

The Question



The Journey



- Production commences in 2007
- Mining curtailment implemented in November 2016
- Asset in Care and Maintenance in May 2018
- Feasibility studies and Restart planning commenced in 2019
- Decision to return to production and launch the Restart Project in July 2022
- Restart Project activities commenced

Defining the Project scope



Extensive review process provided a low-risk pathway to the restart

Defining the scope 10 years of reliable Scope defined two-phase operations data delivered workstream of repairs & Dynamic modelling validated refurbishment and debottleneck opportunities scope for project restart from the original design activities debottlenecking 4 years of condition Full engineering review and a detailed study and sign off by monitoring from care and for **refurbishment** to maintenance program provide a low-risk pathway to Restart

The Key work packages



The major **Scopes of Work** required for the restart was to return the process plant to operational readiness and to increase the throughput capacity of the existing production facility to 6 Mlbs U_3O_8 pa.

Repair & refurbishment

- Civil/structural (concrete, steel).
- Mechanical (pumps, pulleys, conveyors, ancillaries).
- Piping & valves (site wide pumps/valves repairs).
- Electrical (UPS units, lighting, plant electricals).
- Control & Instrumentation (repairs, replacement, calibration and re-commission of all instruments.

Growth Projects

- Final Product Recovery (FPR) package.
- Leach feed surge tanks.
- ROM bin upgrades.
- · NamWater delivery system upgrades.
- · NamPower infrastructure upgrade.

Project Statistics



1331 Mechanical Equipment

Were opened, inspected and commissioned.

313 Pumps

Of various sizes plantwide were refurbished.

20.8km

HDPE Piping.

5.02km

Steel Piping.

5125 Valves

Actuated (118), new (2328) and old refurbished (2679).

930t Scaffolding

Total scaffolding tonnage on site.

2111.7 m² Platework

Total squares of platework installed.









Project Safety



Project Safety theme:

- Making good choices
- Safety commitment to the end

2 600 580

Project Hours

1301

Number of Employees

0

Lost Time Injury (LTI)

4

Medical Treatment Injury (MTI)

15

First Aid Incident



Weekly safety mass briefings during the Restart Project.



Key Learnings



Corporate support – SteerCo and Board made decision making and implementation quickly.



"Can Do!" and supportive culture between all stakeholders contributed hugely to success.



Collaborative support between Contractors and employees on site.



Developing a good safety culture takes time and effort and must be lived.

Project completed on time and within cost forecast

LANGER HEINRICH URANIUM

US\$120M

95%

Of staff and contractors from local communities.

17 year

Mine life projected producing 77Mlb U₃O_{8.}



