## Quit Social Media. Your Career May Depend on It.

By CAL NEWPORT NOV. 19, 2016

I'm a millennial computer scientist who also writes books and 1 runs a blog. Demographically speaking I should be a heavy 2 social media user, but that is not the case. I've never had a 3 social media account. 4 5 At the moment, this makes me an outlier, but I think many 6 more people should follow my lead and guit these services. 7 There are many issues with social media, from its corrosion of 8 civic life to its cultural shallowness, but the argument I want to 9 make here is more pragmatic: You should quit social media 10 because it can hurt your career. 11 12 This claim, of course, runs counter to our current 13 understanding of social media's role in the professional sphere. 14 We've been told that it's important to tend to your so-called 15 social media brand, as this provides you access to 16 opportunities you might otherwise miss and supports the 17 diverse contact network you need to get ahead. Many people in 18 my generation fear that without a social media presence, they 19 would be invisible to the job market. 20 21 In a recent New York magazine essay, Andrew Sullivan recalled 22 when he started to feel obligated to update his blog every half-23 hour or so. It seemed as if everyone with a Facebook account 24 and a smartphone now felt pressured to run their own high-25 stress, one-person media operation, and "the once-26 unimaginable pace of the professional blogger was now the 27

default for everyone," he wrote.

I think this behavior is misguided. In a capitalist economy, the 30 market rewards things that are rare and valuable. Social media 31 use is decidedly not rare or valuable. Any 16-year-old with a 32 smartphone can invent a hashtag or repost a viral article. The 33 idea that if you engage in enough of this low-value activity, it 34 will somehow add up to something of high value in your career 35 is the same dubious alchemy that forms the core of most snake 36 oil and flimflam in business. 37

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Professional success is hard, but it's not complicated. The 39 foundation to achievement and fulfillment, almost without 40 exception, requires that you hone a useful craft and then apply 41 it to things that people care about. This is a philosophy perhaps 42 best summarized by the advice Steve Martin used to give 43 aspiring entertainers: "Be so good they can't ignore you." If you 44 do that, the rest will work itself out, regardless of the size of 45 your Instagram following. 46

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A common response to my social media skepticism is the idea that using these services "can't hurt." In addition to honing skills and producing things that are valuable, my critics note, why not also expose yourself to the opportunities and connections that social media can generate? I have two objections to this line of thinking.

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First, interesting opportunities and useful connections are not as scarce as social media proponents claim. In my own professional life, for example, as I improved my standing as an academic and a writer, I began receiving more interesting opportunities than I could handle. I currently have filters on my website aimed at reducing, not increasing, the number of offers and introductions I receive.

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My research on successful professionals underscores that this 63 experience is common: As you become more valuable to the 64 marketplace, good things will find you. To be clear, I'm not 65 arguing that new opportunities and connections are 66 unimportant. I'm instead arguing that you don't need social 67 media's help to attract them. 68 69 My second objection concerns the idea that social media is 70 harmless. Consider that the ability to concentrate without 71 distraction on hard tasks is becoming increasingly valuable in 72 an increasingly complicated economy. Social media weakens 73 this skill because it's engineered to be addictive. The more you 74 use social media in the way it's designed to be used — 75 persistently throughout your waking hours — the more your 76 brain learns to crave a quick hit of stimulus at the slightest hint 77 of boredom. 78 79 Once this Pavlovian connection is solidified, it becomes hard to 80 give difficult tasks the unbroken concentration they require, 81 and your brain simply won't tolerate such a long period 82 without a fix. Indeed, part of my own rejection of social media 83 comes from this fear that these services will diminish my 84 ability to concentrate — the skill on which I make my living. 85 86 The idea of purposefully introducing into my life a service 87

designed to fragment my attention is as scary to me as the idea

of smoking would be to an endurance athlete, and it should be

Perhaps more important, however, than my specific objections

to the idea that social media is a harmless lift to your career, is

fundamentally passive approach to professional advancement.

to you if you're serious about creating things that matter.

my general unease with the mind-set this belief fosters. A

dedication to cultivating your social media brand is a

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It diverts your time and attention away from producing work 97 that matters and toward convincing the world that you matter. 98 The latter activity is seductive, especially for many members of 99 my generation who were raised on this message, but it can be 100 disastrously counterproductive. 101 102 Most social media is best described as a collection of somewhat 103 trivial entertainment services that are currently having a good 104 run. These networks are fun, but you're deluding yourself if 105 you think that Twitter messages, posts and likes are a 106 productive use of your time. 107 108 If you're serious about making an impact in the world, power 109 down your smartphone, close your browser tabs, roll up your 110 sleeves and get to work. 111 112 Cal Newport is an associate professor of computer science at 113 Georgetown University and the author of "Deep Work: Rules for 114 Focused Success in a Distracted World" (Grand Central). 115 116

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