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WATER FOR AFRICA THROUGH LEADERSHIP AND INSTITUTIONAL SUPPORT

QUARTERLY REPORT: 1 OCTOBER – 31 DECEMBER 2017

The authors' views expressed in this publication do not necessarily reflect the views of the United States Agency for International Development of the United States Government.

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ABBREVIATIONS AND ACRONYMS

ADS	Automated Directives System
AITF	AfricaSan International Task Force
AMCOW	African Ministers' Council on Water
ASA	African Sanitation Academy
BMGF	The Bill and Melinda Gates Foundation
BPOR	Budgeted Programs per Regional Objective
CFA	Chief of Finance and Administration
CKM	USAID's Water Communications and Knowledge Management Project
CO	Contracting Officer
COP	Chief of Party
COR	Contracting Officer's Representative
CPWG	SWA's Country Processes Working Group
DEC	Development Experience Clearinghouse
DQA	Data Quality Assurance
DRC	Democratic Republic of Congo
EC	European Commission
EXCO	AMCOW's Executive Committee
FE	Fully Executed
FY	Fiscal Year
GIZ	Gesellschaft für Internationale Zusammenarbeit
GLAAS	Global Analysis and Assessment of Sanitation and Drinking-Water
IDIQ	Indefinite Delivery Indefinite Quantity
IR	Intermediate Results
IWED	Improving WASH Evidence-Based Decision-Making Program
KM	Knowledge Management
MEL	Monitoring, Evaluation, and Learning Plan
MOU	Memorandum of Understanding
MOWIE	Ministry of Water, Irrigation and Electricity
NSMIS	National Sanitation Management Information System
POC	Point of Contact
RFP	Request for Proposals
SDGs	Sustainable Development Goals
SINAS	National Water and Sanitation Information System
SOW	Scope of Work
SWA	Sanitation and Water for All
TAC	Technical Advisory Committee
TAMIS	Technical and Administrative Management Information System
UNICEF	United Nations International Children's Emergency Fund
USAID	United States Agency for International Development
WADI	Water and Development Indefinite Delivery Indefinite Quantity
WALIS	Water for Africa through Leadership and Institutional Support
WASH	Water, Sanitation, and Hygiene

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PROJECT BACKGROUND

The Water for Africa through Leadership and Institutional Support (WALIS) Program reflects the U.S. Agency for International Development (USAID)'s latest thinking on achieving transformative improvements in access to clean water and improved sanitation. The program runs from September 25, 2015 to September 24, 2020. The project has an estimated maximum total funding amount (ceiling) of \$12,383,704. WALIS is implemented by DAI Global LLC.

This five-year initiative, awarded under the Water and Development IDIQ (WADI) contract, aims to bolster the ability of African leaders, donors, and stakeholders to better use existing data and analyses to shape national water, sanitation, and hygiene (WASH) policy, planning, and budgets to achieve the Sustainable Development Goals (SDGs). WALIS will accomplish this through the following four core task areas:

Task 1: Develop, monitor, and analyze sound sector data;

Task 2: Engage in targeted research and pilot activities around identified sector constraints;

Task 3: Strengthen country systems to develop informed policy and improve sector planning toward sustainable WASH services; and,

Task 4: Increase the capacity required to support improved collection and use of sector knowledge.

Consistent with these task areas, the following three Intermediate Results (IRs) are expected of WALIS:

- Strengthened country WASH leadership: Foster transparent and multi-stakeholder WASH leadership for evidence-based decision-making and better governance;
- Improved country and regional monitoring: Strengthen the capacity of regional and national institutions for monitoring and analysis of service delivery models and innovations; and,
- Learning and knowledge-sharing: Documenting best practices, analyzing bottlenecks, capacity development, communication, knowledge-sharing, and peer-to-peer learning among institutions within the African WASH sector.

PROGRESS TO DATE

KEY HIGHLIGHTS

Major milestones achieved during the 1st quarter of FY18 include:

1. Project management

- WALIS held a work planning meeting with USAID on October 10th. The combined Year 2 Annual Report and Year 3 Work Plan together with the revised Monitoring, Evaluation and Learning Plan were submitted for USAID approval on October 26th, 2017. USAID requested revisions and approved the documents on December 12th, 2017.
- WALIS moved to WeWork White House (1440 G Street, NW Washington, DC 20005) on November 6th, 2017 to be closer to USAID and partners. This allows for more frequent in-person meetings with USAID and stakeholders.
- WALIS received CPAR scores on November 17th for the second year of the project implementation. The scores improved considerably with two “Exceptional” ratings for technical quality and management, very good rating for cost control, and satisfactory for schedule.
- WALIS welcomed a new full-time team member – Théophane Boutrolle, WASH Specialist, who will be based in Dakar, Senegal and will serve as an essential liaison for WALIS’s regional partners in Africa. He will support AfricaSan support activities and will resume Activity Coordinator role for IWED Tanzania and Senegal programs. WALIS received CO approval for WASH Specialist on November 27th, 2017. Théophane will start working with WALIS in Q2, FY18. He will contribute to WALIS’s thought leadership activities through the production and presentation of WALIS knowledge and learning products, social media, and reports.
- WALIS Activities Manager was promoted to Deputy Chief of Party on December 12th, 2017.
- WALIS began recruitment for the Operations Manager position.

2. Technical Activities

ACTIVITY 1: The Team continued the procurement process for the demand-driven **Improving WASH Evidence-Based Decision-Making (IWED)** activities in Ethiopia, Tanzania and started implementation in Mozambique. The IWED activity in Madagascar was completed with the final workshop taking place in December, 2017. The Team met with USAID mission and government partners in Senegal for consultation in December and submitted ADS 201 request to USAID mission in Ghana.

- **Activity 1 (A): Ethiopia’s** Ministry of Water, Irrigation and Electricity (MOWIE) finalized the IWED concept paper “Improving knowledge management (KM) of the Ethiopian Ministry of Water, Irrigation and Electricity (MoWIE) at national and sub-national levels” on June 30th following a consultation provided by WALIS’ Technical Activities Manager. The main objective of the IWED program is to improve KM in the WASH sector, with special emphasis on MoWIE’s internal knowledge management systems at a national and sub-national level. The program will

also transfer knowledge to other stakeholders to make information available for management, planning, policy formation and decision making at all levels. The project will focus on developing protocols, procedures, workflows and setting up proper infrastructure for knowledge management as well as capacity development at the national and sub-national/regional level (Oromia Water, Mineral & Energy Bureau). WALIS completed the selection process in Q4, FY17 and received ADS 201 concurrence from Ethiopian USAID mission on November 14th. The Team continued negotiations with the apparent winner with the aim to receive USAID CO's consent to subcontract in begin implementation in Q2, FY18.

- **Activity I (B): Ghana's** Ministry of Sanitation and Water Resources is the Government agency in charge of WASH. The Team has reengaged the USAID mission and Government partner to submit a new IWED concept note. WALIS based on Ghana USAID mission's request has submitted an ADS 201 request on November 28th prior to receipt of the concept note. WALIS expects to receive USAID concurrence in January and upon receipt will give a new timeline to Ministry for submission of the concept note.
- **Activity I (C): Madagascar** was the first country to start implementing the IWED activities. WALIS subcontracted WaterAid to support the Ministry of Water, Sanitation and Hygiene¹ to implement the "Budgeted Programs by Regional Objective" (BPOR) process to support development of a long term sectoral WASH program for five regional WASH Directorates. The directorates are located in the Amoron'i Mania, Diana, Haute Matsiatra, Vakinankaratra, and Vatovavy Fitovinany Regions. WaterAid completed the field surveys and submitted completion reports in FY17. In November 2017, the General Director of the Ministry of Water, Energy and Hydrocarbons certified the BPOR documents for the 22 Madagascar's regions. In addition, in December 2017, the General Director chaired the learning and closing workshop, which was attended by representatives who contributed to the project's implementation (including representatives from the *Fokontany*, municipalities, Regional Energy Departments, Water and Hydrocarbon, surveyors, supervisors, and administrators). As a result, the BPOR process improved the WASH services development planning model and financial planning model. The Ministry is currently finalizing the website's parameters to secure the database.
- **Activity I (D): Mozambique's** National Directorate of Water Supply and Sanitation (DNAAS) finalized and approved the IWED concept paper "Development of National Water and Sanitation Information System (SINAS)" on April 21st following the consultation provided by the WALIS' Chief of Party and Technical Activities Manager. The principal objective of the project is to have a database that will provide reliable data on water and sanitation and will help the decision makers to prepare and execute realistic plans for the development of the water supply and sanitation in Mozambique. The IWED program will support the establishment of SINAS at the central, provincial and district level. Four provinces (Maputo, Sofala, Manica, and Cabo Delgado) will begin using Tablets with preloaded questionnaires for data collection and reporting, thus greatly reducing errors and increasing the data reporting accuracy by utilizing GPS. WALIS received USAID consent to subcontract on November 28th, 2017, finalized the subcontract negotiations and fully executed the subcontract with ENGIDRO on December 1st. WALIS Deputy Chief of Party and ENGIDRO team traveled to Maputo and held a kick-off meeting on December 5th moving the activity to implementation phase.

¹ Government of Madagascar dissolved the Ministry of Water, Sanitation and Hygiene in April 2017 and moved WASH portfolio under Ministry of Water, Energy and Hydrocarbons.

- **Activity 1 (E): Senegal's** Ministry of Hydraulic and Sanitation, Program Planning, Coordination and Monitoring Unit promotes operational convergence in the actions of the various executing agencies in accordance with a sectoral approach that is aligned with the principles of the Paris Declaration. The Team has reengaged with USAID mission and Government partner to submit a new IWED concept note. WALIS COP and Project Assistant met with the Ministry Point of Contact Amadou Diallo, Coordonnateur du Programme d'Eau Potable et d'Assainissement du Millénaire, on December 4th to review, discuss, and provide guidance regarding their IWED draft concept note. The due date was December 15th; however, it has been extended to allow time for consultations with sector partners.
- **Activity 1 (F): Tanzania's** Ministry of Health, Community Development, Gender Elderly and Children finalized and approved the IWED concept paper "Roll out of the National Sanitation Management Information System (NSMIS)" on May 31st. The IWED program will support the development of a National WASH web portal, developing a user-friendly manual for NSMIS, hiring ICT staff to strengthen the national help desk, supporting Data Quality Assurance (DQA), and printing and distributing registers for collection and storage of data at sub-village level. These activities will improve data quality, reporting frequency, storage and dissemination to a wider range of stakeholders for accountability and transparency for the ongoing sanitation programmes, and providing reliable and accurate data as an advocacy tool for decision makers. WALIS completed the selection process in Q4, FY17, received ADS 201 concurrence from USAID Tanzania mission on September 14th, and received USAID CO's consent to subcontract on October 16th, 2017. The Team continued negotiations with WaterAid in Q1, FY18 with the aim to have the subcontract fully executed and hold the kick-off meeting in January 2018.

ACTIVITY 2: Leadership and institutional support to regional organizations.

- **Activity 2 (A):** Under *Support for Organizational Strengthening to AMCOW* in Q1 FY18 WALIS achieved significant results reaching two important milestones under the grant. WALIS developed AMCOW's new 2018-2030 Strategic Plan and finalized the Secretariat's Staff and Finance Rules and Regulations. The WALIS COP and Project Coordinator attended AMCOW's 15-Year anniversary meeting and the EXCO/TAC and Strategic Dialogue meetings in Abuja, Nigeria held on November 27th - 30th, 2017. The 2018-2030 Strategic Plan was approved by the EXCO on the condition that a new strategic priority on Gender Equity and Youth Mainstreaming be added to the strategy. In addition, the Staff and Finance Rules and Regulations were also approved with the condition that the Secretariat provide the costs for their proposed reorganization. Both approvals achieve significant results desired as part of the AMCOW organizational strengthening activity.
- **Activity 2 (B):** Under *AfricaSan Monitoring and Learning Leadership Support* WALIS procured strategic advisory technical assistance services to support the Subcommittee on Monitoring and Learning, developed a SOW for a new grant to AMCOW to support AfricaSan Subcommittee on Monitoring and Learning Leadership, and supported the development of updated AfricaSan related indicators and develop country baseline methodology instructions. WALIS hosted a webinar for the AfricaSan International Task Force on Monitoring and Learning on November 1st and started assisting with the mapping of the AfricaSan focal points.
- **ACTIVITY 3: Stakeholder Engagement.** WALIS continued its stakeholder engagement with multiple WASH stakeholders including the Bill and Melinda Gates Foundation, IRC WASH,

and UNICEF during the month to plan coordination and collaboration activities related to AMCOW, AfricaSan, World Water Week, and the IWED Program.

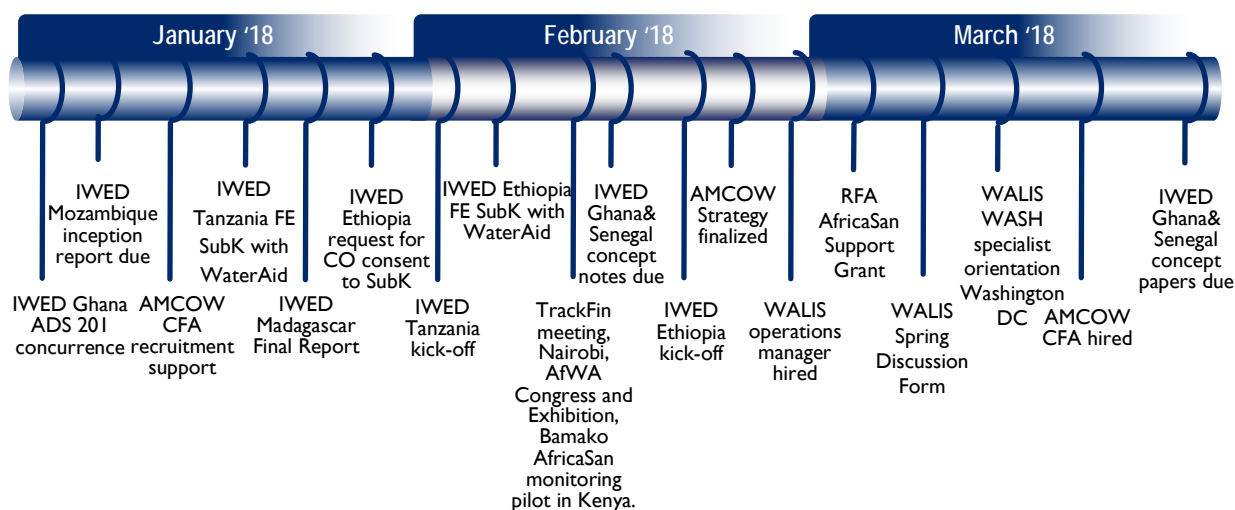
- Heather Skilling, WASH Senior Adviser, in support of **Sanitation and Water for All's Country Processes Working Group** completed Madagascar case study on SWA Framework operationalization and presented a multi-country case study synthesis during a meeting held in London on November 10th, 2018.
- On December 14th, WALIS co-hosted a Morning Coffee and **Discussion Forum** in partnership with the Sustainable WASH Systems Learning Partnership to discuss research on “Learning what works and moving from successful WASH infrastructure projects to sustainable WASH services – doing our work differently to achieve the SDGs.”
- WALIS' **Global Waters Microsite** went live on December 14th. WALIS will use the site as a KM hub and a point of information dissemination <https://www.globalwaters.org/walis>.

UPCOMING ACTIVITIES

In Q2 FY18, the Team will continue the implementation of the Year-3 Work Plan approved in December 2017. The activities are as presented below. As with all activities, the Team will coordinate and collaborate through active dialogue with USAID Bureau for Africa's Office of Sustainable Development colleagues and key stakeholders to achieve a multiplier effect on its outcomes.

Upcoming milestones for the 2nd Quarter of FY18 are illustrated in Figure 1 below.

FIGURE 1. FY18 Q2 TIMELINE



Program Management

Team Management: In Q2 FY18 the Team will onboard Théophile Boutrolle, LTTA WASH Specialist and will recruit for Operations Manager position. WALIS will continue working with Technical Experts on short term assignments.

Technical Activities

ACTIVITY 1 (A-F): The Team will continue with the implementation and procurement process for the **IWED Program** activities in Ethiopia, Mozambique, and Tanzania. The Madagascar activity will be completed in Q2 with submission of the final report. The Team will continue supporting the Government partners in Ghana and Senegal to develop the concept papers and will complete the due diligence phase in Q2 FY18.

ACTIVITY 2 (A-B): The WALIS Deputy Chief of Party will take over the Activity Coordinator role for the **Support for Organizational Strengthening** Activities. She will support Valu Add and AMCOW colleagues with the recruitment of the Chief Finance and Accounting. The Team will finalize the 2018-2030 Strategic Plan and will begin developing a 5-Year Business Plan. WALIS will identify a business planning advisor that will be suitable for the assignment. The advisor will work closely with the Chief of Finance and Administration as the financial models will require their input as well as participation in developing the business plan to ensure realism and AMCOW ownership of the plan. In addition to the business plan, there are several other tasks in FY18 that will require the Chief of Finance and Administration (supported financially by the WALIS grant to AMCOW) including, but not limited to:

- Defining the requirements and selecting an accounting and payroll system so that expenses and financial planning and reporting can be better streamlined and systematically managed. AMCOW currently utilizes *Tally ERP 9*, therefore a key step will be to evaluate whether the current system already addresses the defined requirements, or a new system is required. WALIS will provide technical assistance to address this task.
- Updating and revising AMCOW's business management procedures so they address the organizational needs as well as the revised Staff and Financial Rules. The procedures will need to be standardized into a set of Staff and Financial Regulations with associated workflow processes to map out procedures such that they are easily understood, effective, efficient, and transparent. WALIS will provide technical assistance to address this task.
- Updating AMCOW's employee performance management system so that it and the forms and procedures are compliant with the updated Staff Rules. A draft employee performance review templates was developed by a consultant and guidance as part of the 2015 draft AMCOW Operational Strategy's Human Resources Manual. The performance management system need not be complicated given the size and need for operational efficiency. WALIS will provide technical assistance to address this task.
- WALIS will issue a Request for Applications for the **AfricaSan Monitoring and Learning Leadership Support** grant and will continue supporting AMCOW with strategic advisory and piloting of the baseline monitoring and reporting requirements for SDG 6.2 and N'gor Commitment indicators in Kenya, Senegal and Nigeria. The WALIS COP and Wash Specialist will be in Nairobi, Kenya for the piloting in the week of February 5th. In addition to developing the guidance material, Sophie Hickling, will oversee the Kenya pilot with Kitch Bawa and AfricaSan focal point Benjamin Murkomen.

ACTIVITY 3: Stakeholder Engagement. WALIS COP and WASH Specialist will participate in TrackFin meetings to be held in Nairobi, Kenya the week of February 5th, 2018. Together with they will also participate at the African Water Congress organized by African Water Facility in Bamako, Mali in the week of February 12th. WALIS will submit an abstract and hold a joint session with AMCOW session titled "Africa, WASH, and the Sustainable Development Goals." WALIS will also submit an abstract for World Water Week 2018. The Team will continue the dialogue with main partners BMGF, UNICEF, WHO/GLAAS, EC/GIZ, IRC, and AfDB as it continues AMCOW support and KM activities. WALIS will plan to host Spring Discussion Forum in March and continue producing success stories and other communications materials that will be posted on <https://www.globalwaters.org/walis>.

TECHNICAL ACTIVITIES

With the Year 3 Work Plan WALIS reorganized its activities to consolidate and simplify the Team's ability to reference and report on related activities. All activities are now grouped into one of three activity categories as follows: 1) IWED Program Activities, 2) Leadership and Institutional Support to Regional Organizations (e.g. AMCOW organizational strengthening and AfricaSan monitoring support), and 3) Stakeholder Engagement Activities. A summary of Year 3 activities and their link to SOW tasks, performance indicators, expected outcomes and the implementation timeline is provided in Table I on the next page.

The AMCOW Activity consolidated WALIS's current work with AMCOW including its Organizational Strengthening Support and its AfricaSan Monitoring and Learning Leadership Support. The Stakeholder Engagement consolidated all previous studies, outreach, and communications work such as the African Sanitation Academy follow-on promotion work and future water governance leadership, and innovation communication initiatives.

TABLE 1: SUMMARY OF YEAR 3 ACTIVITIES

SUMMARY OF YEAR 3 ACTIVITIES					
#	ACTIVITY DESCRIPTION	TASK(S)	INDICATORS	OUTPUTS	TIMELINE
I (A-F)	IWED Program Country initiatives in Ethiopia, Ghana, Madagascar, Mozambique, Senegal, and Tanzania	I, 2, 3, 4	I.1, 2.1, 2.2, 3.3	Implementation of IWED programs and deliverables attached to each initiative.	October 2017-July 2020
2A ²	AMCOW- Organizational Strengthening Support	I, 3, 4	I.1, 3.1, 3.2, 3.3	Deliverables as outlined in the Grant document and Valu Add subcontract including revised personnel and financial regulations, ten-year strategy and business plan.	October 2017-August 2020
2B ³	AMCOW- Support for AfricaSan International Task Force	I, 3, 4	I.1, 2.2, 2.3, 3.1, 3.2, 3.3	Coordinate/collaborate with UNICEF on new agenda of AfricaSan International Task Force. Participation in AfricaSan Task Force/N'gor monitoring stakeholders meetings. Deliverables as outlined in AMCOW Grant and MGA subcontract Linkages with existing communities of practice (e.g. SuSanA).	October 2017-August 2020
3 ⁴	Stakeholder Engagement	2, 3, 4	3.1, 3.2, 3.3	Outreach for ASA Feasibility and Market Studies, Local Systems Case Studies, SWA support, podcast series.	October 2017-August 2020

² Activity 2A corresponds to activity 7B of Year 2 work plan

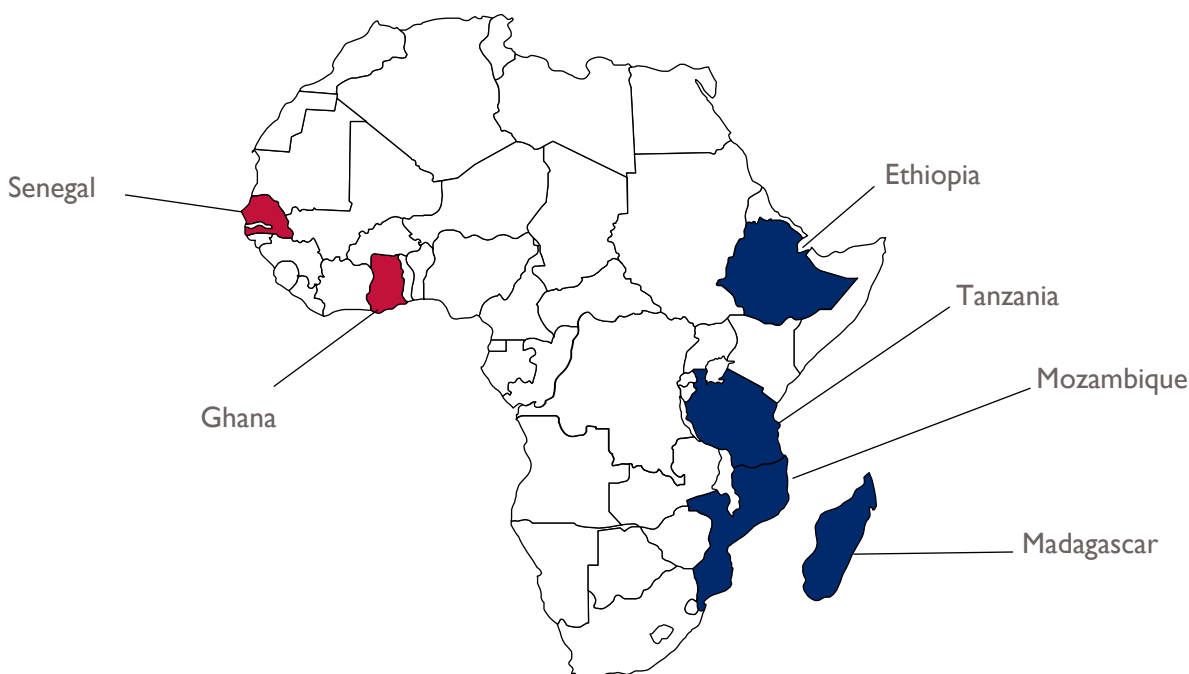
³ Activity 2B corresponds to activity 7C of Year 2 work plan

⁴ Activity 3 corresponds to activities 2, 4, 5 and 6 of Year 2 work plan

ACTIVITY 1: IMPROVING WASH EVIDENCE-BASED DECISION MAKING

To identify demand-driven, country-led initiatives WALIS developed a call for Expressions of Interest for strategic support to government WASH agencies in sub-Saharan African country governments in Year 1. Eight countries were requested to submit Expressions of Interests in the form of concept notes under the IWED program. Seven government ministries of the eight countries submitted concept notes and went through a technical review process conducted by USAID Washington D.C., USAID Country and Regional Missions, the WALIS Team, and AMCOW. Following the review process, all seven concept notes were advanced to Phase II for further due diligence and possible funding by requesting full concept papers from these countries. Concept papers were received from Madagascar, Mozambique, Tanzania and Ethiopia and with further support from the Team the activities moved to implementation phase during Year 2. As WALIS did not receive full concept papers from Ghana and Senegal, a second cohort was created so as to allow these applicants to revise their concept notes in Q4 FY17 and Q1 FY18. The seventh country, the Democratic Republic of Congo was placed on indefinite hold. Figure 2 illustrates the current six IWED countries. Countries in blue represent the first cohort, and countries in red represent the planned second cohort. Table 2 presents proposed IWED activities and government counterparts in each country.

FIGURE 2: IWED COUNTRIES



In Q4 the Team went through the procurement process and continued negotiations with implementing agencies for IWED programs in Mozambique, Tanzania and Ethiopia. The Team received consent to subcontract from USAID CO for implementing agencies for IWED Mozambique and Tanzania programs. The IWED activity in Mozambique started in December, while activities were completed in Madagascar. We also requested and received ADS 201 concurrence from USAID Mission in Ethiopia, and request ADS 201 concurrence from USAID Ghana Mission. The Team continued providing consultation to Government partners in Ghana and Senegal, and continued the dialogue with USAID Bilateral Mission in

West Africa and implementing partners. Overall, the funding for IWED activities are commensurate with appropriately designed initiatives that result in outcomes consistent with project objectives. As we implement the IWED Program, the Team will look for greater operational efficiencies for scaling up the IWED Program subject to funding availability. The Team will create linkages and share lessons learned with AMCOW from IWED activities that are focused on information systems development and strengthening to improve SDG 6 monitoring and reporting.

TABLE 2: SUMMARY OF IWED COUNTRY PROGRAMS

#	COUNTRY	PROGRAM	COUNTERPART
FIRST COHORT			
1	Ethiopia	Improving knowledge management of the Ethiopian Ministry of Water, Irrigation and Electricity at national and sub-national levels	Ministry of Water, Irrigation and Electricity
2	Madagascar	Develop budgeted regional WASH programs	Ministry of Water, Energy and Hydrocarbons
3	Mozambique	Financing the development of SINAS	Ministry of Public Works, Housing and Water Recourses
4	Tanzania	Roll out of the NSMIS	Ministry of Health, Community Development, Gender Elderly and Children
SECOND COHORT			
5	Ghana	The first concept note proposed to complete the linkages between the SIS and management systems of the various WASH implementing agencies. Ghana is currently reviewing and possibly updating this concept.	Ministry of Water Recourses, Works and Housing
6	Senegal	The first concept note proposed to strengthen the sectoral information and monitoring system of water, hygiene, and sanitation in Senegal along with activities designed to evaluate the effectiveness of CLTS in Senegal.	Ministry of Water and Sanitation Secretariat General (ex. PEPAM)

Further details on IWED Program activities are presented below:

ACTIVITY I (A) ETHIOPIA

In FY 17 WALIS worked with the Ministry of Water, Irrigation and Electricity (MOWIE) to revise the IWED concept paper “Improving knowledge management (KM) of MoWIE at national and sub-national levels.” The main objective of the IWED program is to improve KM in the WASH sector, with special emphasis on MoWIE’s internal knowledge management systems at a national and sub-national level. The program will also transfer knowledge to other stakeholders to make information available for management, planning, policy formation and decision making at all levels. The project will focus on developing protocols, procedures, workflows and setting up proper infrastructure for knowledge management as well as capacity development at the national and sub-national/regional level (Oromia

Water, Mineral & Energy Bureau). WALIS received Minister's approval for concept paper on July 25th, 2017 and a RFP was advertised in two local newspapers on August 9th, 2017. Full proposals were due by September 5th and a technical evaluation committee was convened on September 18th. An apparent winner was not chosen from the initial review and the Team moved to a Best and Final Offer (BAFO) round of competition asking clarifying questions to two bidders. The Team held the BAFO review committee in October with USAID Africa Bureau and USAID Ethiopia Technical Representatives taking part in the TEC. WALIS COR submitted ASD201 for Ethiopia mission concurrence in October, and received USAID Mission Director's concurrence in November. The Team continued subcontract negotiations with the apparent winner, and plans on submitting consent to subcontract request to USAID CO in Q2 FY18 with the aim of beginning the implementation in the same quarter. and will move through approval request to CO. The IWED activity implementation will begin in Q1 Year 3.

ACTIVITY I (B) GHANA

The IWED program in Ghana has been placed in second cohort. The Team has started reengaging with colleagues at the Ministry of Water Resources, Works and Housing in Q4 FY17, and held a side meeting with them during the World Water Week in August, 2017. Based on USAID Ghana mission's request WALIS COR submitted an ADS 201 request on November 28th prior to receipt of the concept note. WALIS expects to receive USAID concurrence in January, 2018 and upon receipt will give a new timeline to the Ministry for submission of the concept note to move the activity to design and due diligence phase.

ACTIVITY I (C) MADAGASCAR

The Madagascar IWED activity began in Q2 FY17. The WALIS subcontracted WaterAid America to support the Ministry of Water, Sanitation and Hygiene to implement the Budget Program per Regional Objective (BPOR) process for five regional WASH Directorates located in Amoron'i Mania, Diana, Haute Matsiatra, Vakinankaratra, and Vatovavy Fitovinany Regions. In Q3 FY 17 WaterAid America completed the field surveys for BPOR and submitted completion reports. The work was expected to be completed in Q3 however the team encountered some set-backs when in late April, the Government of Madagascar announced that the current WASH Ministry would be absorbed by the Energy and Hydrocarbons Ministry. The WaterAid America team needed to establish contacts and receive buy-in from the newly formed Ministry of Water, Energy and Hydrocarbons. In addition, the team had difficulty accessing financial data from the regions during the political transition period which further slowed down the work. Throughout the transition WaterAid America established close communication with the New General Director for WASH and other Ministry colleagues providing them with detailed information on BPOR work. The Ministry invited WaterAid America and UNICEF to a meeting to validate the template for Regional and Communal BPOR reports on June 23rd, 2017. The template was adopted and the new template was used to write the BPOR reports. WaterAid America provided support to Ministry officers in charge of the regional prioritization who continued to update the BPOR datasets, based on the last prioritization workshops held in the five WALIS regions. The datasets were made available to a consulting company hired by the Ministry, MITI CONSULTING, tasked with finalizing all BPOR reports. The BPOR reports were prepared ahead of the Sector Review meeting organized by the Ministry for July 13-14th, 2017. WaterAid America received an invitation to participate in this meeting as well as USAID's sector partner meeting that took place in July 19th, 2017. The WALIS team worked with WaterAid America to develop a communications video summarizing the BPOR activity

conducted in Madagascar. The final product was a five-minute video that has been shared with relevant IWED stakeholders. WALIS has also developed a success story “Data brings water; creating better access for families” presented in Year 2 Annual Report. WaterAid America submitted the Regional and Communal BPOR reports in Q4 FY 17 which were certified by the Ministry. The General Director chaired the learning and closing workshop, which took place in December 2017, and was attended by representatives who contributed to the project’s implementation (including representatives from the *Fokontany*, municipalities, Regional Energy Departments, Water and Hydrocarbon, surveyors, supervisors, and administrators). As a result, the BPOR process improved the WASH services development planning model and financial planning model. The Ministry is currently finalizing the website’s parameters to secure the database. WaterAid will submit the final report in Q2 FY18, thus completing the IWED Madagascar activity.

ACTIVITY I (D) MOZAMBIQUE

The National Directorate of Water Supply and Sanitation (DNAAS) finalized and approved the IWED concept paper “Development of National Water and Sanitation Information System” on April 21st, 2017. The principal objective of the project is to have a database that will provide reliable data on water and sanitation and will help the decision makers to prepare and execute realistic plans for the development of the water supply and sanitation in Mozambique. The IWED program will support the establishment of SINAS at the central, provincial and district level. Four provinces (Maputo, Sofala, Manica, and Cabo Delgado) will begin using Tablets with preloaded questionnaires for data collection and reporting, thus greatly reducing errors and increasing the data reporting accuracy by utilizing GPS. In April, the delegation from Mozambique was in DC for the SWA High Level Ministerial meetings and the WALIS team decided to capitalize on that by asking representatives from DNAAS to come to the Bethesda office to discuss the concept paper. As most of the details had been negotiated during previous visits and via e-mails, this was an opportunity to clarify pending questions, endorse the final concept paper and map out the next steps. The National Director of the DNAAS reviewed and approved the concept paper. The Team translated the Request for Proposal (RFP) into Portuguese and advertised in the local newspaper on May 4th, 2017. Questions on the RFP were due to WALIS by May 15th, 2017 with final proposals due Monday May 29th, 2017. The WALIS team received five bids but as one was incomplete, the Technical Evaluation Committee only evaluated four proposals. On June 13th, the WALIS team convened a technical review committee comprised of the WALIS COP, the Technical Activities Manager and a Mozambique Mission POC and after an additional financial review, selected the apparent winner. On June 23rd the WALIS COR submitted ADS 201 to USAID Mozambique mission for concurrence for the IWED activity. Upon receipt of the Mozambique mission’s concurrence on ADS 201, July 17th the Team began detailed negotiations with the apparent winner. As the winning company is a Portuguese firm with no prior experience working with USAID the due diligence process and budget negotiations have taken longer than anticipated. WALIS received USAID consent to subcontract on November 28th, 2017, finalized the subcontract negotiations



PARTICIPANTS AT THE MOZAMBIQUE IWED KICK-OFF MEETING, DNAAS, MAPUTO, MOZAMBIQUE
ANAHIT GEVORGYAN/ DAI GLOBAL

and fully executed the subcontract with ENGIDRO on December 1st. WALIS Deputy Chief of Party and ENGIDRO team traveled to Maputo and held a kick-off meeting with DNAAS on December 5th moving the activity to implementation phase. The kick-off meeting was attended by DNAAS, implementing partners and USAID Mozambique representative. The Team held meetings with IWED stakeholders including Water and Sanitation Infrastructure Management Unit, Fund for Investment and Ownership of Water Supply Assets, and National Institute of Statistics. The aim of these meetings was to present the IWED program and promote the involvement of the teams. The contacts and tasks carried out and information collected during this initial phase made possible the overall validation of the Project work plan. Following the visit to Maputo ENGIDRO Team began working on the inception phase with a report due on January 5th, 2018.

ACTIVITY I (E) SENEGAL

The IWED program in Senegal has also been placed in second cohort. WALIS' Government partner for the IWED program is the Ministry of Hydraulic and Sanitation, Program Planning, Coordination and Monitoring Unit. The Team has reengaged with USAID mission and Government partner to submit a new IWED concept note. WALIS COP and Project Assistant met with the Ministry Point of Contact Amadou Diallo, Coordonnateur du Programme d'Eau Potable et d'Assainissement du Millénaire, on December 4th, 2017 to review, discuss, and provide guidance regarding their IWED draft concept note. The due date was December 15th; however, it has been extended to allow time for consultations with sector partners. On receipt of the concept note the Team will support them with development of the concept paper and will move the activity to design and due diligence phase.

ACTIVITY (F) TANZANIA

In FY17 WALIS worked with the Ministry of Health, Community Development, Gender Elderly and Children to revise the concept paper “Roll out of the National Sanitation Management Information System”. The IWED program will support the development of a National WASH web portal, developing a user-friendly manual for NSMIS, hiring ICT staff to strengthen the national help desk, supporting DQA, and printing and distributing registers for collection and storage of data at sub-village level. These activities will improve data quality, reporting frequency, storage and dissemination to a wider range of stakeholders for accountability and transparency for the ongoing sanitation programmes, and providing reliable and accurate data as an advocacy tool for decision makers. This concept paper leveraged much greater funds from other sources with the USAID investment taking a minority share. While this is an ideal way to maximize the benefit of USG funding, it requires much more coordination. As a result, the Technical Activities Manager, traveled to Tanzania from May 21-27, 2017 to work with Ministry officials to clarify the tasks and finalize the concept paper. The WALIS team also reached out to AMCOW to be sure the Ministry's NSMIS is compatible with AMCOW's Pan African Monitoring requirements. By early June the AMCOW comments were taken into consideration and the concept paper was finalized and shared with USAID POCs for their feedback. WALIS released the RFP on June 15th, 2017, questions on the RFP were due to WALIS by June 30th with final proposals due on July 17th, 2017. The Team together with USAID representatives conducted technical evaluations of received proposals and held a committee meeting on July 27th to select the apparent winner. Based on evaluation results and discussions WaterAid America was identified as the apparent winner. WALIS COR submitted ADS 201 request on August 11th and concurrence was received from the Mission in Tanzania on September 14th. The Team received USAID CO's consent to subcontract on October 16th, 2017. The Team

continued negotiations with WaterAid in Q1, FY18 with the aim to have the subcontract fully executed and hold the kick-off meeting in January 2018.

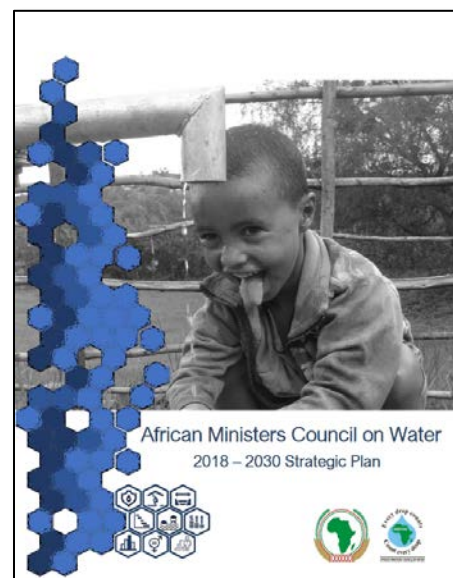
ACTIVITY 2: LEADERSHIP AND INSTITUTIONAL SUPPORT TO REGIONAL ORGANIZATIONS

ACTIVITY 2(A): AMCOW – SUPPORT FOR ORGANIZATIONAL STRENGTHENING

In past quarters this activity was referred to as Activity 7(B). With consolidation of related activities to simplify WALIS's Activity structure the Support for Organizational Strengthening of AMCOW activity is now Activity 2(A).

In Q1 WALIS's work to strengthen AMCOW focused on two primary tasks: 1) develop AMCOW's new 2018-2030 Strategic Plan, and 2) finalize the Secretariat's Staff and Finance Rules and Regulations.

- In October, the Team developed several drafts of the strategic plan based on September 2017's EXCO/TAC strategy brainstorming meeting and earlier versions of the strategy. The strategy is key to setting the tone and direction of AMCOW over the next 10 years and will be further supported by business planning and technical assistance to improve AMCOW's operational effectiveness by WALIS and potentially other donors. Furthermore, the Team continued its revisions of the Staff and Finance Rules and Regulations. In total, three drafts were completed prior to the untimely death of the lead author, Philip Giantris, on October 19, 2017. The Team continued to work with relevant stakeholders to continue moving forward despite the lead author's death. Members of the WALIS Team attended Philip's funeral.
- In November, the Team circulated the final draft strategy to AMCOW and other relevant stakeholders for a rapid review in advance of the EXCO/TAC meeting. As revisions were received, the draft strategy was translated by AMCOW into French (all official AMCOW documents must be in French and English). Meanwhile, the final version of the Staff and Finance Rules and Regulations were completed after a final technical review. During the final technical review, WALIS identified unaddressed major deficiencies via a Management Memorandum that were inconsistent with the goal to certify the AMCOW Secretariat as a direct recipient of European Commission funding by passing the European Commission Pillar Assessment. A certification by the European Commission would be a significant step toward robust and transparent fiduciary standards, a level of fiduciary independence and confidence that AMCOW has never achieved which would result in its ability to accept more direct and higher levels of outside investment. WALIS also translated the Staff and Finance Rules and Regulations into French. The Secretariat subsequently corrected the deficiencies. As part of a modification to AMCOW's grant, WALIS will include conditions precedents requiring alignment with international standards and tied to other support. This modification is expected to be completed in February 2018.

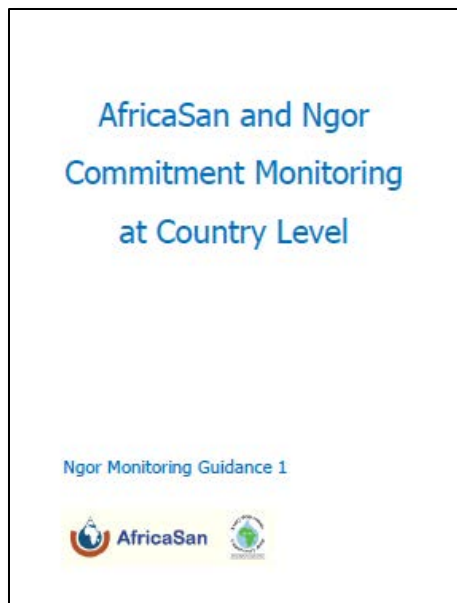


Concurrently, a variety of other tasks were completed including finalization of several job descriptions on the Secretariat's behalf to help recruit the following positions: a Chief of Finance and Administration (WALIS grant supported), a Senior Policy Advisor, a Communications Manager, a Project Manager for Sanitation, and a Resource Mobilization Officer. The four final positions will be supported by funding provided to AMCOW by the Bill and Melinda Gates Foundation.

Finally, the WALIS COP and Project Coordinator attended the EXCO/TAC and Strategic Dialogue meetings in Abuja, Nigeria where WALIS also supported meeting organization costs. The 2018-2030 Strategic Plan was approved by the EXCO on the condition that a new strategic priority on Gender Equity and Youth Mainstreaming be added to the strategy. In addition, the Staff and Finance Rules and Regulations were also approved with the condition that the Secretariat provide the costs for their proposed reorganization. Both approvals achieve significant results desired as part of the AMCOW organizational strengthening activity. This management/technical assistance trip continued into December.

- In December, The WALIS COP and Project Coordinator held planning meetings with the AMCOW Executive Secretary to plan out tasks over the next quarter. An aide-memoire that detailed the agreed follow-on tasks was developed, circulated for review and finalized once AMCOW inputs were provided. In addition, the two WALIS Team members debriefed the USAID/Nigeria staff on WALIS activities. The two WALIS Team members then continued onto Senegal to meet with Government of Senegal counterparts developing their IWED concept note.

ACTIVITY 2(B): AMCOW – AFRICASAN MONITORING AND LEARNING LEADERSHIP SUPPORT



As with Activity 2(A), this activity was similarly referred to as Activity 7(C) “Support for AfricaSan International Task Force.” Now referred to as Activity 2(B) it also consolidates the former Activity 7A “AMCOW Technical Assistance for Pan Africa Water and Sanitation Sector Monitoring” tasks with a tighter focus on AfricaSan monitoring support in Year 3.

In FY18 Q1 work to support the AMCOW led AfricaSan Subcommittee on Monitoring and Learning (SML) focused on three primary tasks: 1) procure strategic advisory technical assistance services to support the Subcommittee on Monitoring and Learning, 2) develop a new grant to AMCOW to support AfricaSan Subcommittee on Monitoring and Learning Leadership, and 3) support the development of updated AfricaSan related indicators and develop country baseline methodology instructions and guidance.

- In October, the Team developed a draft scope of work with AMCOW so as to align USAID support with Bill and Melinda Gates Foundation and Africa Water Facility support to AMCOW. The team issued an RFP to request a proposal for AfricaSan strategic advisory technical assistance to the subcommittee and AMCOW. WALIS also worked with other SML leads to finalize the indicators and get inputs on the country baseline methodology instructions and guidance in Dakar, Senegal.

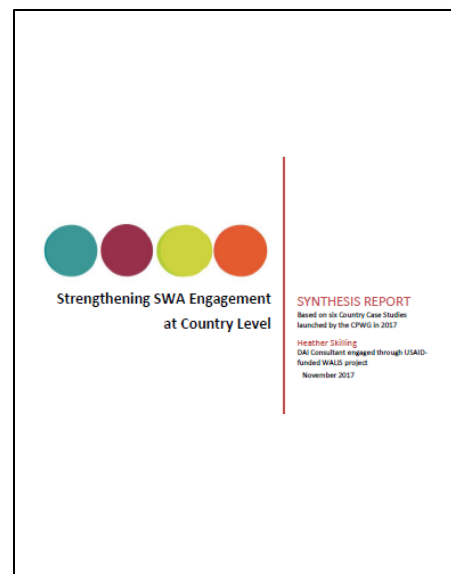
The monitoring process flow, country guidance recommendations, and updated milestone schedule were agreed to at the meeting.

- In November, WALIS hosted the a SML Webinar in support of AMCOW. The SML members were briefed on the SML's updated work plan and approach to pilot and baseline monitoring and reporting requirements for SDG 6.2 and N'gor Commitment indicators. The webinar was also used to drum up financial support for select tasks with verbal commitments to support select tasks. That said, a substantial budget gap remains to ensure completion of all milestones in the work plan. Meanwhile, AMCOW continued to develop their inputs into their anticipated AfricaSan grant scope of work and budget. WALIS also supported AMCOW to update their list of sanitation focal points across Africa to facilitate the communication and mobilization of recourses.
- In December, WALIS met with AMCOW regarding their review and comments on the anticipated AfricaSan grant. The WALIS COP and Project Coordinator also met with UNICEF West and Central Africa WASH Manager in Dakar, Senegal to discuss SML milestone and associated capacity building for AMCOW. Activity 3: Stakeholder Engagement. During the month, the WALIS Team continued to develop the AfricaSan country baseline monitoring methodology instructions and guidance.

ACTIVITY 3: STAKEHOLDER ENGAGEMENT

This activity consolidates the Year 2 Activities 2 through 6. In FY18 Q1, WALIS engaged stakeholders via four levels of engagement: 1) collaborating with Sanitation and Water for All Country Processes Working Group, 2) continuing its completion of the Local Systems Case Studies, 3) coordinating with other USAID Central Water Mechanism projects, and 4) communicating with stakeholders through meetings and the sharing WALIS findings and success stories via the USAID globalwaters.org website.

- In October, WALIS received communications that the Madagascar SWA Framework case study will move ahead under an amended timeline and scope. A case study author meeting was held in London where WALIS's Home Office Technical Lead and Senior WASH Advisor presented a synthesis evaluation of incorporation of the SWA Framework in country processes for Costa Rica, Malawi, Pakistan, Zimbabwe, Ethiopia Burkina Faso, and Madagascar. In addition, the Team major revisions to the Rwanda Local Systems Case Study to address mission comments and identify the POCs in the government.
- In November, WALIS completed the case study evaluation of Madagascar's efforts to incorporate the SWA Framework into its processes on behalf of SWA's Country Processes Working Group. The report was delayed due to a pneumonic plague outbreak. Later in the month, the USAID Central Water Mechanisms Quarterly Meeting was held. WALIS updated the group on its accomplishments and challenges to date.



- In December, WALIS co-hosted a Morning Coffee and Discussion Forum in partnership with the Sustainable WASH Systems Learning Partnership to discuss research on “Learning what works and moving from successful WASH infrastructure projects to sustainable WASH services – doing our work differently to achieve the SDGs.” The event was well attended by 25 people in person and 15 people via the webinar. The panel discussion was moderated by the USAID Water Office Director with panel discussion members from the USAID Africa Bureau Office of Sustainable Development, the World Bank, the WALIS Local Systems Case Study Author for Senegal and Ethiopia, and the Sustainable WASH Systems Learning Partnership. WALIS’ Global Waters Microsite went live on December 14th. WALIS will use the site as a KM hub and a point of information dissemination. <https://www.globalwaters.org/walis>. Finally, WALIS communicated through meetings, emails, and phone calls with multiple WASH stakeholders including the Bill and Melinda Gates Foundation, IRC WASH, and UNICEF during the month to plan coordination and collaboration activities related to AMCOW, AfricaSan, World Water Week, and the IWED Program.



PROGRAM ADMINISTRATION

PERSONNEL

With the needs of the project growing the WALIS Team identified more technical human resources to manage the workload. In November, WALIS hired a full-time WASH Specialist who will be based out of Senegal. The WASH Specialist will provide WALIS with an African continental presence, who is able to travel easily and work with many of WALIS’s partners and beneficiaries. The WASH Specialist will manage two IWED country activities (Senegal and Tanzania), and the AfricaSan activities. While the WASH Specialist was identified and approved this quarter he will not start work until Q2 FY18.

In addition to this full-time WASH specialist, WALIS identified a part-time WASH Advisor who will manage several distinct technical activities under WALIS. The WASH Advisor was approved this quarter and will begin his engagement next quarter.

As activities pick up and WALIS has more staff to manage the WALIS Technical Activities Manager was promoted to DCOP. The DCOP will better coordinate the work being undertaken by the new WASH Specialist and Advisor to ensure all technical activities proceed smoothly and allowing the COP more flexibility to focus on growth and WALIS strategic initiatives.

This quarter the WALIS Senior Operations Manager decided to leave the project and recruitment for her replacement began. The full transition will happen next quarter however preparations for a smooth

transition were well under way by the quarter close. In addition to the transitions with the WALIS core staff, the project team was supported in their mission by an array of consultants, subcontractors and grantees who support the activities and keep tasks and deliverables on time and of the highest quality.

OPERATIONS, SYSTEMS AND DELIVERABLES

During Q1 Year 3, the WALIS Team developed and submitted several more deliverables including several trip reports for travel to Nigeria, Senegal and Mozambique. The team also dedicated time in October to collaborating with the USAID COR to develop the Year 3 Work Plan and the Year 2 Annual Report. Both documents were submitted to USAID and approved this quarter. In addition, WALIS updated their Performance Monitoring Plan this quarter including revising some of the indicators and converting the Performance Monitoring Plan to a Monitoring, Evaluation, and Learning Plan to keep current with USAID terms. WALIS received USAID approval for their new indicators and plan. The Team also continued to submit weekly e-mail updates to the COR as required in the Task Order. All appropriate documentation was also uploaded to the USAID Development Experience Clearinghouse.

CONTRACTS

While the primary agreement did not receive any modifications this period, The WALIS team had movement with subcontractors. This period USAID provided consent to subcontract for several subcontractors including IWED Program activities in Tanzania and Mozambique. Concerning the latter, the contract was finalized, and the activity was kicked off in December. The Tanzania work will not be able to begin until January. The WALIS team also dedicated time this quarter to the procurement process for work in Ethiopia and as of quarter close an apparent winner has been identified. The Team will seek consent to subcontract early next quarter allowing IWED activities in Ethiopia to begin.

The WALIS team also submitted to the USAID COR several consultant approval requests and international travel approval requests as required by the contract.

LOGISTICAL ARRANGEMENTS

During this reporting period, the Team conducted moderate levels of travel as the Team visited Nigeria, Senegal, and Mozambique. While in Nigeria the Team attended the AMCOW EXCO/TAC meetings and provided logistical support for this continent-wide ministerial level meeting. In Senegal the team met with the Water Ministry and the USAID point of contact to help define the proposed IWED activity to be conducted in Senegal. In Mozambique the team held a series of IWED activity kick-off meetings to introduce the subcontractor to the Water Ministry and the USAID Mission in Mozambique. These meetings ensure that all partners are working in collaboration to accomplish the task. As with all WALIS travel the Project Assistant managed visa processes and arranged for travel and lodging and she continued collecting and filing required documentation.

PARTNERS

While contracting agreements are in place with Training Resources Group (TRG), The Cloudburst Group, and Taoti Creative, the WALIS team did not need the services of these subcontractors during this reporting period. The WALIS team did utilize the Valu Add Management Services as part of Activity 2A: "Support for Organizational Strengthening to AMCOW". Unfortunately, Valu Add Management

Services owner and primary consultant, Philip Giantris passed away this quarter and future work for Valu Add Management Services may need to be redefined. In addition, the subcontractor WaterAid assisted with the implementation of the Madagascar IWED Activity and the Tanzania IWED Activity. In Mozambique, ENGIDRO has received a subcontract to implement the IWED activities. This quarter the WALIS team conducted procurement for the IWED activity in Ethiopia and while an apparent winner has been identified, the subcontract will not be approved and awarded until next quarter.

FINANCIAL ACCRUALS AND PROJECTIONS

Financial accruals and projections by line items for current and next reporting period are presented separately.

ANNEX B: SUCCESS STORY



USAID
FROM THE AMERICAN PEOPLE

SUCCESS STORY

A Strategy to achieve Sustainable Development Goal 6

A celebration of 15 years of leadership in water and sanitation



Host Minister for AMCOW's 15th Anniversary Celebration and Executive Committee Meetings, Suleiman Adamu presenting Peter Mahal Akat with a gift of appreciation for his attendance.

Hon. Eng. Suleiman Adamu is Minister of Water Resources in Nigeria. Peter Mahal Akat is Director General at the Ministry of Water Resources and Irrigation in South Sudan.

The Sustainable Development Goals mandate that by 2030 there should be availability and sustainable management of water and sanitation for all. To realize this goal, the world, and particularly Sub-Saharan Africa, has very real obstacles to overcome. According to the 2015 WHO/UNICEF Joint Monitoring Programme more than 28% of the population of Sub-Saharan Africa uses surface water or unimproved sources of drinking water and more than 54% of the population is practicing open-defecation or unimproved forms of sanitation.

In November of 2017, the African Ministers' Council on Water (AMCOW) took a tremendous step towards realizing the goal of ensuring available and sustainable water and sanitation for all. At the 15th Anniversary Celebration and Executive Committee meeting of AMCOW, Ministers from African countries, development partners and sector stakeholders gathered to review and pass the 2018-2030 Strategic Plan for AMCOW.

As a Specialized Committee of the African Union, AMCOW is in a critical and mandated position to lead the African agenda on water and sanitation. The newly adopted Strategic Plan relays actionable steps to addressing continent-wide priorities related to water and sanitation with regards to the cross-cutting themes of climate change, sustainable financing, monitoring and evaluation, and gender and youth.

AMCOW is in a unique position, as both a political and technical organization, in its ability to convene all fifty-four countries in the African Union around strategic goals and regional issues. The importance of AMCOW is most underscored in times of strife. AMCOW's First President, Barr. Murkhtari Shagari, encompassed this idea when using the 15th Anniversary Celebration of AMCOW, to call to action the Ministers and stakeholders in the room to address the water crises in Lake Chad. Lake Chad has been a life source for the 100 million people that live in the region. Boko Haram's presence in the region has led to water and food insecurity and what some call "the world's most complex humanitarian crises".

Addressing ambitious and complex goals such as the SDGs or the Lake Chad conflict requires AMCOW to be the strongest version of itself. USAID's Water for Africa through Leadership and Institutional

Support (WALIS) Program has worked with AMCOW to conceive a structure that implores the member states to lead the response to these conflicts, both technically and financially. USAID and AMCOW realize that development cannot be sustainable if it is donor-led and have worked to ensure that AMCOW is in a position to lead the African agenda on water and sanitation.

"The significance of this anniversary is not only to celebrate our progress so far, but to also redefine our roles and responsibilities in ensuring water security and safe sanitation services."

- Hon. Eng. Isack Kamwelwe, AMCOW President and Minister of Water and Irrigation, United Republic of Tanzania

USAID's Water for Africa Through Leadership and Institutional Support Project, is designed to bolster the ability of African water, sanitation, and hygiene (WASH) leaders to use data and analyses to shape regional and national strategies, plans, and budgets. With the financial support of WALIS, AMCOW participated in a series of organizational strengthening activities that empowered them to produce this Strategic Plan. This Plan is a crucial component to ensuring that African achievement of SDG 6 remains Africa-led.

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