



**Healthcare Revenue Solutions, LLC**  
**124 NE Cook St., Portland, OR 97212 503-314-2174**

June 22, 2020

Ms. Gretchen Case  
Director, Compliance and Revenue Integrity  
Cedars-Sinai Medical Center  
6500 Wilshire Blvd. - 24th Floor  
Los Angeles, CA 90048

Dear Ms. Case:

Related to our letter of understanding to assist Cedars-Sinai Medical Center in a Strategic Pricing review, we are pleased to present the final results of the review.

This Strategic Pricing review was created using Cedars-Sinai Medical Center's requested pricing scenario.

The result of the Strategic Pricing review is an overall 5.50% increase in gross revenue, effective July 1, 2020, based on annualizing revenue and usage provided by Cedars-Sinai Medical Center from periods during the fiscal year ended June 30, 2020 (Base Period). This estimate assumes that the volumes, the service area and payor mix would remain the same in the upcoming year as in the Base Period. Finally, it is our understanding that Cedars-Sinai Medical Center will be using this information solely for revenue planning associated with its upcoming fiscal year, and this information is not intended to be used and should not be used for any other purpose.

Very truly yours,

Healthcare Revenue Solutions, LLC