

**From:** (b) (6)  
**Sent:** Fri, 13 Mar 2020 07:22:03 -0400  
**To:** Morris Flaum  
**Subject:** Re: Thank you

Thanks, Morris. I appreciate your note

On Mar 13, 2020, at 12:37 AM, Morris Flaum (b) (6) wrote:

Dear Tony,

I had the good fortune of working with you and Harvey Gralnick when I was a Clinical Associate at the NIH from 1977-1979.

I am writing to express my deep appreciation for speaking truth to power and being one of the few honest voices in the government at this time of crisis.

Your confidence and approach to articulating the issue and ramifications have provided critical information to the American population.

Although COVID-19 is a unique event, we would have been much better prepared had you been leading the efforts in dealing with this outbreak.

The US owes you a great deal of gratitude.

Morris Flaum

**Morris A Flaum, MD, MBA**  
**Flaum Consultants, LLC**  
**Consultant to the Healthcare Industry**