From:
 Fauci, Anthony (NIH/NIAID) [E]

 Sent:
 Mon, 13 Apr 2020 01:14:17 +0000

 To:
 Mascola, John (NIH/VRC) [E]

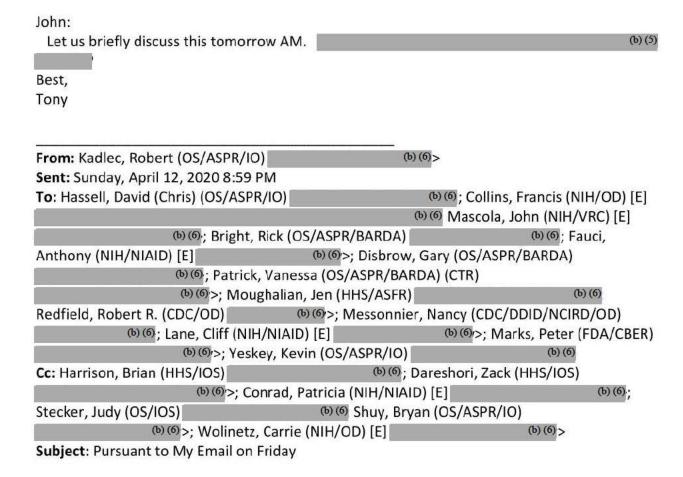
Cc: Erbelding, Emily (NIH/NIAID) [E]; 'Dieffenbach, Carl (NIH/NIAID) [E]'; Marston,

Hilary (NIH/NIAID) [E];Conrad, Patricia (NIH/NIAID) [E]

Subject: FW: Pursuant to My Email on Friday

Attachments: Vaccine strategy-200411-v 13.pptx, Secretary Determination Memorandum-

Project Warp Speed-041120 1825 draft.doc



I want to share with you the product of the BCG team who drafted the attached briefing and Decision Memo drafted for the Secretary's review tomorrow. I want to thank all those who contributed over this holiday weekend to offer their ideas and concepts that is represented in these products. This represents just a first step of many steps that first outlines a concept that will then be operationalized into a historic effort for not only the Department and agencies who will contribute to it, but to our Nation. Again, thank you for your contributions and commitment. Best Bob