# **ATM Cost Analysis**

#### Ben Mazzotta

### 25 September 2014

This paper outlines the variance in ATM costs worldwide. Absent primary data on the cost to maintain ATM fleets in a number of countries, we estimate from secondary sources. The key data sources present in this report are:

- Number of ATMs in each country.
- Maintenance cost of an ATM.
- Cost of funds in the ATM.
- Capital expense for the ATM itself.

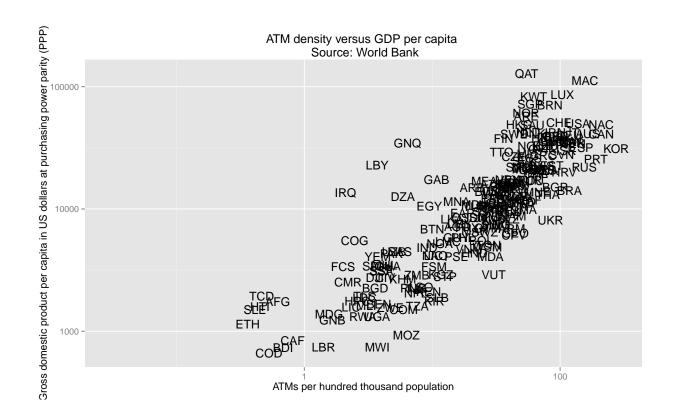
The following sections treat each cost in turn; followed by an explicit model for how the costs were calculated.

#### ATM count

The World Bank estimates ATMs per capita, population and GDP per capita.

```
## Loading required package: ggplot2
## Loading required package: data.table
## Loading required package: xtable
## Loading required package: stargazer
## Please cite as:
##
   Hlavac, Marek (2014). stargazer: LaTeX code and ASCII text for well-formatted regression and summar
    R package version 5.1. http://CRAN.R-project.org/package=stargazer
                            "ATMcost"
##
    [1] "atmcap"
                                                "ATMcostvars"
    [4] "ATMusa"
                            "eurointerest"
                                                "eurozone"
##
   [7] "gdpcap"
                            "interest"
                                                "intrate"
                                                "pppconv"
## [10]
        "metadata"
                            "pop"
       "ppplevel"
                                                "tab_rankunitcost"
   [13]
                            "tab.rankunitcost"
                            "tab2"
   [16] "tab1"
                                                "USdepositrate"
  [19] "USdiscountrate"
                            "USlendingrate"
                                                "USmoneyrate"
        Country.Code Country.Name ATMper100k population
##
                                                               ATMs
##
     1:
                  ABW
                             Aruba
                                      115.8796
                                                   102048
                                                             118.25
##
     2:
                  AFG
                       Afghanistan
                                        0.6198
                                                 29117538
                                                             180.48
##
     3:
                  AGO
                                       15.7307
                            Angola
                                                 20189681
                                                           3175.98
##
     4:
                  ALB
                           Albania
                                       32.5179
                                                  2829123
                                                             919.97
##
     5:
                  AND
                           Andorra
                                           NaN
                                                    78402
                                                                NaN
##
## 254:
                 WSM
                             Samoa
                                       26.9822
                                                   187485
                                                              50.59
## 255:
                  YEM Yemen, Rep.
                                       3.7464
                                                 23311326
                                                             873.34
                  ZAF South Africa
## 256:
                                       58.6913
                                                 51591046 30279.46
## 257:
                  ZMB
                            Zambia
                                       7.5777
                                                 13657910 1034.96
                          Zimbabwe
## 258:
                  ZWE
                                       4.7241
                                                             634.90
                                                 13439720
```

```
##
     Country.Code
                            Country.Name
                                            ATMper100k
                                                              population
##
    ABW
                                                 : 0.03
                                                                    :9.84e+03
               1
                   Afghanistan
                                     1
                                          Min.
                                                            Min.
                                                            1st Qu.:1.33e+06
##
    AFG
               1
                   Albania
                                          1st Qu.: 9.37
    AGO
                                          Median : 30.85
                                                            Median :8.41e+06
##
            :
               1
                   Algeria
                                     1
##
    ALB
               1
                   American Samoa:
                                          Mean
                                                 : 42.84
                                                            Mean
                                                                    :1.95e+08
##
    AND
               1
                   Andean Region :
                                          3rd Qu.: 58.34
                                                            3rd Qu.:3.81e+07
                                     1
            :
    ANR
                   Andorra
                                                 :274.54
                                                            Max.
                                                                    :6.96e+09
               1
                                     1
                                          Max.
                                                            NA's
    (Other):252
                   (Other)
                                          NA's
                                                 :49
                                                                    :11
##
                                  :252
##
         ATMs
##
                   2
    Min.
           :
    1st Qu.:
                 414
    Median :
                2112
##
             75461
##
    Mean
##
    3rd Qu.: 17034
##
    Max.
            :2199554
##
    NA's
            :49
##
      Country.Code Country.Name ATMper100k population
                                                             ATMs
## 1:
                USA United States
                                         137.7 311536582 428830
##
         NAME
                   NROW MB
##
    [1,] atmcap
                    258 1
##
    [2,] ATMcost
                    258 1
    [3,] ATMusa
                      1 1
##
    [4,] gdpcap
                    258 1
    [5,] interest
                    181 1
##
    [6,] intrate
                    483 1
                    258 1
##
    [7,] pop
                    258 1
##
    [8,] pppconv
    [9,] ppplevel
##
                    258 1
##
         COLS
##
    [1,] Country.Name, Country.Code, Indicator.Name, Indicator.Code, X2004, X2005, X2006, X2007,
    [2,] Country.Code,Country.Name,ATMper100k,population,ATMs
##
##
    [3,] Country.Name,cost_permo,cost_maint,cost_funds,cost_capex
##
    [4,] Country. Name, Country. Code, Indicator. Name, Indicator. Code, X2009, X2010, X2011, X2012,
    [5,] Country, deposit, discount, lending, moneymarket, ratiodiscount, ratiolending, ratiomon
##
    [6,] Country, Concept, Unit, Data. Source, Status, Scale, X2008, X2009, X2010, X2011, X2012, X201
##
    [7,] Country.Name, Country.Code, Indicator.Name, Indicator.Code, X2009, X2010, X2011, X2012,
##
    [8,] Country.Name, Country.Code, Indicator.Name, Indicator.Code, X2009, X2010, X2011, X2012,
##
    [9,] Country.Name, Country.Code, Indicator.Name, Indicator.Code, X2009, X2010, X2011, X2012,
##
         KEY
##
    [1,] Country.Code
    [2,] Country.Code
##
    [3,]
    [4,] Country.Code
##
##
   [5,] Country
    [6,] Country
##
    [7,] Country.Code
##
   [8,]
   [9,]
##
## Total: 9MB
```



#### Maintenance cost

Cost of maintenance is assumed proportional to the PPP price level ratio.

```
## Data live in data.table ppplevel
## Create a new variable named c_maint
## Merge on "Country.Code"
setkey(ATMcost, "Country.Code"); setkey(ppplevel, "Country.Code")

# ATMcostvars <- names(ATMcost)
# rm(ATMcostvars)
tables()</pre>
```

```
##
         NAME
                  NROW MB
##
   [1,] atmcap
                   258 1
   [2,] ATMcost
                    258 1
##
   [3,] ATMusa
                     1 1
##
   [4,] gdpcap
                    258 1
##
   [5,] interest
                   181 1
##
   [6,] intrate
                    483 1
##
    [7,] pop
                    258 1
##
    [8,] pppconv
                    258 1
##
    [9,] ppplevel
                   258 1
##
         COLS
##
   [1,] Country.Name, Country.Code, Indicator.Name, Indicator.Code, X2004, X2005, X2006, X2007,
## [2,] Country.Code,Country.Name,ATMper100k,population,ATMs,GDPcap
## [3,] Country.Name,cost_permo,cost_maint,cost_funds,cost_capex
## [4,] Country.Name, Country.Code, Indicator.Name, Indicator.Code, X2009, X2010, X2011, X2012,
```

```
[5,] Country, deposit, discount, lending, moneymarket, ratiodiscount, ratiolending, ratiomon
##
    [6,] Country, Concept, Unit, Data. Source, Status, Scale, X2008, X2009, X2010, X2011, X2012, X201
    [7,] Country.Name, Country.Code, Indicator.Name, Indicator.Code, X2009, X2010, X2011, X2012,
    [8,] Country.Name, Country.Code, Indicator.Name, Indicator.Code, X2009, X2010, X2011, X2012,
##
    [9,] Country.Name, Country.Code, Indicator.Name, Indicator.Code, X2009, X2010, X2011, X2012,
##
         KEY
##
    [1,] Country.Code
##
    [2,] Country.Code
##
    [3,]
   [4,] Country.Code
##
   [5,] Country
##
   [6,] Country
   [7,] Country.Code
##
   [8,]
##
## [9,] Country.Code
## Total: 9MB
ATMcost <- ATMcost[ppplevel[,.SD, .SDcols=c("Country.Code", "estimate")],]
setnames(ATMcost, "estimate", "c_maint")
##
          Now c_maint gives the PPP level ratio of each country relative to the USA.
tables()
         NAME
                   NROW MB
##
##
    [1,] atmcap
                    258 1
    [2,] ATMcost
                    258 1
    [3,] ATMusa
                      1 1
##
##
                    258 1
    [4,] gdpcap
##
    [5,] interest
                    181 1
##
    [6,] intrate
                    483 1
##
    [7,] pop
                    258 1
##
    [8,] pppconv
                    258 1
##
    [9,] ppplevel
                    258 1
         COLS
##
    [1,] Country. Name, Country. Code, Indicator. Name, Indicator. Code, X2004, X2005, X2006, X2007,
    [2,] Country.Code,Country.Name,ATMper100k,population,ATMs,GDPcap,c_maint
##
    [3,] Country.Name,cost_permo,cost_maint,cost_funds,cost_capex
##
    [4,] Country.Name, Country.Code, Indicator.Name, Indicator.Code, X2009, X2010, X2011, X2012,
    [5,] Country, deposit, discount, lending, moneymarket, ratiodiscount, ratiolending, ratiomon
##
##
    [6,] Country, Concept, Unit, Data. Source, Status, Scale, X2008, X2009, X2010, X2011, X2012, X201
    [7,] Country.Name, Country.Code, Indicator.Name, Indicator.Code, X2009, X2010, X2011, X2012,
    [8,] Country.Name, Country.Code, Indicator.Name, Indicator.Code, X2009, X2010, X2011, X2012,
##
##
    [9,] Country.Name, Country.Code, Indicator.Name, Indicator.Code, X2009, X2010, X2011, X2012,
##
         KEY
##
    [1,] Country.Code
##
    [2,] Country.Code
##
    [3,]
##
   [4,] Country.Code
   [5,] Country
##
##
    [6,] Country
   [7,] Country.Code
##
   [8,]
   [9,] Country.Code
##
```

## Total: 9MB

```
# ## Check USA is the numeraire
# ATMcost["United States",]
summary(ATMcost)
```

```
##
     Country.Code
                            Country.Name
                                            ATMper100k
                                                              population
##
    ABW
           :
                   Afghanistan
                                                  : 0.03
                                                                            9843
               1
                                     1
                                          Min.
                                                            Min.
##
    AFG
            :
               1
                   Albania
                                          1st Qu.:
                                                   9.37
                                                            1st Qu.:
                                                                        1330534
                                     1
                                                            Median :
##
    AGO
              1
                   Algeria
                                     1
                                          Median : 30.85
                                                                        8413002
           :
##
    ALB
                   American Samoa:
                                          Mean
                                                 : 42.84
                                                                    : 195243017
                                     1
                                                            Mean
##
    AND
               1
                   Andean Region :
                                          3rd Qu.: 58.34
                                                            3rd Qu.: 38083502
                                     1
    ANR
                   Andorra
                                                 :274.54
                                                                    :6963908391
##
           :
              1
                                     1
                                          Max.
                                                            Max.
    (Other):252
                   (Other)
                                          NA's
                                                 :49
                                                            NA's
##
                                  :252
                                                                    :11
##
         ATMs
                            GDPcap
                                             c_maint
                   2
                                   662
                                                  :0.27
##
    Min.
           :
                       Min.
                              :
                                          Min.
##
    1st Qu.:
                 414
                       1st Qu.:
                                  3440
                                          1st Qu.:0.43
                       Median : 10669
                                          Median:0.53
##
    Median:
                2112
    Mean
              75461
                       Mean
                              : 16924
                                          Mean
                                                 :0.62
           :
               17034
                       3rd Qu.: 22274
                                          3rd Qu.:0.70
##
    3rd Qu.:
##
    Max.
            :2199554
                       Max.
                               :127698
                                          Max.
                                                  :1.59
    NA's
                       NA's
                               :35
                                          NA's
##
            :49
                                                  :68
```

### Cost of funds

The cost of funds is calculated on a per-machine basis. The per-machine cost is a simple ratio of the cost of funds in the United States to the cost of funds in country i.

```
NROW MB
##
         NAME
##
                    258 1
    [1,] atmcap
##
    [2,] ATMcost
                    258 1
##
    [3,] ATMusa
                      1 1
##
    [4,] gdpcap
                    258 1
    [5,] interest
##
                    181 1
##
    [6,] intrate
                    483 1
                    258 1
##
    [7,] pop
    [8,] pppconv
                    258 1
##
    [9,] ppplevel
                    258 1
##
##
    [1,] Country.Name, Country.Code, Indicator.Name, Indicator.Code, X2004, X2005, X2006, X2007,
##
    [2,] Country.Code,Country.Name,ATMper100k,population,ATMs,GDPcap,c maint
##
    [3,] Country.Name,cost permo,cost maint,cost funds,cost capex
##
    [4,] Country.Name, Country.Code, Indicator.Name, Indicator.Code, X2009, X2010, X2011, X2012,
##
##
    [5,] Country, deposit, discount, lending, moneymarket, ratiodiscount, ratiolending, ratiomon
    [6,] Country, Concept, Unit, Data. Source, Status, Scale, X2008, X2009, X2010, X2011, X2012, X201
    [7,] Country.Name, Country.Code, Indicator.Name, Indicator.Code, X2009, X2010, X2011, X2012,
##
##
    [8,] Country.Name, Country.Code, Indicator.Name, Indicator.Code, X2009, X2010, X2011, X2012,
##
    [9,] Country.Name, Country.Code, Indicator.Name, Indicator.Code, X2009, X2010, X2011, X2012,
         KEY
##
##
    [1,] Country.Code
   [2,] Country.Code
##
##
  [3,]
```

```
[4,] Country.Code
##
   [5,] Country
   [6,] Country
##
   [7,] Country.Code
##
   [8,]
##
  [9,] Country.Code
## Total: 9MB
## [1] "Country.Name"
                        "deposit"
                                                           "lending"
                                         "discount"
## [5] "moneymarket"
                        "ratiodiscount" "ratiolending"
                                                          "ratiomoney"
## [9] "estimate"
## Loading required package: countrycode
##
                                               Country.Name deposit discount
##
                         Afghanistan, Islamic Republic of
     1:
                                                                  NA
                                                                           NA
##
     2:
                                                    Albania
                                                             5.1503
                                                                           NA
##
     3:
                                                    Algeria 1.7500
                                                                         4.00
##
     4:
                                                     Angola 4.3526
                                                                        20.56
##
     5:
                                                   Anguilla 3.8407
                                                                         6.50
##
    ---
## 177:
                                                    Vietnam 10.5457
                                                                           NA
## 178: West African Economic and Monetary Union (WAEMU)
                                                            3.5000
                                                                           NA
## 179:
                                        West Bank and Gaza 0.4933
                                                                           NA
## 180:
                                        Yemen, Republic of 18.2500
                                                                           NA
## 181:
                                                     Zambia 6.8381
                                                                        10.74
##
        lending moneymarket ratiodiscount ratiolending ratiomoney estimate
##
                       0.200
         15.075
                                         NA
                                                    4.638
                                                                1.718
                                                                        15.848
     1:
         11.046
                                                    3.399
##
     2:
                          NA
                                         NA
                                                                   NA
                                                                        11.613
          8.000
##
     3:
                       1.394
                                      5.333
                                                    2.462
                                                               11.976
                                                                         5.333
##
     4:
         17.074
                       7.635
                                     27.407
                                                    5.254
                                                               65.597
                                                                        27.407
##
     5:
          9.250
                       5.718
                                      8.667
                                                    2.846
                                                               49.130
                                                                         8.667
##
## 177:
         13.600
                          NA
                                         NA
                                                    4.185
                                                                   NA
                                                                        14.298
## 178:
             NA
                          NA
                                         NA
                                                       NA
                                                                   NA
                                                                            NA
## 179:
          6.877
                          NA
                                         NA
                                                    2.116
                                                                   NA
                                                                         7.230
## 180:
         23.861
                          NA
                                         NA
                                                    7.342
                                                                   NA
                                                                        25.085
## 181:
         13.502
                                     14.315
                                                    4.155
                                                                        14.315
##
        Country.Code
##
                  AFG
     1:
##
     2:
                  ALB
     3:
                  DZA
##
     4:
                  AGO
##
     5:
                  AIA
   ___
##
## 177:
                  VNM
## 178:
                  ZAF
## 179:
                  WBG
## 180:
                  YEM
## 181:
                  ZMB
##
                                               Country.Name deposit discount
##
                         Afghanistan, Islamic Republic of
                                                                           NA
     1:
```

```
2:
                                                   Albania 5.1503
##
##
     3:
                                                   Algeria 1.7500
                                                                        4.00
##
     4:
                                                    Angola 4.3526
                                                                       20.56
##
     5:
                                                  Anguilla 3.8407
                                                                        6.50
##
## 177:
                                                   Vietnam 10.5457
                                                                          NA
## 178: West African Economic and Monetary Union (WAEMU) 3.5000
## 179:
                                        West Bank and Gaza 0.4933
                                                                          NA
## 180:
                                        Yemen, Republic of 18.2500
                                                                          NA
## 181:
                                                    Zambia 6.8381
                                                                       10.74
##
        lending moneymarket ratiodiscount ratiolending ratiomoney estimate
##
                       0.200
     1: 15.075
                                         NA
                                                   4.638
                                                               1.718
                                                                       15.848
##
        11.046
                          NA
                                         NA
                                                   3.399
                                                                       11.613
     2:
                                                                  NA
          8.000
##
     3:
                       1.394
                                     5.333
                                                   2.462
                                                              11.976
                                                                        5.333
##
     4: 17.074
                       7.635
                                    27.407
                                                   5.254
                                                              65.597
                                                                       27.407
##
     5:
          9.250
                       5.718
                                     8.667
                                                   2.846
                                                              49.130
                                                                        8.667
##
         13.600
                                                   4.185
                                                                       14.298
## 177:
                          NA
                                         NA
                                                                  NA
## 178:
             NA
                          NA
                                         NA
                                                      NA
                                                                  NA
                                                                           NA
          6.877
## 179:
                          NA
                                                                  NA
                                                                        7.230
                                         NA
                                                   2.116
## 180: 23.861
                          NA
                                         NA
                                                   7.342
                                                                  NA
                                                                       25.085
## 181: 13.502
                          NA
                                     14.315
                                                   4.155
                                                                       14.315
##
        Country.Code
##
     1:
                  AFG
##
     2:
                 ALB
##
     3:
                 DZA
##
     4:
                  AGO
##
     5:
                 AIA
##
## 177:
                  VNM
## 178:
                  ZAF
## 179:
                 WBG
## 180:
                 YEM
## 181:
                  ZMB
## [1] 180 10
## [1] "Country.Code" "Country.Name" "ATMper100k"
                                                       "population"
## [5] "ATMs"
                       "GDPcap"
                                                       "estimate"
                                       "c maint"
##
    [1] "Country.Name"
                         "deposit"
                                          "discount"
                                                           "lending"
    [5] "moneymarket"
                         "ratiodiscount" "ratiolending" "ratiomoney"
##
    [9] "estimate"
                         "Country.Code"
##
                  NROW MB
         NAME
##
    [1,] atmcap
                    258 1
##
   [2,] ATMcost
                    180 1
##
  [3,] ATMusa
                      1 1
                    258 1
  [4,] gdpcap
   [5,] interest
##
                   180 1
##
   [6,] intrate
                    483 1
##
   [7,] pop
                    258 1
   [8,] pppconv
                    258 1
```

```
##
    [9,] ppplevel 258 1
##
         COLS
##
    [1,] Country.Name, Country.Code, Indicator.Name, Indicator.Code, X2004, X2005, X2006, X2007,
##
    [2,] Country.Code,Country.Name,ATMper100k,population,ATMs,GDPcap,c_maint,c_int
##
    [3,] Country.Name,cost_permo,cost_maint,cost_funds,cost_capex
##
    [4,] Country.Name, Country.Code, Indicator.Name, Indicator.Code, X2009, X2010, X2011, X2012,
    [5,] Country. Name, deposit, discount, lending, moneymarket, ratiodiscount, ratiolending, rat
##
    [6,] Country, Concept, Unit, Data. Source, Status, Scale, X2008, X2009, X2010, X2011, X2012, X201
    [7,] Country.Name, Country.Code, Indicator.Name, Indicator.Code, X2009, X2010, X2011, X2012,
##
    [8,] Country.Name,Country.Code,Indicator.Name,Indicator.Code,X2009,X2010,X2011,X2012,
    [9,] Country.Name,Country.Code,Indicator.Name,Indicator.Code,X2009,X2010,X2011,X2012,
##
         KEY
##
    [1,] Country.Code
##
    [2,]
##
    [3,]
##
    [4,] Country.Code
##
    [5,] Country.Code
##
    [6,] Country
##
    [7,] Country.Code
##
    [8,]
##
    [9,] Country.Code
## Total: 9MB
##
     Country.Code
                                 Country.Name
                                                 ATMper100k
##
    ABW
               1
                                           1
                                                       : 0.03
           :
                   Afghanistan
    AFG
##
               1
                   Albania
                                           1
                                               1st Qu.: 9.41
##
    AGO
               1
                   Algeria
                                               Median: 33.39
                                           1
##
    ALB
               1
                   Angola
                                           1
                                               Mean
                                                       : 43.08
    ARG
                                           1
                                               3rd Qu.: 56.76
##
            :
               1
                   Antigua and Barbuda:
##
    (Other):166
                   (Other)
                                        :166
                                               Max.
                                                       :274.54
##
    NA's
           : 9
                   NA's
                                        :
                                               NA's
                                                       :18
##
                                ATMs
                                                 GDPcap
                                                                  c_{maint}
      population
##
                  31060
                                                         733
                                                                       :0.266
    Min.
                          Min.
                                       11
                                             Min.
                                                               Min.
##
                2008713
                                       308
    1st Qu.:
                           1st Qu.:
                                             1st Qu.: 3733
                                                               1st Qu.:0.430
##
    Median :
                7241879
                          Median:
                                     1410
                                             Median : 10411
                                                               Median : 0.527
##
    Mean
               40942790
                          Mean
                                  : 19628
                                             Mean
                                                     : 16919
                                                               Mean
                                                                       :0.602
                                             3rd Qu.: 22011
##
    3rd Qu.:
               28271523
                          3rd Qu.:
                                     6600
                                                               3rd Qu.:0.685
##
    Max.
            :1344234000
                          Max.
                                  :428830
                                             Max.
                                                     :127698
                                                               Max.
                                                                       :1.518
    NA's
                                                               NA's
##
            :9
                          NA's
                                  :18
                                             NA's
                                                     :13
                                                                       :14
##
        c int
##
           : 0.40
    Min.
    1st Qu.: 5.00
##
   Median : 8.87
##
    Mean
           :10.64
##
    3rd Qu.:14.29
    Max.
            :60.45
##
    NA's
            :17
```

#### Capital expense

Most market research on national ATM fleets is proprietary. RBR London reports on sales, features, and cost. Those numbers are not useful for this benchmarking exercise unless we can reach an agreement with them to share our models and theirs.

We treat all fleets as equally expensive on a capital expenditure basis.

#### Modeled cost

Using the model below, we calculate per-machine maintenance costs worldwide. The basic inputs to the model are USA costs per machine for maintenance, funds, and capital expense. The output is a per-machine cost worldwide; from which we calculate the national cost worldwide.

```
ATMusa <- data.table("United States", 1290.05, 971.41, 81.27, 237.37)
names(ATMusa) <- c("Country.Name", "cost_permo", "cost_maint", "cost_funds", "cost_capex")</pre>
## Warning: The names(x) <- value syntax copies the whole table. This is due to
## <- in R itself. Please change to setnames(x,old,new) which does not copy
## and is faster. See help('setnames'). You can safely ignore this warning if
## it is inconvenient to change right now. Setting options(warn=2) turns this
## warning into an error, so you can then use traceback() to find and change
## your names<- calls.
attr(ATMusa, "table.label") <- "Cost of a single ATM in the United States in 2012, based on US GDP defl
str(ATMusa)
## Classes 'data.table' and 'data.frame':
                                             1 obs. of 5 variables:
   $ Country.Name: chr "United States"
##
   $ cost_permo : num 1290
## $ cost maint : num 971
## $ cost funds : num 81.3
## $ cost_capex : num 237
   - attr(*, ".internal.selfref")=<externalptr>
  - attr(*, "table.label")= chr "Cost of a single ATM in the United States in 2012, based on US GDP d
names(ATMcost)
## [1] "Country.Code" "Country.Name" "ATMper100k"
                                                     "population"
## [5] "ATMs"
                      "GDPcap"
                                     "c maint"
                                                     "c int"
      Calculate worldwide per-machine costs of ATM operations
ATMcost[,gamma_maint := c_maint * ATMusa$cost_maint]
##
                                                             ATMs GDPcap
        Country.Code Country.Name ATMper100k population
                                                               NA
##
     1:
                  NA
                               NA
                                          NA
                                                      NA
                                                                      NA
##
     2:
                 ABW
                            Aruba
                                    115.8796
                                                  102048
                                                           118.25 36016
                                      0.6198
                                               29117538
                                                           180.48
                                                                    1743
##
     3:
                 AFG Afghanistan
                                     15.7307
                                               20189681
                                                          3175.98
                                                                    7145
##
     4:
                 AGO
                           Angola
##
     5:
                  NA
                               NA
                                          NA
                                                      NA
                                                               NA
                                                                      NA
##
## 176:
                 WSM
                            Samoa
                                     26.9822
                                                 187485
                                                            50.59
                                                                    4866
## 177:
                 YEM Yemen, Rep.
                                     3.7464
                                               23311326
                                                           873.34
                                                                    4070
## 178:
                 ZAF South Africa
                                     58.6913
                                               51591046 30279.46 11837
## 179:
                 NA
                               NA
                                          NA
                                                      NA
                                                               NA
                                                                      NA
## 180:
                 ZMB
                           Zambia
                                      7.5777
                                               13657910 1034.96
                                                                    2881
```

```
##
        c_maint c_int gamma_maint
##
             NA 5.000
                                NA
     1:
        0.7040 1.333
##
                             683.9
##
        0.3420 15.848
                             332.2
     3:
##
     4:
        0.6854 27.407
                             665.8
##
     5:
             NA 8.667
                                NA
##
## 176: 0.6739 10.521
                             654.6
## 177:
        0.3313 25.085
                             321.9
## 178:
        0.5844 9.199
                             567.7
## 179:
            NA 13.667
                                NA
## 180: 0.4582 14.315
                             445.1
```

#### ATMcost[,gamma\_int := c\_int \* ATMusa\$cost\_funds]

```
ATMs GDPcap
##
        Country.Code Country.Name ATMper100k population
##
     1:
                  NA
                                NA
                                           NA
                                                       NA
                                                                NA
                                                                        NA
##
     2:
                 ABW
                             Aruba
                                     115.8796
                                                   102048
                                                            118.25
                                                                     36016
##
                                       0.6198
                                                            180.48
     3:
                 AFG
                      Afghanistan
                                                29117538
                                                                      1743
##
     4:
                 AGO
                            Angola
                                      15.7307
                                                 20189681
                                                           3175.98
                                                                      7145
##
     5:
                                                                       NA
                  NA
                                NA
                                           NA
                                                       NA
                                                                NA
##
                                      26.9822
                                                             50.59
                                                                      4866
## 176:
                 WSM
                             Samoa
                                                   187485
                                       3.7464
                                                            873.34
                                                                      4070
## 177:
                 YEM Yemen, Rep.
                                                 23311326
                                                 51591046 30279.46
                                                                     11837
## 178:
                 ZAF South Africa
                                      58.6913
## 179:
                  NA
                                NA
                                           NA
                                                       NA
                                                                NA
                                                                        NA
## 180:
                 ZMB
                                                 13657910 1034.96
                            Zambia
                                       7.5777
                                                                      2881
##
        c_maint c_int gamma_maint gamma_int
##
     1:
             NA 5.000
                                 NA
                                        406.3
##
     2:
        0.7040
                1.333
                              683.9
                                        108.4
##
     3:
        0.3420 15.848
                              332.2
                                       1288.0
##
     4:
        0.6854 27.407
                              665.8
                                       2227.4
##
     5:
             NA 8.667
                                 NA
                                        704.3
##
    ___
## 176:
        0.6739 10.521
                              654.6
                                        855.1
## 177:
        0.3313 25.085
                              321.9
                                       2038.7
## 178:
        0.5844 9.199
                              567.7
                                        747.6
## 179:
             NA 13.667
                                 NA
                                       1110.7
## 180: 0.4582 14.315
                              445.1
                                       1163.4
```

#### ATMcost[,gamma\_capex := ATMusa\$cost\_capex]

##		Country.Code	Country.Name	ATMper100k	population	ATMs	${\tt GDPcap}$
##	1:	NA	NA	NA	NA	NA	NA
##	2:	ABW	Aruba	115.8796	102048	118.25	36016
##	3:	AFG	Afghanistan	0.6198	29117538	180.48	1743
##	4:	AGO	Angola	15.7307	20189681	3175.98	7145
##	5:	NA	NA	NA	NA	NA	NA
##							
##	176:	WSM	Samoa	26.9822	187485	50.59	4866
##	177:	YEM	Yemen, Rep.	3.7464	23311326	873.34	4070
##	178:	ZAF	South Africa	58.6913	51591046	30279.46	11837
##	179:	NA	NA	NA	NA	NA	NA

```
## 180:
                ZMB
                          Zambia
                                     7.5777
                                              13657910 1034.96
                                                                  2881
       c_maint c_int gamma_maint gamma_int gamma_capex
##
            NA 5.000
                                      406.3
##
                               NA
                                                  237.4
##
    2: 0.7040 1.333
                            683.9
                                      108.4
                                                  237.4
    3: 0.3420 15.848
                            332.2
                                                  237.4
##
                                     1288.0
##
    4: 0.6854 27.407
                            665.8
                                     2227.4
                                                  237.4
##
    5:
            NA 8.667
                               NA
                                     704.3
                                                  237.4
   ---
##
## 176: 0.6739 10.521
                            654.6
                                     855.1
                                                  237.4
## 177: 0.3313 25.085
                            321.9
                                     2038.7
                                                  237.4
## 178: 0.5844 9.199
                            567.7
                                     747.6
                                                  237.4
## 179:
            NA 13.667
                               NA
                                     1110.7
                                                  237.4
## 180: 0.4582 14.315
                            445.1
                                     1163.4
                                                  237.4
     Calculate worldwide per-machine cost
```

ATMcost[,gamma\_sum := gamma\_maint + gamma\_int + gamma\_capex]

##		Country	.Code	Count	ry.Name	ATMper100k	population	ATMs	GDPcap
##	1:		NA		NA	NA	NA	NA	NA
##	2:		ABW		Aruba	115.8796	102048	118.25	36016
##	3:		AFG	Afgha	anistan	0.6198	29117538	180.48	1743
##	4:		AGO		Angola	15.7307	20189681	3175.98	7145
##	5:		NA		NA	NA	NA	NA	NA
##									
##	176:		WSM		Samoa	26.9822	187485	50.59	4866
##	177:		YEM	Yemer	ı, Rep.	3.7464	23311326	873.34	4070
##	178:		ZAF	${\tt South}$	Africa	58.6913	51591046	30279.46	11837
##	179:		NA		NA	NA	NA	NA	NA
##	180:		ZMB		Zambia	7.5777	13657910	1034.96	2881
##		$c_{\mathtt{maint}}$	c_ir	ıt gamr	na_maint	gamma_int	gamma_capes	gamma_sı	ım
##	1:	NA	5.00	00	NA	406.3	237.4	<u> </u>	JA
##	2:	0.7040	1.33	33	683.9	108.4	237.4	103	30
##	3:	0.3420	15.84	l8	332.2	1288.0	237.4	185	58
##	4:	0.6854	27.40	)7	665.8	2227.4	237.4	1 313	31
##	5:	NA	8.66	37	NA	704.3	237.4	1 N	JA
##									
##	176:	0.6739	10.52	21	654.6	855.1	237.4	174	17
##	177:	0.3313	25.08	35	321.9	2038.7	237.4	1 259	98
##	178:	0.5844	9.19	9	567.7	747.6	237.4	155	53
##	179:	NA	13.66	37	NA	1110.7	237.4	<u> </u>	JA
##	180:	0.4582	14.31	.5	445.1	1163.4	237.4	184	16

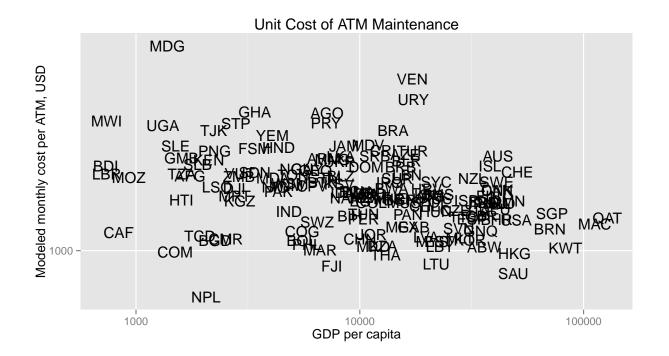
## summary(ATMcost)

```
Country.Code
                             Country.Name ATMper100k
##
##
   ABW
         : 1
                 Afghanistan
                                   : 1
                                         Min. : 0.03
##
   AFG
         : 1
                 Albania
                                   : 1
                                          1st Qu.: 9.41
                 Algeria
##
   AGO
                                   : 1
                                         Median: 33.39
##
   ALB
          : 1
                 Angola
                                         Mean : 43.08
                                   : 1
                                          3rd Qu.: 56.76
##
   ARG
          : 1
                 Antigua and Barbuda: 1
##
   (Other):166
                 (Other)
                                   :166
                                         Max.
                                                :274.54
##
  NA's : 9
                 NA's
                                   : 9
                                         NA's
                                                :18
                            ATMs
                                           {\tt GDPcap}
##
     population
                                                           c_maint
```

```
##
    Min.
                  31060
                          Min.
                                       11
                                             Min.
                                                         733
                                                               Min.
                                                                       :0.266
##
                2008713
                                       308
                                             1st Qu.:
                                                       3733
                                                               1st Qu.:0.430
    1st Qu.:
                           1st Qu.:
##
    Median:
                7241879
                           Median:
                                     1410
                                             Median : 10411
                                                               Median : 0.527
               40942790
                                  : 19628
                                                     : 16919
                                                               Mean
                                                                       :0.602
##
    Mean
                           Mean
                                             Mean
##
    3rd Qu.:
               28271523
                           3rd Qu.:
                                     6600
                                             3rd Qu.: 22011
                                                               3rd Qu.:0.685
            :1344234000
                                  :428830
                                                     :127698
                                                                       :1.518
##
    Max.
                           Max.
                                             Max.
                                                               Max.
    NA's
            :9
                           NA's
                                             NA's
                                                               NA's
                                                                       :14
##
                                  :18
##
        c_int
                      gamma_maint
                                        gamma_int
                                                       gamma_capex
##
    Min.
           : 0.40
                     Min.
                             : 259
                                     Min.
                                             : 33
                                                      Min.
                                                              :237
    1st Qu.: 5.00
##
                     1st Qu.: 417
                                     1st Qu.: 406
                                                      1st Qu.:237
    Median : 8.87
                     Median: 512
                                     Median: 721
                                                      Median:237
                             : 585
                                             : 865
##
    Mean
           :10.64
                     Mean
                                                      Mean
                                                              :237
                                     Mean
    3rd Qu.:14.29
                     3rd Qu.: 665
##
                                     3rd Qu.:1161
                                                      3rd Qu.:237
##
    Max.
            :60.45
                             :1474
                                             :4913
                                                              :237
                     Max.
                                     Max.
                                                      Max.
##
    NA's
            :17
                     NA's
                             :14
                                     NA's
                                             :17
##
      gamma_sum
##
           : 680
    Min.
    1st Qu.:1305
    Median:1595
##
##
    Mean
           :1705
##
    3rd Qu.:1932
##
    Max.
            :5460
    NA's
##
            :29
```

qplot(GDPcap, gamma\_sum, data=ATMcost, geom="text", label=Country.Code, log="xy")+
labs(title="Unit Cost of ATM Maintenance", x="GDP per capita", y="Modeled monthly cost per ATM, USD")

## Warning: Removed 29 rows containing missing values (geom\_text).



# ## Calculate national fleet costs ATMcost[,national := gamma\_sum \* ATMs]

##		Country	Code (	Country.Name	ATMner100k	nonulation	ΔTMc	GDPcap
	1:	oddirer y	NA	NA	NA			NA
##								
##	2:		ABW	Aruba	115.8796			36016
##	3:		AFG	Afghanistan	0.6198	29117538	180.48	1743
##	4:		AGO	Angola	15.7307	20189681	3175.98	7145
##	5:		NA	NA	NA	NA	NA	NA
##								
##	176:		WSM	Samoa	26.9822	187485	50.59	4866
##	177:		YEM	Yemen, Rep.	3.7464	23311326	873.34	4070
##	178:		ZAF S	South Africa	58.6913	51591046	30279.46	11837
##	179:		NA	NA	NA	NA	NA	NA
##	180:		ZMB	Zambia	7.5777	13657910	1034.96	2881
##		c_maint	c_int	t gamma_maint	gamma_int	gamma_capex	gamma_su	m national
##	1:	NA	5.000	O NA	406.3	237.4	F	IA NA
##	2:	0.7040	1.333	683.9	108.4	237.4	103	0 121751
##	3:	0.3420	15.848	332.2	1288.0	237.4	185	8 335260
##	4:	0.6854	27.407	7 665.8	2227.4	237.4	313	9942677
##	5:	NA	8.667	7 NA	704.3	237.4	F N	IA NA
##								
##	176:	0.6739	10.521	1 654.6	855.1	237.4	174	7 88379
##	177:	0.3313	25.085	321.9	2038.7	237.4	259	8 2268866
##	178:	0.5844	9.199	9 567.7	747.6	237.4	155	3 47012401
##	179:	NΑ	13.667	7 NA	1110.7	237.4	L N	IA NA
	110.		10.00	IVA	1110.1	2011		

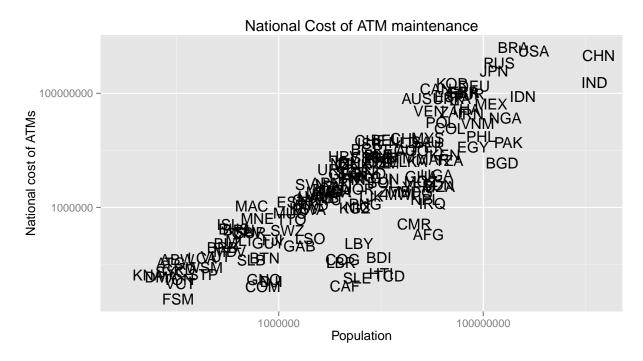
#### summary(ATMcost)

```
Country.Code
##
                              Country.Name
                                             ATMper100k
   ABW
                                          Min. : 0.03
          : 1
                 Afghanistan
                                    :
                                       1
   AFG
          : 1
                                           1st Qu.: 9.41
##
                 Albania
                                       1
   AGO
                 Algeria
                                      1
                                          Median: 33.39
##
            1
                                    :
##
   ALB
                 Angola
                                          Mean : 43.08
         : 1
                                    : 1
         : 1
   ARG
                 Antigua and Barbuda: 1
                                           3rd Qu.: 56.76
##
    (Other):166
                 (Other)
                                    :166
                                           Max.
                                                  :274.54
   NA's
         : 9
                 NA's
                                    : 9
                                           NA's
                                                  :18
##
##
                             ATMs
     population
                                             GDPcap
                                                            c_maint
   Min.
##
         :
                31060
                        Min. :
                                              :
                                                   733
                                                                :0.266
                                    11
                                         Min.
                                                         Min.
##
   1st Qu.:
              2008713
                        1st Qu.:
                                   308
                                         1st Qu.: 3733
                                                         1st Qu.:0.430
##
   Median :
              7241879
                        Median: 1410
                                         Median : 10411
                                                         Median : 0.527
                        Mean : 19628
         : 40942790
                                         Mean
                                              : 16919
                                                         Mean
                                                                :0.602
                        3rd Qu.: 6600
##
   3rd Qu.: 28271523
                                         3rd Qu.: 22011
                                                         3rd Qu.:0.685
                               :428830
                                                :127698
##
   Max.
          :1344234000
                        Max.
                                         Max.
                                                         Max.
                                                                :1.518
                                                                :14
##
   NA's
          :9
                        NA's
                               :18
                                         NA's
                                                :13
                                                         NA's
##
       c_{int}
                    gamma_maint
                                    gamma_int
                                                 gamma_capex
##
   Min. : 0.40
                   Min. : 259
                                  Min. : 33
                                                Min.
                                                        :237
   1st Qu.: 5.00
                   1st Qu.: 417
                                  1st Qu.: 406
                                                 1st Qu.:237
##
  Median : 8.87
                   Median: 512
                                  Median: 721
                                                Median:237
   Mean :10.64
                   Mean : 585
                                  Mean
                                                 Mean
                                       : 865
                                                       :237
   3rd Qu.:14.29
                   3rd Qu.: 665
                                  3rd Qu.:1161
                                                3rd Qu.:237
```

```
##
    Max.
           :60.45
                    Max.
                           :1474
                                    Max.
                                           :4913
                                                           :237
                                           :17
##
    NA's
           :17
                    NA's
                           :14
                                    NA's
##
      gamma sum
                      national
           : 680
                                24948
##
   Min.
                   Min.
##
    1st Qu.:1305
                   1st Qu.:
                               380644
   Median:1595
                   Median :
                             2479707
##
   Mean
          :1705
                   Mean
                          : 29244988
                   3rd Qu.: 10821788
    3rd Qu.:1932
##
##
   Max.
           :5460
                   Max.
                           :631777659
  NA's
           :29
                   NA's
                           :33
##
```

```
qplot(population, national, data=ATMcost, geom="text", label=Country.Code, log="xy")+
    labs(title="National Cost of ATM maintenance", x="Population",y="National cost of ATMs")
```

## Warning: Removed 33 rows containing missing values (geom\_text).



And here are the rank orderings by cost.

```
## Rank order by ATM unit cost
setkey(ATMcost, gamma_sum)
tab1 <- xtable(ATMcost[!is.na(gamma_sum),c("Country.Name","Country.Code","gamma_sum"), with=F], label="
print(tab1, tabular.environment="longtable")</pre>
```

## Warning: Attempt to use "longtable" with floating = TRUE. Changing to ## FALSE.

% latex table generated in R 3.1.1 by xtable 1.7-3 package % Mon Sep 29 16:57:33 2014

Country.Name	Country.Code	gamma sum
<b>3</b>	3	_

1	Nepal	NPL	680.49
2	Saudi Arabia	SAU	828.35
3	Fiji	FJI	880.59
4	Lithuania	LTU	894.44
5	Thailand	THA	963.71
6	Hong Kong SAR, China	HKG	976.06
7	Comoros	COM	987.89
8	Morocco	MAR	1004.26
9	Kuwait	KWT	1021.72
10	Aruba	ABW	1029.58
11	Libya	LBY	1033.29
12	Macedonia, FYR	MKD	1036.13
13	Algeria	DZA	1040.19
14	Philippines	PHL	1051.42
15	Malaysia	MYS	1076.99
16	Estonia	EST	1078.96
17	Bangladesh	BGD	1086.46
18	Bolivia	BOL	1089.43
19	Korea, Rep.	KOR	1090.77
20	China	CHN	1098.85
21	Cameroon	CMR	1100.80
22	Malta	MLT	1112.01
23	Latvia	LVA	1119.15
24	Chad	TCD	1127.47
25	Jordan	JOR	1140.70
26	Central African Republic	CAF	1163.06
27	Congo, Rep.	COG	1171.31
28	Equatorial Guinea	GNQ	1177.83
29	Brunei Darussalam	BRN	1196.71
30	Slovenia	SVN	1198.65
31	Gabon	GAB	1216.94
32	Mexico	MEX	1217.28
33	Macao SAR, China	MAC	1248.77
34	Swaziland	SWZ	1269.99
35	United States	USA	1290.05
36	Bahrain	BHR	1292.80
37	Peru	PER	
38		ESP	1297.36 1298.27
39	Spain		
	Qatar	QAT	1311.77
40	Trinidad and Tobago	TTO	1318.81
41	United Kingdom	GBR	1329.69
42	Bosnia and Herzegovina	BIH	1330.42
43	Panama	PAN	1347.82
44	Tunisia	TUN	1353.81
45	Singapore	SGP	1359.50
46	India	IND	1381.63
47	Hungary	HUN	1384.56
48	Italy	ITA	1387.63
49	Czech Republic	CZE	1395.24
50	Germany	DEU	1414.46
51	Chile	CHL	1449.56
52	Netherlands	NLD	1474.57
53	Japan	JPN	1480.16

54	Ireland	IRL	1482.31
55	Colombia	COL	1488.99
56	Belgium	BEL	1489.58
57	Mauritius	MUS	1489.77
58	France	FRA	1494.08
59	Poland	POL	1497.01
60	Kyrgyz Republic	KGZ	1506.22
61	Oman	OMN	1508.76
62	Egypt, Arab Rep.	EGY	1510.65
63	Israel	ISR	1511.80
64	Bulgaria	BGR	1518.36
65	Haiti	HTI	1519.38
66	Iran, Islamic Rep.	IRN	1536.61
67	Montenegro	MNE	1538.85
68	Russian Federation	RUS	1543.09
69	Namibia	NAM	1549.12
70	St. Vincent and the Grenadines	VCT	1550.08
71	South Africa	ZAF	1552.62
72	Antigua and Barbuda	ATG	1569.08
73	Mauritania	MRT	1569.40
74	Finland	FIN	1574.87
75	St. Kitts and Nevis	KNA	1584.78
76	Bahamas, The	BHS	1594.98
77	Grenada	GRD	1597.41
78	St. Lucia	LCA	1601.19
79	Albania	ALB	1609.91
80	Dominica	DMA	1615.76
81	Indonesia	IDN	1617.85
82	Ecuador	ECU	1629.91
83	Pakistan	PAK	1633.94
84	Canada	CAN	1648.52
85	Denmark	DNK	1649.97
86	Croatia	HRV	1664.22
87	Djibouti	DJI	1675.11
88	Botswana	BWA	1676.19
89	Nicaragua	NIC	1692.02
90	Lesotho	LSO	1697.34
91	Cabo Verde	CPV	1705.43
92	Vietnam	VNM	1718.13
93	Kosovo	KSV	1733.71
94	Samoa	WSM	1747.06
95	Iraq	IRQ	1760.46
96	Bhutan	BTN	1760.86
97	Sweden	SWE	1762.70
98	Seychelles	SYC	1769.45
99	New Zealand	NZL	1815.56
100	Suriname	SUR	1816.57
101	Moldova	MDA	1825.87
102	Guatemala	GTM	1828.24
103	Mozambique	MOZ	1830.01
104	Zambia	ZMB	1845.86
105	Belize	BLZ	1853.58
106	Afghanistan	AFG	1857.62
107	Lebanon	LBN	1867.95
- •	-		, - , -

108	Tonga	TON	1873.86
109	Tanzania	TZA	1883.76
110	Liberia	LBR	1888.42
111	Vanuatu	VUT	1894.02
112	Sudan	SDN	1907.48
113	Switzerland	CHE	1919.96
114	Georgia	GEO	1944.04
115	Guyana	GUY	1964.32
116	Nigeria	NGA	1968.68
117	Dominican Republic	DOM	1996.37
118	Barbados	BRB	1997.20
119	Iceland	ISL	2014.20
120	Burundi	BDI	2016.30
121	Solomon Islands	SLB	2042.02
122	Ukraine	UKR	2091.20
123	Belarus	BLR	2102.01
124	Kenya	KEN	2115.90
125	Mongolia	MNG	2129.17
126	Armenia	ARM	2149.27
127	Gambia, The	GMB	2157.03
128	Sri Lanka	LKA	2180.19
129	Australia	AUS	2192.85
130	Serbia	SRB	2194.21
131	Azerbaijan	AZE	2222.37
132	Papua New Guinea	PNG	2284.67
133	Turkey	TUR	2285.18
134	Costa Rica	CRI	2293.75
135	Micronesia, Fed. Sts.	FSM	2332.78
136	Honduras	HND	2352.66
137	Sierra Leone	SLE	2379.42
138	Jamaica	JAM	2382.77
139	Maldives	MDV	2402.71
140	Yemen, Rep.	YEM	2597.93
141	Tajikistan	TJK	2704.40
142	Brazil	BRA	2706.83
143	Uganda	UGA	2824.35
144	Sao Tome and Principe	STP	2872.34
145	Paraguay	PRY	2882.24
146	Malawi	MWI	2926.49
147	Angola	AGO	3130.59
148	Ghana	GHA	3152.43
149	Uruguay	URY	3493.43
150	Venezuela, RB	VEN	4146.48
151	Madagascar	MDG	5459.69

Table 1: Unit cost of ATM Operations

```
## Rank order by total fleet cost
setkey(ATMcost, national)
tab2 <- xtable(ATMcost[!is.na(national),c("Country.Name","Country.Code","national"),with=F], caption =
print(tab2, tabular.environment="longtable")</pre>
```

<sup>##</sup> Warning: Attempt to use "longtable" with floating = TRUE. Changing to

## FALSE.
% latex table generated in R 3.1.1 by xtable 1.7-3 package % Mon Sep 29 16:57:33 2014

	Country.Name	Country.Code	national
1	Micronesia, Fed. Sts.	FSM	24947.53
2	Comoros	COM	41352.59
3	Central African Republic	CAF	41888.83
4	St. Vincent and the Grenadines	VCT	46125.28
5	Djibouti	DJI	50515.96
6	Tonga	TON	53967.24
7	Equatorial Guinea	GNQ	54186.25
8	Sierra Leone	SLE	57485.18
9	Dominica	DMA	59652.23
10	Chad	TCD	63241.44
11	St. Kitts and Nevis	KNA	64911.62
12	Sao Tome and Principe	STP	66259.07
13	Haiti	HTI	68616.79
14	Seychelles	SYC	73629.49
15	Grenada	GRD	81980.59
16	Samoa	WSM	88379.33
17	Antigua and Barbuda	ATG	105689.03
18	Liberia	LBR	108530.05
19	Solomon Islands	SLB	120662.74
20	Aruba	ABW	121751.24
21	Congo, Rep.	COG	122657.13
22	Bhutan	BTN	128425.26
23	St. Lucia	LCA	129636.74
24	Burundi	BDI	131339.39
25	Vanuatu	VUT	138398.99
26	Maldives	MDV	170109.66
27	Barbados	BRB	198518.38
28	Gabon	GAB	209822.26
29	Belize	BLZ	231639.14
30	Libya	LBY	233985.07
31	Guyana	GUY	239698.05
32	Malta	MLT	260867.14
33	Fiji	FJI	270172.73
34	Lesotho	LSO	282608.82
35	Afghanistan	AFG	335260.34
36	Cabo Verde	CPV	365849.00
37	Suriname	SUR	365906.97
38	Swaziland	SWZ	395381.48
39	Brunei Darussalam	BRN	404738.78
40	Bahamas, The	BHS	420961.91
41	Iceland	ISL	496424.08
42	Cameroon	CMR	512341.30
43	Trinidad and Tobago	TTO	612821.42
44	Montenegro	MNE	636951.41
45	Mauritius	MUS	803590.86
46	Botswana	BWA	911762.82
	Kosovo	KSV	948194.32
47			
47 48	Kyrgyz Republic	KGZ	974786.72

50	Macao SAR, China	MAC	1064545.84
51	Macedonia, FYR	MKD	1107344.81
52	Papua New Guinea	PNG	1143155.74
53	Iraq	IRQ	1175944.90
54	Estonia	EST	1234271.24
55	Qatar	QAT	1354642.58
56	Nepal	NPL	1376035.66
57	Lithuania	LTU	1384005.62
58	Namibia	NAM	1470413.70
59	Albania	ALB	1481068.89
60	Latvia	LVA	1546476.83
61	Tajikistan	TJK	1571216.05
62	Malawi	MWI	1684586.87
63	Jamaica	JAM	1698291.42
64	Madagascar	MDG	1847170.11
65	Mongolia	MNG	1852721.03
66	Moldova	MDA	1854723.74
67	Zambia	ZMB	1910387.93
68	Bosnia and Herzegovina	BIH	1912148.24
69	Kuwait	KWT	1981036.51
70	Jordan	JOR	2080620.05
71	Yemen, Rep.	YEM	2268865.60
72	Algeria	DZA	2314014.62
73	Panama	PAN	2370630.33
74	Sudan	SDN	2479707.46
75	Slovenia	SVN	2531748.56
76	Armenia	ARM	2673880.04
77	Bolivia	BOL	2717715.21
78	Mozambique	MOZ	2827446.96
79	Finland	FIN	3064745.66
80	Tunisia	TUN	3140724.71
81	Lebanon	LBN	3246575.35
82	Hong Kong SAR, China	HKG	3308299.95
83	Ghana	GHA	3510366.89
84	Paraguay	PRY	3566635.79
85	Uganda	UGA	3684568.76
86	Georgia	GEO	3870775.39
87	Honduras	HND	3919319.20
88	Singapore	SGP	4117845.66
89	Uruguay	URY	4576275.97
90	Costa Rica	CRI	5491469.69
91	Denmark	DNK	5615118.32
92	New Zealand	NZL	5926891.39
93	Azerbaijan	AZE	5948733.03
94	Bangladesh	BGD	5952644.21
95	Dominican Republic	DOM	5962323.08
96	Ireland	IRL	6092229.28
97	Czech Republic	CZE	6347475.40
98	Sri Lanka	LKA	6402496.93
99	Tanzania	TZA	6690789.72
100	Morocco	MAR	6954853.75
101	Sweden	SWE	7278658.59
102	Guatemala	GTM	7285584.10
103	Serbia	SRB	7409751.58

104		*****	<b>55.45.600.55</b>
104	Croatia	HRV	7745633.77
105	Hungary	HUN	7853548.39
106	Belarus	BLR	8317528.00
107	Kenya	KEN	8340768.11
108	Angola	AGO	9942677.13
109	Ecuador	ECU	10062331.51
110	Bulgaria	BGR	10237175.85
111	Egypt, Arab Rep.	EGY	11406401.12
112	Peru	PER	11469576.75
113	Israel	ISR	13102020.08
114	Pakistan	PAK	13809852.57
115	Netherlands	NLD	13831180.17
116	Saudi Arabia	SAU	13982765.90
117	Switzerland	CHE	14890347.29
118	Belgium	BEL	15161217.15
119	Chile	CHL	16143697.11
120	Malaysia	MYS	16461043.19
121	Philippines	PHL	17341519.24
122	Colombia	COL	24019246.96
123	Vietnam	VNM	29266433.99
124	Poland	POL	30846263.08
125	Nigeria	NGA	37069949.89
126	Iran, Islamic Rep.	IRN	43212985.09
127	South Africa	ZAF	47012400.66
128	Venezuela, RB	VEN	48791735.35
129	Thailand	THA	51433693.13
130	Mexico	MEX	65461186.62
131	Ukraine	UKR	80577343.09
132	Australia	AUS	80721246.50
133	Italy	ITA	80926719.43
134	Indonesia	IDN	87469214.17
135	Spain	ESP	88508930.58
136	Turkey	TUR	97094723.54
137	United Kingdom	GBR	103840552.02
138	France	FRA	105411321.05
139	Canada	CAN	118738078.90
140	Germany	DEU	135269372.93
141	Korea, Rep.	KOR	148892051.58
142	India	IND	153766260.49
143	Japan	JPN	244108114.27
144	Russian Federation	RUS	340144061.42
145	China	CHN	455728899.78
146	United States	USA	553212277.82
147	Brazil	BRA	631777658.77
<b>1</b> T/	DIUZII	Diui	001///000.//

Table 2: Rank order of national ATM fleet cost

# **Countries studied**

```
setkey(ATMcost, Country.Name)
ATMcost$Country.Name
```

[1] <NA> ## <NA> ## [3] <NA> <NA> <NA> ## [5] <NA> ## [7] <NA> <NA> ## [9] <NA> Afghanistan ## [11] Albania Algeria [13] Angola Antigua and Barbuda [15] Argentina Armenia ## [17] Aruba Australia ## Bahamas, The [19] Azerbaijan [21] Bahrain Bangladesh Belarus ## [23] Barbados Belize [25] Belgium [27] Benin ## Bhutan ## [29] Bolivia Bosnia and Herzegovina ## [31] Botswana Brazil ## [33] Brunei Darussalam Bulgaria ## [35] Burkina Faso Burundi ## [37] Cabo Verde Cambodia ## [39] Cameroon Canada ## [41] Central African Republic Chad ## [43] Chile China ## [45] Colombia Comoros ## [47] Congo, Rep. Costa Rica ## [49] Cote d'Ivoire Croatia ## [51] Czech Republic Denmark ## [53] Djibouti Dominica [55] Dominican Republic Ecuador El Salvador [57] Egypt, Arab Rep. ## [59] Equatorial Guinea Estonia ## [61] Ethiopia Euro area ## [63] Fiji Finland ## [65] France Gabon ## [67] Gambia, The Georgia ## [69] Germany Ghana ## [71] Grenada Guatemala ## [73] Guinea-Bissau Guyana ## [75] Haiti Honduras ## [77] Hong Kong SAR, China Hungary ## [79] Iceland India ## [81] Indonesia Iran, Islamic Rep. ## [83] Iraq Ireland [85] Israel Italy ## [87] Jamaica Japan [89] Jordan Kenya ## [91] Korea, Rep. Kosovo [93] Kuwait Kyrgyz Republic ## ## [95] Lao PDR Latvia [97] Lebanon Lesotho ## [99] Liberia Libya ## [101] Lithuania Macao SAR, China ## [103] Macedonia, FYR Madagascar ## [105] Malawi Malaysia ## [107] Maldives Mali

##	[109]	Malta	Mauritania
##	[111]	Mauritius	Mexico
##	[113]	Micronesia, Fed. Sts.	Moldova
##	[115]	Mongolia	Montenegro
##	[117]	Morocco	Mozambique
##	[119]	Myanmar	Namibia
##	[121]	Nepal	Netherlands
##	[123]	New Zealand	Nicaragua
##	[125]	Niger	Nigeria
##	[127]	Norway	Oman
##	[129]	Pakistan	Panama
##	[131]	Papua New Guinea	Paraguay
##	[133]	Peru	Philippines
##	[135]	Poland	Qatar
##	[137]	Russian Federation	Rwanda
##	[139]	Samoa	San Marino
##	[141]	Sao Tome and Principe	Saudi Arabia
##	[143]	Senegal	Serbia
##	[145]	Seychelles	Sierra Leone
##	[147]	Singapore	Slovak Republic
##	[149]	Slovenia	Solomon Islands
##	[151]	South Africa	Spain
##	[153]	Sri Lanka	St. Kitts and Nevis
##	[155]	St. Lucia	St. Vincent and the Grenadines
##	[157]	Sudan	Suriname
##	[159]	Swaziland	Sweden
		Switzerland	Syrian Arab Republic
##	[163]	Tajikistan	Tanzania
		Thailand	Togo
##	[167]	Tonga	Trinidad and Tobago
		Tunisia	Turkey
		Uganda	Ukraine
		United Kingdom	United States
##	[175]	Uruguay	Vanuatu
		Venezuela, RB	Vietnam
##	[179]	Yemen, Rep.	Zambia
##	258 Le	evels: Afghanistan Albania Alger	ria American Samoa Zimbabwe

# Model

ATM average monthly costs in the United States,  $c_{\omega}$  can be decomposed into the maintenance costs,  $c_{m}$ , cost of funds,  $c_{f}$ , and capital expense,  $c_{k}$ .

$$c_{\omega} = c_{\mathfrak{m}} + c_{\mathfrak{i}} + c_{k}$$

Those cost shares are calibrated using a 2006 Dove Consulting study, reported by the Texas chapter of the American Bankers Association in 2011.

Item	Share
Operating expense	75.3%
Cost of funds	6.3%

Item	Share
Depreciation	18.4%

Operating expenses are assumed to be proportional to the price level in each country. The components of maintenance include labor, telecommunications, back office processing, rent and vehicle costs. In short, they are a broad basket of goods and services unlikely to correlate with any specific price index such as headline inflation. Instead we choose the ratio of PPP exchange rates to market exchange rates. The World Bank indicator Price level ratio is available here.<sup>1</sup>

#### Base year cost

Base year costs were \$1194. To calculate 2012 price: use the GDP deflator for 2012. <sup>2</sup>.

Measure	Value
Cost in 2007	\$1194
GDP deflator ratio	1.0804
Cost in 2012, estimated	\$1290.05

Ben Mazzotta is a postdoc at the Institute for Business in the Global Context (IBGC).

 $<sup>^1</sup> World\ Bank.\ World\ Development\ Indicators.\ Available\ at\ http://data.worldbank.org/indicator/PA.NUS.PPPC.RF$ 

<sup>&</sup>lt;sup>2</sup>Federal Reserve Economic Data (FRED). Gross Domestic Product: Implicit Price Deflator, Index 2009=100, Annual, Seasonally Adjusted. Available at (http://research.stlouisfed.org/fred2)