# **Productivity and Efficiency Analysis**

### 1) Introduction

a) What is productivity and why it matters?

#### **Timo Kuosmanen**

Aalto University School of Business

https://people.aalto.fi/timo.kuosmanen

# Why productivity is important?

"Productivity isn't everything, but in the long run it is almost everything. A country's ability to improve its standard of living over time depends almost entirely on its ability to raise its output per worker."

Paul Krugman (1992, p. 9)



# Why productivity matters?

Solow (1957) shows that economic growth depends on:

- Factors of production (labor, capital)
- Productivity growth



### **Productivity: basic concepts**

#### Inputs:

- Labor
- Capital
- Intermediate inputs (materials, energy)

#### $\rightarrow$ Production process $\rightarrow$

#### **Output:**

- Goods and services (sales, value added)
- Environmental bads (e.g., CO<sub>2</sub>)



### **Productivity: basic concepts**

Partial vs total productivity:

- Labor productivity = output / labor input
- Total productivity
  = output aggregate / input aggregate
- Environmentally adjusted (green) productivity?



### **Productivity:** basic concepts

#### Partial vs total productivity:

- Labor productivity = output / labor input
- Total productivity
  - = output aggregate / input aggregate

### The term "productivity" can refer to

- level of productivity (e.g., output per worker)
- change of productivity over time (= productivity growth)



# Productivity and efficiency analysis: disciplines

- A truly multidisciplinary field.
- 3 main disciplinary approaches:
- Economics
  - Growth accounting, industrial organization
- Econometrics and Statistics
  - Stochastic frontier estimation
- Operations Research and Management Science
  - Data envelopment analysis



# **Productivity and efficiency analysis: Impact**

5 most cited articles (Google Scholar, 16.3.2020):

- Charnes et al. (1978), *EJOR*: 34,614 citations
- Farrell (1957), *J. Royal Stat. Soc.*: 22,124 citations
- Banker et al. (1984), Man. Sci.: 19,403 citations
- Solow (1957) *REStat*, 17,188
- Aigner et al. (1977), J. Ectr.: 12,270 citations



### **Productivity and efficiency: basic concepts**

Several closely related terms, often used as synonyms in everyday language:

- Productivity
- Efficiency
- Effectiveness
- Performance



### **Productivity and efficiency: basic concepts**

#### Productivity growth depends on

- Technical progress
- Efficiency improvement
  - Technical efficiency
  - Scale efficiency
  - Allocative efficiency
- Structural change
  - Entry and exit of units
  - Reallocation of resources between units

### Examples of research questions:

Which units are the best performers? Which ones are the worst? Benchmarking



#### Examples of research questions:

- Which units are the best performers? Which ones are the worst? Benchmarking
- What is the performance ranking of units?



### Examples of research questions:

- Which units are the best performers? Which ones are the worst? Benchmarking
- What is the performance ranking of units?
- How large is the performance gap between the evaluated unit and the best performer?



### Examples of research questions:

- Which units are the best performers? Which ones are the worst? Benchmarking
- What is the performance ranking of units?
- How large is the performance gap between the evaluated unit and the best performer?
- Which factors explain efficiency differences across firms? What the firm management or policy makers could do to improve performance?



### **Productivity and efficiency analysis: applications**

#### Many areas, some examples include:

- Agriculture (farms, production systems)
- Banks and financial institutions (branches, offices)
- Education (schools, universities etc)
- Energy (power plants, transmission and distribution)
- Environment (pollution)
- Health care (hospitals, health care centers)
- Public services (police stations, libraries)
- Utilities (gas, water, sewage, district heating)
- Transportation (airlines, railroads, cars)
- etc.



### Productivity and efficiency analysis: aggregation

#### Levels of aggregation:

- Individual persons
- teams / plants / establishments
- firms
- industries
- regions
- countries



#### **Next lesson**

1b) Taxonomy of frontier estimation methods

