

+ pre-recorded Q&A with director Graham Moore and actor Mark Rylance

Director's Statement

My grandfather Charlie was the most profoundly decent person I've ever known. After my parents split up — I was seven, my brother was four — Charlie, who was my mom's dad, took on a huge parental role in our lives. He took us to museums, instilling a love for science that would eventually inspire me to write *The Imitation Game*. He taught me how to tie a tie. He would take me to the movies and then walk out of the theatre if anything bad happened to a child on screen. He didn't drink, he didn't smoke, and his only vice was a scoop of chocolate ice cream every afternoon. (But only one!) He was a loving and devoted husband to my grandmother for over 60 years. He was a family doctor in a small New Jersey town who frequently had generations of patients within a single family. He was a born healer, so scrupulously law-abiding that he wouldn't even drive above the speed limit. He was honest, forthright, and just an all-around mensch.

And yet one of his patients was the notorious mobster Jerry Catena.

My kind, gentle grandfather cared for one of the leaders of the brutal Genovese crime family. My grandma would beg him to drop the mobster as a patient. But Charlie always refused: 'He's never been anything but a gentleman to me.' My grandma was adamant: 'This is a man who has killed people.' But to my grandfather, Jerry Catena wasn't a vicious killer. He was a human being in need of medical care. My grandfather, after all, had taken an oath.

I didn't think of my grandfather instantly when, in 2015, my dear friend Johnathan McClain said to me, 'how come nobody's ever made a film about a Savile Row tailor?' But I did think that this could be an intriguing character around whom we might build a film. Johnathan and I were both fascinated by the psychology of someone who spends years – even decades! – perfecting a craft that is equal parts esoteric and precise. Together, we grew obsessed. We spent years researching: talking to tailors, learning about the history of suits, eventually spending time in the basement of a Savile Row shop. But as we honed our lead character, there was one question we couldn't quite figure out: What was our story?

And that's when we found a single sentence buried deep in big book about 20th-century suit-making. We learned that the first bug the FBI ever planted in its history was planted in Chicago in 1956... inside a tailor shop.

And that's when it all clicked into place.

What if our tailor was a man like my grandfather? A good and decent person working in the service of a wicked killer?

Now that sounded like a story.

To me, *The Outfit* is a thriller about complicity. How long can you work for a monster and turn a blind eye to his monstrousness? At what point do you become not a spectator but an accomplice? What stories do we tell ourselves to justify our own inaction in the face of injustice?

And what would it take to finally spur us to stand up and do something?

About the Production

'It all started with Leonard Burling,' says *The Outfit* writer and director Graham Moore. 'Before we had a story or gangsters or guns, we had the character of Leonard.'

Moore, an Oscar-winning screenwriter and bestselling novelist, says he and co-writer Johnathan McClain have always been fascinated by people who spend their lives perfecting the art of something so esoteric that most people can't even tell they're experts at it. 'Johnathan, who has forgotten more than I've ever known about the history of men's fashion, suggested we write about a Savile Row tailor and I got excited. There's a loneliness to devoting your life to learning something that specific, which is such a fascinating psychology to me. What's it like to spend decades of your life training to be the best in the world at this relatively obscure occupation?'

Moore and McClain had anticipated setting the film in London until they happened upon one sentence in their research that would change the path of their imaginary tailor. 'We discovered that the FBI had planted its very first bug in a tailor's shop in Chicago in the 1950s,' explains McClain. 'It was an intriguing set-up. We wanted to find out what really happened.'

Although the actual incident turned out not to be as compelling as they had hoped, they believed it was an intriguing premise, and Chicago, once synonymous with organised crime and big-time gangsters like Al Capone and Frank Nitti, seemed like the perfect setting. 'We took the basic concept, a tailor shop that's being used as a drop spot for gangsters that the FBI is interested in, and spun off our own original story from there,' says Moore. 'The characters are fictional but inspired by some of the more colourful gangland figures of the time.'

Capone was the kingpin of a sprawling crime syndicate known as 'The Chicago Outfit', which continued to prosper long after he was out of the picture. Moore and Graham based the elusive underworld overlords the Boyles are attempting to impress on this real organisation. 'The Outfit is obviously a double entendre,' says McClain. 'Maybe even a triple entendre. The outfits that Leonard creates, this crime organisation that is a spectre in the background of the film and how we outfit ourselves with the tools we need to go through life.'

As they investigated the history of gangs in Chicago, Moore and McClain became increasingly fascinated with the era and the rise of organised crime in mid-century America. 'It's like a United Nations of crime,' says McClain. 'People can operate independently in different cities as a part of this overarching network. The Boyles want to be part of 'The Outfit'. We hear about them in the movie, but we never see them.'

From their modest premise – the life of an elite London tailor in Chicago – Moore and McClain built a wildly creative thriller, adding treachery, deceit, a pair of vicious mob families, a deadly turf war and a surprising secret hidden in plain sight.

As Leonard, their protagonist, came into sharper focus, they envisioned a mild-mannered professional adept at staying under the radar. They rounded out the cast of characters with a brutal crime boss, his impetuous son, an ambitious underling, a mysterious rival gang leader and a local girl eager to get away from it all. At that point, says Moore, 'The Outfit became a lethal chess match between all of these different characters.'

Production notes

THE OUTFIT

Directed by: Graham Moore ©: LLC Outfit Distribution

Production Companies: Scoop Productions, Unified Theory
Made possible by the support of HM Treasury & DCMS: Film and TV

Production Restart Scheme Presented by: Focus Features

In association with: FilmNation Entertainment

Executive Producers: Brad Zimmerman, Ashley Fox, Milan Popelka,

Alison Cohen, Jonathan McClain

Produced by: Scoop Wasserstein, Amy Jackson, Ben Browning

Co-producers: Elizabeth Siegal, Nell Green
Production Manager: Jack Cornelius Knott
Production Co-ordinator: Eszter Telegdy
Financial Controller: Dougal Cadiou
Location Unit Manager: Jon Davis
Post-production Supervisor: Emma Zee
Post-production Co-ordinator: Scott P. Fraser
1st Assistant Directors: George Every, George Every

2nd Assistant Director. James R. Kipping 3rd Assistant Director. Stewart Allen-Smith Script Supervisor. Beverley Winston Additional Casting (UK): Shaheen Baig Casting Associate (UK): Michelle Giovanni Written by: Graham Moore, Jonathan McClain

Cinematography by: Dick Pope
A Camera Operator. Dick Pope
B Camera Operator. Lucy Bristow
Digital Imaging Technician. Kevin Ball

Gaffer: Andy Long Best Boy: Paul Brewster Key Grip: Colin Strachan

Stills Photographers: Nick Wall, Rob Youngson

Visual Effects by: Automatik

Special Effects by: Fizz Bang Wallop Ltd

Editor: William Goldenberg

Additional Editing by: Stephen M. Rickert Jr

Assistant Editor. Wali Goins

Production Designer: Gemma Jackson

Art Director. Richard Selway Standby Art Director. Rachel Aulton Set Decorator. Tonja Schürmann Graphic Designer. Laura Grant

Draughtsman: Matilda Beard, Sam Sparks Storyboard Artists: Colin Decker, Douglas Ingram

Production Buyer. Misli Akdag Propmaster. Alan Bailey

[Art Department] Researcher. Karl Aussia Construction Co-ordinator. Seamus Hawthorne

Construction Manager. Jo Hawthorne Costume Designers: Sophie O'Neill, Zac Posen Costume Supervisor. Ashleigh Lennox Hair & Make-up Designer. Christine Blundell Hair & Make-up Supervisor. Lesa Warrener Hair & Make-up Artist. Chloë Meddings

Prosthetics by: KM Effects Ltd Title Designer: Matt Curtis Music by: Alexandre Desplat Cello Solo: Cyril Lacrouts

Jazz Bass: Riccardo Del Fra, Darryl Hall Flutes, Piano: Alexandre Desplat

Orchestrations: Alexandre Desplat, Jean-Pascal Beintus, Sylvain Morizet

Music Editor. Peter Clarke
Recorded by: Alexandre Tanguy
Mixed by: Peter Cobbin, Kirsty Whalley
Production Sound Mixer. William Whale

Re-recording Mixers: Steve Single, William Miller Supervising Sound Editors: Rachael Tate, Olivier Tarney

Sound Effects Editor: Dawn Gough
Foley Artists: Andrea King, Oliver Ferris
Foley Recording Mixer: Adam Mendez
Foley Editor: Sophia Hardman
Stunt Co-ordinator: Glenn Marks
Stand-in for Mark Rylance: Kent Goldfinch

Tailoring Adviser. Campbell Carey
Dialect Coach: Kate DeVore

Dialect Coach to Mark Rylance: Martin McKellan

Armourers: Alex Francis, Noel Francis

Cast

Mark Rylance (Leonard)
Zoey Deutch (Mable Sean)
Johnny Flynn (Francis)
Dylan O'Brien (Richie)

Nikki Amuka-Bird (Madame Violet La Fontaine)

Simon Russell Beale (Roy Boyle) Alan Mehdizadeh (Monk)

John Gumley-Mason (tall customer)
Stephen Knox (stocky customer)
Steve Chatfield (gangster 1)
Michael Forejtek (gangster 2)
Jonathan McClain (FBI agent)
Lauris Karklins (gangster 3)
William Keetch (gangster 4)
Scoop Wasserstein (customer)

Ryan Hall (gangster 5)
Chiedu Agborh (La Fontaine bodyguard 1)

Michael Addo (La Fontaine bodyguard 2)

USA/UK 2022 105 mins

IN PERSON & PREVIEWS

Preview: Rebel Dread + Q&A with Don Letts

Thu 3 Mar 18:00 **Member Picks: Evita** Fri 4 Mar 17:50

Doctor Who: Revelation of the Daleks

Sat 5 Mar 12:00

Mark Kermode Live in 3D at the BFI

Mon 7 Mar 18:10

Woman with a Movie Camera Preview: True Things + Q&A with

Director Harry Wootliff

Mon 7 Mar 20:35

Hive+ pre-recorded Q&A with filmmakers

Tue 8 Mar 18:15

TV Preview: Gentleman Jack Series 2 + Q&A with writer Sally Wainwright and actors Suranne Jones and Sophie Rundle Wed 9 Mar 18:10

GFF International Women's Day Gala: Happening (L'evenement) + Pre-recorded Q&A with Director Audrey Diwan

Wed 9 Mar 20:40

TV Preview: Inside No. 9 + Q&A with creators Reece Shearsmith and Steve Pemberton, and executive producer Adam Tandy

Fri 11 Mar 20:40

GFF Closing Gala: Murina

Sun 13 Mar 19:00

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