Quarterly Investor Report 30 September 2021

New York State Teachers' Retirement System Phoenix Equity Partners 2016 L.P.

1. OVERVIEW

This Quarterly Investor Report has been prepared for the period 1 January 2021 to 30 September 2021.

Establishment

Fund name Phoenix Equity Partners 2016 L.P.

First close 1 March 2016 Final close 29 June 2017

Vintage year 2016

First investment date 9 April 2016

Term 10 years to 1 March 2026 Investment period ⁽¹⁾ 5 years to 1 March 2021

Legal form Two Guernsey Limited Partnerships

Phoenix Equity Partners 2016 L.P.

PEP 2016 F.P. L.P.

Currency Sterling (GBP)
Total commitments £415,567,999

Limited Partnership commitments

Phoenix Equity Partners 2016 L.P. £405,728,430 PEP 2016 F.P. L.P. ("GP commitment") £9,839,569

(1) In February 2021, the investment period was extended to 30 September 2021.

General

Financial year end 31 December
Domicile Guernsey

Manager Phoenix Equity Partners 2016 Guernsey Limited

Advisor Phoenix Equity Partners Limited

General Partner Phoenix Equity Partners 2016 Guernsey Limited

Open/closed-ended Closed-ended

Accounting principles United Kingdom Accounting Standards including Financial Reporting Standard 102 Valuation policy International Private Equity and Venture Capital Valuation ("IPEV") Guidelines

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New York State Teachers' Retirement System

2. PERFORMANCE STATUS

			31 Decem	ber 2020	30 Septen	nber 2021
2.1 Capital Commitments			£000	% Total commitments	£000	% Total commitments
Total Fund commitments			415,568		415,568	
Total funded commitments			310,096	74.62%	328,787	79.12%
Bridging loans			6,000		14,000	
Recycled annual share and expenses			28,000		50,000	
Total cash drawn down			344,096	82.80%	392,787	94.52%
Post period end capital calls		<u>.</u>	47,000	11.31%	29,773	7.16%
Total capital deployed (inclusive of bridging loans of	outstanding)		391,096	94.11%	422,560	101.68%
Total unfunded commitments available for draw	/down		105,472	25.38%	86,781	20.88%
Cumulative distributions (1)			45,961		295,868	
Net cash invested			298,135		96,919	
	As at	As at	As at	As at	As at	As at
	31-Dec-16	31-Dec-17	31-Dec-18	31-Dec-19	31-Dec-20	30-Sep-21
2.2 Value	£000	£000	£000	£000	£000	£000
Total fair value of the current investment portfolio	20,000	130,217	189,125	316,030	421,003	394,487
Total net current assets / (liabilities)	457	(58,305)	49,401	3,073	28,478	1,702
Carried interest provision	0	0	0	(12,295)	(24,445)	(48,500)
Net asset value (NAV)	20,457	71,912	238,526	306,809	425,036	347,689
Total cash distributed (1)	0	0	0	45,961	45,961	295,868
Total value	20,457	71,912	238,526	352,769	470,997	643,557
Total cash drawn down	22,801	79,198	205,515	287,114	344,096	392,787
Distributions to cash drawn down (DPI) (1)	0.0%	0.0%	0.0%	16.0%	13.4%	75.3%
Total value to cash drawn down (TVPI)	89.7%	90.8%	116.1%	122.9%	136.9%	163.8%
2.3 Performance Statistics			31 Decem	ber 2020	30 Septen	nber 2021
Gross multiple of cost (MOC)				1.7x		2.0x
Gross IRR				26.3%		31.2%
Net IRR				16.4%		21.8%
Distributions to cash drawn down (DPI)				13.4%		75.3%
Residual value to cash drawn down (RVPI)				123.5%		88.5%
Total value to cash drawn down (TVPI)				136.9%		163.8%

^{(1) £7.5}m proceeds received in October 2021 through repayment of Nexus Vehicle Rental Loan Notes to be distributed in December 2021.

New York State Teachers' Retirement System

3. PORTFOLIO SUMMARY

					Cash f	lows		F	Returns	
Portfolio Company		Date of first investment	Date of exit	Holding period (yrs)	Total cost £'000	Realised proceeds £'000	Fair value (1)	Realised proceeds + fair value £'000	Gross multiple of cost	Gross IRR
Realised Investments										
Travel Chapter	Marketing platform for holiday lets	Apr-16	Dec-18	2.7	13,000	46,661	0	46,661	3.6x	62.1%
Rayner Surgical Group	Ophthalmic medical devices	Jan-17	Jul-21	4.5	24,284	105,052	0	105,052	4.3x	38.5%
Sygnature Discovery	Outsourced drug discovery services	Sep-17	Aug-21	3.9	23,258	119,422	0	119,422	5.1x	52.1%
Total Realised Investments					60,542	271,134	0	271,134	4.5x	48.4%
Unrealised Investments										
Global Freight Solutions	E-commerce delivery software & services	Feb-17			18,080	14,147	47,160	61,307	3.4x	32.1%
Forest Holidays	Operator of woodland cabin retreats	Dec-17			30,625	251	46,500	46,751	1.5x	13.4%
Capital Economics	Macro-economic research provider	Mar-18			26,259	1,586	36,050	37,636	1.4x	11.3%
Nexus Vehicle Rental (2)	Technology-driven vehicle rental intermediary	Jul-18			33,431	770	46,550	47,320	1.4x	11.8%
Nineteen Events (3)	Trade exhibitions organiser	Nov-18			17,086	45	12,171	12,216	0.7x	-13.3%
Envisage (4)	Private pay dental practices	Apr-19			12,907	67	25,645	25,712	2.0x	39.2%
1000heads	Social media data, insights & strategy	Jun-19			24,271	12,564	24,836	37,400	1.5x	24.3%
Mobius Life	Pension investment administration platform	Sep-19			28,478	453	46,172	46,625	1.6x	28.0%
Redington	Institutional investment consultant	Feb-20			27,051	290	32,251	32,541	1.2x	12.4%
Spy Alarms (5)	Electronic security and fire safety	Aug-20			16,664	282	20,414	20,696	1.2x	22.2%
Setfords	Tech-enabled legal services platform	Mar-21			27,000	25	36,728	36,753	1.4x	85.0%
Universally Speaking	Video game testing & localisation	Mar-21			20,010	8	20,010	20,018	1.0x	0.0%
Total Unrealised Investments					281,862	30,488	394,487	424,975	1.5x	19.1%
Total					342,404	301,622	394,487	696,109	2.0x	31.2%

⁽¹⁾ Unrealised values are based on unaudited valuations as of 30 June 2021. Valuations are established in accordance with the International Private Equity Valuation ("IPEV") Guidelines. Limited Partnership audits are conducted by PricewaterhouseCoopers. Investments are revalued in June and December of each year.

^{(2) £7.5}m further proceeds received in October 2021 through repayment of Nexus Vehicle Rental loan notes.

⁽³⁾ Nineteen Events cost excludes £658k of loan notes issued on conversion of the interest on a previous Bridging Investment.

⁽⁴⁾ Envisage cost excludes £488k of loan notes issued on conversion of the interest on a previous Bridging Investment.

⁽⁵⁾ Spy Alarms cost of investment reduced by £2.4m in August 2021 following Bridging Investment repayment.

New York State Teachers' Retirement System

4. INDIVIDUAL CAPITAL ACCOUNT

	For the period ended 30 September 2021						
4.1 Income and expenditure Account	Aggre	gate	Your share				
	£		£				
Income							
Director and Monitoring fees	555,691		66,859				
Preference dividend income	374,779		45,092				
Loan Stock interest	11,014,653		1,325,253				
Total income		11,945,123		1,437,204			
Expenses							
Transaction abort costs	(135,225)		(16,270)				
Audit	(59,555)		(7,139)				
Tax	(49,568)		(12,146)				
Legal	(62,220)		(7,486)				
Facility interest	(346,504)		(41,690)				
Bank charges	(90,389)		(10,521)				
Other partnership expenses	(376,198)		(43,754)				
Total expenses		(1,119,659)		(139,006)			
Operating surplus / (deficit)	-	10,825,464	_	1,298,198			
Profit / (loss) on realisations		165,476,398		19,909,666			
General Partner's Annual Share		(4,637,214)		(571,468)			
Profit / (loss) attributable to Limited Partners		171,664,648	_	20,636,396			

4.2	Net profit / (loss) schedule for the period to 30 September 2021	Total proceeds	Dividend and interest income	Cost of Preference Shares and Loan Notes	Net proceeds attributable to equity	Cost of equity	Net profit / (loss)
		£	£	£	£	£	£
	Mobius Life	27,500	0	0	27,500	(27,500)	0
	Global Freight Solutions	1,186,042	373,949	(812,093)	0	0	0
	Spy Alarms	2,635,659	239,984	(2,395,675)	0	0	0
	Rayner Surgical Group	104,849,802	0	0	104,849,802	(24,284,365)	80,565,437
	Sygnature Discovery	118,944,847	10,775,499	(22,858,387)	85,310,961	(400,000)	84,910,961
Tot	al	227,643,850	11,389,432	(26,066,155)	190,188,263	(24,711,865)	165,476,398

New York State Teachers' Retirement System

4. INDIVIDUAL CAPITAL ACCOUNT

		For the per			
4.3 Balance Sheet	Aggregate	;			
	£		£		
Total Fair Value of the Current Portfolio	39	94,486,959		47,463,587	
Current Assets					
Debtors and prepayments	257,502		22,130		
Cash	35,927,454		4,332,835		
	36,184,956		4,354,965		
Current Liabilities					
Other liabilities	(282,480)		(40,148)		
Drawn on Borrowing Facility ⁽¹⁾	(34,200,000)		(4,114,850)		
	(34,482,480)		(4,154,998)		
Net Current Assets / (Liabilities)		1,702,476		199,967	
	39	6,189,435	_	47,663,554	
		70,100,100	_	,000,00.	
Partners' Capital Account		5,057		500	
Partners' Loan Account					
Investment Cost	261,903,361		31,511,491		
Annual Share and Operational Expenses	50,366,147		6,192,063		
	31	2,269,508		37,703,554	
Limited Partners' Reserves	(4	17,767,801)		(5,881,619)	
Withholding Tax Paid		(17,192)		(2,068)	
Revaluation Reserve	13	32,583,599		15,952,094	
Organisational Expenses		(883,736)		(108,907)	
	39	96,189,435	_	47,663,554	
Notes to the Balance Sheet					
(A) Carried interest provision					
Carried interest provision at start of period	(2	24,445,000)		(3,012,483)	
Carried interest paid / retained by General Partner	,_	0		0	
Movement in carried interest provision	(2	24,055,000)		(2,964,421)	
Carried interest provision at end of period	(4	8,500,000)		(5,976,904)	
(B) Total carried interest paid / retained to date		0	_	0	

⁽¹⁾ Drawings on Borrowing Facility to fund investment in Ava Logistics (£32.0m) and follow-on investment in Envisage (£2.2m).

New York State Teachers' Retirement System

5. CASH FLOW SCHEDULE / STATEMENT OF COMMITMENTS

				Period ended 30 S	September 2021	
5.1 In period drawdowns				Aggregate	Your share	
Date	Description			£	£	
21 June 2021	Setfords - Investment			17,000,000	2,045,393	
21 June 2021	Universally Speaking - Invest	tment		16,000,000	1,925,076	
21 June 2021	Annual Share - 1 April to 30	June 2021		1,464,475	180,475	
21 June 2021	Annual Share - 1 July to 30 S	September 2021		1,424,422	175,539	
21 June 2021	Setfords - Bridging Loan	Setfords - Bridging Loan				
21 June 2021	Universally Speaking - Bridgi	ng Loan		4,000,000	481,269	
17 September 2021	Annual Share - 1 October to	31 December 2021		1,168,478	143,998	
17 September 2021	Spy Alarms Bridging Loan Re	epayment		(2,365,675)	(284,632)	
				48,691,700	5,870,291	
		Period ended 30 S	antember 2021	Inception to 30 S	entember 2021	
5.2 Cumulative drawdown	s and funded commitments	Aggregate £	Your share £	Aggregate £	Your share	
Total commitments		415,567,999	50,000,000	415,567,999	50,000,000	
Capital contribution, partner	ship expenses and organisational					
expenses		0	0	5,304,897	638,764	
Annual Share		4,057,375	500,012	45,062,336	5,553,799	
Portfolio investments		44,634,325	5,370,279	342,420,156	41,198,573	
Total cash drawn down		48,691,700	5,870,291	392,787,389	47,391,136	
Add / (less):						
Bridging loans		(8,000,000)	(962,538)	(14,000,000)	(1,684,442)	
Recycled Annual Share	and expenses	(22,000,000)	(2,711,173)	(50,000,000)	(6,161,757)	
Total funded commitment	es .	18,691,700	2,196,580	328,787,389	39,544,937	
Total commitments availa	ble for drawdown			86,780,610	10,455,063	
Percentage committed				79.12%	79.09%	
Post period end capital ca	alls					
Ava Logistics				29,773,000	3,582,206	

New York State Teachers' Retirement System

5. CASH FLOW SCHEDULE / STATEMENT OF COMMITMENTS

				Period ended 30	September 2021
5.3 In period distributions				Aggregate	Your share
Date	Description			£	£
02 February 2021	GFS refinancing			13,873,839	1,669,263
02 February 2021	1000heads refinancing			12,000,000	1,443,808
29 July 2021	Rayner Surgical Group - Sale			104,849,802	12,615,240
17 September 2021	Sygnature Discovery - Sale			118,944,847	14,311,117
17 September 2021	Spy Alarms Bridging Loan Re	payment - interest		238,324	28,674
				249,906,812	30,068,102
		Period ended 30 Se	eptember 2021	Inception to 30 S	September 2021
5.4 Cumulative distributions		Aggregate	Your share	Aggregate	Your share
		£	£	£	£
Return of cost		67,473,101	8,118,179	80,468,751	9,681,780
Interest		16,957,313	2,040,257	16,957,313	2,040,257
Capital gains		165,476,398	19,909,666	198,441,552	23,875,943
Total distributions (1)		249,906,812	30,068,102	295,867,616	35,597,980
Of which: recallable distributions		0	0	0	0
Total cash distributed		249,906,812	30,068,102	295,867,616	35,597,980
Net cash invested in the Fund				96,919,773	11,793,156
Distributions to cash drawn do	own (DPI) ⁽¹⁾			75.33%	75.12%

^{(1) £7.5}m proceeds received in October 2021 through repayment of Nexus Vehicle Rental Loan Notes to be distributed in December 2021.

New York State Teachers' Retirement System

6. SCHEDULE OF INVESTMENTS

Date of				Realised	Cost	Unrealised	Valuation (1)	Your share	
acquisition Portfolio Company	Original cost	Additions	(Disposals)	profit / (loss)	30-September-21	profit / (loss)	30-September-21		Notes
	£	£	£	£	£	£	£	£	
11-Apr-16 Travel Chapter									
127,500 Ordinary Shares	127,500		(29,314,063)	29,186,563	0	0	Sold	Sold	
Preference Shares	12,872,500		(16,651,091)	3,778,591	0	0	Sold	Sold	
Bridging Investment	5,000,000		(5,000,000)		0	0	Sold	Sold	
Interest			(602,389)	602,389					
Total	18,000,000	0	(51,567,543)	33,567,543	0	0			Sold 18-Dec-18.
3-Jan-17 Rayner Surgical Group									
Ordinary Shares	24,284,365		(104,849,802)	80,565,437	0	0	Sold	Sold	
Total	24,284,365	0	(104,849,802)	80,565,437	0	0	0	0	Sold 09-Jul-21.
8-Feb-17 Global Freight Solutions	2 1,20 1,000		(101,010,002)	22,300,107		Ů	•		Join 03-Jui-21.
560,290 Ordinary Shares	560,161	20,000			580,161	34,147,660	34,727,820	4,178,356	
Preference Shares	8,750,000	20,000	(1,186,041)	373,948	7,937,907	4,494,231	12,432,138	1,495,801	
Loan Notes	8,750,000		(8,750,000)	373,340	0	0	12,432,130	1,433,001	
Bridging Investment	2,500,000		(2,500,000)		0	0	Ö	Ô	
Interest	2,000,000		(4,023,901)	4,023,901	v	· ·	•	· ·	
Total	20,560,161	20,000	(16,459,942)	4,397,849	8,518,068	38,641,890	47,159,958	5,674,157	
9-Sep-17 Sygnature Discovery	20,000,101	20,000	(10,100,012)	1,001,010	0,010,000	00,011,000	,,	0,01.1,101	
9-Sep-17 Sygnature Discovery Ordinary Shares	400,000		(85,310,961)	84,910,961	0	0	Sold	Sold	
Loan Notes	22,858,387		(22,858,387)	04,910,901	0	0	Sold	Sold	
Bridging Investment	6,402,790		(6,402,790)		0	0	Sold	Sold	
Interest	0,402,730		(11,064,128)	11,064,128	U	U	Solu	Joiu	
Total	29,661,177	0	(125,636,266)	95,975,089	0	0	0	0	0.1105.4
	29,001,177		(123,030,200)	33,373,003		0			Sold 25-Aug-21.
5-Dec-17 Forest Holidays			(=4 =0=)						
178,995 Ordinary Shares Preference Shares	250,560	20,000	(71,565)	444.007	198,995	10,511,534	10,710,529	1,288,661	
	34,761,068	4,863,760	(10,072,472)	144,037	29,696,393	4,635,078	34,331,471	4,130,667	
Prior ranking preferen Total		729,904	(40.444.007)	444.007	729,904	728,096	1,458,000	175,423	£10.0m syndicated to co-invest
	35,011,628	5,613,664	(10,144,037)	144,037	30,625,292	15,874,708	46,500,000	5,594,751	Feb-18.
6-Mar-18 Capital Economics									
616,445 Ordinary Shares	462,334		(181,828)		280,506	86,642	367,148	44,174	
Preference Shares	23,606,722		(9,382,422)	98,336	14,322,636	5,350,197	19,672,833	2,366,981	
Loan Notes	23,606,722		(11,950,683)		11,656,039	4,353,980	16,010,019	1,926,282	
Interest			(382,676)	382,676					£18.5m syndicated to co-invest
Total	47,675,778	0	(21,897,608)	481,011	26,259,181	9,790,819	36,050,000	4,337,437	Apr & May-18.

New York State Teachers' Retirement System

6. SCHEDULE OF INVESTMENTS

ate of				Realised	Cost	Unrealised	Valuation (1)	Your share	
cquisition Portfolio Company	Original cost £	Additions £	(Disposals)	profit / (loss)	30-September-21	profit / (loss)	30-September-21	30-September-21	Notes
)-Jul-18 Nexus Vehicle Rental (2)	2	2	~	2	2	~		2	
0-Jul-18 Nexus Vehicle Rental (4) 537,601 A Ordinary Shares	507.004	00.007	(000, 400)		220,050	4 440 707	1,755,853	211,259	
	537,601	60,887	(262,432)		336,056 0	1,419,797	1,755,653	211,259	
25,000 B Ordinary Shares	28,500	0.404.474	(28,500)	00.450	-	0	•	•	
Preference Shares	27,608,344	2,481,174	(13,693,498)	86,456	16,482,476	5,826,755	22,309,232	2,684,186	
Loan Notes	27,608,344	2,481,174	(13,477,286)		16,612,232	5,872,683	22,484,915	2,705,323	
Interest			(75,700)	75,700					£27.0m syndicated to co-inve
Total	55,782,789	5,023,234	(27,537,416)	162,156	33,430,764	13,119,236	46,550,000	5,600,768	Aug-18.
Nov-18 Nineteen Events (3)									
305,512 A Ordinary Shares	305,512	153,868			459,380	(459,380)	0	0	
Preference Shares	4,888,207	2,425,000			7,313,207	(7,082,732)	230,475	27,730	
Loan Notes	4,888,207	4,425,000			9,313,207	2,627,318	11,940,525	1,436,651	
Bridging Investment	5,000,000	, -,	(5,000,000)		0	0	0	0	
Total	15,081,926	7,003,868	(5,000,000)	0	17,085,794	(4,914,794)	12,171,000	1,464,381	
	. 5,55 . 1,020	.,,	(-,,0)	•	,,	(.,,)	,,000	.,,	
Apr-19 Envisage (4)	2 . 2				0.4.000	0.00==6=			
44,676 A Ordinary Shares	94,676				94,676	9,387,535	9,482,211	1,140,874	
Preference Shares	6,855,324	5,956,800			12,812,124	3,350,665	16,162,789	1,944,662	
Bridging Investment	5,000,000	6,000,000	(11,000,000)	0	0	0	0	0	
Total	11,950,000	11,956,800	(11,000,000)	0	12,906,800	12,738,200	25,645,000	3,085,536	
Jun-19 1000heads									
643,192 A Ordinary Shares	643,192				643,192	7,607,524	8,250,716	992,704	
Loan Notes	23,627,553		(10,368,401)		13,259,152	3,326,132	16,585,284	1,995,496	
Interest	· ·		(1,631,599)	1,631,599	, ,				
Total	24,270,745	0	(12,000,000)	1,631,599	13,902,344	10,933,656	24,836,000	2,988,200	
Sep-19 Mobius Life			, , , , , , , , , , , , , , , , , , , ,						
28,173,200 A Ordinary Shares	28,427,343				28,427,343	17,722,157	46,149,500	5,552,581	
67,500 B Ordinary Shares	67,500		(45,000)		22,500	0	22,500	2,707	
Total	28,494,843	0	(45,000)	0	28,449,843	17,722,157	46,172,000	5,555,288	
Feb-20 Redington	-, -, -		(= / = = /	-	-, -,	, , -	-, ,:::		
532,368 A Ordinary Shares	386,906	25,000	(64,930)		346,977	711,158	1,058,134	127,312	
32,089,045 Loan notes	32,089,045	20,000	(5,531,059)	145,988	26,703,974	4,488,892	31,192,866	3,753,040	
Interest	32,009,043		(165,242)	165,242	20,703,974	4,400,032	31,132,000	3,733,040	
Total	32,475,951	25,000	(5,761,231)	311,230	27,050,951	5,200,050	32,251,000	3,880,352	£5.1m syndicated to co-inves
-Aug-20 Spy Alarms	32,473,931	25,000	(3,761,231)	311,230	27,030,931	5,200,030	32,231,000	3,000,332	20.
388,296 A Ordinary Shares	388,296				388,296	1,935,956	2,324,252	279.648	
9,235,852 Preference Shares	9,235,852		(15,830)	830	9,220,852	1,027,526	10,248,378	1,233,057	
9,235,652 Preference Shares 9,435,852 Loan notes	9,435,852 9,435,852			830	9,220,652 7,055,177	786,194	7,841,371	943,453	
9,435,652 Coarribles Interest	9,430,002		(2,381,505) (238,324)	238,324	7,000,177	700,194	7,041,371	343,433	
Total	19,060,000	0	(2,635,659)	239,984	16,664,325	3,749,676	20 444 204	2,456,158	
TUtal	19,060,000	U	(∠,535,559)	239,984	10,004,325	3,749,676	20,414,001	2,430,158	
Mar-21 Setfords									
265,340 A Ordinary Shares	233,179				233,179	8,306,045	8,539,224	1,027,416	
11,000,000 Preference Shares	11,000,000				11,000,000	641,918	11,641,918	1,400,724	
7,766,821 Loan notes	7,766,821				7,766,821	453,242	8,220,063	989,015	Includes £2m designated as
Bridging loan notes	8,000,000				8,000,000	326,795	8,326,795	1,001,857	investment. Total bridging in
Total	27,000,000	0	0	0	27,000,000	9,728,000	36,728,000	4,419,012	equates to £10m.
I Ulai	21,000,000	U	U	0	27,000,000	9,720,000	30,720,000	4,419,012	

New York State Teachers' Retirement System

6. SCHEDULE OF INVESTMENTS

Date of acquisition Portfolio Company	Original cost	Additions £	(Disposals)	Realised profit / (loss)	Cost 30-September-21	Unrealised profit / (loss) £		Your share 30-September-21	Notes
02-Mar-21 Universally Speaking 132,750 A Ordinary Shares 19,881,852 Loan notes	118,148 19,881,852	10,000			128,148 19,881,852	(128,148) 128,148	0 20,010,000	0 2,407,548	
Total Portfolio Total	20,000,000 409,309,362	10,000 29,652,566	(394,534,503)	217,475,935	20,010,000 261,903,361	132,583,599	20,010,000	2,407,548 47,463,588	Includes £4.0m bridging investment.

⁽¹⁾ Unrealised values are based on unaudited valuations as of 30 June 2021. Valuations are established in accordance with the International Private Equity Valuation ("IPEV") Guidelines. Limited Partnership audits are conducted by PricewaterhouseCoopers. Investments are revalued in June and December of each year.

^{(2) £7.5}m further proceeds received in October 2021 through repayment of Nexus Vehicle Rental loan notes.

⁽³⁾ Nineteen Events cost excludes £658k of loan notes issued on conversion of the interest on a previous Bridging Investment.

⁽⁴⁾ Envisage cost excludes £488k of loan notes issued on conversion of the interest on a previous Bridging Investment. A further £993k was invested in Envisage in April 2021 to support the buy-and-build.