



**TECH SUMMIT**  
2018  
@siliconslopes #sssts18  
JAN 18 SKETCHNOTES BY @sketchnotable



JOSH JAMES  
DOMO

DAVE BATEMAN  
ENTRATA

DAVE ELKINGTON  
INSIDESALES.COM

AARON SKONNARD  
PLURALSIGHT

RYAN SMITH  
QUALTRICS

TODD PEDERSEN  
VIVINT SMART HOME

CARINE CLARK  
BANYAN

MARCUS LIASSIDES  
SORENSEN MEDIA

CLINT BETTS  
SILICON SLOPES

14,000+  
REGISTRATIONS

Welcome!

LARGEST PRIVATE INVESTMENT BY \$35M  
MICROSOFT TO INSIDESALES.COM

**PHILANTHROPY**  
MATTERS TO ALL OF THESE COMPANIES AND SHOULD TO US ALL



- DIVERSITY
- WOMEN IN IT
- STUDENTS (PIPELINE)



THIS STATE HAS THE  
RESOURCES TO DO  
AMAZING THINGS

CLOUD CAPITAL  
OF THE  
WORLD



We NEED MORE  
PEOPLE TO  
RELOCATE  
HERE

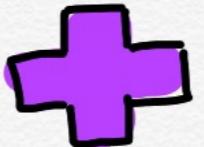


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STARTED  
as a  
GAMING  
COMPANY

# CREATIVE

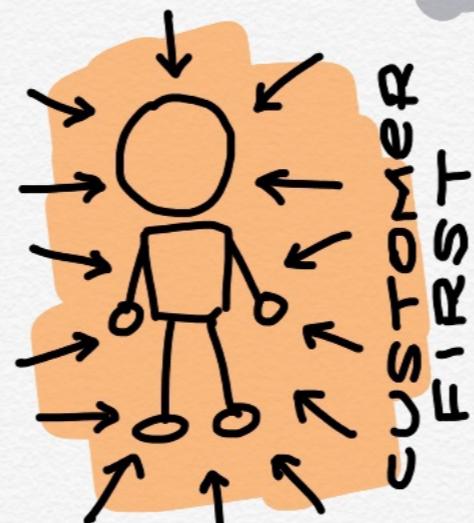


# TECH

FAILURES & MISTAKES

WORK  
SHOULD BE  
MORE LIKE  
VIDEO GAMES

YOU DON'T TRY  
TO EXPLAIN AWAY  
YOUR DEATHS IN  
A GAME - YOU  
JUST LEARN



WE WANT TO GIVE  
PEOPLE THE  
EQUIVALENT OF  
A BACKHOE

STEWART BUTTERFIELD  
SLACK C.E.O.

THE FUTURE OF WORK &  
PRODUCT DESIGN:  
ENABLING HUMAN  
CONNECTION



EVERYONE  
WILL USE SLACK OR  
SOMETHING LIKE IT



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OMAR JOHNSON  
FORMER CMO BEATS  
BY DRE

EXPERIENCE IS THE NEW MARKETING:  
HOW BEATS CHANGED HEADPHONES  
FROM A COMMODITY TO AN EXPERIENCE

# MARKETING

≠

# BRAND



SHOW ATHLETES  
HOW THE PRODUCT  
HELPS THEM

Made their own  
news and story



GIVE PEOPLE  
TOOLS TO TELL  
THEIR OWN  
STORY

PRODUCT

PEOPLE  
STORYTELLING



Beats  
House

THIS IS WHAT  
PEOPLE SEE!

THE RULES

• PRODUCT

- STAY YOUNG
- BE AUTHENTIC
- BE LEADERS
- LIVE CONNECTION
- MOVE CULTURE



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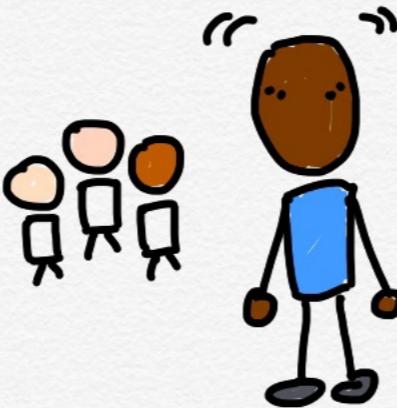
CATHRIN STICKNEY

CEO, FOUNDER PARITY.ORG

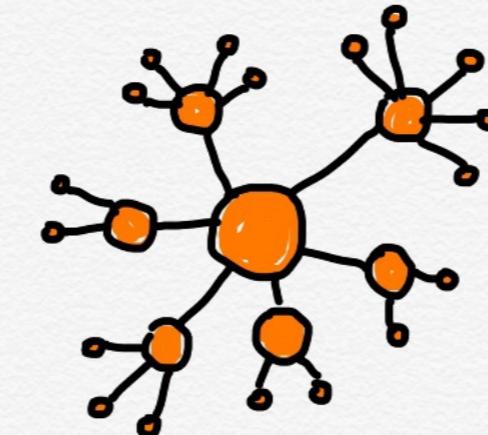


## Pledge

INTERVIEW AT LEAST  
ONE WOMAN FOR EVERY JOB  
V.P. OR ABOVE



WE LOOK AT  
THOSE  
WE  
KNOW



80  
COMPANIES

1/2  
ARE IN  
**UTAH**

! GO NOW AND ADD  
WOMEN  
TO YOUR NETWORK

WE HAVE TO EXPAND OUR  
**NETWORK**



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**J.D. VANCE**  
NY TIMES BEST-  
SELLING AUTHOR



HILLBILLY  
ELEGY

## RISE OF THE REST

TAKE AN  
ACCOUNTING  
CLASS

BEST ADVICE

# Service

SHOULD BE EXPLORED BEFORE  
FIGURING OUT THE SOFTWARE

TRYING TO MAKE  
SURE THAT MORE  
COMPANIES HAVE  
ACCESS TO CAPITAL



ENTREPRENEUR  
≠  
FIRST EMPLOYEE

Be WILLING TO  
BE HIRED EARLY  
AND LEARN HOW  
TO BUILD A  
BUSINESS

We will succeed best by recognizing our interdependence

HAVING A DYNAMIC AND VIBRANT STARTUP ECONOMY CREATES A MEANINGFUL ECOSYSTEM THAT SUPPORTS SO MANY



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**STEVE YOUNG**  
NFL LEGEND

YOU CAN QUIT,  
BUT YOU CAN'T  
COME HOME.



DO YOU WANT  
TO SEE HOW  
GOOD YOU  
CAN GET?

YOU HAVE THE BEST  
PLATFORM TO GROW  
IF YOU WILL USE IT

\$40M  
CONTRACT

ANNUITY  
OVER 55 YRS.



THE COACH YELLED AT ASSISTANTS  
WHEN THE PLAYERS MADE MISTAKES

SPENT HIS TIME CREATING A  
TOOLKIT TO SHARE

BUILDING GREAT TEAMS

Creative <sup>NOT</sup> Toxic  
**Tension**

SHOULD BE IRRITATING & EMPOWERING

**ABUNDANT**

- NOT -  
**ZERO-SUM**

*Thinking'*



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OPEN TABLE  
for  
ACTIVITIES

NOW FOCUSING ON HELPING SMALL  
BUSINESSES GET ONLINE

peek

**RUZWANA BASHIR**  
CEO PEEK.COM



**MENTORSHIP** is key for us to help women be equal

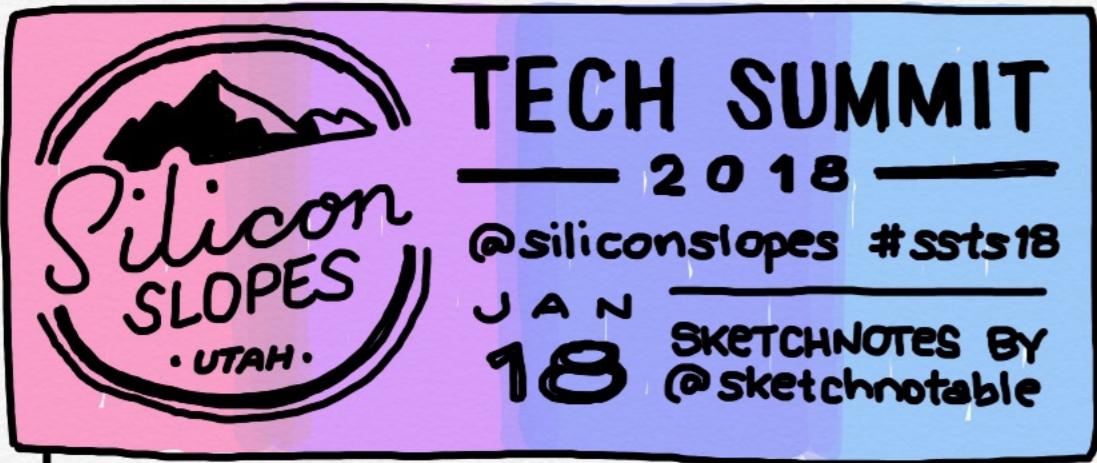
BUILDING STARTUPS: THE  
ENTREPRENEURIAL JOURNEY

**GRIT**

BE WILLING TO GET  
BACK UP AFTER A  
FALL—EVERY TIME



MAJOR OFFICE  
HERE IN UTAH



**CAITLIN KALINOWSKI**  
PRODUCT DESIGN ENGINEERING  
DIRECTOR, FACEBOOK/OCULUS

PROTOTYPE YOUR IDEAS  
SMARTER AND FASTER:  
6 STEPS TO FOLLOW

- 1** DEFINE YOUR NON-NEGOTIABLES  
FIGURE OUT THE KEY FEATURES

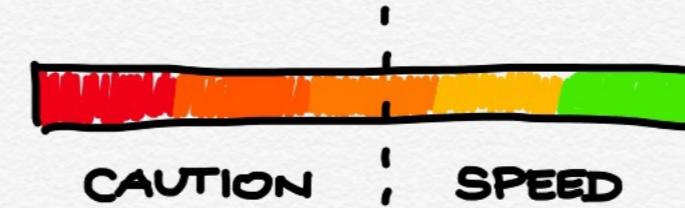


- 4** BUILD UGLY PROTOTYPES



AVOID LETTING  
PEOPLE FALL IN  
LOVE WITH EARLY  
STAGES OF WORK

- 2** LET THE PRODUCT DRIVE  
DEVELOPMENT CYCLE

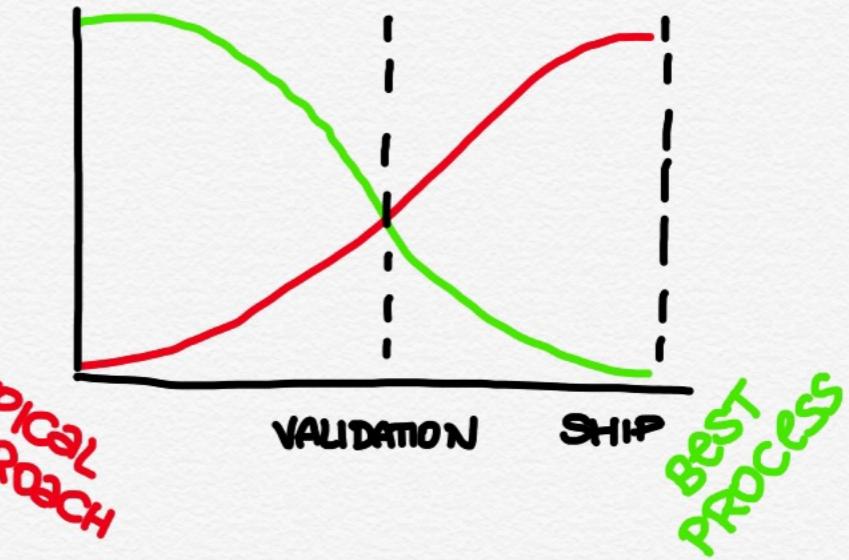


- 5** CONVERGE EARLY  
OR RESET



PROTOTYPING

- 3** SOLVE THE HARDEST  
PROBLEMS FIRST



- 6** ITERATE LIKE CRAZY  
FOCUS ON THE PARTS USERS USE MOST



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JOEL SPOLSKY  
CEO STACK OVERFLOW

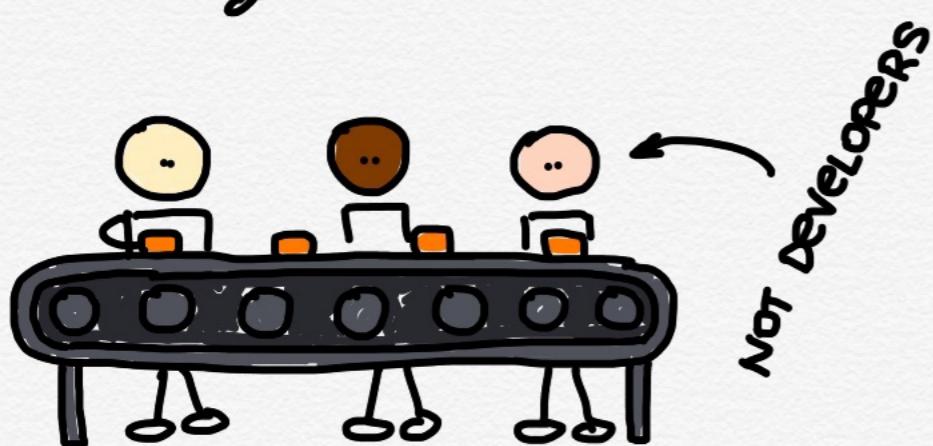
DEVELOPERS ARE WRITING THE  
SCRIPT FOR THE FUTURE



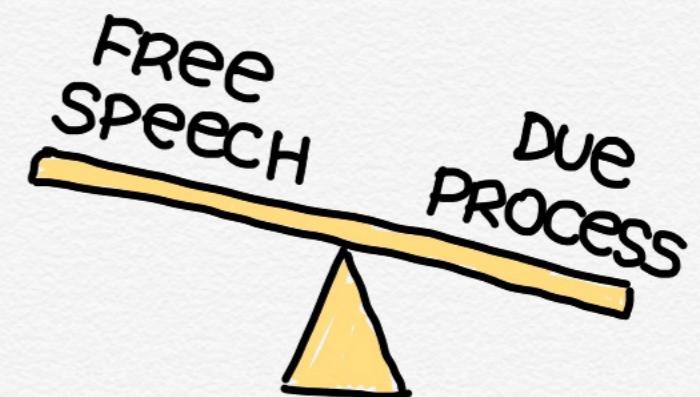
ISRAELI  
PARATROOPER  
BRIGADE



# PATIENCE



TWITTER DESTROYED THE  
BLOGOSPHERE AND GAVE  
US BUMPER STICKER  
FLAME WARS

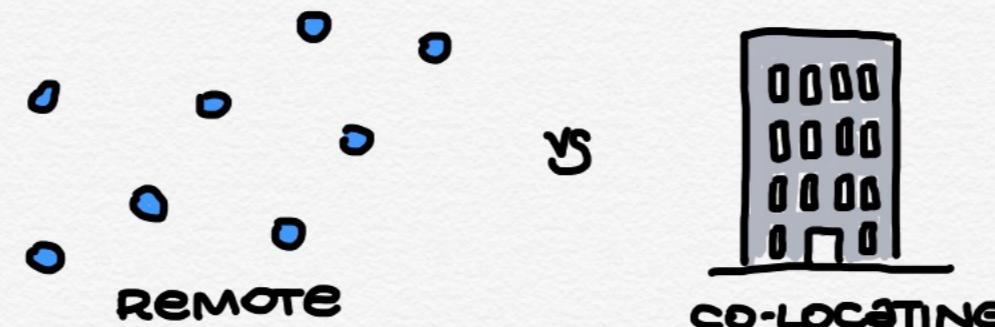


# DIVERSITY

THIS IS SO IMPORTANT AND WE NEED TO  
TAKE STEPS TO ENSURE OUR TEAMS



TOWNS : HIRE  
DEVELOPERS  
INTERNAL : ENTERPRISE  
OR HOSTED (MEET)  
ADVERTISING : TARGETTING  
DEVELOPERS



- TRANSPARENCY
- CONSISTENCY
- ACCOUNTABLE

Glitch.com  
COLLABORATIVE  
CODING

50M USERS  
16M PROGRAMMERS

FOR THE REST

WE'VE GOT TO SAVE  
THE INTERNET, JEFF  
ORIGIN OF STACK  
OVERFLOW

INCREASE TALENT POOL  
FACILITATE ASYNC COMMUNICATION

If you see something broken on  
the internet, go fix it!

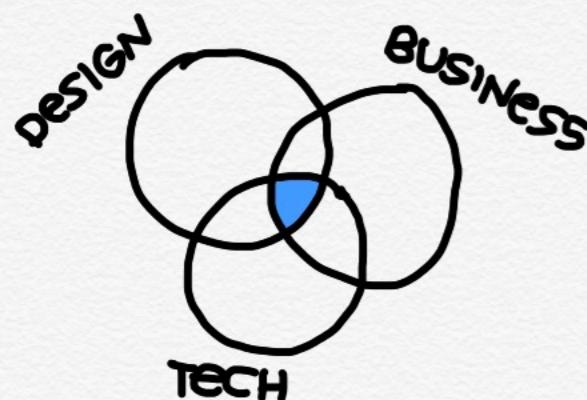


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UBER AIRBNB ALIBABA  
LARGEST COMPANIES OF THEIR KIND

## INTERACTION

THESE HAVE ALL AND WILL ALL CHANGE



WHO OWNS  
DESIGN  
CUSTOMER  
TECH  
WE ALL DO!

## AUTONOMY

REQUIRES ACCOUNTABILITY FOR FULL SUCCESS

AUFTRAGSKLÄRUNG  
PHYSICAL TEMPLATE FOR  
COLLABORATIVE ALIGNMENT XING

MARTIN ERIKSSON  
CO-FOUNDER, MIND THE  
PRODUCT

EVERYONE NEEDS TO BE  
A PRODUCT MANAGER

Software is  
eating the  
world

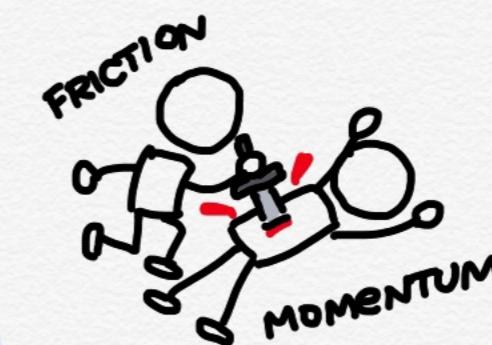


Software is  
programming  
the world

MARC ANDREESEN

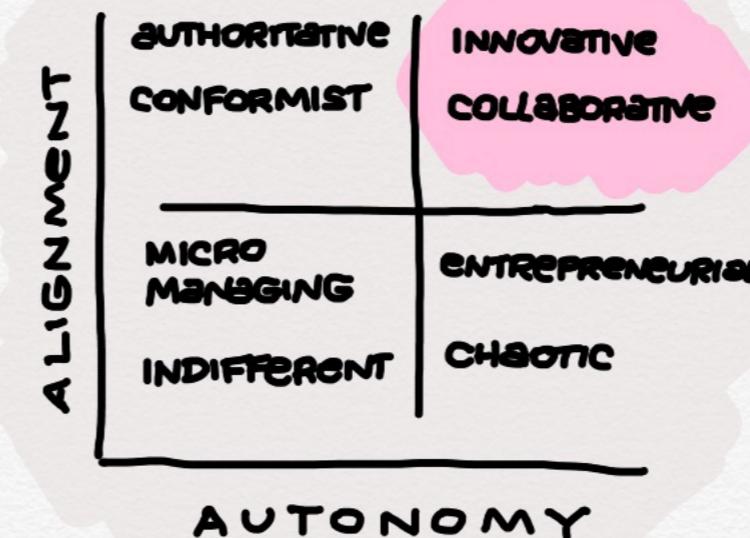
## SPACE

WE ARE IN THE SLOWEST PAGE OF  
CHANGE THAT WE WILL EVER SEE

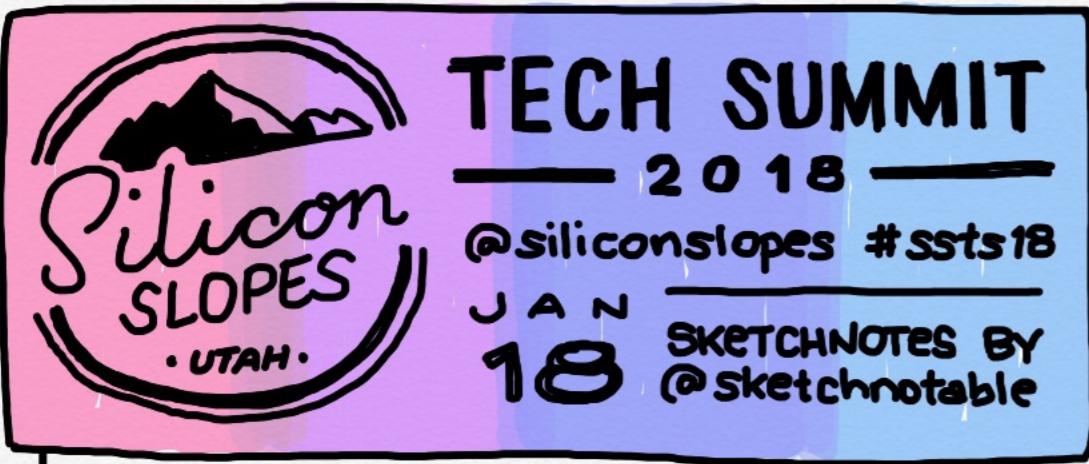


GET EVERYONE  
TOGETHER WHO  
IS NEEDED TO  
DELIVER SUCCESS

## CROSS FUNCTIONAL



DESIGN  
YOUR  
WORK SPACE



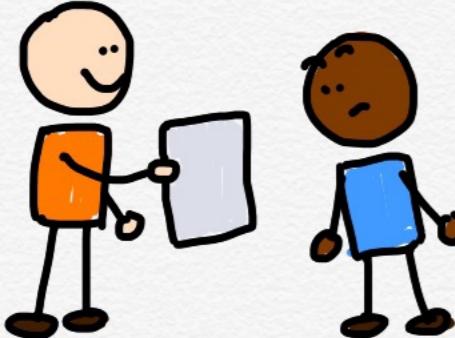
BARRY O'REILLY

BUSINESS ADVISOR  
EXEC CAMP

TURN ENTERPRISE EXECUTIVES TO  
EXPONENTIAL ENTREPRENEURS

We Need To  
*Transform*  
OUR  
BUSINESS!

every CEO  
EVERWHERE



EVERYONE NEEDS TO  
GET OUT AND TALK  
WITH ACTUAL USERS

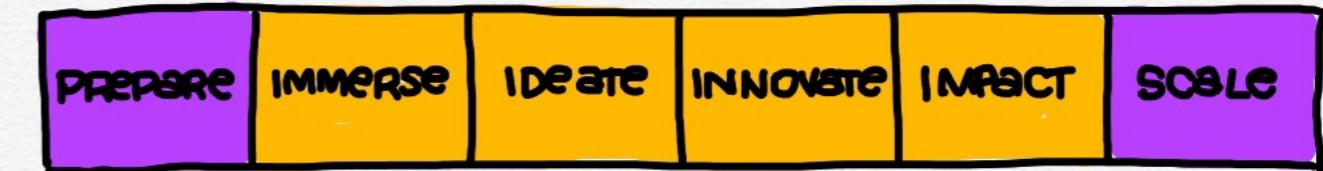


**FAILURE**

NEEDS TO BECOME SAFE & PRODUCTIVE

## ExecCamp

TAKE EXECUTIVES OUT OF THEIR COMPANY  
FOR 8 WEEKS AND COME BACK WITH AN  
IDEA TO DISRUPT THEIR OWN BUSINESS



**EXPERIMENT**

IN ORDER TO LEARN & VALIDATE ASSUMPTIONS

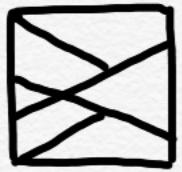


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MITT ROMNEY  
@MittRomney

THE CHALLENGES AND SUCCESSES OF THE TECH INDUSTRY ON THE HORIZON



BainCapital

## 1 STRATEGIC AUDIT

BE BRUTALLY HONEST AND ASSESS THE REAL SITUATION

## 2 BUILD THE RIGHT Team

### FIND THE RIGHT TEAM

HIRE PEOPLE SMARTER THAN YOU TO BUILD



EVERYONE HAS FLAT SPOTS

INSTEAD OF FOCUSING ON THEM, COMPLEMENT WITH OTHER TEAM MEMBERS



MORE IMPORTANT TO FIND A PERSON WHO IS RESPECTED AND ADMIRE

If you are not worried, you are not being bold enough.

## 3 FOCUS FOCUS FOCUS



Nearly all people carry a bag of rocks which is often unseen

### Have a VISION

DON'T MUDDLE ALONG

we have to work  
*Together*

### FaMILY

HAD TO BE A PRIORITY

WHEN AT WORK BE FOCUSED ON WORK - WHEN AT HOME BE PRESENT AT HOME

AMERICA

IS THE INNOVATOR OF THE WORLD



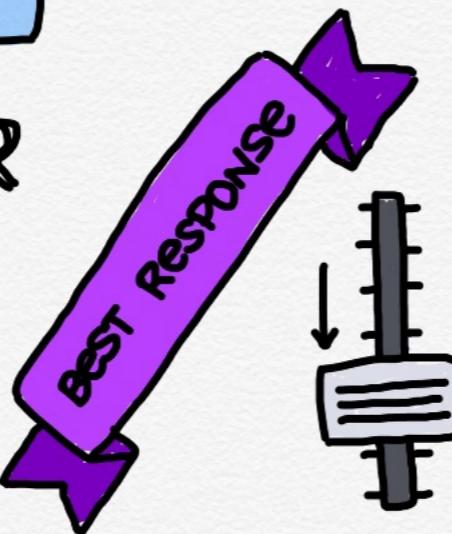
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**LIZ WISEMAN**  
PRES, WISEMAN GROUP  
@LizWiseman

BREAKING THE CYCLE OF  
DIMINISHING LEADERSHIP



**DIMINISHER**  
48%  
OF THE  
PEOPLE  
WHOM  
THEY  
LEAD

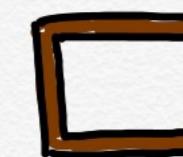
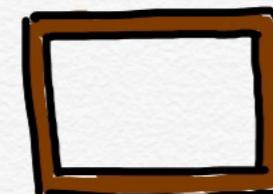
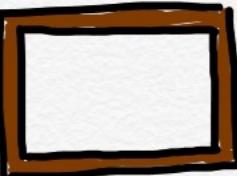


IGNORE  
DIMINISHING  
BEHAVIOR

**JUDGE**



**CURIOSITY**



WALL OF  
OPTIMISM



CHANNEL  
YOUR INNER  
3-YEAR-OLD

- ① ASSERT YOUR CAPABILITY
- ② RETREAT AND REGROUP
- STOP

- ① USE YOUR BOSS'S STRENGTH
- ② GIVE THEM A USER'S GUIDE TO YOU
- ③ INVITE THEM TO THE PARTY
- Reverse



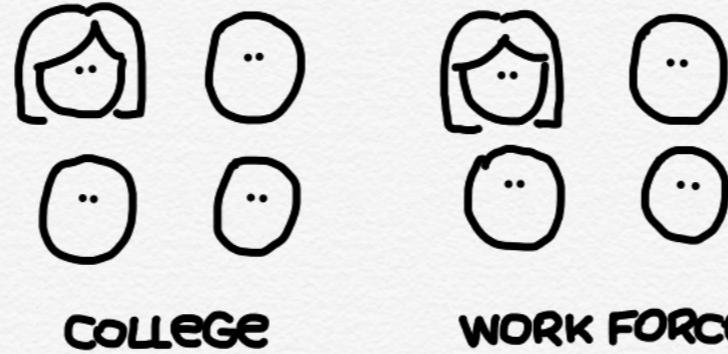
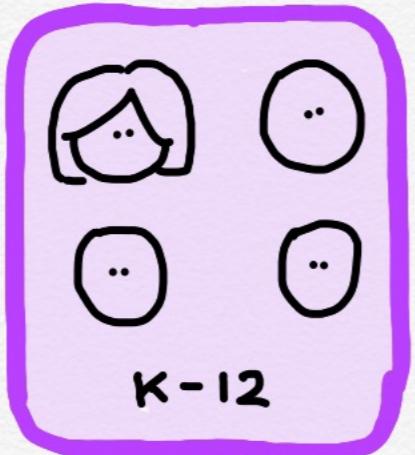
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ALICE STEINGLASS  
PRESIDENT, CODE.ORG  
@AliceSteinglass

THE CURRENT STATE OF  
COMPUTER SCIENCE IN UTAH

C O  
D E



HOUR  
— OF —  
CODE

FANTASTIC OPPORTUNITY  
FOR EVERYONE TO GET  
TO EXPERIENCE CODING

1

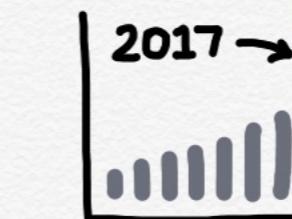
CURRICULUM &  
WORKSHOPS

2

PLATFORM TO  
MAKE LEARNING  
ACCESSIBLE

3

CHANGE PUBLIC  
POLICY



FEMALE AND  
MINORITY  
INVOLVEMENT  
IN C.S.

20  
MILLION  
USERS ON CODE.ORG

Every child deserves the opportunity to learn to code



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RADICAL CANDOR

theBoardlist

CROWD-SOURCED LIST OF  
QUALIFIED WOMEN FOR  
BOARD MEMBER POSITIONS



WORK IS NOT A  
**BINARY**  
CHOICE

KIM SCOTT  
AUTHOR, RADICAL  
CANDOR  
@kimballscott

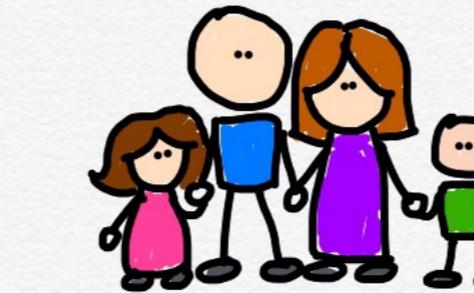
SUKHINDER SINGH  
FOUNDER, THEBOARDLIST  
@sukhindersingh

CREATING A DIVERSE  
CULTURE AND COMPANY



WHY DON'T YOU AND  
I CHANGE SEATS?

THERE ARE NO  
INNOCENT BYSTANDERS



WORK &  
FAMILY

YOU WILL DO YOUR BEST WORK BACKED BY  
A LOVING FAMILY AND BE HAPPIEST AT  
HOME DOING THE WORK YOU'RE MEANT TO



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**SUSAN ST. LEDGER**  
PRESIDENT, SPLUNK  
@sstledger

SALESFORCE, SPLUNK  
AND THE NSA

N S A



MISTAKES MEANT  
THAT PEOPLE DIED  
LEARNED HOW TO  
HANDLE STRESS



IMPROVING GENDER  
AND DIVERSITY  
BALANCE IS CRUCIAL  
& GOOD FOR BUSINESS

SUGARCOATING  
IS A WASTE OF TIME



**GREAT**

YOU OFTEN HAVE TO SEE IT IN ORDER  
TO KNOW HOW TO ACHIEVE IT

**Talent Management**

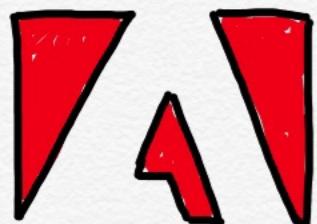
FIND THE RIGHT PEOPLE TO HAVE A HOPE OF SUCCESS



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SHANTANU NARAYEN  
CEO ADOBE

A CONVERSATION WITH  
ADOBE CHAIRMAN & CEO



Adobe

steAm

↑  
SAVE THE WORLD FROM  
BECOMING BORING

If your strategy is to  
preserve the status quo  
you are doomed.

SCALE  
A GREAT CHALLENGE IS TO REPLICATE SUCCESS & IDEAS

① HELP EVERYONE  
CREATE

② HELP BUSINESSES  
TRANSFORM  
THEMSELVES

A  
**CRISIS**  
IS A  
TERRIBLE THING  
TO WASTE

every business  
STARTS AS A \$0  
MILLION COMPANY



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GARY HERBERT

UTAH GOVERNOR  
@GovHerbert

IT PATHWAYS ANNOUNCEMENT &  
THE IMPACT OF TECH IN UTAH

If you're not the steamroller, you are part of the road.

3.1%  
UNEMPLOYMENT  
IN UTAH

**IT PATHWAYS**  
PILOT ANNOUNCED TODAY  
STARTING THIS FALL

IN ORDER TO SUCCEED, WE MUST PARTNER BUSINESS AND GOVERNMENT

amazing things have already  
happened in our state



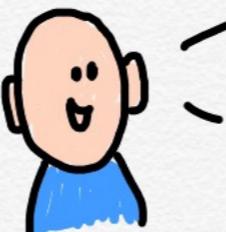
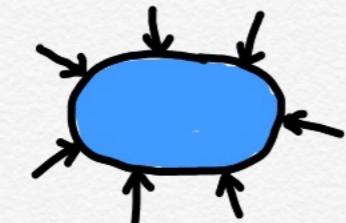
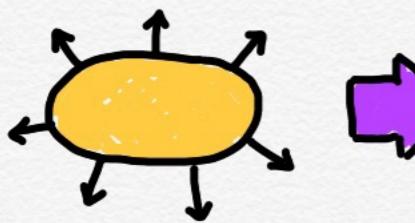
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## JULIE LARSON-GREEN

FORMER CXO, MICROSOFT  
CXO, QUALTRICS  
@Julie\_LGreen

CONNECTING CULTURE AND  
PRODUCT: CREATING TOOLS  
USED BY BILLIONS



THE KEY TO  
SUCCESS WAS  
TO GIVE VOICE  
TO THOSE WHO  
ARE UNHEARD

FOCUS OF UX WAS GETTING THE  
COMPANY TO THINK OUTSIDE-IN

TRANSPARENCY

CURIOSITY

COMMUNICATION

INVESTMENT

VALUE

KEYS TO  
CULTURE

# Reas'NG

PEOPLE DON'T WANT TO  
LEARN A PROGRAM —  
THEY WANT TO GET  
A JOB DONE

IMPROVING  
**STRENGTHS**  
IS WAY MORE EFFECTIVE THAN CORRECTING  
**WEAKNESSES**

HACKER

HUSTLER

DESIGNER

STORYTELLER



BUILD A ROCK STAR TEAM, NOT AN INDIVIDUAL

# HAPPY

Teams

BUILD BETTER  
PRODUCTS



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1925-2000 BRITISH CYCLING  
WON 8 SINGLE GOLD MEDAL

23 GOLDS 2000-  
2016

BRAILSFORD JOINS IN 2000

FOCUSED ON CREATING THE  
ENVIRONMENT FOR  
OPTIMUM BEHAVIOR

BUILD FOR  
**Failure**  
IT WILL HAPPEN



BUILD  
THE  
RIGHT  
Team

When you speak to another person in a language he understands, you speak to his head. When you speak in his language, you speak to his heart.

## RICHARD BANFIELD

CEO, FRESH TILLED SOIL  
@RMBanfield

REAL MISSION



MORE PEOPLE  
ON BICYCLES

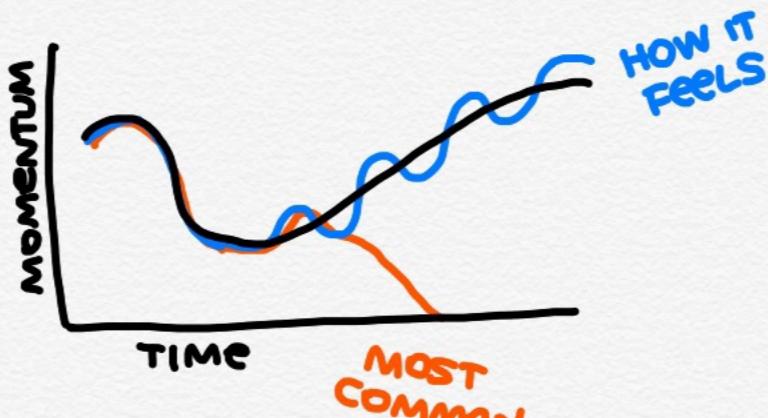
PRODUCT LEADERSHIP: LAUNCHING  
AWESOME PRODUCTS BY  
BUILDING SUCCESSFUL TEAMS



PLURALSIGHT

WE CREATE PROCESS

## TRUST



ORGANIZE BEHAVIOR  
TO achieve a destination

STRATEGY

## PRIORITIZATION

IF THIS IS THE PROBLEM, LOOK  
EARLIER IN THE PROCESS

## VISION

CREATE ONE  
TO INSPIRE  
THOSE WHO  
REALLY CARE



VISION STRATEGY PRIORITIES MEASURE

## MARGINAL GAINS



Make DECISIONS  
ABOUT THE SMALL  
BEHAVIORS THAT  
MAKE A REAL  
DIFFERENCE



## TECH SUMMIT 2018

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QUALTRICS STARTED THIS  
MOVEMENT TO  
ENCOURAGE OTHERS TO HELP  
FUND CANCER RESEARCH  
\$5/PERSON • \$50M IN 5YRS

STEVE STARKS  
PRES, LARRY H. MILLER  
SPORTS & ENTERTAINMENT  
@StevenStarks



MIKE MAUGHAN  
CO-FOUNDER, 5 FOR  
THE FIGHT  
@MikeMaughan

REVOLUTIONIZING  
SPORTS MARKETING

THE NBA ALLOWED A PATCH ON THE JERSEY TO BE SPONSORED — THE JAZZ CONTACTED QUALTRICS WHO SUGGESTED PROMOTING THIS CAUSE INSTEAD OF THE COMPANY

Focusing on the fan experience allows for real change that can make a meaningful difference to people

## IMPACT

TOO OFTEN WE SAY  
WE ARE GOING TO  
DO GOOD AFTER WE  
WORK — DON'T WAIT

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- DON'T TRY  
TO CONNECT  
THE DOTS  
LET LIFE  
HAPPEN

PEOPLE WANT A  
**CAUSE**  
TO SUPPORT AND  
FEEL GOOD ABOUT