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**Title:** Scrum Open

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### Feedback

Thank you for taking the Open assessment of Scrum. Please review The [Scrum Guide](#) on Scrum.org and take this assessment again to improve your score.

Ken Schwaber

✓ Correctly answered   ✗ Incorrectly answered   ➡ Missed correct option

[All Questions](#) | 16 Correct | 1 Partially Correct | 13 Incorrect

## Question 1 of 30

**True or False:** The Scrum Team must choose at least one high priority process improvement item, identified during the Sprint Retrospective, and place it in the Sprint Backlog.

Correct answer: **B)**

You chose: **A)**

✗ **A) True**

➡ **B) False**

### Feedback

An earlier version of the Scrum Guide prescribed the practice of placing one improvement in the Sprint Backlog. This was removed in the 2020 update to the Scrum Guide because it was felt to be too prescriptive. However, if this practice provides value to you then you should adopt it. It is simply not prescribed anymore, but can still be valuable.

## Question 2 of 30

Why is the Daily Scrum held at the same time and same place?

**(choose the best answer)**

Correct answer: **C)**

You chose: **C)**

**Note:** This question displayed answers in random order during the test.

- A)** The place can be named.
- B)** Rooms are hard to book and this lets it be booked in advance.
- ✓ **C)** The consistency reduces complexity.
- D)** The Product Owner demands it.

**Feedback**

The Daily Scrum is held at the same time and place each day to reduce complexity.

### Question 3 of 30

A Scrum Team consists of the following:

**(choose the best three answers)**

Correct answer: **A) B) D)**

You chose: **A) B) D)**

**Note:** This question displayed answers in random order during the test.

- ✓ **A)** Product Owner
- ✓ **B)** Developers
- C)** Customers
- ✓ **D)** Scrum Master
- E)** Users

**Feedback**

The Scrum Team consists of one Scrum Master, one Product Owner, and Developers.

### Question 4 of 30

**True or False:** The purpose of a Sprint is to produce a valuable and useful Increment of working product.

Correct answer: **A)**

You chose: **A)**

- ✓ **A)** True
- B)** False

**Feedback**

The heart of Scrum is a Sprint, a timebox of one month or less during which a done, useful, and valuable working product Increment is created.

**Question 5 of 30**

Which of the following services is appropriate for a Scrum Master in regard to the Daily Scrum?

(choose the best answer)

Correct answer: **A)**

You chose: **C)**

**Note:** This question displayed answers in random order during the test.

- **A)** Teach the Developers to keep the Daily Scrum within the 15 minute timebox.
- B)** All answers apply.
- ✗ **C)** Facilitate in a way that ensures each team member has a chance to speak.
- D)** Ensure that all 3 questions have been answered.
- E)** Lead the discussions of the Developers.

**Feedback**

The Scrum Master ensures that the Developers have the event, but the Developers are responsible for conducting the Daily Scrum. The Scrum Master teaches the Developers to keep the Daily Scrum within the 15-minute timebox. The Scrum Master enforces the rule that only members participate in the Daily Scrum.

**Question 6 of 30**

The CEO asks the Developers to add a "very important" item to a Sprint that is in progress. What should the Developers do?

(choose the best answer)

Correct answer: **B)**

You chose: **B)**

**Note:** This question displayed answers in random order during the test.

- A)** Add the item to the next Sprint.
- ✓ **B)** Inform the other members of the Scrum Team so the team can decide what to do.

- C)** Add the item to the current Sprint without any adjustments.
- D)** Add the item to the current Sprint and drop an item of equal size.

**Feedback**

The items selected for a Sprint have been selected as most valuable with the Product Owner. The items serve the Sprint's goal. No changes should be made that endanger the Sprint Goal. No one external to the Scrum Team can force changes on the Developers.

**Question 7 of 30**

Who creates the Definition of Done?

(choose the best answer)

Correct answer: **B)**

You chose: **C)**

**Note:** This question displayed answers in random order during the test.

- A)** The Product Owner since they are responsible for the product's success.
- **B)** If it is not an organizational standard, the Scrum Team must create a Definition of Done appropriate for the product.
- ✗ **C)** The Scrum Team, in a collaborative effort where the result is the common denominator of all members' definitions.
- D)** The Scrum Master since they are responsible for the productivity of the Developers.

**Feedback**

If the Definition of Done for an Increment is part of the standards of the organization, all Scrum Teams must follow it as a minimum. If it is not an organizational standard, the Scrum Team must create a Definition of Done appropriate for the product.

**Question 8 of 30**

What is the role of Management in Scrum?

(choose the best answer)

Correct answer: **C)**

You chose: **C)**

**Note:** This question displayed answers in random order during the test.

- A)** Monitor the progress of the Developers on the Scrum Team.
- B)** Continually monitor staffing levels of the Scrum Team.

- ✓ **C)** Support the Product Owner with insights and information into high value product and system capabilities. Support the Scrum Master to cause organizational change that fosters empiricism, self-management, bottom-up intelligence, and intelligent product delivery.
- D)** Identify and remove people that are not working hard enough.

**Feedback**

Management has no active role in the actual product development through Scrum. However, management external to the Scrum Team is relevant in setting the vision and strategy to guide the overall direction of the organization.

**Question 9 of 30**

When does a Developer become accountable for the value of a Product Backlog item selected for the Sprint?

(choose the best answer)

Correct answer: **B)**

You chose: **D)**

**Note:** This question displayed answers in random order during the test.

- A)** During the Daily Scrum.
- **B)** Never. The entire Scrum Team is accountable for creating value every Sprint.
- C)** Whenever a team member can accommodate more work.
- ✗ **D)** At the Sprint Planning Event.

**Feedback**

All members of the Scrum Team share in the accountability for creating value every Sprint.

**Question 10 of 30**

What is the main reason for the Scrum Master to be at the Daily Scrum?

(choose the best answer)

Correct answer: **C)**

You chose: **A)**

**Note:** This question displayed answers in random order during the test.

- ✗ **A)** To make sure every team member answers the three questions.
- B)** To gather status and progress information to report to management.
- **C)** He or she does not have to be there; he or she only has to ensure the Developers have a Daily Scrum.

- D)** To write down any changes to the Sprint Backlog, including adding new items, and tracking progress on the burn-down.

**Feedback**

The Scrum Master only ensures that all Scrum events take place and are positive, productive, and kept within the timebox.

**Question 11 of 30**

The Developers should not be interrupted during the Sprint and the Sprint Goal should remain intact. These are conditions that foster creativity, quality and productivity.

**(Which one the following answers is FALSE?)**

Correct answer: **A)**

You chose: **C)**

**Note:** This question displayed answers in random order during the test.

- **A)** The Sprint Backlog is fully formulated in the Sprint Planning event and does not change during the Sprint.
- B)** The Developers may work with the Product Owner to remove or add work if it finds it has more or less capacity than it expected.
- ✗ **C)** As a decomposition of the selected Product Backlog items, the Sprint Backlog changes and may grow as the work emerges.
- D)** The Product Owner can help clarify or optimize the Sprint when asked by the Developers.

**Feedback**

The Sprint Backlog makes visible all of the work that the Developers identify as necessary to meet the Sprint Goal. The Developers modify the Sprint Backlog throughout the Sprint, and the Sprint Backlog emerges during the Sprint.

**Question 12 of 30**

How much work must the Developers complete for each Product Backlog item they select for a Sprint?

**(choose the best answer)**

Correct answer: **A)**

You chose: **A)**

**Note:** This question displayed answers in random order during the test.

- ✓ **A)** Enough so that each Product Backlog item they select meets the Definition of Done.
- B)** Analysis, design, programming, testing and documentation.

- C) As much as it can fit into the Sprint.
- D) All development work and at least some testing.

**Feedback**

The purpose of each Sprint is to deliver useful and valuable Increments that adhere to the Scrum Team's current Definition of Done.

**Question 13 of 30**

**True or False:** It is mandatory that the product Increment be released to production at the end of each Sprint.

Correct answer: **B)**

You chose: **A)**

✗ **A)** True

→ **B)** False

**Feedback**

The product Increment should be usable and releasable at the end of every Sprint, but it does not have to be released.

**Question 14 of 30**

**True or False:** Scrum has a role called "project manager."

Correct answer: **B)**

You chose: **A)**

✗ **A)** True

→ **B)** False

**Feedback**

A Scrum Team has a Scrum Master, a Product Owner and Developers. As a whole they have all controls needed.

**Question 15 of 30**

When should the Developers on a Scrum Team be replaced?

**(choose the best answer)**

Correct answer: **B)**

You chose: **C)**

**Note:** This question displayed answers in random order during the test.

- A)** As needed, with no special allowance for changes in productivity.
- B)** As needed, while taking into account a short-term reduction in productivity.
- ✗ C)** Never, it reduces productivity.
- D)** Every Sprint to promote shared learning.

**Feedback**

Scrum Teams typically go through some steps before achieving a state of increased performance. Changing membership typically reduces cohesion, affecting performance and productivity in the short term.

**Question 16 of 30**

The three pillars of empiricism are:

**(choose the best answer)**

Correct answer: **A)**

You chose: **A)**

**Note:** This question displayed answers in random order during the test.

- ✓ A)** Inspection, Transparency, Adaptation.
- B)** Planning, Inspection, Adaptation.
- C)** Respect For People, Kaizen, Eliminating Waste.
- D)** Planning, Demonstration, Retrospective.
- E)** Transparency, Eliminating Waste, Kaizen.

**Feedback**

Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is known. Three pillars uphold every implementation of empirical process control: transparency, inspection, and adaptation.

**Question 17 of 30**

The timebox for a Daily Scrum is?

**(choose the best answer)**



Correct answer: **E)**

You chose: **E)**

**Note:** This question displayed answers in random order during the test.

- A)** 4 hours.
- B)** The same time of day every day.
- C)** Two minutes per person.
- D)** 15 minutes for a 4-week sprint. For shorter Sprints it is usually shorter.
- ✓ **E)** 15 minutes.

#### Feedback

The Daily Scrum is a 15-minute event for the Developers of the Scrum Team. The Scrum Master serves the Scrum Team by ensuring that all Scrum events take place and are positive, productive, and kept within the timebox.

## Question 18 of 30

The timebox for the Sprint Review is:

**(choose the best answer)**

Correct answer: **A)**

You chose: **A)**

**Note:** This question displayed answers in random order during the test.

- ✓ **A)** 4 hours for a monthly Sprint. For shorter Sprints it is usually shorter.
- B)** 4 hours and longer as needed.
- C)** 2 hours.
- D)** As long as needed.
- E)** 1 day.

#### Feedback

Sprint Review is a maximum four-hour timeboxed event for one-month Sprints. For shorter Sprints, the event is usually shorter.

## Question 19 of 30

Which of the following are examples of a Scrum Team practicing Scrum poorly or not exhibiting traits of a self-managing Scrum Team?

**(choose the best three answers)**

Correct answer: **A) B) E)**

You chose: **A) B) F)**

**Note:** This question displayed answers in random order during the test.

- ✓ **A)** Stakeholders attend the Daily Scrum to check on the Scrum Team's progress.
- ✓ **B)** The Developers invite external stakeholders to the Sprint Planning to ask them how to turn a Product Backlog item into an Increment via a complete and detailed Sprint Backlog.
- C)** The Developers are collaboratively selecting their own work during the Sprint.
- D)** The Developers have all the skills they need to create a valuable, useful Increment.
- **E)** The Developers are working within the boundaries of their organizations functional description and nicely handing off work from analyst to developer to tester to integration.
- ✗ **F)** The Developers create their own Sprint Backlog, reflecting all work that is required to meet the Definition of Done.

#### Feedback

- The Daily Scrum is for the Developers. It should not be used by external stakeholders to check progress.
- During Sprint Planning the Scrum Team should be crafting the Sprint Goal based on the set of Product Backlog items selected for the Sprint. The Developers identify the necessary work to meet the Sprint Goal.
- Scrum Team members do not have titles, and no sub-teams; such as testing, architecture, or operations are recognized. Accountability belongs with the Scrum Team as a whole, regardless of whether team members have specialized skills.

## Question 20 of 30

During a Sprint, a Developer determines that the Scrum Team will not be able to complete the items in their forecast. Who should be present to review and adjust the Product Backlog items selected?

**(choose the best answer)**

Correct answer: **C)**

You chose: **C)**

**Note:** This question displayed answers in random order during the test.

- A)** The Scrum Master, the project manager, and the Developers
- B)** The Developers.
- ✓ **C)** The Product Owner and the Developers.
- D)** The Product Owner and all stakeholders.

#### Feedback

During the Sprint, scope may be clarified and re-negotiated between the Product Owner and the Developers as more is learned. It is important to be transparent when challenges arise since ultimately the entire Scrum Team is accountable for creating a valuable, useful Increment.

## Question 21 of 30

When might a Sprint be abnormally cancelled?

(choose the best answer)

Correct answer: **B)**

You chose: **B)**

**Note:** This question displayed answers in random order during the test.

- A)** When the Developers feel that the work is too hard.
- ✓ **B)** When the Sprint Goal becomes obsolete.
- C)** When the sales department has an important new opportunity.
- D)** When it becomes clear that not everything will be finished by the end of the Sprint.

### Feedback

A Sprint could be cancelled if the Sprint Goal becomes obsolete. Only the Product Owner has the authority to cancel the Sprint.

## Question 22 of 30

Who is required to attend the Daily Scrum?

(choose the best answer)

Correct answer: **A)**

You chose: **E)**

**Note:** This question displayed answers in random order during the test.

- **A)** The Developers.
- B)** The Developers and Product Owner.
- C)** The Scrum Team.
- D)** The Scrum Master and Product Owner.
- ✗ **E)** The Developers and Scrum Master.

### Feedback

Only the people doing the work described on the Sprint Backlog need to inspect and adapt at the Daily Scrum. If the Product Owner or Scrum Master are actively working on items in the Sprint Backlog, they participate as Developers, they will need to be at the Daily Scrum.

## Question 23 of 30

When many Scrum Teams are working on a single product, what best describes the Definition of Done?

(choose the best answer)

Correct answer: **C)**

You chose: **C)**

**Note:** This question displayed answers in random order during the test.

- A)** Each Scrum Team uses its own, but must make their definition clear to all other teams so the differences are known.
- B)** It depends.
- ✓ **C)** All Scrum Teams must have a Definition of Done that makes their combined Increment valuable and useful.

#### Feedback

The Increment must be valuable and useful. This means that when many Scrum Teams are working on a single product, they are expected to adhere to a single Definition of Done for the Increment.

### Question 24 of 30

The timebox for the Sprint Planning event is?

(choose the best answer)

Correct answer: **D)**

You chose: **D)**

**Note:** This question displayed answers in random order during the test.

- A)** Whenever it is done.
- B)** 4 hours.
- C)** Monthly.
- ✓ **D)** 8 hours for a monthly Sprint. For shorter Sprints it is usually shorter.

#### Feedback

Sprint Planning is timeboxed to a maximum of eight hours for a one-month Sprint. For shorter Sprints, the event is usually shorter.

### Question 25 of 30

**True or False:** When multiple Scrum Teams work together on the same product, each team should maintain a separate Product Backlog.

Correct answer: **B)**

You chose: **B)**

**A)** True

✓ **B)** False

### Feedback

Products have one Product Backlog, regardless of how many Scrum Teams are used. Any other setup makes it difficult for the Developers to determine what they should work on.

## Question 26 of 30

The length of a Sprint should be:

(choose the best answer)

Correct answer: **D)**

You chose: **C)**

**A)** Short enough to keep the business risk acceptable to the Product Owner.

**B)** Short enough to be able to synchronize the development work with other business events.

✗ **C)** One month or less.

→ **D)** All of the above.

### Feedback

All of these choices are appropriate considerations in determining the length of a Sprint.

## Question 27 of 30

Upon what type of process control is Scrum based?

(choose the best answer)

Correct answer: **B)**

You chose: **B)**

**Note:** This question displayed answers in random order during the test.

**A)** Defined

✓ **B)** Empirical

**C)** Hybrid

**D)** Complex

**Feedback**

Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is observed.

**Question 28 of 30**

What are two ways a Scrum Master serves to enable effective Scrum Teams?

(choose the best two answers)

Correct answer: **A) B)**

You chose: **A) B)**

**Note:** This question displayed answers in random order during the test.

- ✓ **A)** By removing impediments that hinder the Scrum Team.
- ✓ **B)** By facilitating Developer decision-making.
- C)** By starting and ending the meetings at the proper time.
- D)** By keeping high value features high in the Product Backlog.

**Feedback**

The Scrum Master serves the Scrum Team in several ways. Facilitation and removing impediments are examples of ways a Scrum Master helps a team become more effective.

**Question 29 of 30**

Which statement best describes the Sprint Review?

(choose the best answer)

Correct answer: **A)**

You chose: **B)**

**Note:** This question displayed answers in random order during the test.

- ➔ **A)** It is when the Scrum Team and stakeholders inspect the outcome of a Sprint and figure out what to do next.
- ✗ **B)** It is a demo at the end of the Sprint for everyone in the organization to check on the work done.
- C)** It is a mechanism to control Developer activity during a Sprint.

**Feedback**

Every event in Scrum, besides the Sprint, which is a container for the other events, is an opportunity to Inspect and Adapt.



## Question 30 of 30

An organization has decided to adopt Scrum, but management wants to change the terminology to fit with terminology already used. What will likely happen if this is done?

(choose the best answer)

Correct answer: **D)**

You chose: **B)**

- A)** Without a new vocabulary as a reminder of the change, very little change may actually happen.
-  **B)** The organization may not understand what has changed with Scrum and the benefits of Scrum may be lost.
- C)** Management may feel less anxious.
-  **D)** All of the above.