# **Brian J. Lee**

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# CEO/COO/CIO/CISO/CDO/CTO

Influential leader with intrinsic talent for conceptualizing and communicating vision, empowering management and consensus building for achievement of common goals across the Joint Department of Defense (DoD) enterprise. Exceptional track record in cross-functional, cross-industry team building for high technology driven public sector, DoD organizations and private sector. Superior strength in acquisition and program management, cost management, earned value, technical innovation, and process improvement resulting in enterprise optimization. Organizational change management, long term strategic planning, and leadership of complex programs and developing High Performance Organizations. Innovating the future with strategizing and synergizing with technology, policy, governance, and culture. Enterprise architectures, skilled negotiator and ability to build relationships across Office of Secretary of Defense (OSD) enterprise, commitment to development and mentorship of acquisition work force and intellectual capital.

# **DEMONSTRATED ACHIEVEMENT**

- ✓ Ensured national security
- ✓ Increased market share of \$10 billion
- ✓ Improved process time by 10,000%
- ✓ Led reorganization, placed a new process, saved \$50 million
- ✓ Drove a new workforce training and saved \$1 million
- ✓ Identified and developed data base in Test & Evaluation and saved \$1 million
- ✓ Provided oversight for over \$4 billion

#### SIGNATURE SKILLS

Development (Leadership, Organization, Business, Workforce) • Strategic Planning • Investments • Acquisition • Program Management • Financial Planning • Budget Management • Research, Development, Test, & Evaluation • Optimization • Enterprise Architecture • Engineering • Technology • Analysis • Big Data • Cybersecurity • Agile • Continual Process Improvement • Lean Six Sigma • Policy • Governance • Innovation

#### **EXECUTIVE EXPERIENCE**

## **DEPARTMENT OF DEFENSE (DOD),** July 2006 - Present

# DEFENSE INFORMATION SYSTEMS AGENCY (DISA), Ft. Meade, MD,

**Technical Director,** Oct 2017 – Present

Develop technical aspects of the agency and department strategy to ensure alignment with its business goals; Discover and implement new technologies that yield competitive advantage; Drive departments use technology profitably; Supervise system infrastructure to ensure functionality and efficiency; Build quality assurance and data protection processes; Monitor KPIs and IT budgets to assess technological performance; Use stakeholders' feedback to inform necessary improvements and adjustments to technology; Communicate technology strategy.

- ✓ Provide technical/executive leadership to DoD and Intelligence Community (IC) regarding information technology and cyber security programs; Ensure national security.
- ✓ Develop technical and business strategies, and increase market revenue of \$10 billion.
- Represents the agency to the Joint Staff Command, Control, Communications and Computers (C4)/Cyber Functional Capability Board (FCB); and DISA Military Command, Control, Communications, and Computers Executive Board (MC4EB); Ensure cyber capabilities to save lives.

# NATIONAL SECURITY AGENCY (NSA), Ft. Meade, MD,

Technical Director & Program Manager (PM), Sept 2016 - Oct 2017

Developed technical aspects of the agency and department strategy to ensure alignment with its business goals; Discovered and implemented new technologies that yield competitive advantage; Drove departments use technology profitably; Supervised system infrastructure to ensure functionality and

efficiency; Built quality assurance and data protection processes; Monitored KPIs and IT budgets to assess technological performance; Used stakeholders' feedback to inform necessary improvements and adjustments to technology; Communicated technology strategy; Formulated, organized and monitored inter-connected projects; Decided on suitable strategies and objectives; Coordinated cross-project activities; Led and evaluated project managers and other staff; Developed and controlled deadlines, budgets and activities; Applied change, risk and resource management; Assumed responsibility for the program's people and vendors; Assessed program performance and aim to maximize ROI; Resolved projects' higher scope issues; Prepared reports for stakeholders.

- ✓ Managed cybersecurity program (\$250 million), led 200+ people, and supported DoD and non DoD customers to ensure national security; Increased cybersecurity posture by 20%.
- ✓ Built consensus and facilitated multiple agencies (e.g., DoD, NSA, and non DoD) synergistic goals; Increased holistic cyber capabilities; ensured national security.
- ✓ Identified complex challenges with other agencies and improved process time by 10,000%.

## DISA, Ft. Meade, MD,

# Chief Technical Analysis Officer & Chief Engineer, Jan 2015 - Sept 2016

Set objectives and strategies for the IT department; Selected and implemented suitable technology to streamline all internal operations and help optimize their strategic benefits; Designed and customized technological systems and platforms to improve customer experience; Planned the implementation of new systems and provide guidance to IT professionals and other staff within the organization; Oversaw the technological infrastructure (networks and computer systems) in the organization to ensure optimal performance; Directed and organized IT-related projects; Monitored changes or advancements in technology to discover ways the agency can gain competitive advantage; Analyzed the costs, value and risks of information technology to advise management and suggest actions; Performed the full range of supervisory responsibilities over employees to include performance and execution of duties, hiring, promotions, training, and to improve production or quality of work directed. Managed, direct, and had in depth knowledge on software & hardware, application & infrastructure, IT & cybersecurity, engineering & operations, cloud (including virtual machine on-prem and off-prem) and its security (e.g., cloud access point) in R&D, DevOp, Test & Evaluation, Policy, strategies, leading national security related matters over various agencies (e.g., DoD, DOJ, FBI, DHS, DOE, etc.).

- ✓ Conceptualized and managed department optimization (cost saving of \$50 billion).
- ✓ Led 15+ people (direct report) who led other teams (20-100 people in each team).
- ✓ Drove innovative training for workforce (cost saving \$1 million).

# DOD CIO, Alexandria, VA,

#### Cybersecurity Portfolio Manager & Senior Strategist, Sept 2013 – Jan 2015

Directed and approved the design of security systems; Ensured that disaster recovery and business continuity plans are in place and tested; Reviewed and approve security policies, controls and cyber incident response planning; Approved identity and access policies; Reviewed investigations after breaches or incidents, including impact analysis and recommendations for avoiding similar vulnerabilities; Maintained a current understanding the IT threat landscape for the industry; Ensured compliance with the changing laws and applicable regulations; Translated that knowledge to identification of risks and actionable plans to protect the business; Scheduled periodic security audits; Overseen identity and access management; Made sure that cyber security policies and procedures are communicated to all personnel and that compliance is enforced; Managed all teams, employees, contractors and vendors involved in IT security, which may include hiring; Provided training and mentoring to security team members; Constantly updated the cyber security strategy to leverage new technology and threat information; Briefed the executive team on status and risks, including taking the role of champion for the overall strategy and necessary budget; and Communicated best practices and risks to all parts of the business, outside IT. Established and maintained appropriate working relationships with Federal and state entities, industry, academia, and the private sector.

- ✓ Provided oversight and direction to DoD and NSA, and other agencies totaling \$4 billion; led 4 executive directors who led 2,000-3,000 people total.
- Developed, directed, and articulated strategies, policies, and plans to address current and future requirements and to ensure meeting goals and their necessary adjustment; ensured national security.
- ✓ Developed a cyber-attack prediction model; ensured national security.

## DISA and Air Force, Ft. Meade, MD/Ft Huachuca, AZ/Hanscom AFB, MA,

# Chief Operations Research Officer & Chief Data Scientist, May 2010 - Sept 2013

Optimized Return of Investment (ROI) by decreasing the cost of managing data and increasing the value of the data; Improved how the agency did collects, uses, manages, and publishes data; Drove the agency efforts to track data collections, data purchases, databases, physical data models, and linkages between datasets; Improved data quality and how agency measured data quality; Ensured data is available, reliable, consistent, accessible, secure, and timely to support the mission and activities of the agency; Aligned and standardized data models; Chaired agency wide data-working group; Planned, directed S&T and RDT&E efforts, coordinated across departments for Scientific Based Test & Design (SBTD) Interoperability (IOP) Test & Evaluation (T&E) and innovative T&E Methodologies;

- ✓ Identified agency's challenges, developed a plan, strategized, and led other executive leaders to reorganize the agency (occurred in Jan 2015) resulting cost saving of \$50 million.
- ✓ Championed innovation including 1) consolidation of Test & Evaluation (T&E) data, 2) methodologies for T&E, and 3)T&E tools inventory (cost saving of \$1 million).
- ✓ Implemented new T&E methods for faster and robust T&E; Ensured national security and global security.

# NAVY, San Diego, CA,

# Senior Financial Officer, July 2006 - May 2010

(Management, budget, audit, contract, & HR): Drove the agency's financial planning; Performed risk management by analyzing the organization's liabilities and investments; Decided on investment strategies by considering cash and liquidity risks; Controlled and evaluated the organization's financial plans and capital structure; Ensured cash flow is appropriate for the organization's operations; Supervised finance personnel; Managed vendor relationships; Prepared reliable current and forecasting reports; Set up and overseen the agency's and department's finance IT system; Ensured compliance with the law and policies; Managed team of financial managers and financial analysts; Participated with officials in leadership of Department-wide budget, finance, performance, and acquisition; established policy and guidance and coordinates budget formulation and execution, financial management, and acquisition management.

- ✓ Drove budget submission including budget justification and advised Navy Working Capital Funds executive director (FMB4, SES) on various funding/ budget strategies; saved \$10 million.
- ✓ Developed, Developed Requests for Proposals (RFP) and Source Selection Plans in accordance with FAR, DFARS, and other Federal regulations for contracts valued over \$10 million; Reviewed proposals and negotiated with contractors on required efforts prior to award.

VARIOUS COMPANIES (i.e. Fin Info Network, Bubbla, UBS, ITT Guilfilan, etc.), Los Angeles & San Diego, CA, Systems Engineer/Consultant/Program Manager, Mar 2000 – July 2006

# Philanthrophist in various cities in 24 countries

Served underprevilleged people (homeless, orphans, youth at risk)

**EDUCATION & CERTIFICATION** 

Master in Economics, San Diego State University
Master in Mathematics, California State University (Northridge)
Bachelor in Music, California State University (Northridge)

DAWIA Certification in Program Management, Systems Engineering, Test & Evaluation, Information Technology, Cost Estimate, & Financial Management, Defense Acquisition University (Defense Acquisition Corps Member)

Information Technology Infrastructure Library (ITIL), Certified Scrum Master (CSM), Defense Information

Systems Agency Leadership Development Level 3