From: Fauci, Anthony (NIH/NIAID) [E]
Sent: Fri. 14 Feb 2020 03:00:23 +0000

To: Mansoura, Monique K.

Cc: Conrad, Patricia (NIH/NIAID) [E];Andrew W Lo;Cassetti, Cristina (NIH/NIAID) [E]

Subject: RE: A proposed solution to finance COVID-19 vaccines - Introducing MIT's

Professor Andrew Lo

Thanks, Monique. Please have Andrew send the proposal to Cristina Cassetti (copied here) and she can then brief me on it.

Best, Tony

From: Mansoura, Monique K. (b) (6) >

Sent: Thursday, February 13, 2020 10:36 AM

To: Fauci, Anthony (NIH/NIAID) [E] (b) (6)

Cc: Conrad, Patricia (NIH/NIAID) [E] (b) (6); Andrew W Lo < (b) (6) >

Subject: A proposed solution to finance COVID-19 vaccines - Introducing MIT's Professor Andrew Lo

Dr. Fauci,

The nation again is fortunate to have your leadership for this latest public health emergency. Thank you for all you are doing. I know you are extraordinarily busy, so I'll be brief.

I want to introduce you to MIT Sloan Professor Andrew Lo, a world leader in healthcare finance who has focused much of his work recently on accelerating biomedical innovation via novel financing structures. I have worked with him to explore financial engineering approaches to establish more durable public-private partnerships for medical countermeasures. The persistent challenges you articulated at the Aspen Institute event this week resonate loudly with Andrew and me.

He has proposal for COVID-19 that he would like to present to you. I defer to him to provide further information.

Respectfully, Monique

MONIQUE K. MANSOURA, Ph.D., M.B.A.

Executive Director, Global Health Security and Biotechnology

The MITRE Corporation

202 Burlington Road | Bedford, MA | 01730-1420

Office: (b) (6)

Mobile: (b) (6)

Email: (b) (6)

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