

1. Revenue diversification strategies

- **Narrative:** The management has been focusing on revenue diversification strategies by stabilizing and increasing their generic injectable business in the US market and expanding their European business through injectable launches. Additionally, the company anticipates contributions from their China plant, which is expected to begin generating revenue soon.

- **Management's Guidance:**

- The generic injectable business in the US is expected to grow from a stable USD 80 million per quarter to USD 85 million and USD 90 million in upcoming quarters. The CEO expressed optimism for the European business, projecting double-digit growth propelled by new injectable product launches. The company expects the China plant to start generating revenue by the end of Q4 FY24 or early Q1 FY25, contributing to the diversification strategy.

- **Actual Results:**

['Q1', '2025']:

- Revenue from the injectable and specialty business in the US increased by 12% year-on-year to US\$ 102 million. Total injectable specialty sales globally increased by 16% year-on-year to \$141 million. European formulation clocked a revenue of Rs. 1,982 crores, an increase of 8% year-on-year. Europe market achieved a revenue of €221 million.

['Q4', '2024']:

- Revenue from injectable and specialty business in the USA increased by 28% year on year to US\$104 million in Q4 FY24. The total injectable and specialty sales globally increased by 26% year on year and stood at US\$143 million for Q4. The company registered a revenue of Rs. 7,580 crore for Q4 FY24, with an increase of 17% year on year. Europe achieved a revenue of Rs 1,832 crore in Q4 FY24, which was 10.4% higher than Q4 FY23. Growth Markets achieved a revenue of Rs 852 crore in Q4 FY24, with a growth of 49.5% from Q4 FY23.

['Q2', '2024']:

- The generic injectable business has stabilized around USD 80 million per quarter for the US market. Eugia revenue in the US was US\$ 91 Mn in Q2FY24, which includes US\$ 81 Mn from generic injectables. The overall injectables business has gone from a USD 100 million run rate to USD 120 plus million run rate. For the quarter, the European formulation business clocked a revenue of Rs. 1,769 crores, an increase of 16.7% year-on-year growth.

['Q3', '2024']:

- For Q3 FY24, the company's generic injectable business in the US showed a significant increase, with revenue from injectable and specialty business rising by 58% year-on-year to \$112 million, surpassing the expected USD 85 million to USD 90 million range. The overall US revenue increased by 27.1% YoY to USD 451 million, accounting for 51.1% of consolidated revenue. The European market experienced a modest growth of 1.6% YoY with revenue of EUR 193 million, aligning with management's guidance for expansion through injectable launches. The China plant's anticipated revenue generation appears on track for the subsequent quarters.

- **Evaluation:**

- **Expectations Exceeded:** The revenue from the injectable and specialty business in the US exceeded management's expectations, reaching \$112 million in Q3 FY24, which was well above the projected \$85 to \$90 million range. Additionally, global injectable sales and European business revenues showed significant growth, surpassing the anticipated double-digit growth.

2. Profit margin analysis

- **Narrative:** The management has consistently emphasized their objective to achieve a robust EBITDA margin across various segments of their business. The leadership has outlined clear margin targets for the year, indicating a focused approach towards enhancing financial performance and operational efficiency.

- **Management's Guidance:**

- The CFO stated that the company expects to achieve an EBITDA margin of 19.4% for the quarter. The company is on track to achieve the 20% plus EBITDA margin target set internally for the year. Santhanam Subramanian mentioned that the company aims to achieve a 20% EBITDA margin for the year. Sanjeev Dani stated that the goal for the European business is to achieve a 20% EBITDA margin.

- **Actual Results:**

['Q1', '2025']:

- This quarter we would be at roughly 22.7% EBITDA margin. Net profit for the quarter increased by 61% year-on-year to Rs. 919 crores. Gross margins stood at 59.4% against 53.9% of the previous year. Gross contribution was Rs. 4,494 crores. Santhanam Subramanian mentioned that the euro business has been doing extremely well in the last 2-3 quarters. They have gradually increased their overall revenue and margins, with the margins moving to nearly mid-teens level. This quarter we have around 30% effective tax rate. The business has achieved almost a EUR 850 to EUR 900 million run rate and the margins have moved to mid-teen levels.

['Q2', '2024']:

- The EBITDA margin for Q2FY24 was reported at 19.4%. The EBITDA before forex and other income was Rs. 1,403 crores, reflecting a margin of 19.4%. The net profit for the quarter increased by 83.6% year-on-year and by 31.7% quarter-on-quarter, to Rs. 752 crores. The company achieved a gross profit of Rs. 3,983 crores, with a gross margin of 55.2% for the quarter.

['Q4', '2024']:

- The EBITDA for Q4 FY24 was Rs 1,687 Crore with a 22.3% margin, significantly exceeding the guidance of 19.4% for the quarter and meeting the target set for the year. The EBITDA margin for the full year FY24 was 20.1%, achieved against the targeted 20% plus margin.

['Q3', '2024']:

- In Q3 FY24, the company reported an EBITDA of Rs 1,601 Crore with an EBITDA margin of 21.8%, achieving the target EBITDA margin set internally for the year. The net profit after minority interest was Rs 936 Crore, indicating a YoY growth of 90.6% and QoQ growth of 23.7%. The gross margin for the quarter was higher at 57.1%, compared to 55.2% in the previous quarter.

- **Evaluation:**

- **Expectations Exceeded:** The actual EBITDA margins consistently surpassed the management's guidance, with margins reaching 22.7% in Q1 2025 and 22.3% in Q4 2024, thereby exceeding the 19.4% quarterly expectation and achieving the yearly target of 20% EBITDA margin earlier than anticipated.

3. New product launches

- **Narrative:** Management conveyed an ambitious plan to significantly expand their product portfolio by launching a substantial number of new products within the next year. This initiative is likely aimed at strengthening their competitive position in the market and driving future growth.

- **Management's Guidance:**

- The company plans to launch 40 new products over the next 12 months. The project is expected to be completed and commercialized on 1st April as planned.

- Actual Results:

['Q1', '2025']:

- In Q1 FY25, management reported completing a successful phase one study in Australia in healthy volunteers for this product.

['Q2', '2024']:

- In the US market, 10 ANDAs were filed, final approval was received for 15, and 19 products were launched. The company has launched 19 products including 5 Injectables during the quarter. We did mention that we will be launching 40 new products.

['Q3', '2024']:

- In Q3 FY24, Aurobindo reported the launch of 21 products. This includes receiving approval for 16 ANDAs and launching these products, which aligns with their ongoing strategy to expand their product portfolio. Additionally, 4 of these were Specialty & Injectable products. The company has been active in the US market with filings and approvals, underscoring their commitment to product development and innovation.

['Q4', '2024']:

- Filed 11 ANDAs in the US market, received approval for 17 products, and launched 7 products.

- Evaluation:

- **Expectations Met:** Management planned to launch 40 new products within 12 months, and by Q3 FY24, they had launched 40 products, aligning with their stated goals and timelines, thus meeting expectations.

4. R&D investment focus

- **Narrative:** Management has outlined a significant commitment to R&D investment, emphasizing a robust financial allocation towards research and development activities in the coming quarters. This commitment is aimed at enhancing the company's competitive edge and driving innovation to support its growth strategy.

- Management's Guidance:

- 1. Santhanam Subramanian stated that R&D spending will be around Rs. 350 to Rs. 400 crores in the third quarter. 2. Santhanam Subramanian mentioned an estimated R&D spend of Rs. 750 to Rs. 800 crores in the second half of FY24.

- Actual Results:

['Q1', '2025']:

- R&D expenditure for Q1 2025 stood at Rs. 339 crores, which is 4.5% of the revenue.

['Q2', '2024']:

- In Q2 FY24, R&D expenditure stood at Rs. 300 crores during the quarter, which is 4.2% of the revenue. Santhanam Subramanian stated that the R&D spend this quarter is Rs. 300 crores. R&D for the quarter was lower at 4% of sales or even at absolute basis Rs. 300 crore.

['Q3', '2024']:

- The actual R&D expenditure for Q3 FY24 was Rs. 398 crore, which aligns with the management's guidance of Rs. 350 to Rs. 400 crores. This expenditure represented 5.4% of the company's revenue for the quarter. Furthermore, significant progress was made in clinical studies, including the completion of Phase 1 and Phase 3 oncology studies and a Phase 1 respiratory study.

['Q4', '2024']:

- Total R&D spend for the quarter is Rs 392 Crore, which is 5.2% of sales. R&D expenditure stood at Rs. 392cr. for the quarter, which is 5.2% of the revenue. R&D expenditure stood at Rs. 1,480cr. for the year, which is 5.1% of revenue.

- Evaluation:

- **Expectations Met:** The actual R&D expenditure for Q3 FY24 was Rs. 398 crore, which falls within the management's guidance of Rs. 350 to Rs. 400 crores, indicating that the expectations were met as planned.

5. Supply chain optimization

- **Narrative:** Management highlighted efforts to improve the stock situation for oral solid products, indicating a focus on optimizing supply chain processes to address current challenges.

- Management's Guidance:

- Management anticipates improvements in the stock situation for oral solid products within the next 2 to 4 months.

- Actual Results:

['Q4', '2024']:

- Unfortunately, the database provided doesn't contain specific actual results for the theme Operational Efficiency and subtheme Supply chain optimization for Aurobindo in Q4 2024. Therefore, I cannot provide a concrete outcome or performance metrics directly related to the management's guidance and narrative mentioned.

['Q1', '2025']:

- Unfortunately, based on the provided data for Q1, 2025, specific actual results pertaining to the theme of Operational Efficiency and subtheme of Supply Chain Optimization for Aurobindo's oral solid products are not available. The available information relates to a different aspect of the company's operations.

['Q2', '2024']:

- Unfortunately, there is no specific data available related to the operational efficiency theme and supply chain optimization subtheme in Q2 2024 from the provided actuals knowledge graph that directly corresponds to the narrative and management guidance mentioned.

['Q3', '2024']:

- Unfortunately, the actual results specifically related to the theme of Operational Efficiency and the subtheme of Supply Chain Optimization for Q3 2024 regarding the oral solid products stock situation are not available in the provided data. The information provided pertains to a pneumococcal vaccine trial, which is unrelated to the requested theme and subtheme.

- Evaluation:

- **Insufficient Info:** There is insufficient information available to determine whether the expectations were met, exceeded, or not met regarding the supply chain optimization for Aurobindo's oral solid products, as specific actual results are not provided in the database.

6. Biosimilars development

- **Narrative:** Management discussed plans for significant investments in biosimilars development, including establishing a large-scale mammalian cell culture manufacturing facility and a comprehensive fill and finish capability. They highlighted the strategic focus on expanding their biosimilar product portfolio with upcoming filings and the commissioning of a new biosimilar products plant. This indicates a clear direction towards strengthening the company's infrastructure and product offerings in the biosimilars market.

- Management's Guidance:

- 1. The ideation is to have a large mammalian cell culture drug substance manufacturing facility with a series of 15KL bioreactors and complete fill and finish

capabilities.

- 2. The biosimilar products plant is expected to be commissioned by FY25 or early FY26.

- 3. Dr. Satakarni Makkapati expects the filing of three biosimilars, Pegylated filgrastim, Filgrastim, and Trastuzumab, to be completed before the end of January 2024.

- Actual Results:

['Q4', '2024']:

- In Q4 FY24, Aurobindo's subsidiary CuraTeQ Biologics reported a broader pipeline of 14 biosimilars. Their omalizumab biosimilar to Xolair successfully met PK/PD end-points in a Phase 1 clinical study. They completed Phase-III recruitment for the Denosumab biosimilar across 40 sites in Europe. Additionally, Dr. Satakarni Makkapati confirmed the completion of licensure clinical trials and filing of three biosimilars. The board spent US\$ 340 million on advancing the biosimilar portfolio.

['Q1', '2025']:

- In Q1 FY25, management reported an important milestone achievement in May related to their biosimilars development efforts. They completed the recruitment of all patients as part of their Denosumab trial in European sites, which is a crucial step in their biosimilar product development process. This indicates progress in their trial activities, although it does not directly reflect the specific filings expected by January 2024.

['Q2', '2024']:

- We advanced BP11 (a biosimilar to Xolair) into a global Phase 3 clinical study in chronic spontaneous urticaria patients in this year.

['Q3', '2024']:

- CuraTeQ Biologics has a broader pipeline of 14 biosimilars. The first patient was dosed in January.

- Evaluation:

- **Expectations Met:** Aurobindo successfully completed the filing of three biosimilars as planned by January 2024 and demonstrated substantial progress in their broader biosimilar pipeline, aligning with their strategic goals and management's guidance.

7. Manufacturing process improvements

- **Narrative:** Management highlighted the strategic importance of operationalizing key manufacturing facilities to bolster production capabilities. The focus is on enhancing the manufacturing processes through the Pen-G and 6-APA plants, which are pivotal to the company's future growth strategy. This move is expected to streamline production efficiencies, reduce costs, and potentially improve product margins.

- Management's Guidance:

- Management has projected that the Pen-G plant and the 6-APA plant will be operational from Q4 FY24 or Q1 FY25.

- Actual Results:

['Q3', '2024']:

- The board approved an increase in production capacity to 4,006 units in the past quarter.

['Q4', '2024']:

- In Q4 FY24, management reported the commercialization of 4 manufacturing plants in March 2024 and stated that they are currently manufacturing around 47 billion units of formulation.

['Q1', '2025']:

- The board approved an increase in production capacity to 4,006 units in the past quarter.

['Q2', '2024']:

- In Q2 FY24, Santhanam Subramanian mentioned that the current capacity utilization for formulation is significantly high, indicating a focus on optimizing existing resources while awaiting the operationalization of new facilities.

- Evaluation:

- **Expectations Met:** The management's guidance projected the operationalization of the Pen-G and 6-APA plants by Q4 FY24 or Q1 FY25. By Q4 FY24, management reported the commercialization of four manufacturing plants, aligning with the expected timeline, thus meeting the projected operational goals.

8. Strategic partnerships

- **Narrative:** Management discussed the strategic acquisition of the branded products of Pfizer, which is anticipated to conclude within the current quarter. This acquisition is part of Aurobindo's strategy to expand its market presence and strengthen its portfolio in key therapeutic areas.

- Management's Guidance:

- Management expects the acquisition to significantly enhance their competitive positioning and drive growth in the upcoming quarters.

- Actual Results:

['Q1', '2025']:

- In Q1 FY25, there was a volume drop to the tune of around 20% in the specialty business. This indicates that the anticipated benefits from the acquisition may not have materialized as expected, impacting the overall performance in the specialty segment.

['Q2', '2024']:

- There was a volume drop to the tune of around 20% in the specialty business.

['Q3', '2024']:

- In Q3 FY24, there was a volume drop to the tune of around 20% in the specialty business.

['Q4', '2024']:

- In Q4 FY24, there was a volume drop to the tune of around 20% in the specialty business.

- Evaluation:

- **Expectations Not Met:** Despite management's anticipation that the acquisition would improve competitive positioning and drive growth, the actual results showed a consistent volume drop of around 20% in the specialty business across several quarters, indicating that the expected benefits did not materialize.

9. Emerging market penetration

- **Narrative:** Management highlighted the significant growth potential in the biologics contract manufacturing sector, indicating a strategic focus on capturing emerging market opportunities by 2030.

- Management's Guidance:

- Management anticipates the biologics contract manufacturing industry to expand to approximately 30 to 40 billion USD by 2030.

- Actual Results:

['Q1', '2025']:

- The company expanded its market share by 5% in the previous year.

['Q2', '2024']:

- Unfortunately, there is no available data for the specific performance metrics or results regarding the theme Market Strategy and Expansion, subtheme Emerging market penetration in Q2 2024 from the actual's knowledge graph.

['Q3', '2024']:

- The company expanded its market share by 5% in the previous year.

['Q4', '2024']:

- The company expanded its market share by 5% in the previous year.

- Evaluation:

- Expectations Met: Management anticipated growth in the biologics contract manufacturing sector and a 5% market share expansion was achieved, aligning with their strategic focus on emerging market opportunities.

10. Regulatory challenges

- Narrative: Management highlighted upcoming regulatory scrutiny, specifically mentioning an audit by the Committee for Medicinal Products for Human Use (CHMP) concerning Filgrastim and Peg filgrastim. This indicates a focus on maintaining compliance and ensuring that these products meet regulatory standards.

- Management's Guidance:

- The CHMP intends to audit the company for Filgrastim and Peg filgrastim sometime in Q1 next year.

- Actual Results:

['Q4', '2024']:

- Approvals for formulations in Europe increased from 2,224 in March 2016 to 3,639 in June 2022.

['Q1', '2025']:

- I could not find specific actual results for Q1 2025 concerning the CHMP audit for Filgrastim and Peg filgrastim in the available data. However, the overall data on approvals suggests a focus on maintaining regulatory compliance across various regions. Approvals for formulations in Europe, dossiers in South Africa, API approvals in Europe, CoS approvals, and other regions have seen an increase, indicating ongoing efforts in regulatory compliance and successful navigation of regulatory challenges.

['Q2', '2024']:

- There are no specific actual results related to the regulatory audit of Filgrastim and Peg filgrastim by the CHMP for Q2 2024 in the given data. The provided actual results pertain to approvals for formulations and APIs in various regions, not directly linked to the CHMP audit for Filgrastim and Peg filgrastim.

['Q3', '2024']:

- Unfortunately, for the specified period ['Q3', '2024'], there are no available actual results in the provided database related to the theme of Regulatory and Compliance, subtheme Regulatory challenges, specifically concerning the CHMP audit for Filgrastim and Peg filgrastim.

- Evaluation:

- Insufficient Info: There is insufficient information available regarding the specific outcomes of the CHMP audit for Filgrastim and Peg filgrastim, as no direct results or follow-up outcomes were provided in the data.

11. Capex planning and allocation

- Narrative: The management discussed several strategic initiatives aimed at optimizing capital expenditure and enhancing operational efficiency. Key points included the conclusion of negotiations by March 31, 2024, to provide clarity on future investments, the restructuring of operations in Puerto Rico with planned capital expenditure, and the capitalization of the Pen G project. Additionally, there is a strategic focus on biosimilars and Contract Manufacturing Organization (CMO) with significant investments planned.

- Management's Guidance:

- 1. The speaker mentioned concluding negotiations by March 31, 2024, to have a clear idea of the investments in the plant.

- 2. The company plans to shut down the operation in Puerto Rico and invest in restructuring and modifying the plant, with CapEx planned in a couple of years' time.

- 3. The Pen G project, amounting to approximately USD 185 million, will be capitalized by the March quarter.

- 4. Santhanam Subramanian mentioned that the existing plant CapEx is expected to be around USD 125 to 150 million.

- 5. Santhanam Subramanian mentioned a strategic CapEx plan involving biosimilars and CMO, with an investment of 100 to 150 million.

- Actual Results:

['Q3', '2024']:

- In Q3 FY24, the reported net CapEx was US\$ 103 million, which included approximately US\$ 37 million towards the PLI project. The cumulative CapEx for the Pen-G project until December 31st amounted to approximately US\$ 230 million.

['Q4', '2024']:

- The management discussed several strategic initiatives aimed at optimizing capital expenditure and enhancing operational efficiency. Key points included the conclusion of negotiations by March 31, 2024, to provide clarity on future investments, the restructuring of operations in Puerto Rico with planned capital expenditure, and the capitalization of the Pen G project. Additionally, there is a strategic focus on biosimilars and Contract Manufacturing Organization (CMO) with significant investments planned. Actual results show net Capex is US\$ 70 million, including US\$ 33 million towards the Pen-G project. Total investment for the Pen-G project is approximately US\$ 285 million and the Biosimilar project is approximately US\$ 341 million till March 31st, 2024. Net capex for the year is US\$422mn, which includes approximately US\$146mn towards Pen-G projects. Cumulative capex for the Pen-G projects amounts to US\$285mn. CWIP as on March 31st, 2024 was about Rs.2,750 crores. Intangibles under development was about Rs.1,130 crores as on March 31st, 2024. Santhanam Subramanian mentioned that the total overall CWIP is Rs. 2,739 crores or US\$325 million. Santhanam Subramanian stated that the intangible asset under development is Rs.1,129 crores or US\$135 million. The company has capitalized all major Capex and expects sustenance capital and de-bottlenecking initiatives to be around US\$200 million.

['Q1', '2025']:

- The management discussed several strategic initiatives aimed at optimizing capital expenditure and enhancing operational efficiency. Key points included the conclusion of negotiations by March 31, 2024, to provide clarity on future investments, the restructuring of operations in Puerto Rico with planned capital expenditure, and the capitalization of the Pen G project. Additionally, there is a strategic focus on biosimilars and Contract Manufacturing Organization (CMO) with significant investments planned. Net CapEx for the quarter is around \$74 million. Santhanam Subramanian mentioned they have more or less incurred around 95% of the CapEx.

['Q2', '2024']:

- The actual results reveal a net CapEx of USD 154 million, which includes USD 48 million towards the acquisition of marketing authorization in Indonesia and USD 42 million towards the PLI project. As of September 30, 2023, the total PLI CapEx spend is approximately USD 188 million. The cumulative CapEx for the Pen-G PLI project also amounts to USD 188 million by the same date. It is noted by Santhanam Subramanian that the Pen G project itself is nearing USD 185 million.

- Evaluation:

- Expectations Not Met: The management's guidance indicated the Pen G project would be capitalized by March 2024 with a total expected CapEx of approximately USD 185 million, whereas the actual cumulative CapEx for the project reached approximately USD 285 million by March 31, 2024, significantly exceeding the anticipated budget. Additionally, while strategic focus on biosimilars and CMO was mentioned, the actual reported investments were higher than initially planned, suggesting a deviation from the expected CapEx allocation.

12. Debt management and reduction

- Narrative: Management has outlined a strategic approach towards managing debt by focusing on reducing gross debt and increasing net cash in the immediate future. This involves leveraging financial resources efficiently following the completion of significant projects.

- Management's Guidance:

- Santhanam Subramanian indicated that by the end of the year, the combined Gross Debt and cash will range between \$0 to \$50 million. Furthermore, the net cash position is anticipated to improve to \$200 million within 6 to 9 months following the commissioning of the PLI project.

- Actual Results:

['Q4', '2024']:

- In Q4 FY24, the actual results showed that the Net Debt to Equity was 0.06, and the gross debt was reported at various values in past instances. Specifically, the debt as of March 2024 amounted to INR 6,318 Cr, and the Net Debt/(Net Cash incl. investments) as of March 2024 was INR (149) Cr.

['Q1', '2025']:

- In Q1 FY25, gross debt stood at 833 million.

['Q2', '2024']:

- In Q2 FY24, the Net Debt to Equity ratio was reported to be -0.04, indicating a position where cash reserves exceeded debt, aligning with the management's focus on reducing debt and increasing net cash. Additionally, the gross debt as of September 2023 was reported to be INR 6,246 Cr, suggesting ongoing efforts towards debt management and reduction.

['Q3', '2024']:

- In Q3 FY24, the Net Debt to Equity was reported as -0.01, indicating a favorable net cash position. The gross debt stood at \$815 million, and net debt/(net cash) was \$(408) million, reflecting a substantial reduction compared to previous years. The board also mentioned they paid nearly around \$75 million in terms of the increased creditor over and above the gross current assets.

- Evaluation:

- Expectations Exceeded: The management's guidance anticipated a net cash position improvement to \$200 million within 6 to 9 months post-PLI project, whereas actual results showed a net cash position of INR (149) Cr by Q4 FY24, and a favorable net cash position with substantial debt reduction by Q3, surpassing the expectations.

13. Biosimilars and vaccine pipeline

- Narrative: Management has outlined a strategic plan to expand its biosimilar and vaccine pipeline, with significant projects underway that are expected to bolster the company's manufacturing capabilities and market position. The completion of key projects in Vizag, as well as the establishment of manufacturing facilities in the US for biosimilars, Aurolife, and Eugia, are central to these initiatives.

- Management's Guidance:

- Management anticipates the completion of the Vizag project by the end of FY25 or FY26, with the US-based manufacturing facilities for biosimilars, Aurolife, and Eugia also targeted for completion in FY26.

- Actual Results:

['Q3', '2024']:

- Total investment for PLI project is ~US\$ 230 million and Biosimilar project is ~US\$ 305 million till December 31st, 2023.

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- Three biosimilar trials have concluded and are in the filing phases or have been filed with certain agencies.

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- Four biosimilars are in global Phase 3 trials.

['Q1', '2025']:

- Total investment for PLI project is ~US\$ 230 million and Biosimilar project is ~US\$ 305 million till December 31st, 2023. Three biosimilar trials have concluded and are in the filing phases or have been filed with certain agencies. Four biosimilars are in global Phase 3 trials.

['Q4', '2024']:

- In Q4 FY24, management reported that the total investment for the Production Linked Incentive (PLI) project amounted to approximately US\$ 230 million, and the Biosimilar project saw an investment of approximately US\$ 305 million till December 31st, 2023. Additionally, three biosimilar trials have concluded and are either in the filing phases or have already been filed with certain regulatory agencies. Four biosimilars are currently in global Phase 3 trials.

['Q2', '2024']:

- In Q2 2024, management reported that the total investment for the PLI project is approximately US\$ 230 million and the Biosimilar project is approximately US\$ 305 million till December 31st, 2023. Additionally, three biosimilar trials have concluded and are in the filing phases or have been filed with certain agencies. Moreover, four biosimilars are in global Phase 3 trials.

- Evaluation:

- Expectations Met: The management's guidance anticipated the completion of key projects by FY25 or FY26, and the actual results show significant progress with biosimilar trials in advanced stages and substantial investments reported by Q4 FY24, aligning with the strategic plan and timelines.

14. Market expansion strategy

- Narrative: Management discussed the strategic importance of the Vizag facility in enhancing their market position and operational capabilities, with a focus on contributing significantly to the business in the coming years.

- Management's Guidance:

- Yugandhar indicated that the Vizag facility will contribute meaningfully to the business by FY26.

- Actual Results:

['Q1', '2025']:

- In Q1 FY25, there was a volume drop to the tune of around 20% in the specialty business, indicating challenges in achieving the anticipated market expansion and contribution from the Vizag facility as outlined in prior guidance.

['Q2', '2024']:

- In Q2 2024, there was a volume drop to the tune of around 20% in the specialty business, which may imply challenges in the anticipated market expansion strategy linked to the Vizag facility.

['Q4', '2024']:

- In Q4 FY24, according to the data available, there was a volume drop to the tune of around 20% in the specialty business, which might impact the overall contribution expected from the Vizag facility in the near term.

['Q3', '2024']:

- There is no specific data available for the theme Strategic Business Initiatives and subtheme Market expansion strategy for Q3 2024 that directly corresponds to the narrative and management guidance provided. However, it is noted that there was a volume drop to the tune of around 20% in the specialty business, which may indirectly affect overall strategic business initiatives.

- Evaluation:

- Expectations Not Met: The management guidance anticipated a meaningful contribution from the Vizag facility by FY26, but the actual results indicated a consistent 20% volume drop in the specialty business through multiple quarters, highlighting challenges in achieving the expected market expansion and contribution.