

## IN THE REAL WORLD

## Knowledge Management in the Field

One of the pioneers in the modern business knowledge management arena is the American Productivity and Quality Center (APQC). For several decades prior to APQC's 1995 Knowledge Management Symposium, held in conjunction with Arthur Andersen Companies, most KM work was conducted in academic laboratories. Much of this work was performed in specific areas. For example, throughout the 1980s, research in Knowledge Management in medicine was carried out in the Decision Systems Group at Harvard Medical School, with funding from the National Library of Medicine.

Today, many of the Fortune 1000 companies have ongoing KM projects aimed at general and specific business functions. A partial list of these companies includes:

Air Products & Chemicals Inc.

Allstate Insurance Company

Army Medical Department

Bank of America

Best Buy

**BHP** Billiton

ChevronTexaco

Corning Inc.

Deere & Co.

**Dell Computer** 

Department of National Defense. Canada

Intel Corp.

Northrop Grumman

Raytheon Company

Schlumberger Oilfield Services

Shell F&P

Siemens AG

Union Pacific Railroad Company

U.S. Census Bureau

U.S. Department of the Navy—Acquisition Reform Office

U.S. Department of Veterans
Affairs

U.S. General Services
Administration

U.S. National Security Agency

U.S. Naval Sea Systems Command

U.S. Social Security
Administration

World Bank

Xerox

Xerox Connect

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