

Happy to discuss.

John

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**Subject:** Pursuant to My Email on Friday

I want to share with you the product of the BCG team who drafted the attached briefing and Decision Memo drafted for the Secretary's review tomorrow. I want to thank all those who contributed over this holiday weekend to offer their ideas and concepts that is represented in these products. This represents just a first step of many steps that first outlines a concept that will then be operationalized into a historic effort for not only the Department and agencies who will contribute to it, but to our Nation. Again, thank you for your contributions and commitment. Best Bob

<< File: Vaccine strategy-200411-v 13.pptx >> << File: Secretary Determination Memorandum-Project Warp Speed-041120 1825 draft.doc >>