From:
 Fauci, Anthony (NIH/NIAID) [E]

 Sent:
 Sun, 1 Mar 2020 03:55:20 +0000

 To:
 Collins, Francis (NIH/OD) [E]

Cc: Tabak, Lawrence (NIH/OD) [E];Conrad, Patricia (NIH/NIAID) [E]

Subject: RE: HHS COVID-19 Response - alignment of OPDIV/STAFDIV Efforts

I would recommend Dr. Hilary Marston from my immediate office. Larry should go to the hearing with us

From: Collins, Francis (NIH/OD) [E] (b) (6)

Sent: Saturday, February 29, 2020 10:48 PM

To: Fauci, Anthony (NIH/NIAID) [E] (b) (6)
Cc: Tabak, Lawrence (NIH/OD) [E] (b) (6)

Subject: FW: HHS COVID-19 Response - alignment of OPDIV/STAFDIV Efforts

## Hi Tony,

Quick question – who would you suggest is the appropriate NIH representative for this ASPR-led trans-HHS effort to coordinate COVID-19 response? You and I will be testifying in front of the House Approps Subcommittee on Wednesday morning. Would it be best for Larry to represent NIH for the ASPR gathering (though he would normally attend the House hearing), or is there someone from NIAID that would be most appropriate?

Thanks, Francis

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From: Kadlec, Robert (OS/ASPR/IO)
                                                            (b) (6)
Sent: Friday, February 28, 2020 10:23 AM
To: Trueman, Laura (HHS/IEA)
                                                       (b) (6) >: Rowell, Scott (OS/ASA)
                                                                            (b) (6) >; Moughalian,
                    (b) (6) >; Bird, Catherine (OS/OGC)
                                                                                            (b) (6) >:
                                        (b) (6)>; Arbes, Sarah (HHS/ASL) <
Jen (HHS/ASFR)
                                                 (b) (6) >; Destro, Brenda (HHS/ASPE)
Murphy, Ryan (OS/ASPA)
                      (b) (6) >; Giroir, Brett (HHS/OASH)
                                                                           (b) (6) >; Severino, Roger
                                   (b) (6) >; Grigsby, Garrett (HHS/OS/OGA)
(HHS/OCR)
                       (b) (6) >; Kerr, Lawrence (HHS/OS/OGA)
                                                                                      (b) (6);
Charrow, Robert (HHS/OGC) <
                                                       (b) (6); Grimm, Christi A (OIG/IO)
                         (b) (6) >; Griswold, Nancy (HHS/OMHA HQ)
                                                                                              (b) (6)
                                                                                          (b) (6)
Op Divs
                                  (b) (6) >; Johnson, Lynn (ACF)
Robertson, Lance (ACL)
                                                     (b) (6) >; Khanna, Gopal (AHRQ/IOD)
                                                                              (b) (6) Verma, Seema
                           (b) (6) >; Redfield, Robert R. (CDC/OD)
                                        (b) (6) Saxon, Bobby (CMS/CCIIO)
(CMS/OA)
                                              (b) (6) Hinton, Denise (FDA/OC)
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