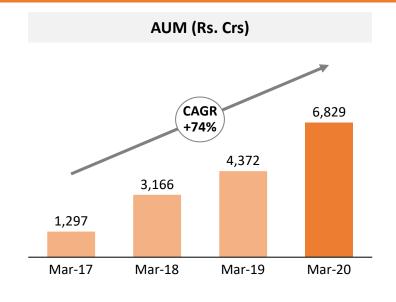
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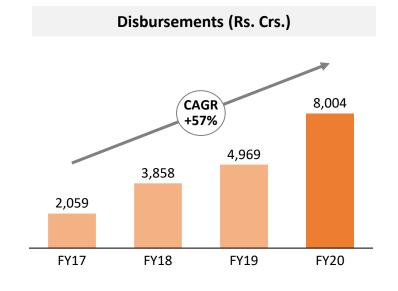
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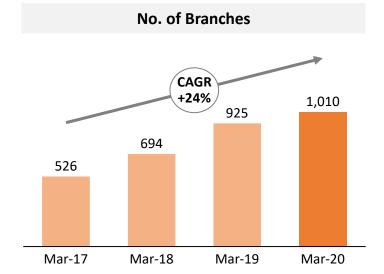
Operational Summary

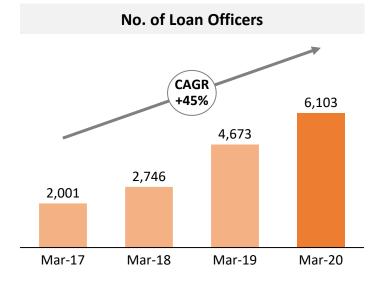


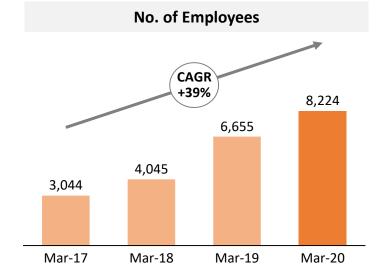






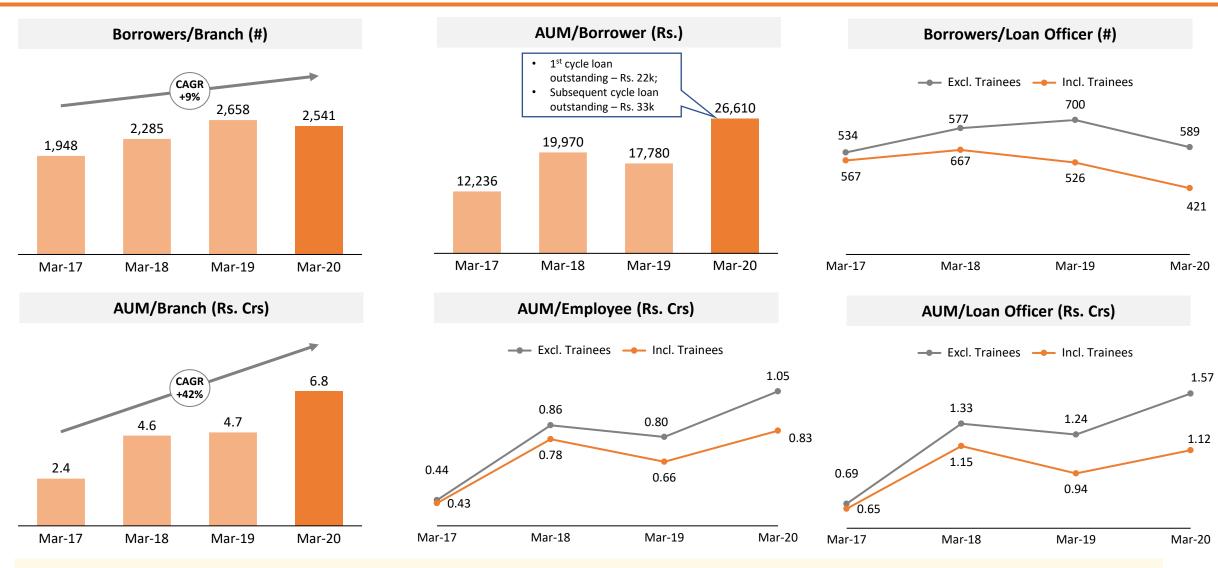






Rising Branch and Employee Productivity





Over the last one year Company has invested significantly in human resource to build capacity for future growth

Diversified Geographical Presence

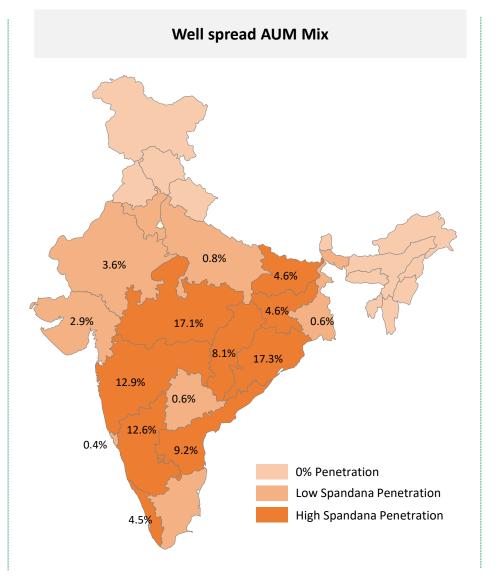


Top States By Branch Network

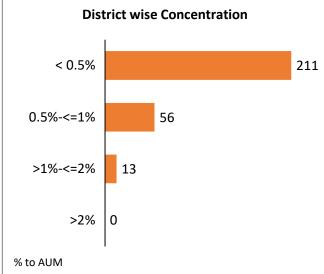
Top States	Number of Branches
Madhya Pradesh	158
Orissa	148
Karnataka	130
Maharashtra	122
Andhra Pradesh	112
Chhattisgarh	79

State-wise Concentration

Top States	AUM Concentration
Orissa	17.3%
Madhya Pradesh	17.1%
Maharashtra	12.9%
Karnataka	12.6%
Andhra Pradesh	9.2%
Chhattisgarh	8.1%



Well dispersed district level exposure ensures low impact from region-specific issues



- Top 3 States constitute less than 48% of AUM
- No State more than 17.5% of AUM
- No District more than 1.7% of AUM
- No Branch has more than 0.3% of AUM



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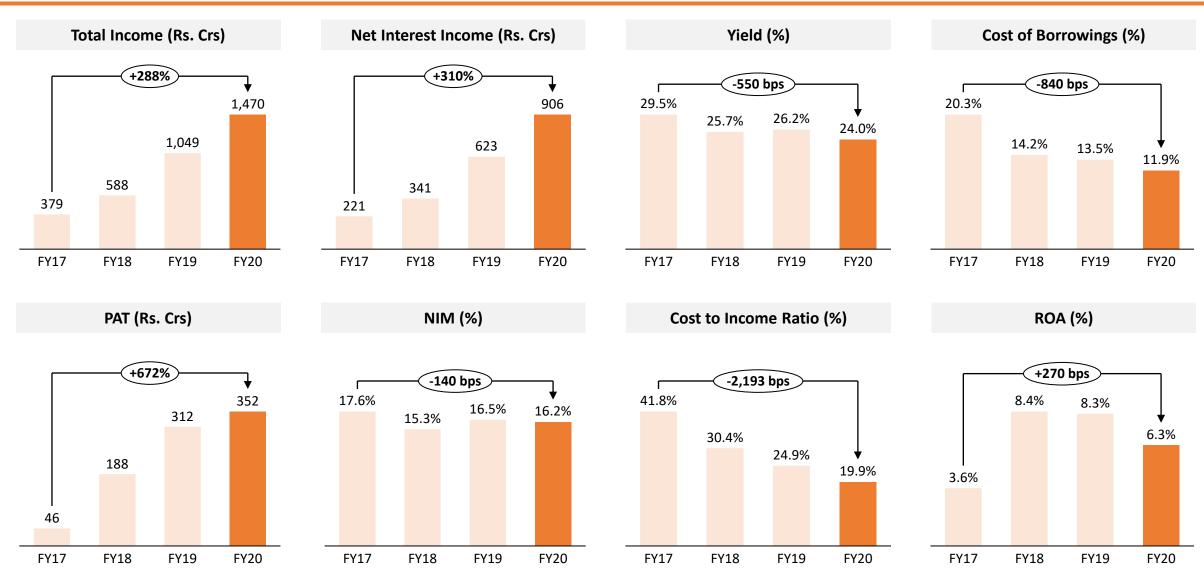
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Financial Performance





Profit & Loss Statement



Particulars	Q4 FY20	Q4 FY19	Y-o-Y	Q3 FY20	Q-o-Q*	FY20	FY19	Y-o-Y
Revenue from Operations								
Interest and Fee Income	297.6	256.8		292.0		1,169.2	997.9	
Fees & commission	17.4	3.6		8.8		37.1	15.0	
Net gain on fair value changes	108.6	3.8		46.8		218.5	26.7	
Other Operating Income	5.1	1.0		2.4		10.5	3.5	
Total income from operations	428.7	265.2		350.0		1,435.3	1,043.1	
Other Income	11.1	3.3		8.5		34.2	5.4	
Total income	439.8	268.5	63.8%	358.5	22.7%	1,469.5	1,048.5	40.1%
Expenses								
Finance Cost	82.5	90.0		84.9		356.3	357.9	
Impairment/Credit Cost	58.9	21.2		41.5		144.4	45.3	
Employee Expenses	48.6	37.3		42.0		170.7	131.0	
Depreciation	2.3	2.0		2.2		8.8	7.0	
Other Expenses	9.7	10.2		12.1		41.6	33.9	
Total Expenses	202.1	160.7		182.7		721.8	575.1	
Profit before Tax	237.7	107.8	120.5%	175.8	35.2%	747.7	473.5	57.9%
Tax in normal course	25.4	34.1		46.2		153.8	161.6	
Normalized Profits	212.2	73.7	188.1%	129.6	63.8%	593.8	311.9	90.4%
Exceptional Deferred Tax adjustment*	-	-		-		112.8	-	
Provision and write-off related to Covid-19 and others	129.2	-		-		129.2	-	
Net Profit (as reported)	83.0	73.7	12.7%	129.6	-35.9%	351.8	311.9	12.8%

^{*}Due to exercising the option permitted u/s 115 BAA to compute income tax at the revised rate of 25.17%, the Company had to let go of MAT credit and had to provide for impairment of Deferred Tax Asset in Q2FY20, which were exceptional in nature

Balance Sheet

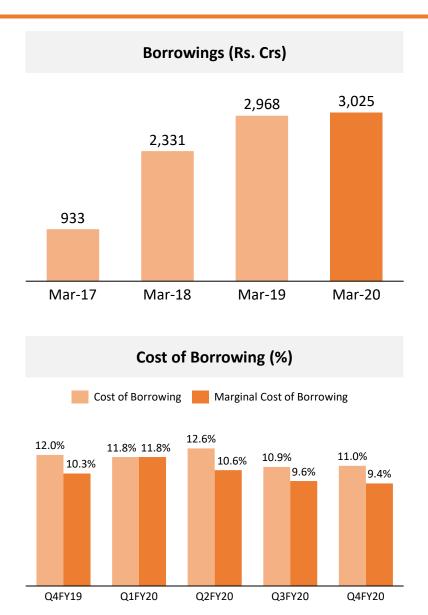


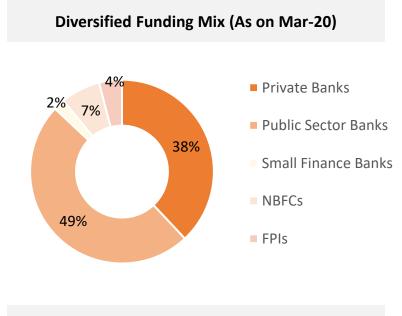
ASSETS (Rs. Crs.)	Mar 31, 2020	Mar 31, 2019
Financial Assets		
Cash and cash equivalents	59.6	148.6
Money Market instruments	487.5	0.1
Bank Balances other than cash and cash equivalents	197.5	203.2
Trade Receivables	22.4	3.5
Loan Portfolio	4,852.4	4,267.8
Other financial assets	290.5	60.4
Total Financial Assets	5,909.9	4,683.7
Non-Financial Assets		
Current tax assets (net)	15.3	8.3
Deferred tax assets (net)	7.0	200.0
Property, Plant and Equipment	15.2	7.2
Intangible assets	1.3	2.2
Goodwill	17.4	17.4
Other non-financial assets	11.2	13.0
Total Non-Financial Assets	67.5	248.1
Total Assets	5,977.4	4,931.7

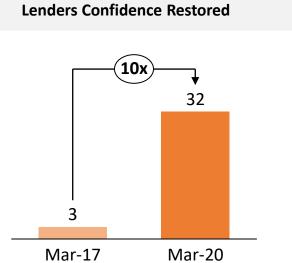
LIABILITIES & EQUITY (Rs. Crs.)	Mar 31, 2020	Mar 31, 2019
Financial Liabilities		
Debt Securities	777.6	1,372.0
Borrowings (Other than Debt Securities)	2,227.3	1,575.5
Subordinated Liabilities	20.3	20.3
Other Financial liabilities	227.2	44.5
Total Financial Liabilities	3,252.5	3,012.2
Non-Financial Liabilities		
Current Tax Liabilities (net)	64.7	6.3
Provisions	2.8	0.4
Other Non-Financial liabilities	30.1	22.5
Total Non-Financial Liabilities	97.7	29.1
Equity		
Equity Share Capital	64.3	59.6
Other Equity	2,561.7	1,829.8
Equity attributable to shareholders of the company	2,626.0	1,889.4
Non-Controlling Interest	1.2	0.9
Total Equity	2,627.2	1,890.4
Total Liabilities and Equity	5,977.4	4,931.7

Diversified Borrowing Profile

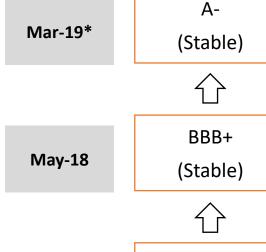


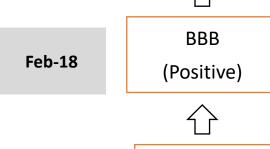






Improving Credit Rating
(3 upgrades by ICRA in two years)





Aug-17 BBB-(Stable)

* ICRA has reaffirmed its rating of A- (Stable) in January 2020

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Comfortable Liquidity Position



Particulars (Rs. Crs)	Apr-20 (Actual)	May-20 (Actual)	Jun-20 (Projected)
Opening Cash & Equivalents	547	406	400
Loan collections [Principal & Interest]	14	132	300
Fresh Borrowings	300	-	550
Total Inflows	314	132	850
Disbursement	-	2	150
Repayment (Principal & Interest)			
- Term Loan & NCDs	202	128	218
- PTC & DA	235	4	41
Others (net)	18	5	20
Total Outflows	455	139	429
Closing Cash & Cash Equivalents	406	400	820

- ✓ All term loan and NCD dues in April were repaid to all lenders, including those who provided moratorium
- ✓ In May, Spandana availed moratorium on only Rs. 30.2 Crs of term loan dues
- ✓ As of May 31, Spandana has undrawn sanctioned limits of Rs. 340 Crs
- ✓ Sanctions in pipeline is Rs. 1,825 Crs which is expected to be drawn in July/August



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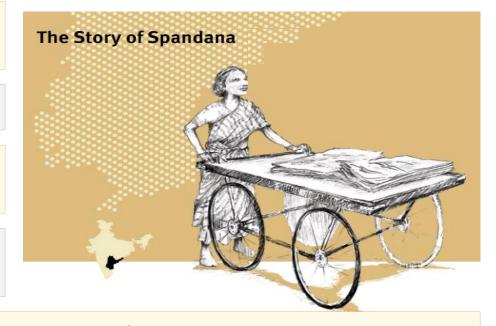
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Company Overview



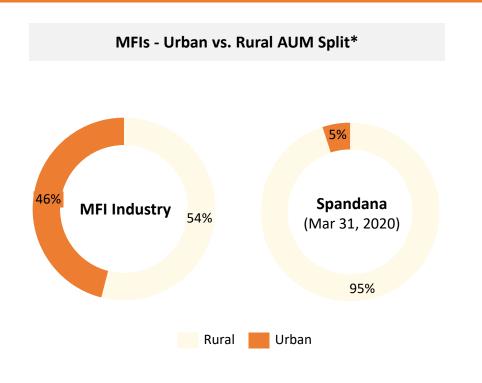
- Founded by Padmaja Reddy who has over 24 years of experience in development and microfinance sector
- Operating as an NBFC since 2004 and NBFC-MFI since 2015
- By March 2010, we were the 2nd largest MFI in India in terms of AUM and borrowers and were one of the most profitable players*
- Regulatory action in the formerly unified state of Andhra Pradesh severely impacted our company and the company was placed into the CDR mechanism

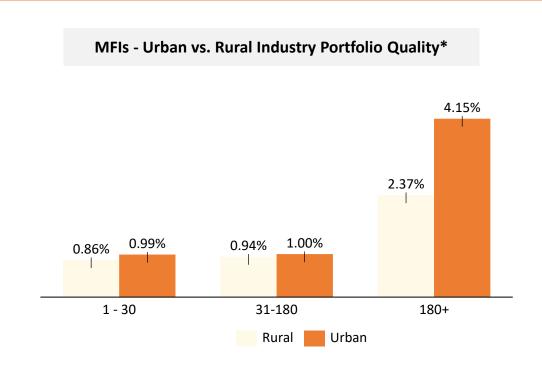


- Spandana was one of only two NBFC MFIs to exit CDR successfully, post the AP crisis, in March 2017*
- Awarded the "Best Entrepreneur -2019" by Confederation of Indian Industry (CII)
- Spandana is the largest in terms of PBT & PAT, 2nd largest in terms of Market cap and 3rd largest NBFC-MFI in terms of AUM as on 31th March 2020
- Listed on 19th August 2019 on NSE & BSE

Focused on Rural Markets







- Industry is skewed towards urban#
- Rural India has 6,40,000 Villages#

- Close to 68% of India's population live in rural areas#
- Delinquencies in urban portfolio higher than those in rural portfolio#

Industry growth is skewed towards urban markets leaving space for growth in rural markets, which also demonstrate better asset quality.

Further urban geographies is expected to have higher impact of COVID-19 compared to rural geographies.

Our Products



Product Name	Purpose	Interest Rate (%)	Tenor	Ticket Size (Rs.)
Core Product: 98% o	f AUM			
Abhilasha	 Abhilasha stands for "Aspiration" This unique loan is designed especially for low-income households who aspire to improve their financial well-being The primary objective of this loan is to empower women in setting up and expanding income generating activities, smoothen household cash flows and acquire productive assets 	21.87% to 24%	1 to 2 Years	25,000 to 80,000
Interim Loans	Loans given only to existing borrowers to meet their interim and emergency requirements	21.87% to 24%	1 to 4 years	10,000 to 20,000
Other Products: 2%	Other Products: 2% of AUM			
Loan Against Property (LAP)	 Offered to clients who own business, are self- employed or salaried. These are given against the mortgage of residential/houses/ Commercial shops (excluding any open plots on agriculture land) 	22% to 26%	1 to 10 Years	1,00,000 to 50,00,000
Gold - Keertana Loans	 Offered in the states of Andhra Pradesh and Telangana for Agriculture, Business and short-term liquidity needs 	16% to 27%	1 to 12 Months	1,000 to 10,00,000
Blue Lemon Loans	Offered to finance the purchase of consumer products	21.87% to 24%	1 to 2 years	1,000 to 16,000

Efficient Business Process



• **Group Formation** with 8 to 10 members

 KYC Document collection through FinS app

• Basic information about product and process

6

 Subsequent loan processing starts before last two installments of previous loan 2

• Scanned Documents uploaded to the app directly

 Data is entered directly into the app by the loan officer and key data entry is automated



5

 Center Meeting based loan collections Group training, house visits, credit appraisal, group recognition test

4

 Loan Sanction and disbursement process at the branch office

 Loan amount is disbursed directly into the borrower's bank account

Niche Business Model







- Group size of 8 to 10 women
- Loans given under Joint Liability Group (JLG) model
- Fortnightly & monthly centre meetings
- Leverage the existing customer network (borrowers and branches) to cross sell non-financial products
- No Regional, Divisional and Zonal offices (only branches & corporate office)



Processes

- Standardized systems and a front-end interface that gives real time information on demand and collections
- Checks and controls built on the system have been automated with minimal human intervention
- Timely disbursement of loan to all in the group at one-go
- Disbursement norms are also calibrated based on branch categories
- Mandatory credit bureau check prior to loan disbursement



HR policies

- Strict employee transfer policy with adherence to operational risk control
- Performance driven culture through incentive structure for field staff
- Seasoned Credit Assistants ("CAs") can be trained to assume the role of Branch Managers ("BMs") while seasoned BMs can be trained to assume the role of Cluster Managers
- Grooming internal employees and building talent pool for future growth



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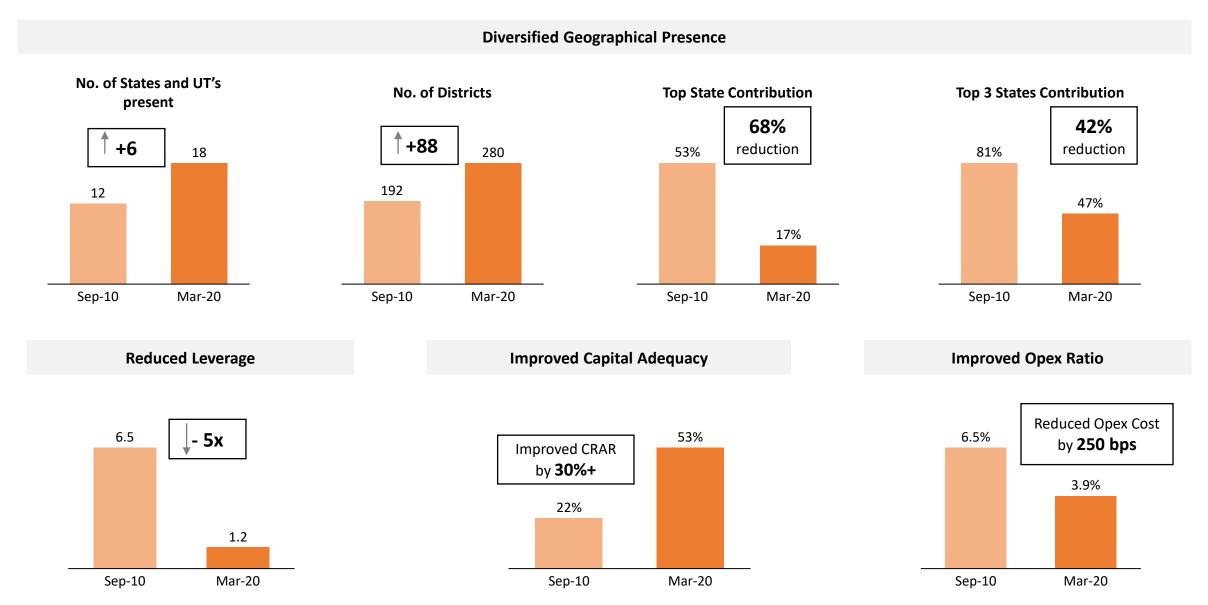
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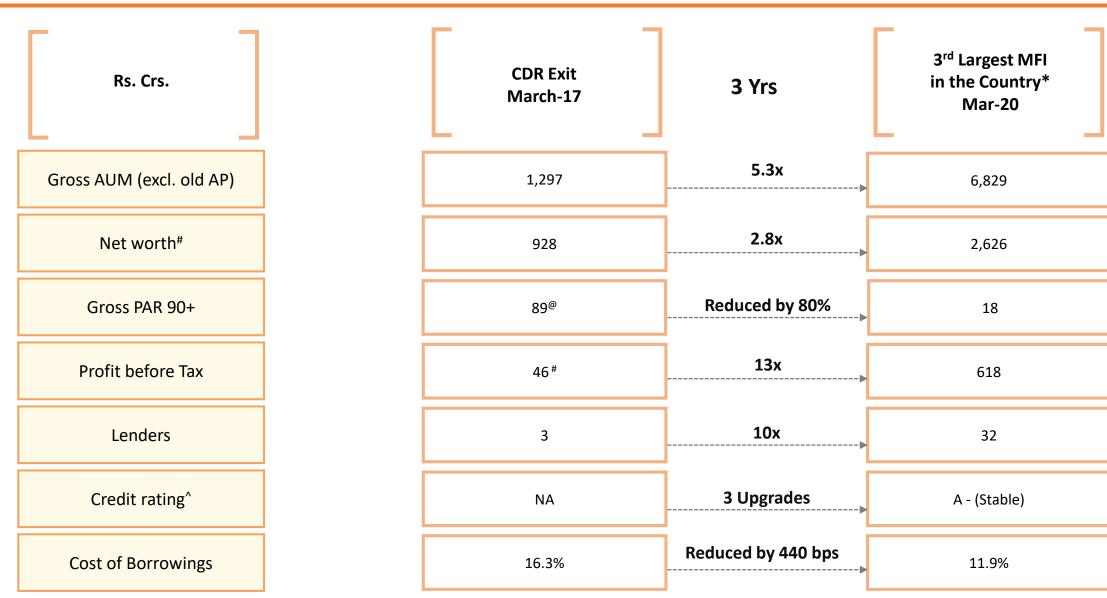
Implemented Learning from AP Crisis





Strong Performance since CDR Exit





^{*}Source ICRA Research - Report titled "Indian Microfinance Sector" dated July 9, 2019 # March 2017 figures are restated as per Ind-AS financials

[^] Standalone Credit Rating @ PAR was high due to demonetization impact



Largest NBFC-MFI (PBT)* & (PAT)

2nd largest NBFC-MFI (Market cap)*
3rd Largest NBFC-MFI (AUM)*

Rural	
Focus	

95% portfolio in underserved rural areas

High Geographic Diversity

17 states
1 Union Territory
280 districts
1,010 branches

No State more than 17.5% of AUM No District more than 1.7% of AUM No Branch has more than 0.3% of AUM

Well Capitalized

52.9% Capital Adequacy Ratio

1.15x Debt to Equity Ratio

Low Operating Expenses

3.9% Opex ratio

19.9% Cost to income ratio

Robust risk management, stream-lined systems, processes, and controls

Strong management team

Led by Individual Promoter with more than 24 years of microfinance experience in India



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IPO Details



Face Value	Rs.10 Per Share
Issue Price	Rs. 856 Per Share

Particulars	Shares	Rs. Crores
Fresh Issue	4,543,385	389*
Offer For Sale	9,356,725	801
Total	13,900,110	1,190

Shareholding Structure (%)

Particulars	Pre IPO	Post IPO
Promoter Holding	78.71%	62.72%
Public Holding	21.29%	37.28%
Total	100.0%	100.0%

Objects of the Issue

To utilise the Net Proceeds from the Fresh Issue towards augmenting its capital base to meet future capital requirements

Listed on NSE and BSE on 19th August 2019







*Net IPO Proceeds is Rs. 376 crs

Experienced Board of Directors





Deepak Calian Vaidya | Chairman & Independent Director

A fellow of ICA in England and Wales since 1979. Served as a BoD of Capricon Securities, Arc Advisory Services, Apollo Gleneagles Hospital, Bombay Oxygen Investments, UTI Capital, etc.



Sunish Sharma | Nominee Director, Kedaara Capital

He is the Managing Partner and co-founder of Kedaara Capital. Previously, he was a MD at General Atlantic, where he worked for 8 years. He worked at McKinsey & Co. for over six years. He has extensive private equity investment experience. He has an MBA from IIM-Calcutta and is a qualified cost accountant from ICWAI.



Ms. G Padmaja Reddy | Managing Director

She is post-graduation in management, worked in an NGO and later in 1998, started 'Spandana'. She pursued various trainings on Microfinance – all CGAP modules on Microfinance, a course on Microfinance at Naropa University, Credit and Micro Enterprise Development Training from Durham University, U.K Market Research for Micro Finance at Uganda etc.



Kartikeya Dhruv Kaji | Nominee Director, Kedaara Capital

He serves as a Director at Kedaara Capital. He has previously worked with Perella Weinberg Partners and Merrill Lynch in New York, and with Temasek Holdings Advisors India.



Jagadish Capoor | Independent Director

He has previously worked as the deputy governor of the RBI for more than four years. He also serves as a BoD of HDFC Securities, LIC Housing Finance, LIC Pension Fund, LIC HFL Trustee Company Private etc



Amit Sobti | Nominee Director, Kedaara Capital

He is currently a Director with the Private Capital division at Ontario Teachers' Pension Plan (Asia) in Hong Kong and has over 20 years of experience in private equity and investment banking including over two years with Unitas Capital, nine years with Warburg Pincus LLC, and two years with Rhone Group LLC.



Bharat Dhirajlal Shah | Independent Director

He is the Chairman of HDFC Securities. He is the co-founder of HDFC Bank, and he joined the bank in 1994 as an Executive Director on its board. He has held several lead roles at the bank for 12 years. He serves on the board of various companies including 3M India, Exide Industries etc.



Ramachandra Kasargod Kamath | Nominee Director

He is a former Chairman & MD of PNB for 5 years. He was an ED at Bank of India for over 2 years and the Chairman & MD at Allahabad Bank for over 1 year. He has also held the post of Chairman of the Indian Banks Association for 2 years. He also serves as a BoD of Aavas Financiers and Centrum Capital.



Abanti Mitra | Independent Director

She has previously worked as an executive with Astra Marine Pvt. Ltd. for one year, a management executive at Micro-Credit Ratings International Ltd. for two years, and a manager with ICICI Bank for three years. She also serves as a BoD of Development Equities Pvt. Ltd. and Positron Consulting Services Pvt. Ltd.



Darius Dinshaw Pandole | Nominee Director, JM Financial Products Limited

He is the MD & CEO – PE and Equity AIFs at JM Financial Ltd. Prior to this, he was a partner at New Silk Route Advisors and served as an ED at IDFC Asset Management Company Ltd. He also serves on the BoD of JM Financial Asset Management, Fairchem Speciality and Mahindra Logistics.

Strengthened Senior Management Team





Mr. Satish Kottakota Chief Financial Officer

- Satish joins us with over 20 years of finance and accounting experience across industries
- He has previously worked with Call Health Services (served as CFO), HSBC Global, Sutherland Global, Coca Cola and ICICI Bank
- Over the years he has received several awards and accolades including, winner of 'CFO 100' award by "CFOINDIA" and winner of 'Change Initiator of the Year' by "CFO Connect"
- He is a certified Chartered Accountant (AIR 48) and completed his graduation in commerce from Andhra University



Mr. Amit Ranjan Biswal Chief Business Officer

- Amit joins us with over 15 years of experience in the microfinance industry
- He comes with extensive experience of managing geographically diversified retail loan portfolio across the country through various business cycles
- He has previously worked with Spandana for 7 years from 2010 to 2017
- Prior microfinance work experience includes Swarna Pragati Housing Microfinance (served as CEO),
 Sahayata Microfinance, Adhikar Microfinance and Bharat Financial Inclusion
- He is a science graduate and holds an executive PGPM from IIM Lucknow

Historical Profit & Loss Statement



Particulars (Rs. Crs.)	31-Mar-20	31-Mar-19	31-Mar-18	31-Mar-17
Interest Income	1,169	998	573	371
Net gain on fair value changes	37	15	4	4
Commission Income	219	27	4	2
Others	11	4	6	1
Total Revenue from operations	1,435	1,043	587	377
Other income	34	5	0	2
Total Income	1,470	1,049	588	379
Finance cost	356	358	232	149
Impairment on financial instruments & others	274*	45	-35	98
Employee benefit expenses	171	131	76	58
Depreciation and amortization expense	9	7	6	8
Other expenses	42	34	27	29
Total Expenses	851	575	305	344
Profit before exceptional items and tax	618	473	283	35
Exceptional items	0	0	0	11
Profit before tax	618	473	283	46
Income tax expense	267	162	95	-398
Profit for the period	352	312	188	443

^{*} Provision & write-off towards COVID-19 and others of Rs. 129 crs

Historical Balance Sheet



ASSETS (Rs. Crs.)	March 31, 2020	March 31, 2019	March 31, 2018	March 31, 2017
Financial Assets				
Cash and cash equivalents	60	149	105	290
Bank Balances other than cash and cash equivalents	198	203	103	2
Trade Receivables	22	4	3	2
Loan Portfolio	4,852	4,268	3,090	1,195
Investments	488	0	0	0
Other financial assets	291	60	66	2
Total Financial Assets	5,910	4,684	3,366	1,490
Non-Financial Assets				
Current tax assets (net)	15	8	4	5
Deferred tax assets (net)	7	200	384	422
Property, Plant and Equipment	15	7	6	7
Intangible assets	1	2	3	2
Goodwill	17	17	-	-
Other non-financial assets	11	13	2	3
Total Non-Financial Assets	68	248	398	438
Total Assets	5,977	4,932	3,764	1,929

LIABILITIES & EQUITY (Rs. Crs.)	March 31, 2020	March 31, 2019	March 31, 2018	March 31, 2017
Financial Liabilities				
Debt Securities	778	1,372	1,015	-
Borrowings (Other than Debt Securities)	2,227	1,576	1,297	933
Subordinated Liabilities	20	20 20		1
Other Financial liabilities	227 45		15	26
Total Financial Liabilities	3,252	3,012	2,346	959
Non-Financial Liabilities				
Current Tax Liabilities (net)	65	6	9	24
Provisions	3	0	0	1
Other Non-Financial liabilities	30	23	18	18
Total Non-Financial Liabilities	98	29	28	42
Equity				
Equity Share Capital	64	60	30	28
Other Equity	2,562	1,830	1,361	899
Equity attributable to shareholders of the company	2,626	1,889	1,391	-
Non-Controlling Interest	1	1	-	-
Total Equity	2,627	1,890	1,391	928
Total Liabilities and Equity	5,977	4,932	3,764	1,929

Glossary



Sr. No.	Particulars	Formula
1	Networth	Shareholders Fund + Other Equity excluding Non controlling interest
2	Capital Adequacy	Tier I ratio + Tier II ratio
3	Leverage	Closing On Balance sheet Borrowings / Closing Net worth
4	Marginal Cost of Borrowing	(Borrowings availed during the period * interest rate + processing fees and other charges) / Borrowings availed during the period
5	Cost to Income Ratio	(Employee benefit expenses + Depreciation and amortization expense + Other Expenses) / (Total Income - Finance Cost)
6	Assets Under Management (AUM)	Loan Portfolio including portfolio assigned and excluding Old AP Portfolio
7	RoA (%)	Profit After Tax / Quarterly Average AUM (Annualised)
8	RoE (%)	Profit After Tax / Quarterly Average Net worth (Annualised)
9	Yield (%)	(Interest income on the loan portfolio + interest income on derecognised loan portfolio passed on to assignees + retained interest income on derecognised loan portfolio) / Quarterly Average AUM (Annualised)
10	Cost of Borrowings (%)	(Finance Cost - Interest on Lease Liability) / Quarterly Average Borrowings (Annualised)
11	Net Interest Income (NII)	(Interest income on the loan portfolio + retained interest income on derecognised loan portfolio) - (Finance Cost - Interest on Lease Liability)
12	NIM (%)	NII / Quarterly Average AUM (Annualised)
13	Opex to AUM Ratio	(Employee benefit expenses + Depreciation and amortization expense + Other Expenses) / Quarterly Average AUM (Annualised)

Contact Information

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THANK YOU





