

from your mailbox or any other storage devices. National Institute of Allergy and Infectious Diseases (NIAID) shall not accept liability for any statement made that are sender's own and not expressly made on behalf of the NIAID by one of its representatives.

From: Conrad, Patricia (NIH/NIAID) [E] <(b) (6)>
Sent: Wednesday, March 25, 2020 6:31 PM
To: Conrad, Patricia (NIH/NIAID) [E] <(b) (6)>
Subject: FW: FOR TASK FORCE Consideration -- Some sound thinking on COVID-19
Importance: High

From: Pierce, William <wpierce@apcworldwide.com>
Sent: Wednesday, March 25, 2020 4:24 PM
To: Conrad, Patricia (NIH/NIAID) [E] <(b) (6)>
Subject: FOR TASK FORCE Consideration -- Some sound thinking on COVID-19
Importance: High

Patty:

I know Tony is the expert, but I thought this memo would be of interest and perhaps of help to him in his battles.

The attached memo is from Dr. Paul Offit (U of Penn) and a colleague of his David Rubin. Tony may know him, I would not be surprised.

But for you, Paul is one of the country's top vaccinologists and virologists. Paul developed a vaccine for a deadly disease. I know him well and he's the real deal. Next to Tony he is my go to science source.

Paul in particular is a highly credible, well known national expert.

They wrote this memo on the 19th of March and it has many suggestions that are incredibly smart and I thought Tony would want to see this immediately. Paul and David are obviously available to talk asap.

Let me know.

Bill

William Pierce
Senior Director

APCO Worldwide
1299 Pennsylvania Ave, N.W.
Suite 300
Washington, DC 20004

(t) +1 202 659 7931 (m) (b) (6)