

2019 Cowen Healthcare Conference

March 12, 2019

Forward-looking Statements

- This presentation and the accompanying oral commentary contain forward-looking statements that involve risks, uncertainties and assumptions. If the risks or uncertainties ever materialize or the assumptions prove incorrect, our results may differ materially from those expressed or implied by such forward-looking statements. All statements other than statements of historical fact could be deemed forward-looking, including, but not limited to, any projections of financial information; any statements about historical results that may suggest trends for our business; any statements of the plans, strategies, and objectives of management for future operations; any statements of expectation or belief regarding future events, future regulatory clearances or approvals, potential markets or market size, technology developments, or enforceability of our intellectual property rights; any statements regarding our ability to successfully launch and commercialize our GeoMx Digital Spatial Profiling and Hyb & Seq platforms and the timing thereof; and any statements of assumptions underlying any of the items mentioned.
- These statements are based on estimates and information available to us at the time of this presentation and are not guarantees of future performance. Actual results could differ materially from our current expectations as a result of many factors, including but not limited to: quarterly fluctuations in our business; market acceptance of our products; the effects of competition and technological advances on our ability to successfully commercialize our products; delays or denials of reimbursement for diagnostic products; the regulatory regime for our products; and any adverse changes in our strategic relationships, including with licensors of our technologies and manufacturers and distributors of our products. These and other risks and uncertainties associated with our business are described in our filings with the U.S. Securities and Exchange Commission. Except as required by law, we assume no obligation and do not intend to update these forward-looking statements or to conform these statements to actual results or to changes in our expectations.

Addressing the Biomarker Challenges of Precision Medicine

Core Business

nCounter® Analysis System

- Gene expression profiling
- ~730 system base in academic, biopharma, & clinical labs
- \$75-80K+ annualized consumables per system

Growth Catalyst

GeoMx™ Digital Spatial Profiler

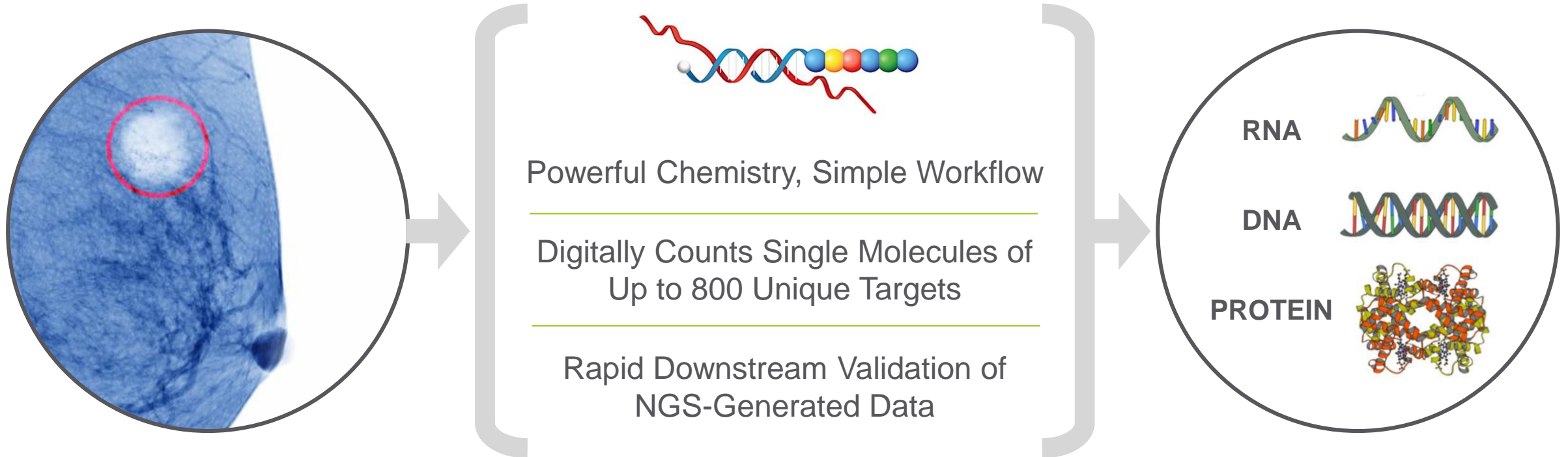
- Ultra high-plex spatial profiling of protein and RNA
- Commercial launch in 1H'19
- Pre-orders for 30+ instruments

Pipeline

Hyb & Seq™ Clinical Sequencer

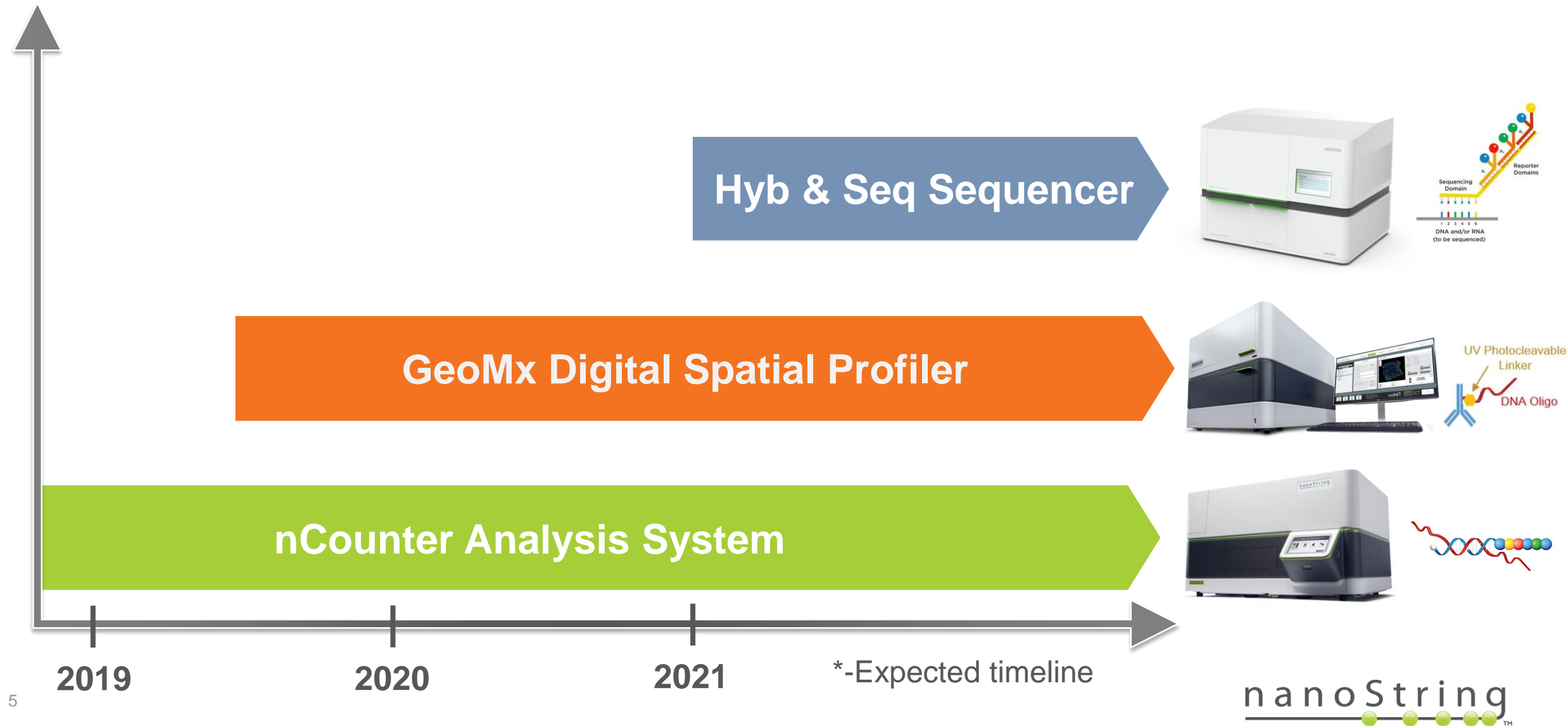
- DNA & RNA sequencing
- Simple clinical workflow
- Decentralized cancer and infectious disease testing

Extracting More Information From Less Tissue



Overview

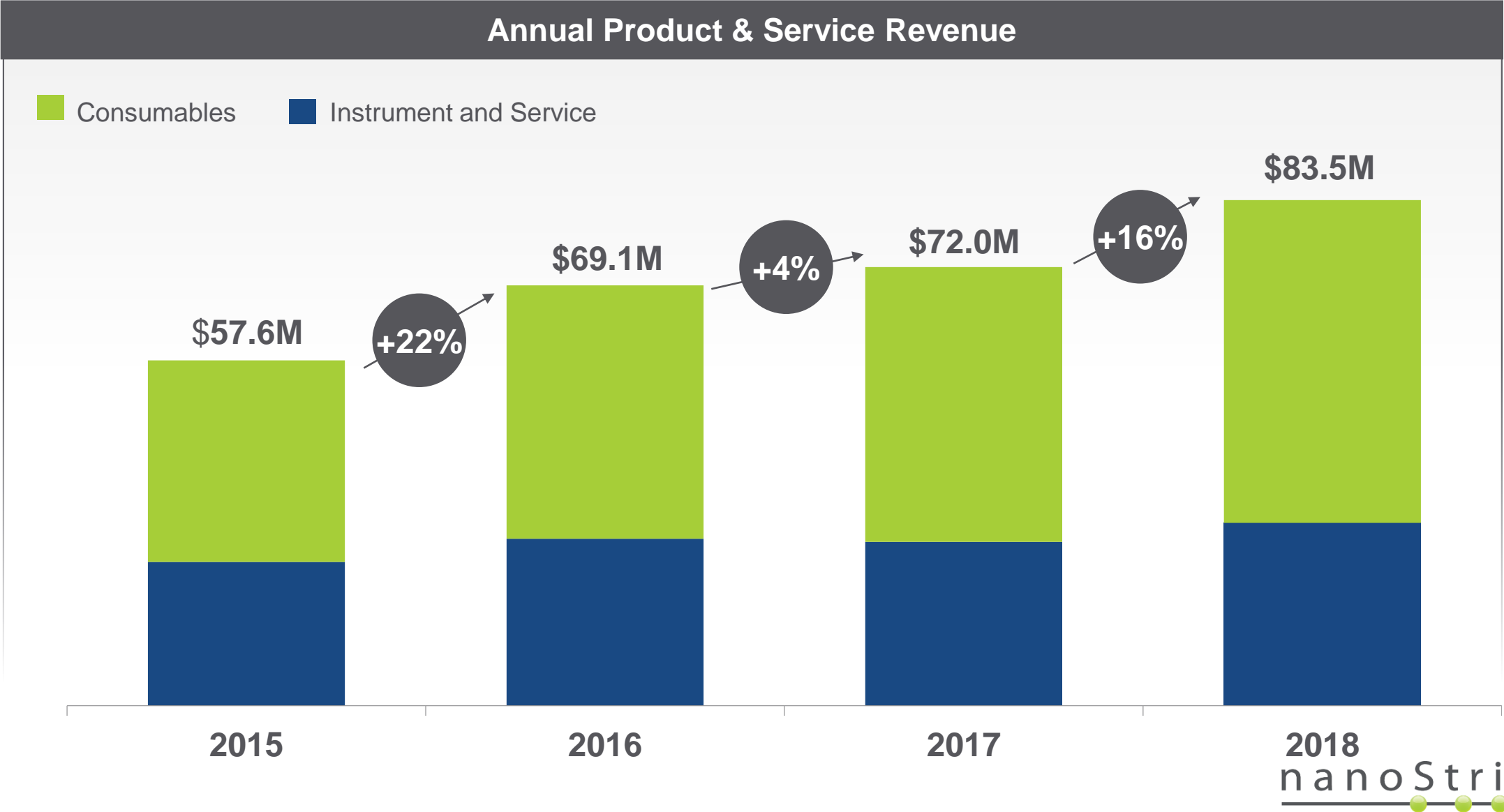
Universal Barcoding Chemistry Enables Multiple Platforms*



Achieved 2018 Strategic Objectives

- ✓ Extended Leadership in Oncology Research & Diagnostics
- ✓ Drove nCounter into New Therapeutic Areas & Applications
- ✓ Shipped First Digital Spatial Profiling Instruments
- ✓ Advanced Hyb & Seq Toward Commercial Launch

Core nCounter Business Drove Product and Service Revenue +16% in 2018



2019 Outlook and Priorities

Product & Service Revenue of \$98M – 103M (17 – 23% growth)

- **Sustain Double-Digit Growth of Core Business**
 - Revenue of \$92M – 95M
 - Instrument revenue in-line with 2018
 - Annualized consumable pull-through of \$75K – 80K per nCounter system
- **Launch GeoMx DSP on Trajectory for Long-Term Success**
 - Revenue of \$6M – 8M
 - Rate of instrument installations throttled to maximum quality of customer experience
- **Advance Our Hyb & Seq Platform**
 - Reduce the sample input, increase targets profiled, and optimize gene expression profiling
 - Expect 2021 Commercial Launch

Crisp Execution and Improved Visibility



- Oncology
- Immunology
- Neurology

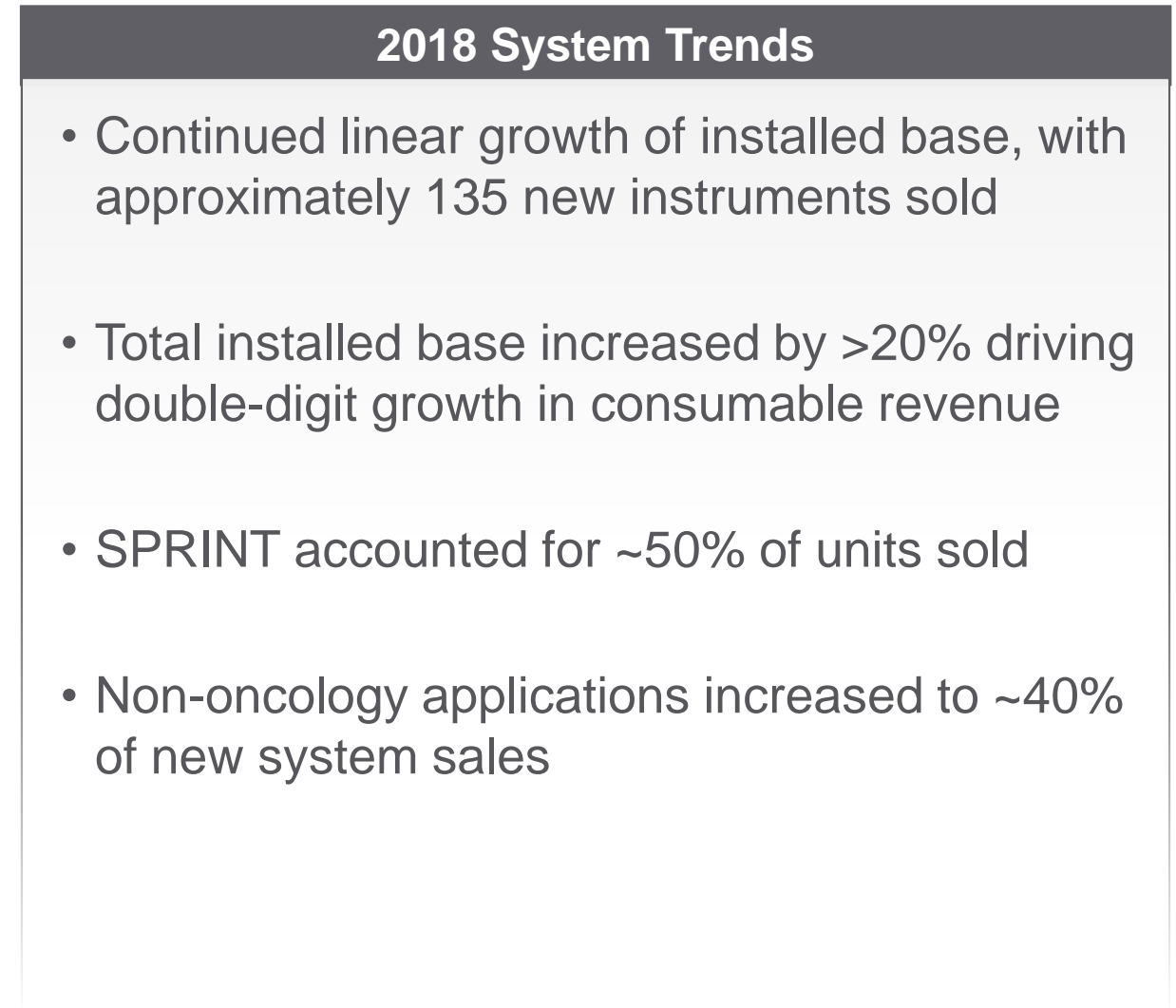
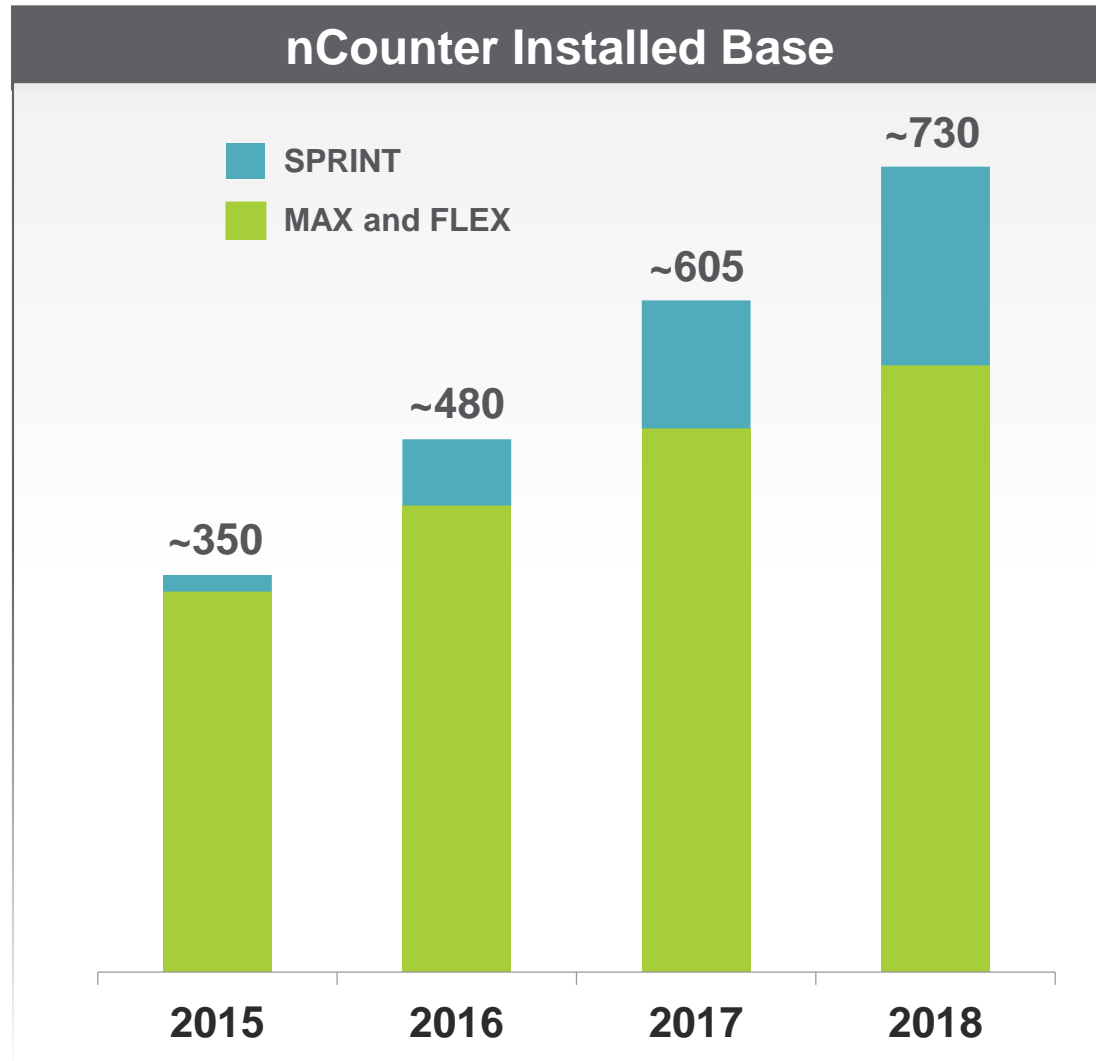


- Consumable specialists
- Increased productivity
- Increased accountability

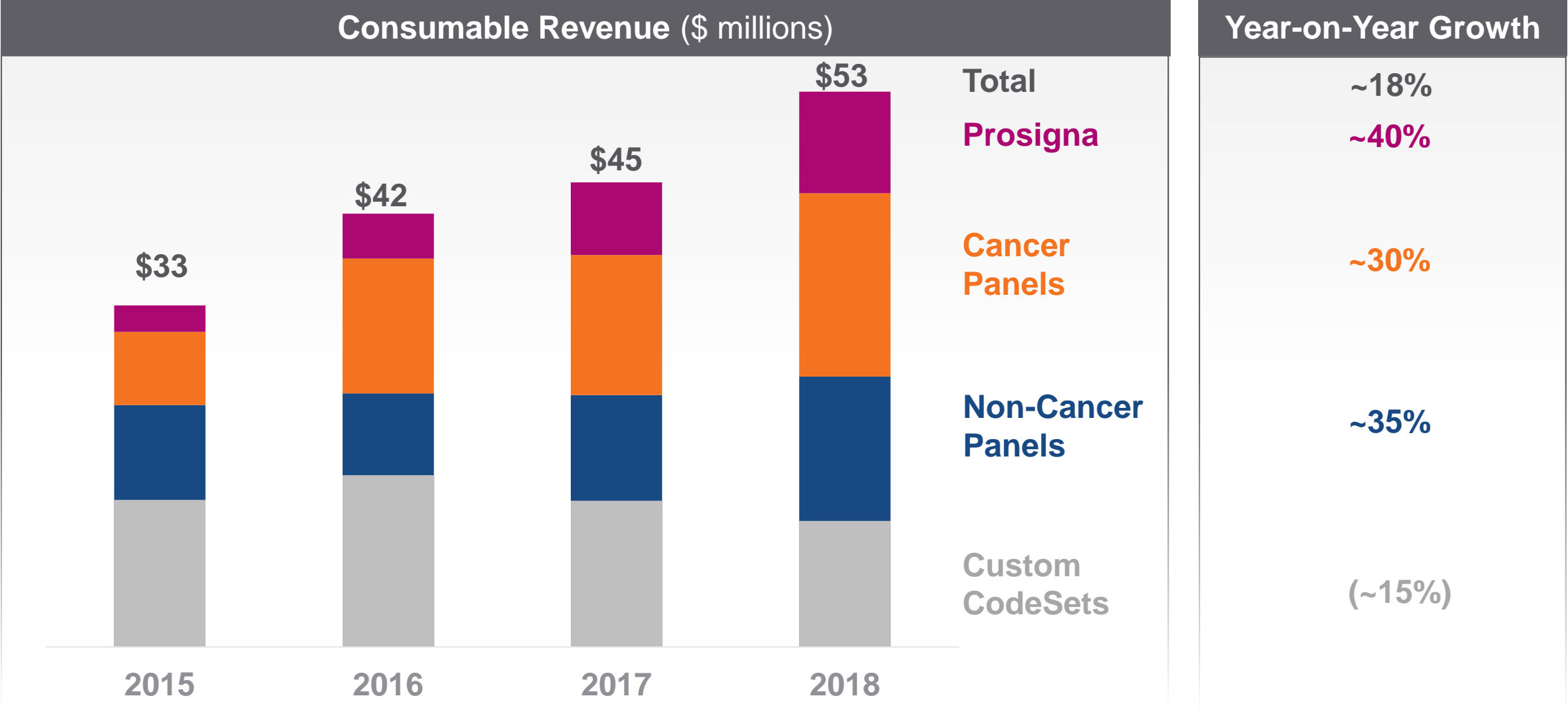


- Seasoned leadership
- Forecast accuracy
- Disciplined execution

Steadily Growing Installed Base of nCounter Systems

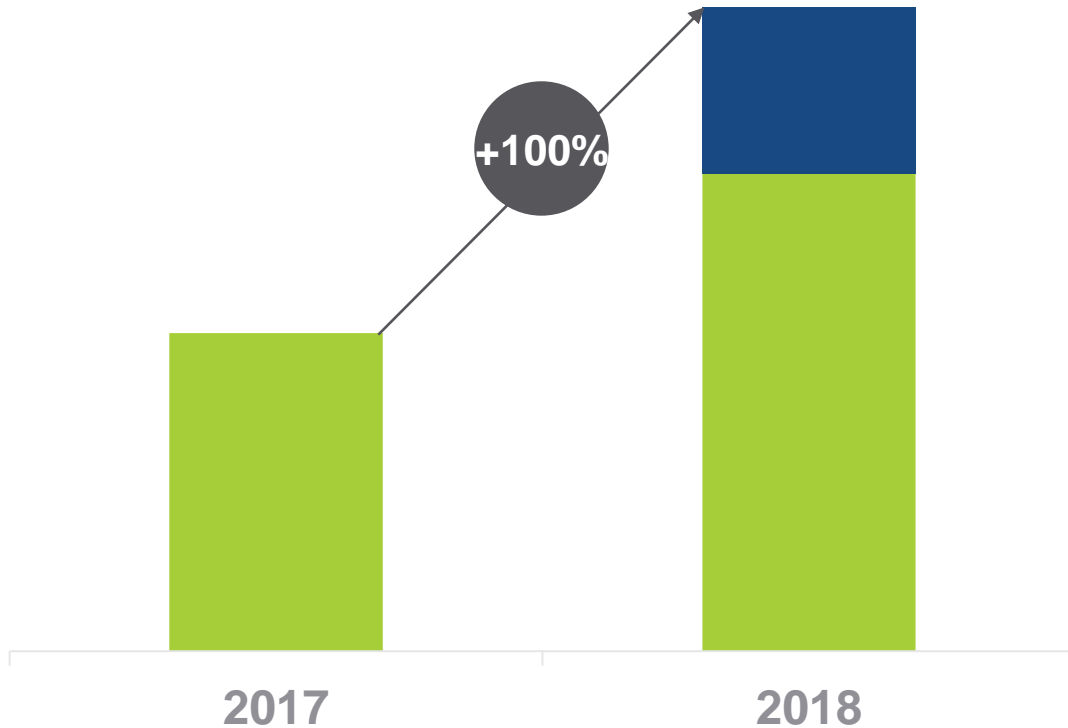


Total Consumable Revenue Grew by ~18% in 2018

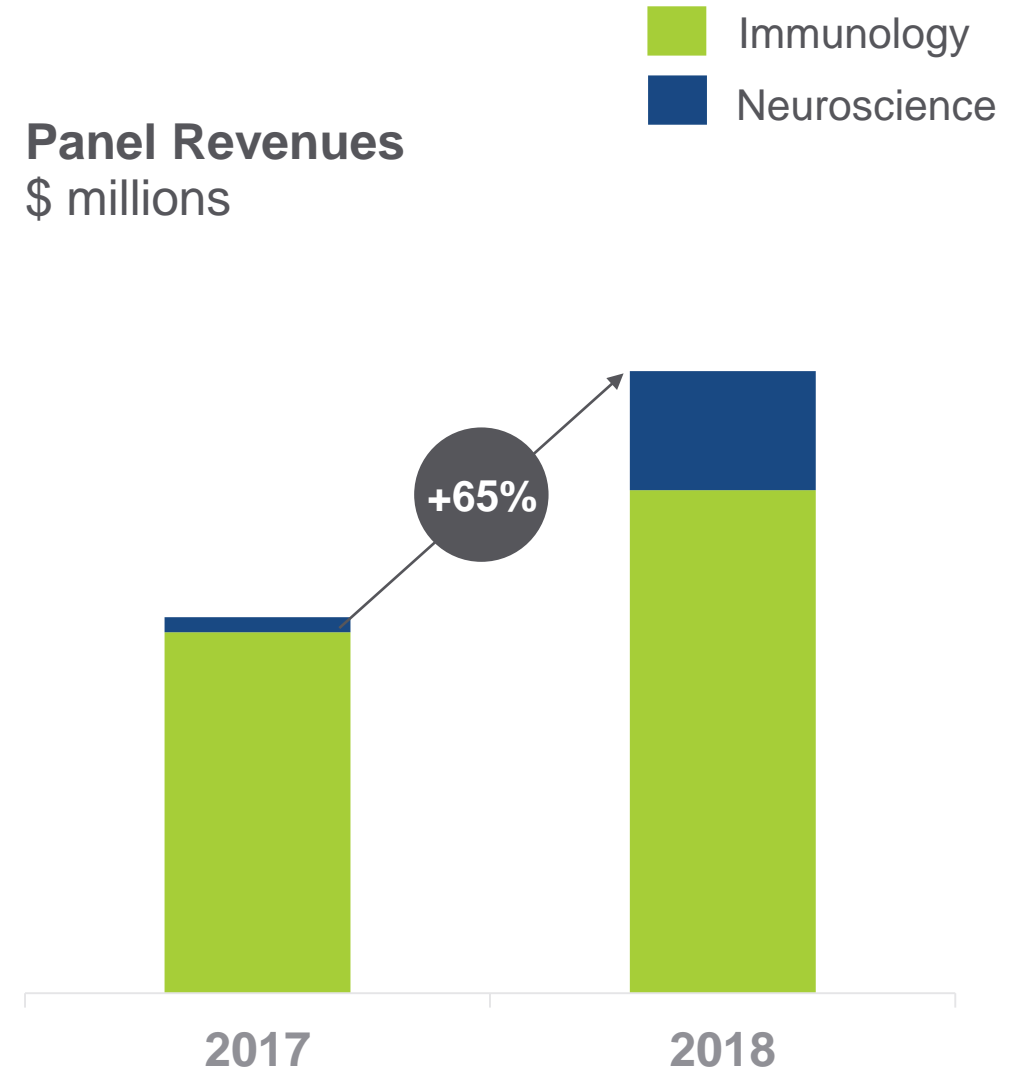


Expanding Beyond Oncology to Diversify the Business

nCounter Systems Sold
Units



Panel Revenues
\$ millions



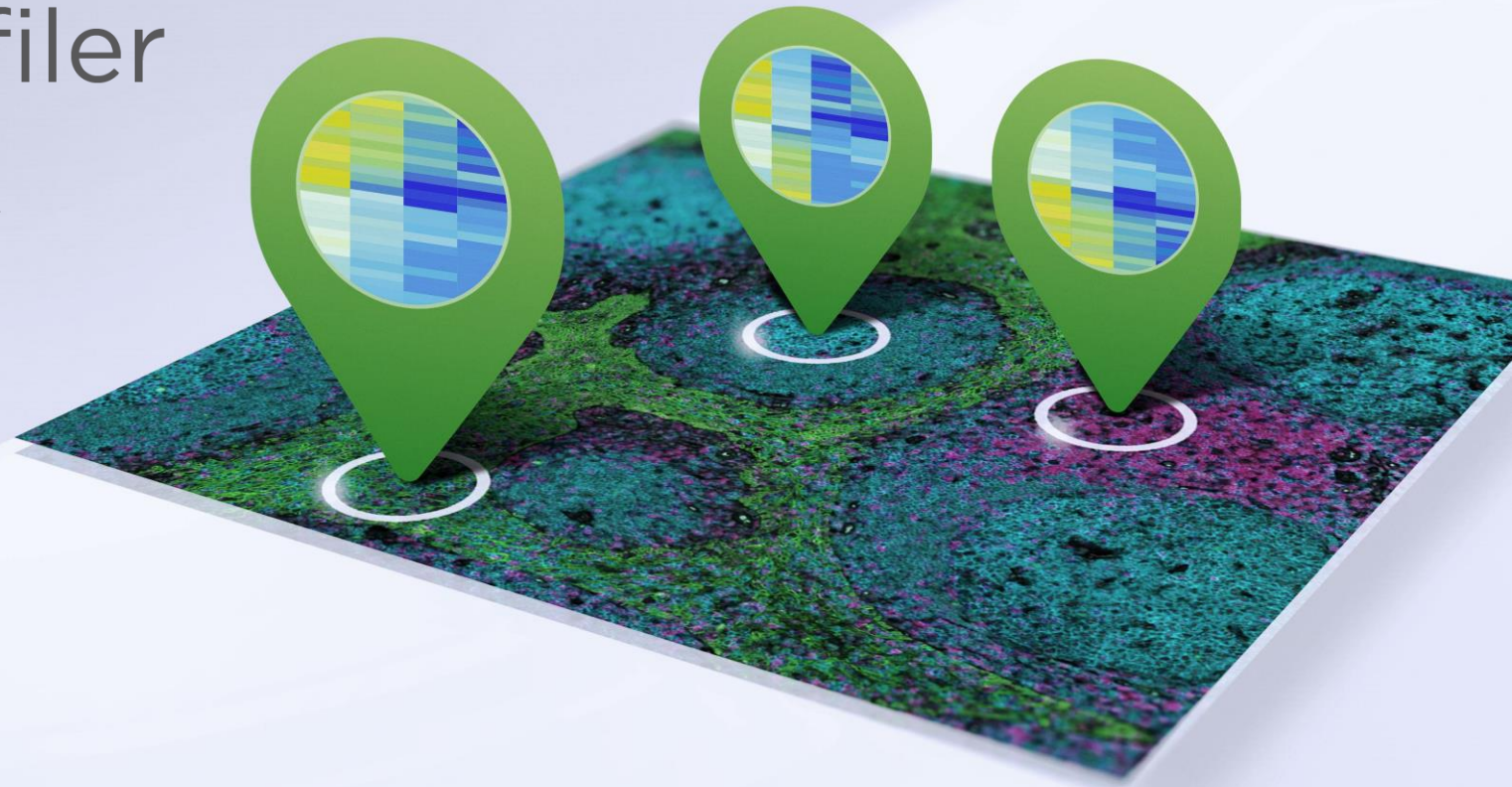
GeoMx Digital Spatial Profiler

Introducing the GeoMx DSP Platform

GeoMx™

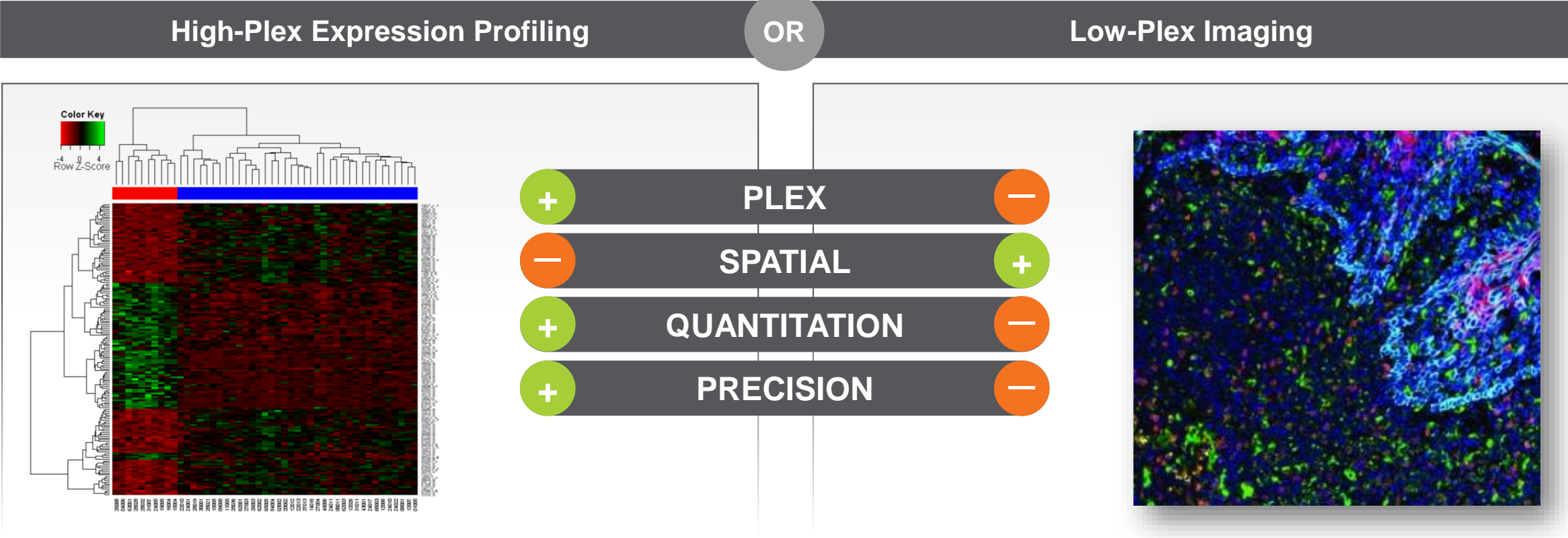
Digital Spatial Profiler

Your GPS for Biology



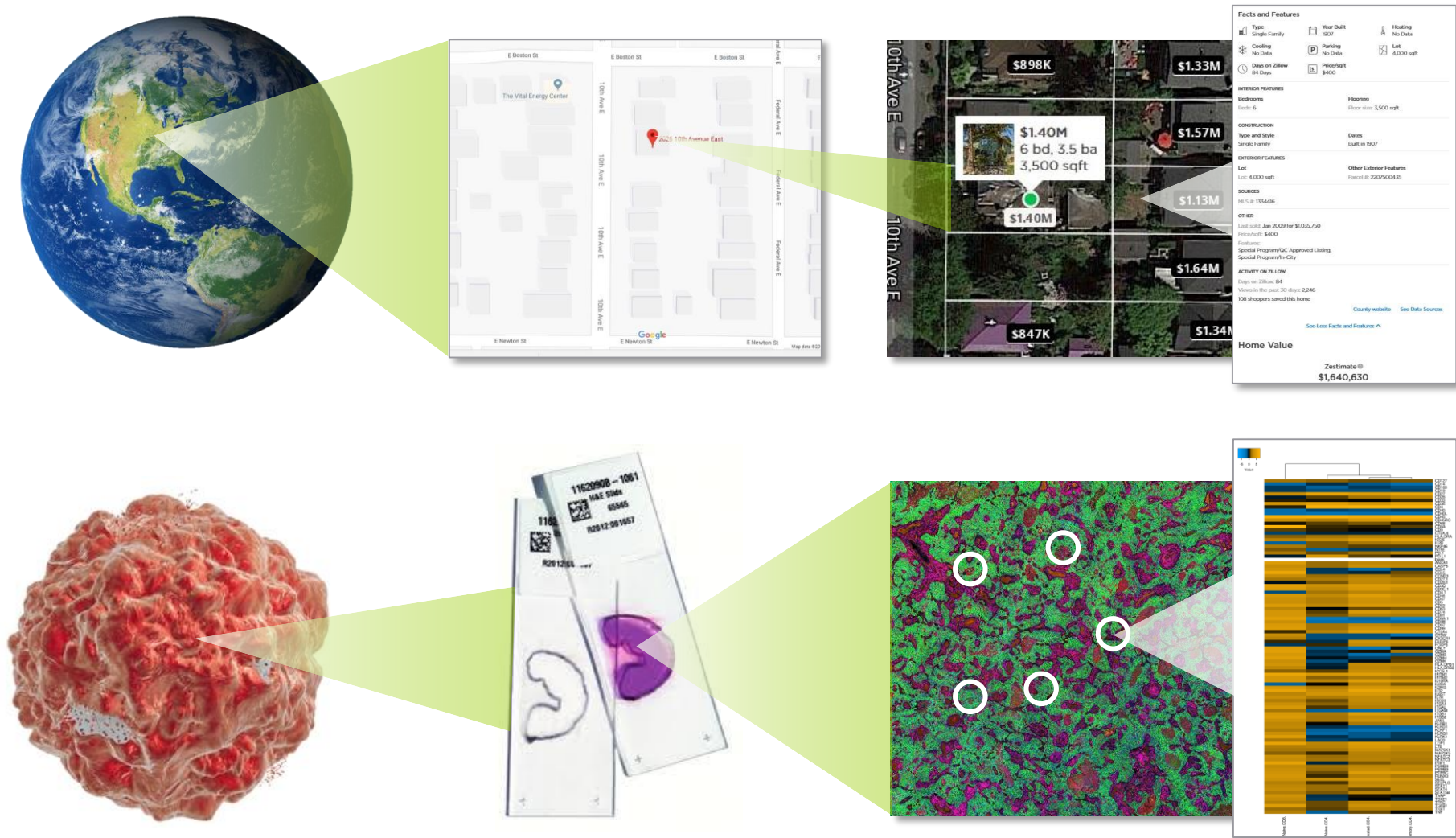
GeoMx Digital Spatial Profiler

Tradition Paradigm Forces Trade Off: Spatial vs Plex



GeoMx Digital Spatial Profiler

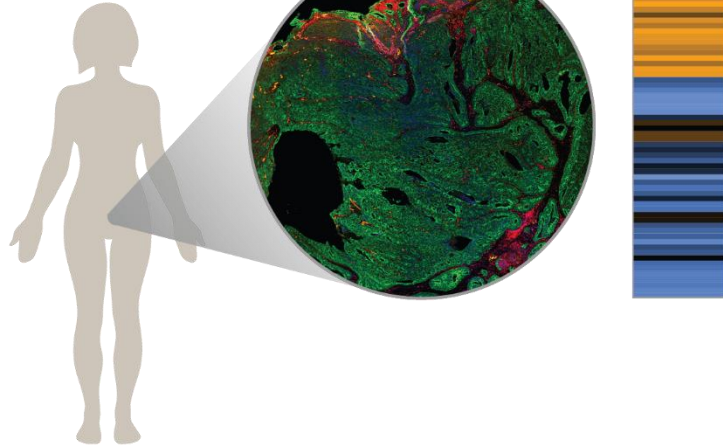
GeoMx DSP Provides Deep Spatial Profiling of Protein & RNA



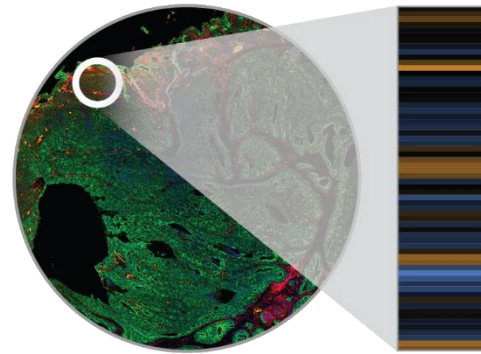
Discover Hidden Spatial Biomarkers

Bulk profiling

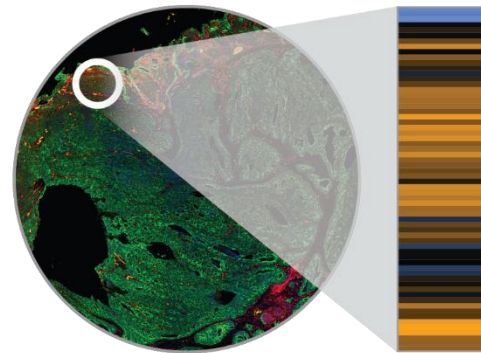
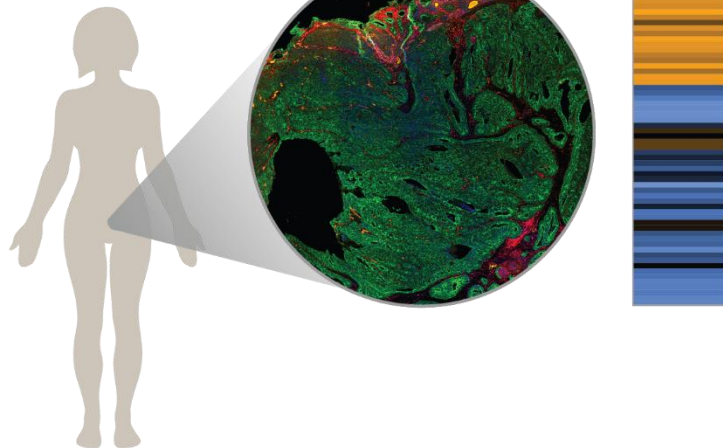
Responder



Spatial Profiling



Non-responder



Spatial profiling will reveal expression differences NOT discernable by standard profiling or immunohistochemistry (IHC)

GeoMx Digital Spatial Profiler

Readout on nCounter or NGS Expands Market and Customer Access

Slide Processing

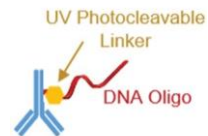
Instrument



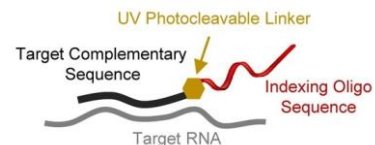
GeoMx DSP

Reagents

Protein



RNA



Molecular Barcode Analysis



nCounter



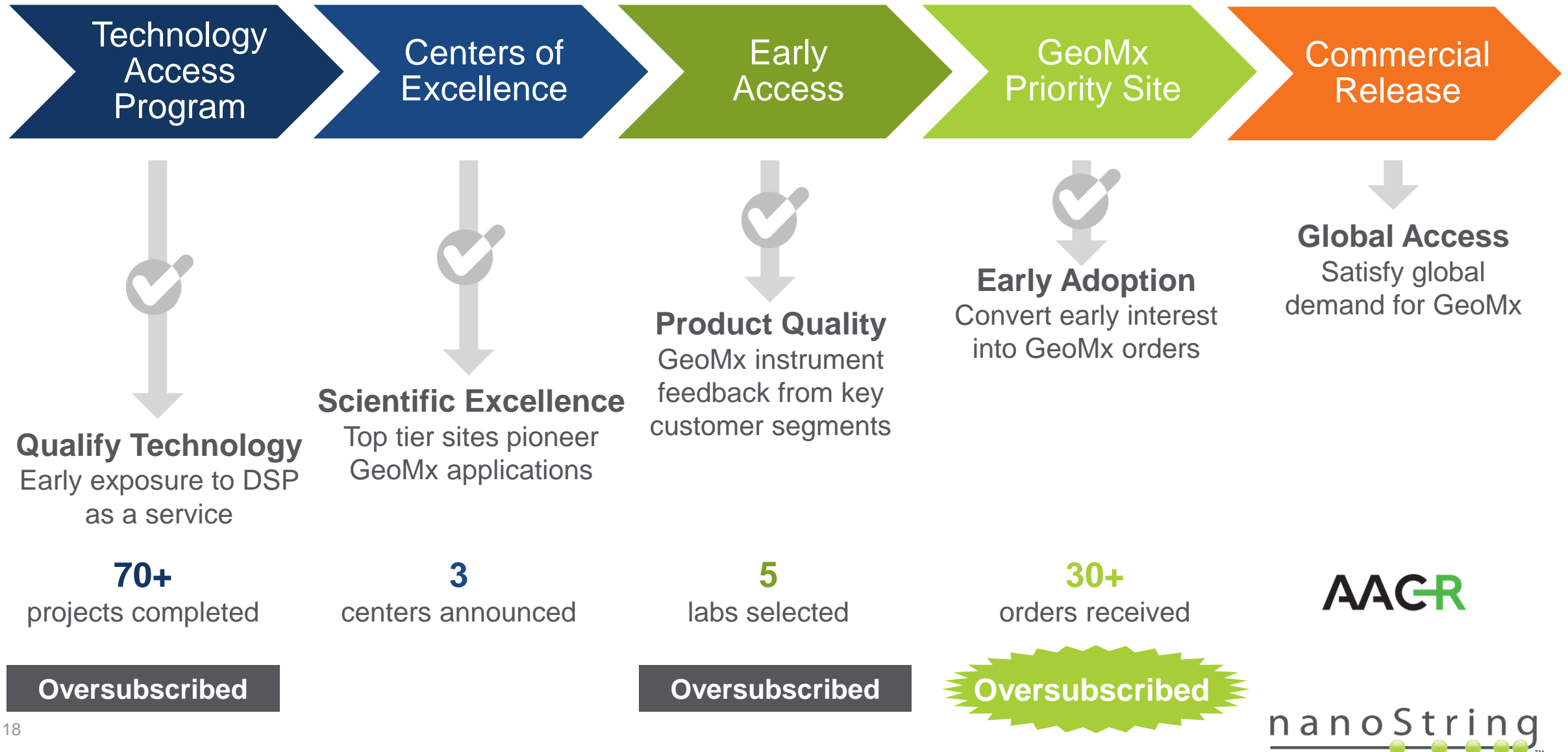
OR



Next Generation Sequencer

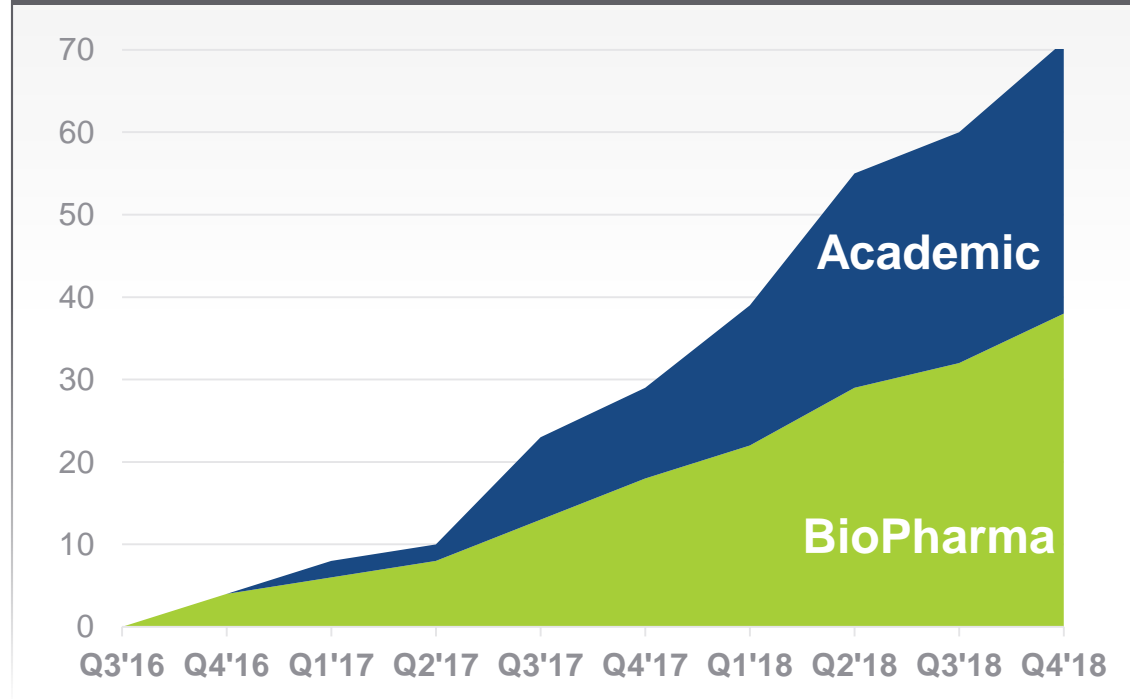


Advancing Toward Commercial Launch in April '19

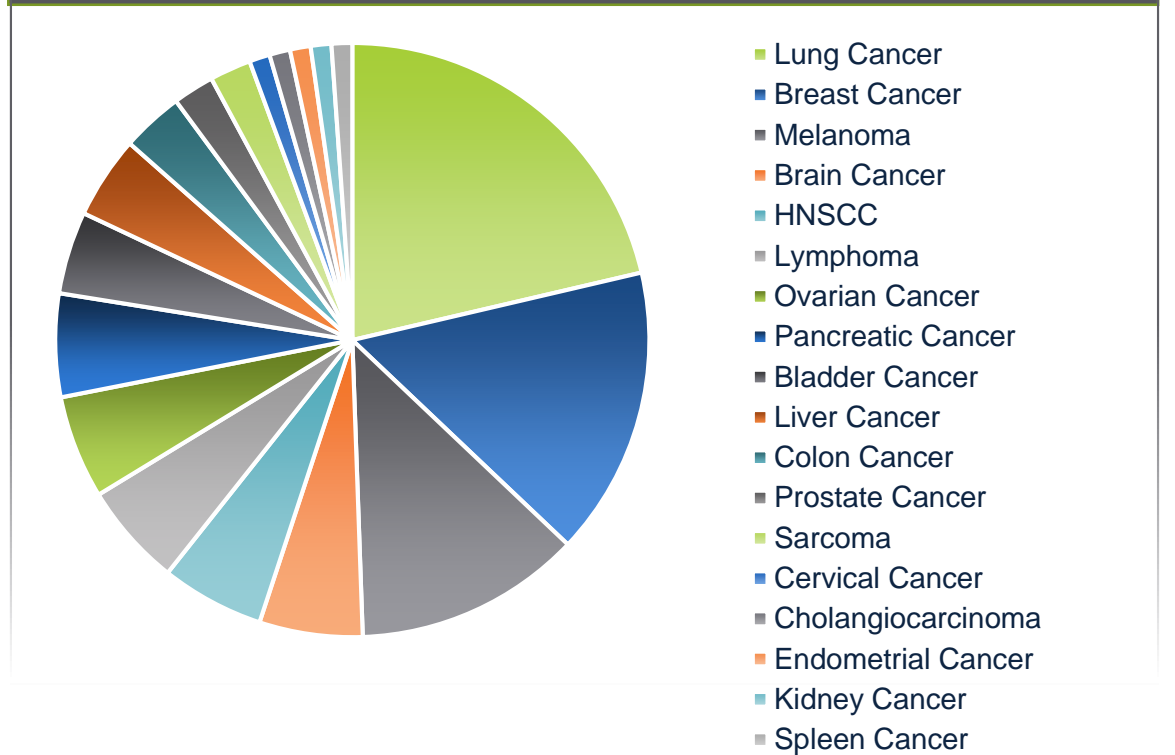


Translational Oncology has Fueled Technology Access Program (TAP)

70+ TAP Projects Completed



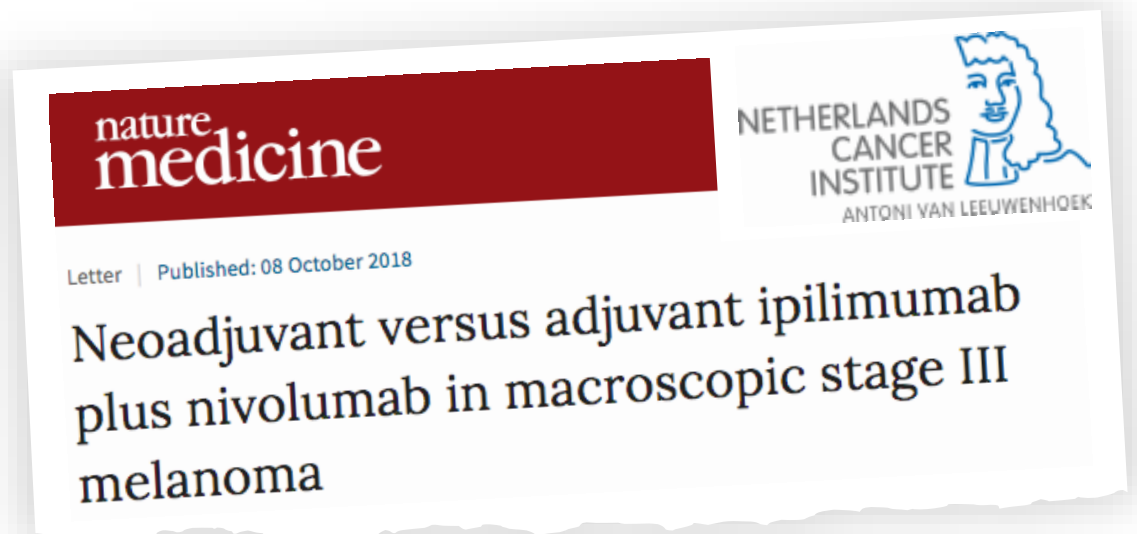
25+ Cancer Types Studied



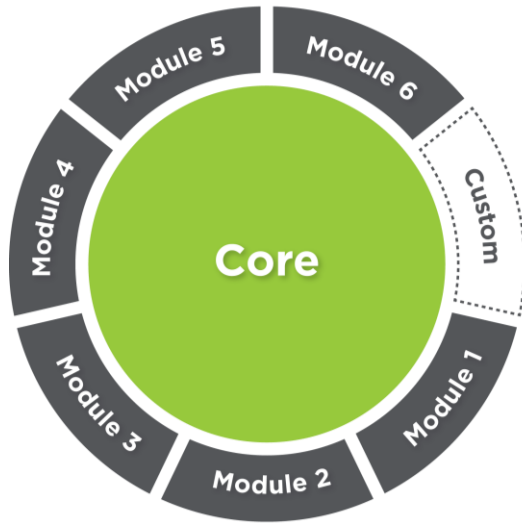
1,000+ DSP TAP samples run to-date

50+ customers served

2019 Launch Will Focus on Translational Oncology with nCounter Read-Out

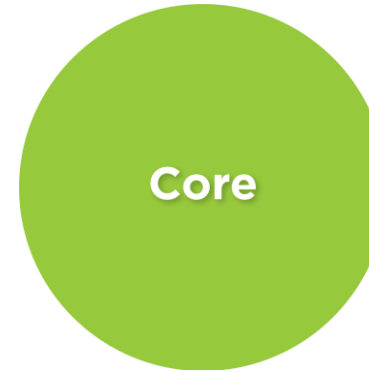


GeoMx Protein Assays for nCounter



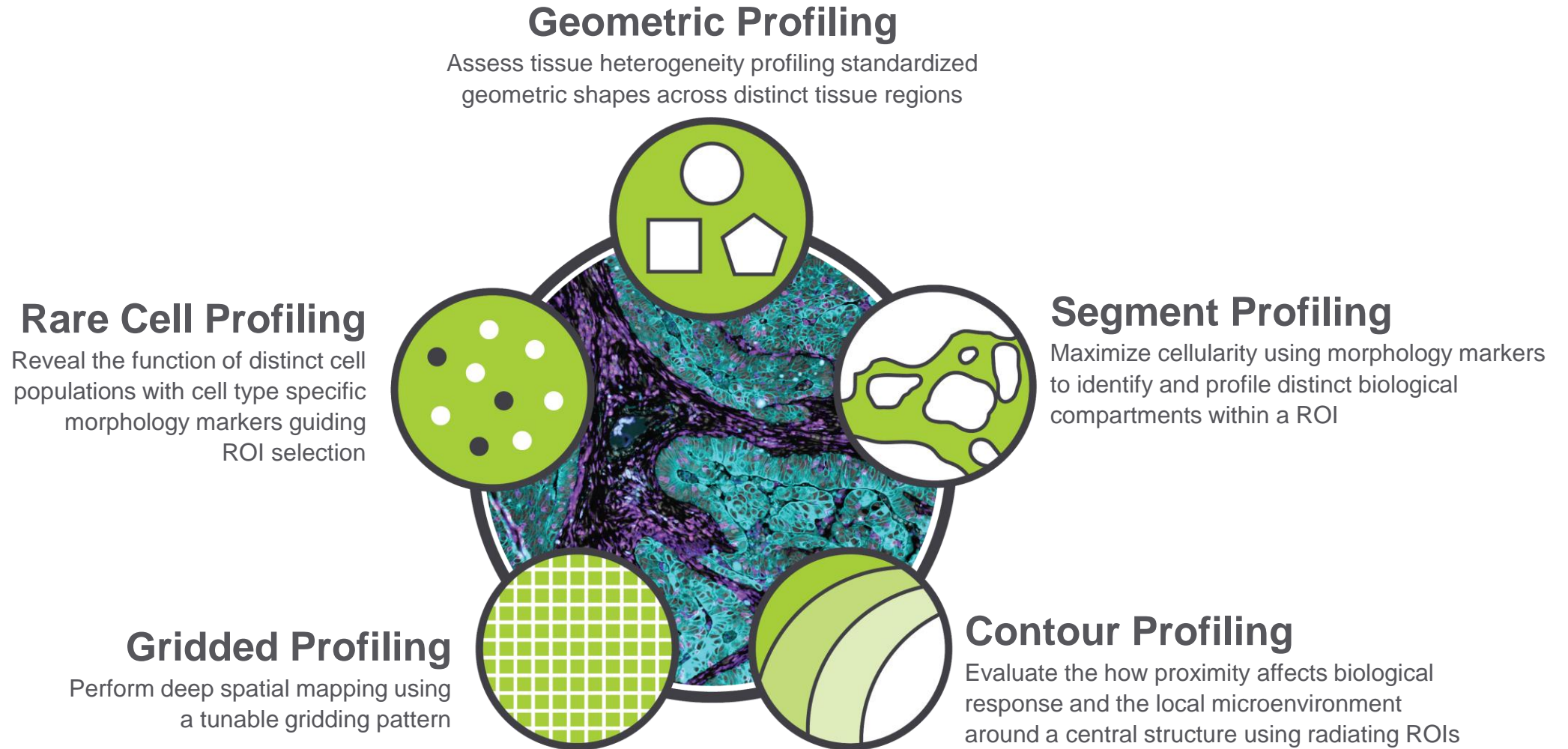
- ✓ ~90 modular targets for immuno-oncology
- ✓ ~40 modular targets for neuroscience
- ✓ Customizable
- ✓ Protein sample prep and morphology reagents
- ✓ nCounter readout reagents

GeoMx RNA Assays for nCounter



- ✓ 84 RNA targets for immuno-oncology
- ✓ Customizable
- ✓ RNA sample prep and morphology reagents
- ✓ nCounter readout reagents

Flexible Region Selection Supports Numerous Applications



Two Unique Customer Segments Addressed by GeoMx System

Translational Research



Christian Blank PhD
Netherlands Cancer Institute

Performing multiplexed IHC and
targeted RNAseq.
Pathology informed.

User need: Ability to perform targeted
multiplexed spatial profiling of FFPE samples
at high throughput

Basic Discovery Research



Sarah Teichmann PhD
Wellcome Trust Sanger Institute

Performing biomarker discovery
using RNAseq.
Pathology naïve.

User need: Ability to perform unbiased,
quantitative spatial profiling at maximum plex

Protein	Analyte	RNA
<96	Plex	~1000
12-24	Regions of interest	96
10-20	Throughput (sections/day)	<5

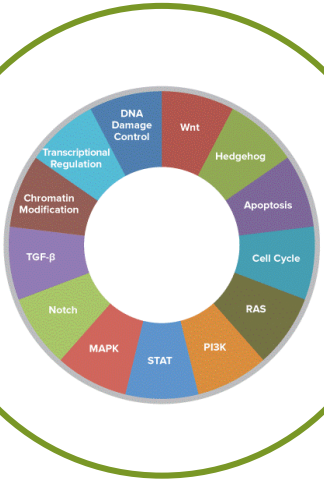
GeoMx DSP Has Multiple Distinctive Features

Spatial Genomics Platforms				
	GeoMx DSP	Spatial Transcriptomics	FISSEQ	MERFISH
Readout	NGS (spatial profiling)	NGS (spatial profiling)	Imaging (spatial imaging)	Imaging (spatial imaging)
Analyte	RNA & Protein	RNA	RNA	RNA
Throughput (slides per day)	10-20 Slides	1-2 slides	1-2 slides	1-2 slides
Sample type	FFPE/Fresh Frozen	Fresh Frozen	Fresh Frozen	Fresh Frozen
Sample coverage	6mm ²	8mm ²	1mm ²	1mm ²
Resolution	10-100's cells	100um geometric circles	Sub-cellular	Sub-cellular

NGS Read-Out Enables Ultra-High-Plex RNA Analysis on GeoMx DSP

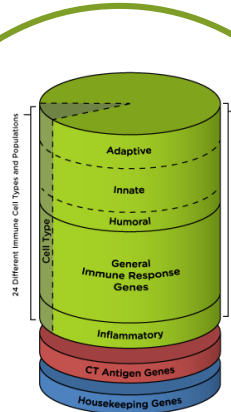
Every transcript uniquely indexed to support multiplexing of panels

PanCancer Pathways



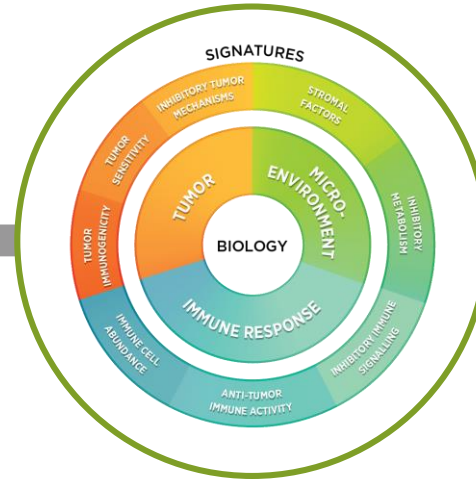
500+ targets

PanCancer Immune Profiling



500+ targets

PanCancer IO 360



500+ targets

New targets...

Transcriptome ...



- ✓ Plex-able Modules
- ✓ Customization
- ✓ Library Prep Reagents

AGBT 2019 Highlighted Spatial Genomics and GeoMx DSP

NanoString events

- NanoString hosted an Inaugural Spatial Genomic Summit that drew 150+ attendees
- NanoString workshop on Biomarker discovery and sub-classifying cancer drew ~ 300 attendees
- Generated hundreds of GeoMx DSP leads



AGBT

Scientific Abstracts and Presentations

- 3 oral presentations
- 9 posters

DeciBio Annual Most Memorable of AGBT Survey

- 1st Place: Spatial Profiling
- 2/3 of surveyed attendees said that NanoString was “Top of Mind” coming out of AGBT



Multiple Presentations Highlight Discovery Applications of Spatial Genomics

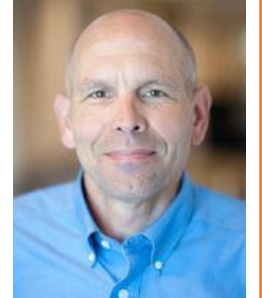


Cell Atlases as road maps to human disease

- **Aviv Regev, The Broad Institute**
- Plenary Session Oral Presentation

Mapping the microenvironment composition in metastatic prostate cancer by multi-analyte profiling using GeoMx Digital Spatial Profiler

- **Peter Nelson, Fred Hutch Cancer Research Center**



Spatial and temporal profiling of protein and RNA in the tumor-immune microenvironment during short-term targeted therapy in HER2-positive breast cancer using GeoMx Digital Spatial Profiler

- **Katherine McNamara, Stanford University**

Spatially resolving RNA biomarkers using GeoMx Digital Spatial Profiler for early diagnosis and prognosis of melanoma

- **John D. McPherson, University of California, Davis**



GeoMx Digital Spatial Profiler

Product Launch Cadence

GeoMx Instrument,
Software and
Reagent Release



Translational Research
Product Release
at AACR

Shipping and
Installation

Basic Discovery
Product Release

Q2

~**90** validated **antibodies**
and **84 RNA** panel
for applications in
Immuno-oncology

40 validated **antibodies**
for applications in
neuroscience

nCounter Readout Kit

Q3

Q4

~**1000 plex RNA** in **early access** for applications in
oncology

~**70** additional validated
antibodies in IO and
neuroscience

**NGS Protein Readout
Release**

NGS library prep kit
NGS data analysis solution

Hyb & Seq: Developing Potentially Transformative Sequencing Technology



Simple and fast sequencing method



No library prep, enzymes, or amplification



Start sequencing from FFPE tumor biopsy in <60 minutes



High consensus accuracy at low coverage



Simultaneous capture and sequencing of DNA and RNA



Long reads – No theoretical upper limit

Major Advances in Hyb & Seq Over Past Year

Sequencing Chemistry

25X
1 target
160 barcodes

75 targets
4096 barcodes

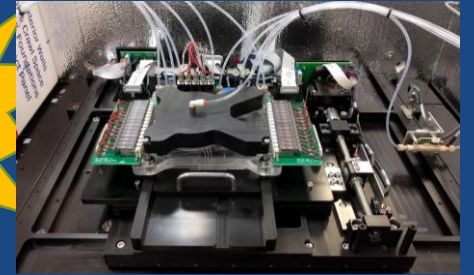
Applications

Dual Sequencing Modes Supported		Clinically Relevant Applications		
✓ DNA	Short Read	Pathogen POC Pathogen Detection	Cancer Panels Resistance Monitoring	Hereditary Disease Pre-natal Screening
✓ RNA	Short Read	Viral Load	Transplant Typing (HLA)	Gene Expression Profiling
✓ DNA	Long Read		Blood Banking (HLA)	
✓ RNA	Long Read			Viral Resistance
		<div>< 2 hrs</div> <div>< 24 hrs</div> <div>24 hrs+*</div>		

New Instruments and Flow Cell



>100X
more
data



Commercial

New Market: NGS Infectious Disease

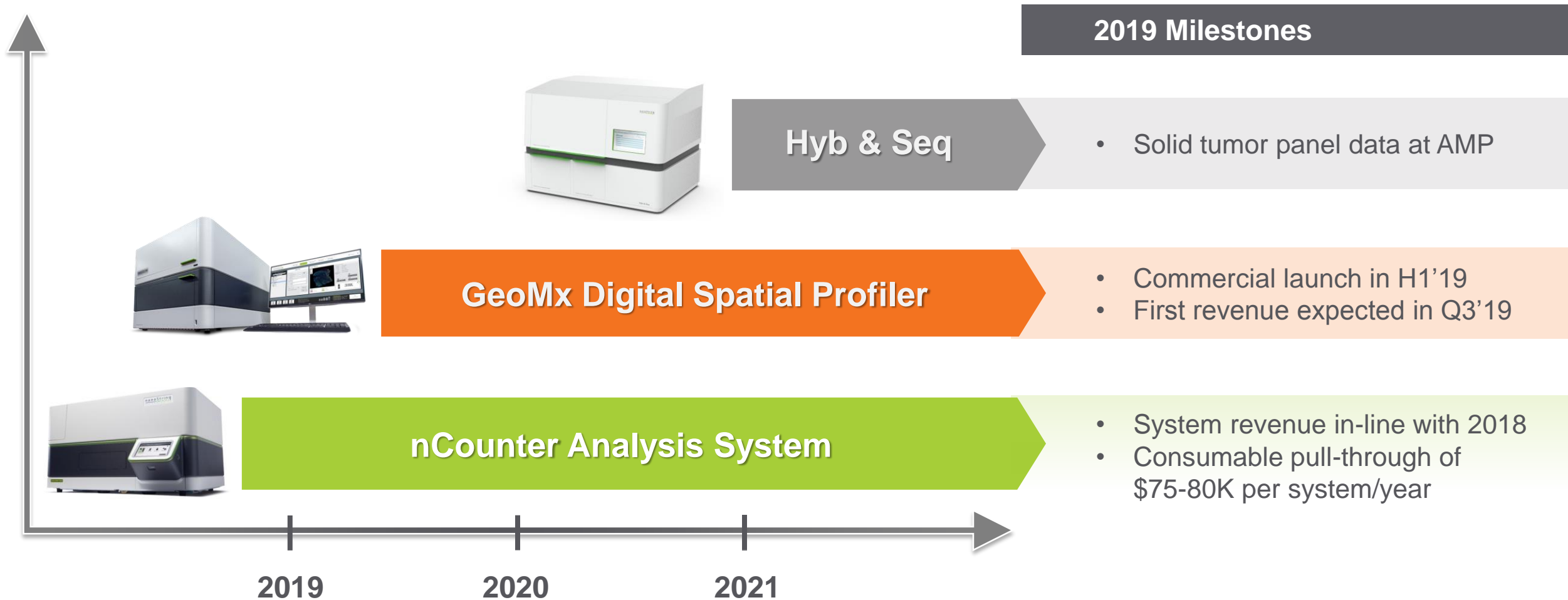


Instrument Prototype Designed & Tracking to 2021 Commercial Launch



Summary

Universal Barcoding Chemistry, Multiple Platforms to Drive Future Growth



The background of the image is a dark gray or black field filled with a complex, organic pattern of thin, light gray lines. These lines form a series of concentric, irregular loops and swirls, reminiscent of topographic contour lines on a map or perhaps the flow lines of a fluid. The pattern is dense and covers the entire area, creating a textured, almost hypnotic effect.

GeoMxTM Digital Spatial Profiler