

# 4 AGILE VALUES

## 12 AGILE PRINCIPLES

1. **Individuals and interactions** over processes and tools.
2. **Working software, products, or services** over comprehensive documentation.
3. **Customer collaboration** over contract negotiation.
4. **Responding to change** over following a plan.

1	Our highest priority is to satisfy the customer through the early and continuous delivery of valuable software, products or services.	Working software, products, or services is the primary measure of progress.	7
2	Welcome changing requirements, even late in development. Agile processes harness change for the customer's advantage.	Agile processes promote sustainable development. The sponsors, developers, and users should be able to maintain a constant pace indefinitely.	8
3	Deliver working software, products, or services frequently, from a couple of weeks to a couple of months, with a preference to the shorter timescale.	Continuous attention to technical excellence and good design enhances agility.	9
4	Business people and developers must work together daily throughout the project.	Simplicity—the art of maximizing the amount of work not done—is essential.	10
5	Build projects around motivated individuals. Give them the environment and support they need, and trust them to get the job done.	The best architectures, requirements, and designs emerge from self-organizing teams.	11
6	The most efficient and effective method of conveying information to and within a development team is face-to-face conversation.	At regular intervals, the team reflects on how to become more effective, then tunes and adjusts its behavior accordingly.	12