

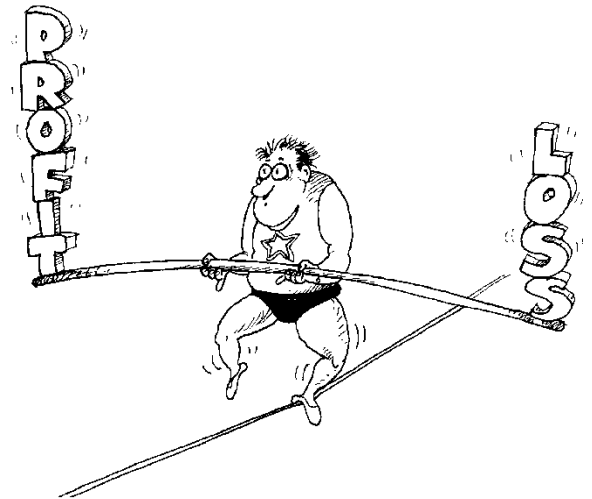
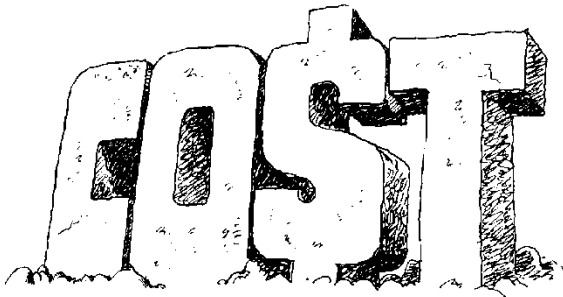
Break-Even Analysis

- TR =Total Revenue
- TFC =Total Fixed Costs
- TVC =Total Variable Costs
- VC =Variable Cost Per Unit
- TC =Total Fixed Cost+Total Variable Costs
- TRM =Total Raw Material
- TDL =Total Direct Labor
- NP =Net Profit <Loss>

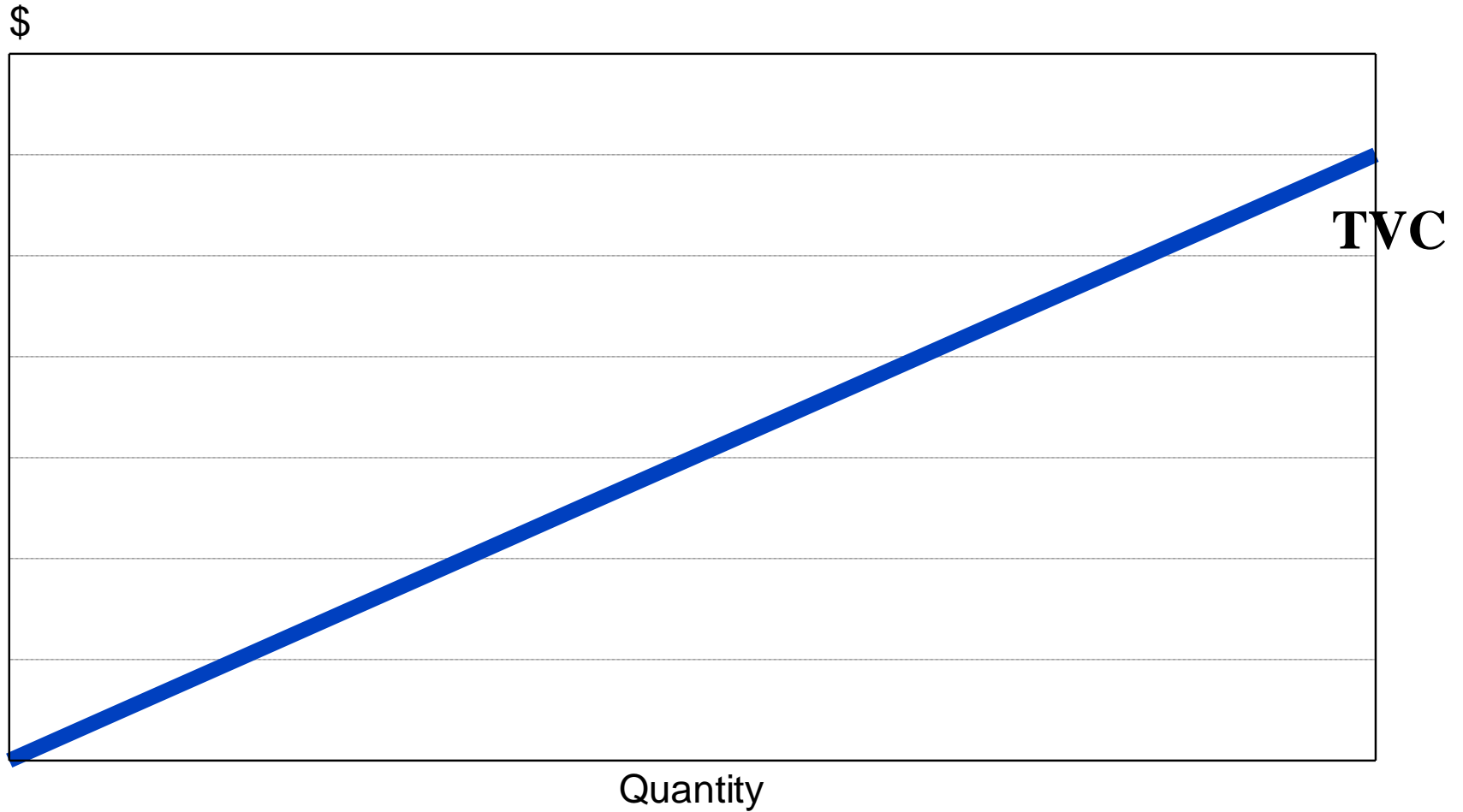


Cost Volume Profit Analysis

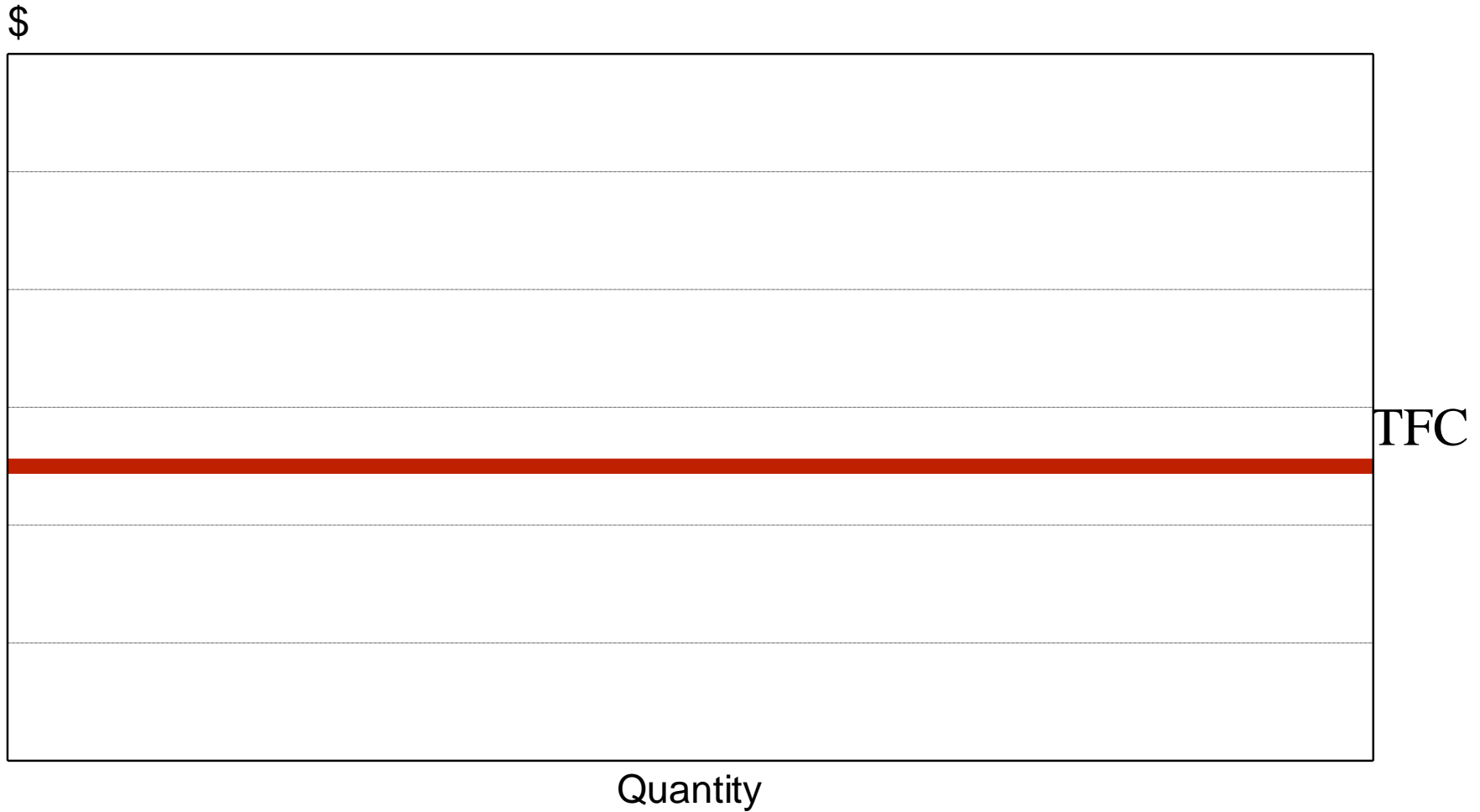
- Volume same as Total Revenue
 - $\text{Total Revenue} = \text{Quantity Sold} \times \text{Price}$
- $\text{Cost} = \text{Total Fixed Cost} + \text{Total Variable Cost}$
- $\text{Net Profit} = \text{Total Revenue} - \text{Total Costs}$



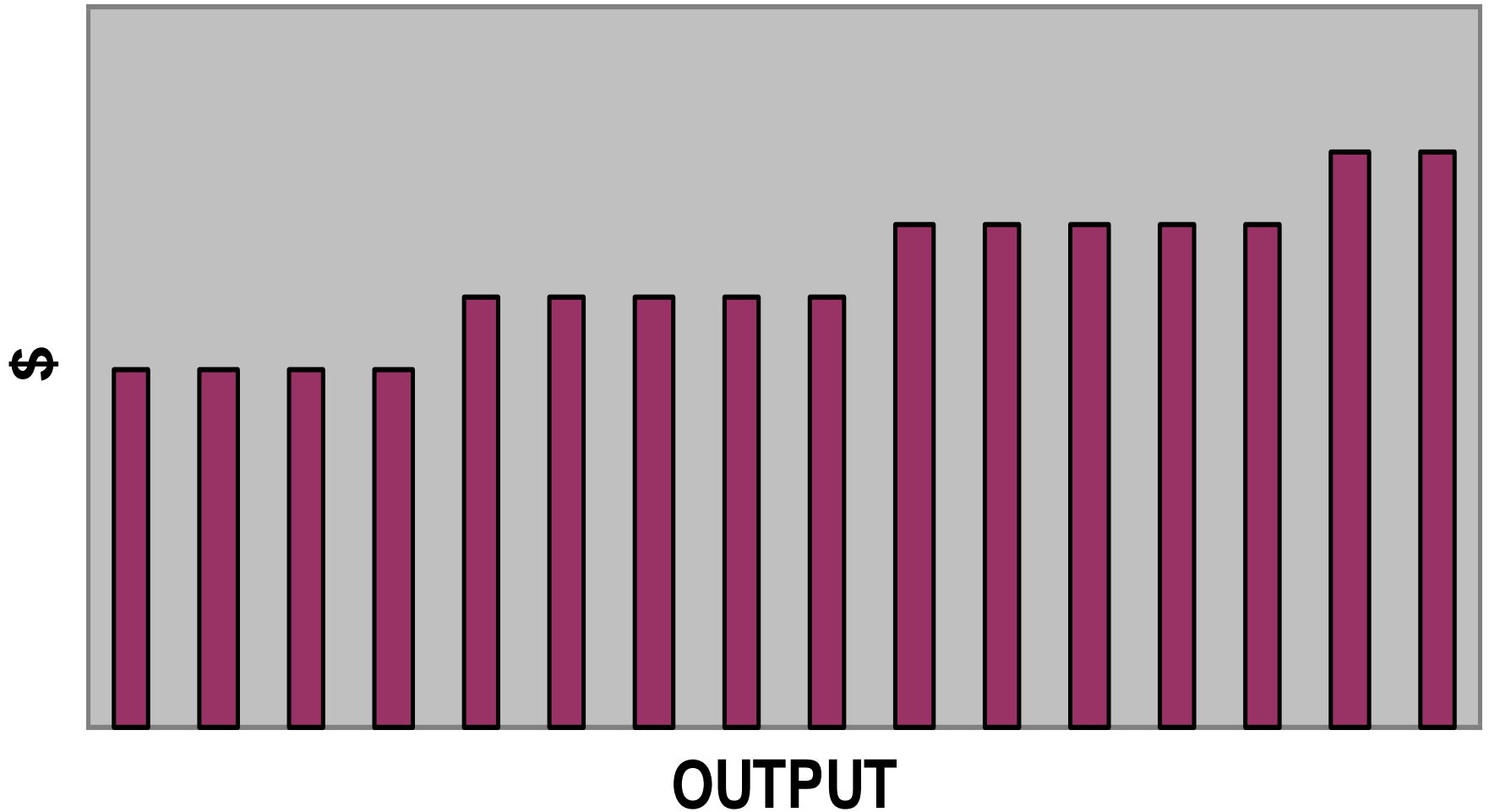
Total Variable Costs



Total Fixed Costs



Fixed Costs as a Stair-Step



Traditional Cost Oriented World

Fixed

Rent

Salaries

Depreciation

Property Taxes

Most Expenses

Variable

Raw Material

Direct Labor

Variable Factory Overhead

(TOC, JIT, TQM)

New Philosophies

Fixed

Variable

Salaries

Raw Material

Property Taxes

(maybe the only variable)

Depreciation

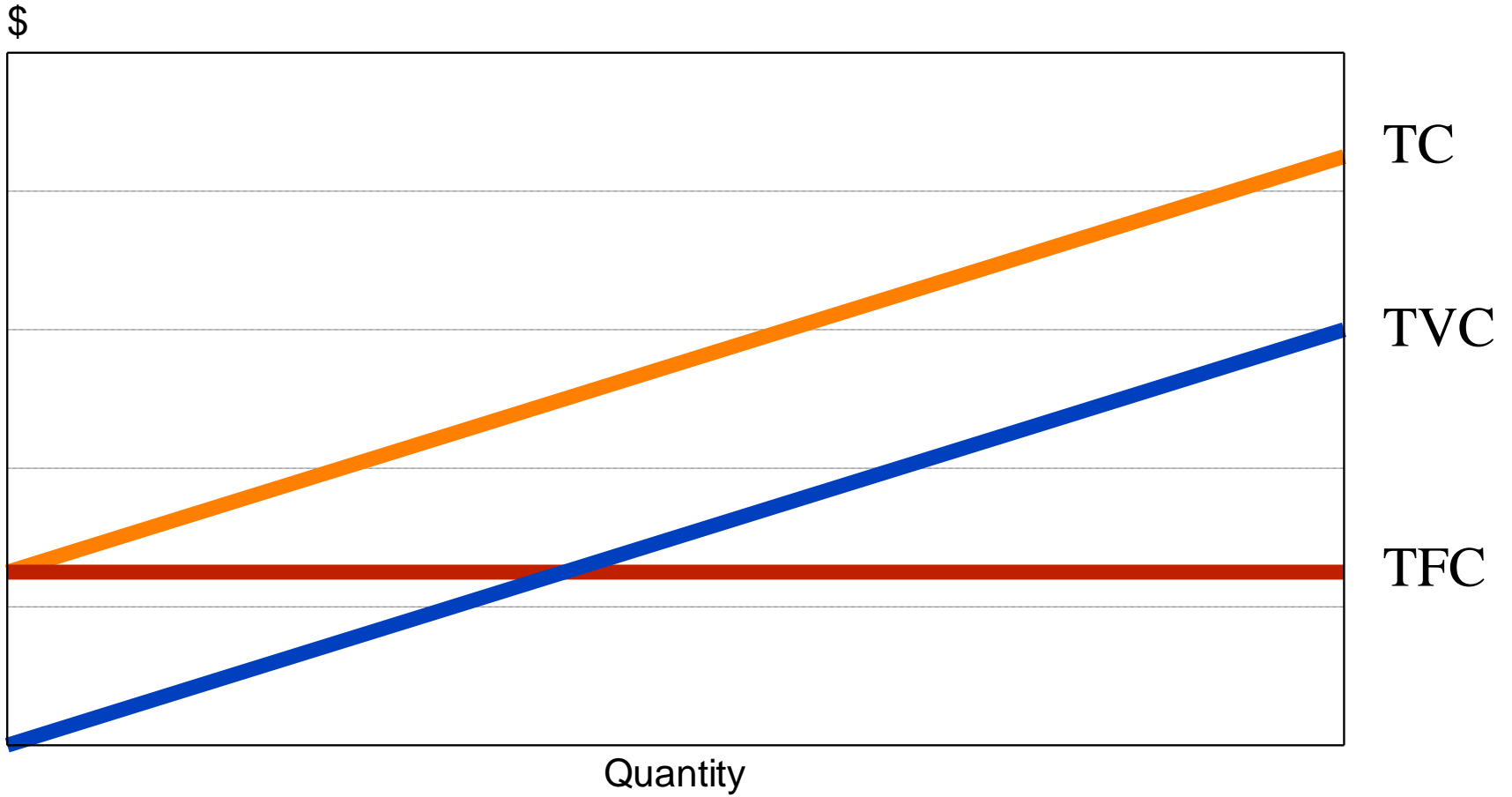
(according to the New Philosophies)

Rent

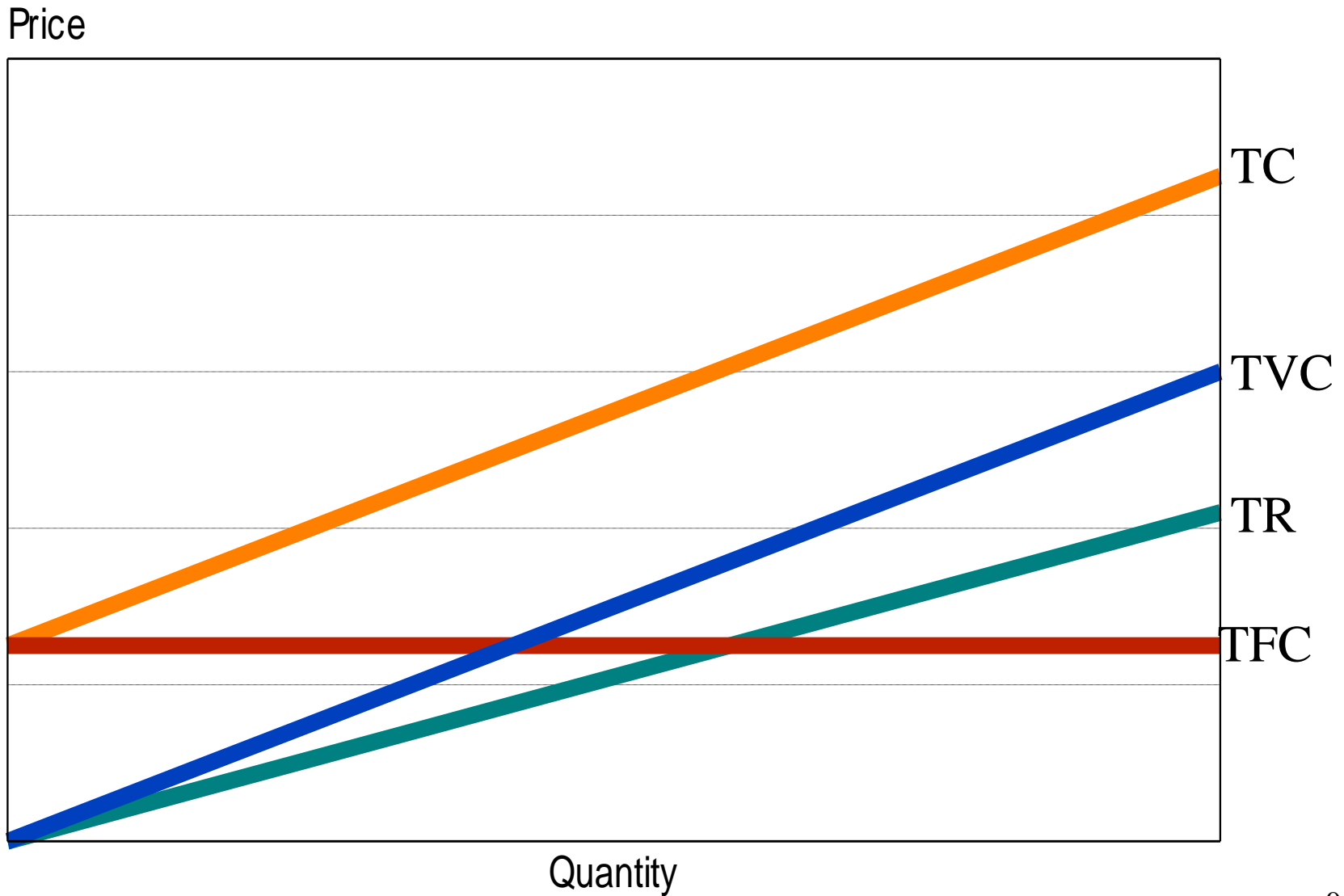
Direct Labor

Most Expenses

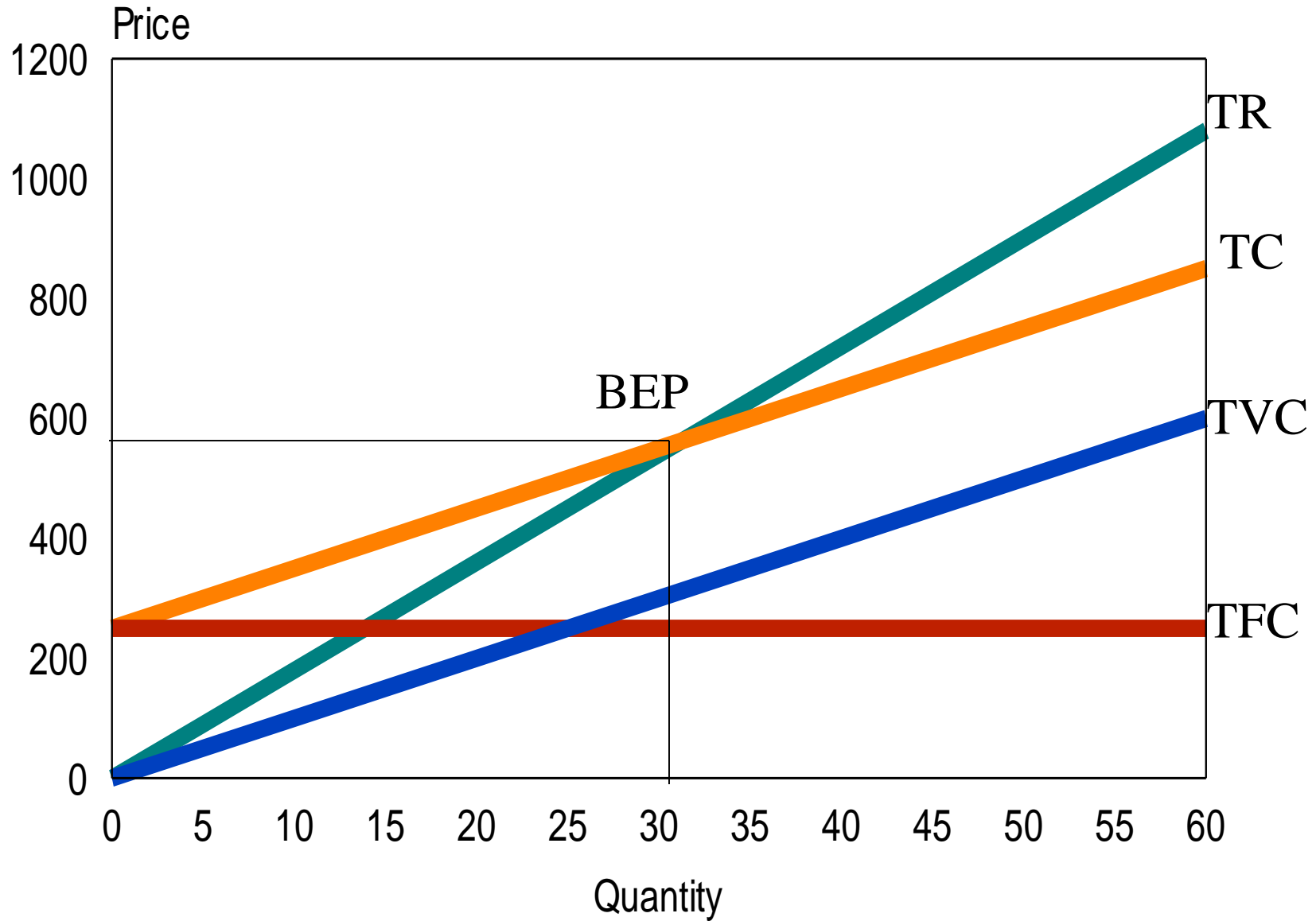
Total Costs



Price < Variable Cost



Price > Variable Cost



$$\text{TFC}=6000$$

$$\text{VC}=5$$

$$\text{P}=8$$

- TR
 - TVC
 - CONTRIBUTION
(TR-TVC)
 - TFC
 - NP (TR- TVC - TFC)
- OUTPUT =1,500
 - 12,000
 - 7,500
 - 4,500
 - 6,000
 - <1,500>

Profit Analysis

$$\text{TFC}=6000$$

$$\text{VC}=5$$

$$\text{P}=8$$

- TR
- TVC
- CONTRIBUTION
(TR-TVC)
- TFC
- NP (TR - TVC - TFC)
- OUTPUT =2,000
- 16,000
- 10,000
- 6,000
- 6,000
- 0 (Break Even)

Breaking Even



$$TFC=6000$$

$$VC=5$$

$$P=8$$

- TR
 - TVC
 - CONTRIBUTION
(TR-TVC)
 - TFC
 - NP (TR – TVC - TFC)
- OUTPUT =2,500
 - 20,000
 - 12,500
 - 7,500
 - 6,000
 - 1,500

Break Even Formula

- **BEP=TFC/(P-VC) (UNITS)**
 $=6,000/(8-5)$ **TFC/(P-VC)**
 $=2,000$ units
In \$ = 2,000 units times \$8
 $=\$16,000$
- **Margin of Safety=**
Sales (Actual or Expected)–Break Even
- If Sales =2,400 units
Margin of Safety =
 $2,400 - 2,000 = 400$ units

Case Study

- $TFC=90,000$
- $TVC=192,000$
- units sold=12,000
- VC Per Unit=16
- Price=20
- Total Revenue=240,000 $(12,000*20)$
- $Loss=TR-(TVC+TFC)$
 $= 240,000 - (192,000+90,000)$
 $= \$42,000$

BEP

What is the current break-even point?

$$\begin{aligned} & \text{TFC}/(\text{PRICE}-\text{VC PER UNIT}) \\ & = 90,000/(20-16) = 22,500 \end{aligned}$$

Lower Fixed Cost ??????

REDUCE FIXED COST

$$FC' = TR - TVC$$

$$= 240,000 - 192,000$$

$$= 48,000$$

Reduce Variable Costs

$$VC' = (TR - TFC) / QTY$$

$$= (240,000 - 90,000) / 12,000$$

$$= \$12.50$$

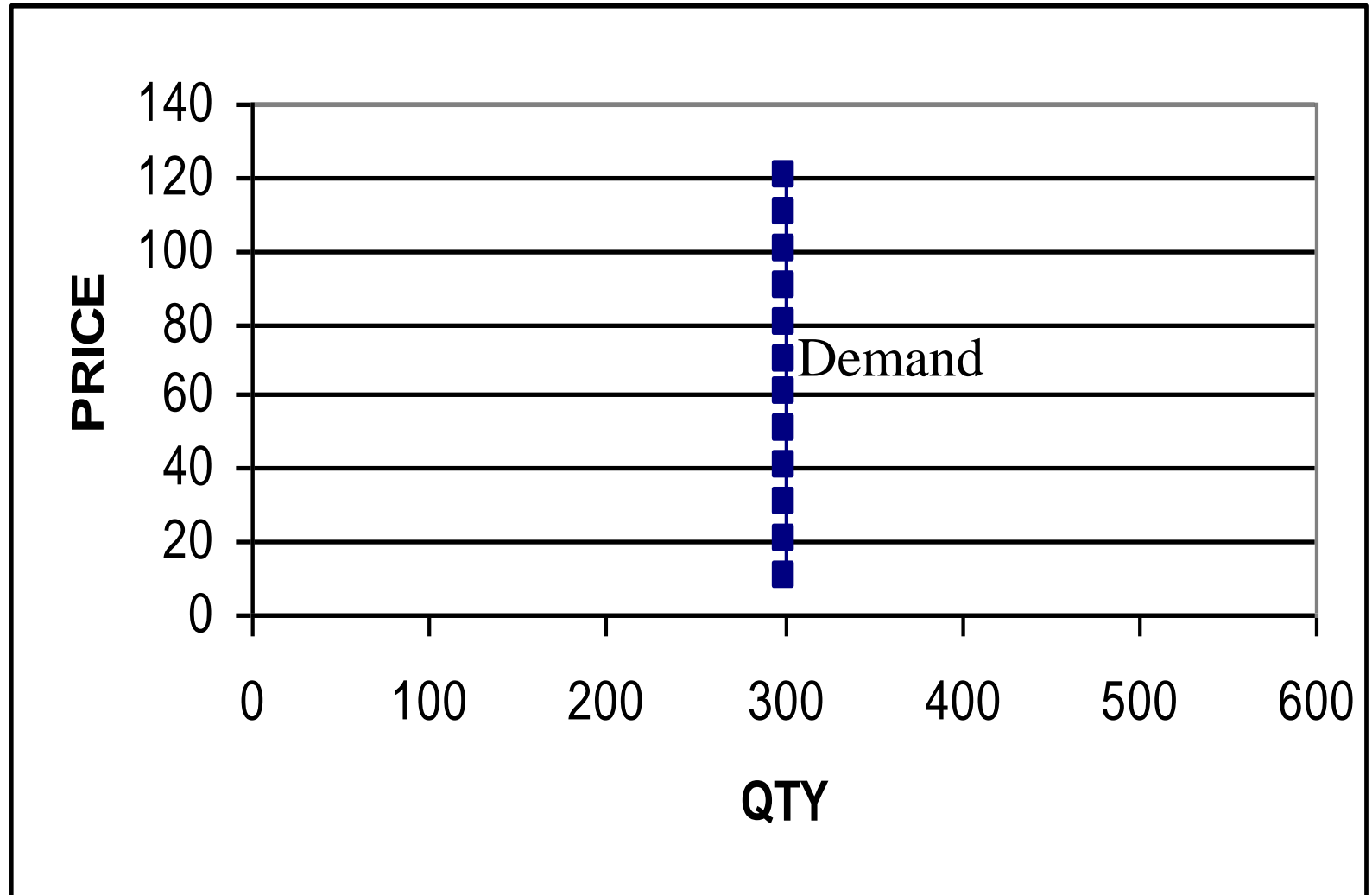
Reduce Variable Cost

Raise the Price

$$\begin{aligned} P' &= VC + (FC/QTY) \\ &= 16 + (90,000/12,000) \\ &= 16 + 7.5 \\ &= \$23.50 \end{aligned}$$

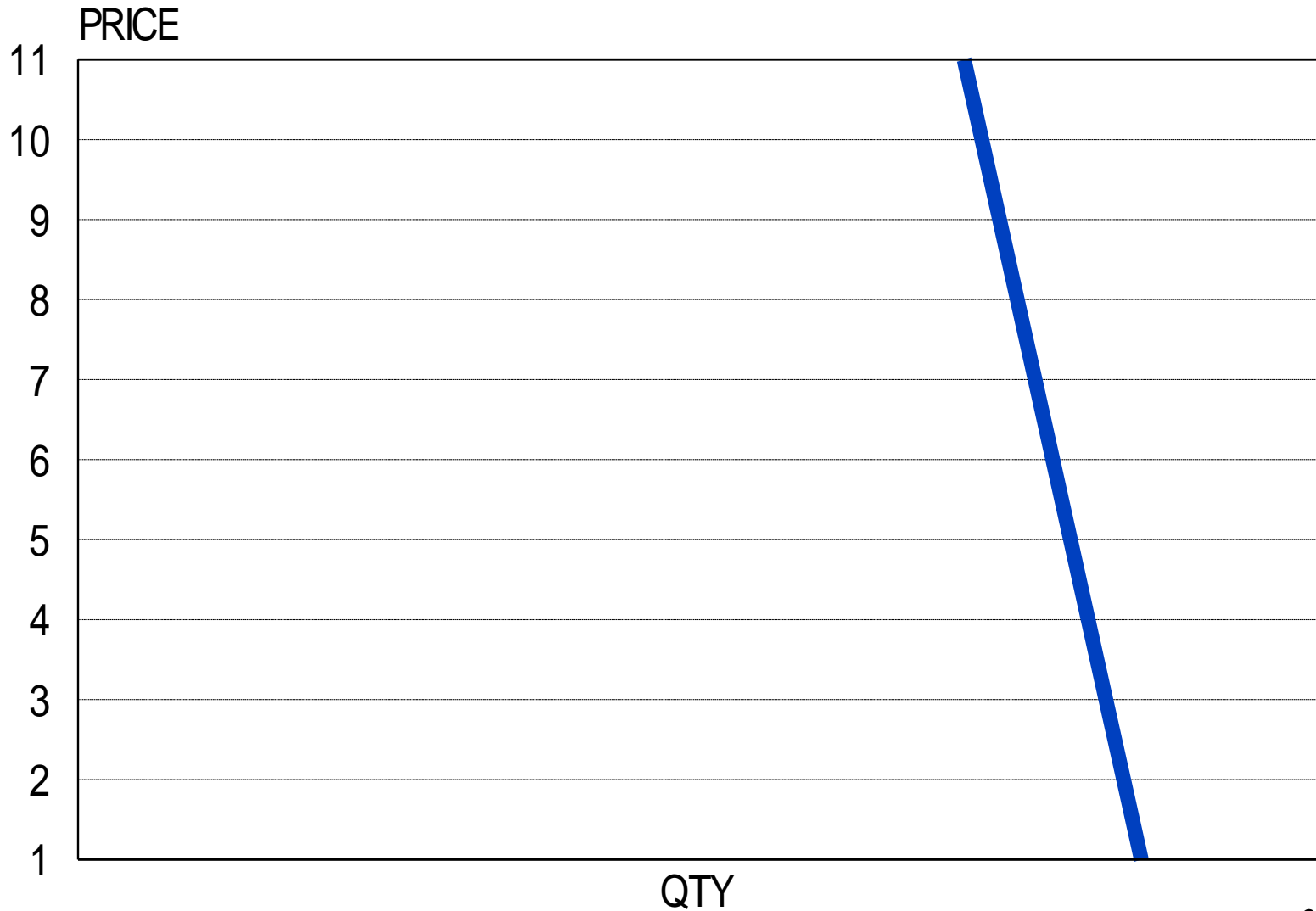


Perfectly Inelastic Demand



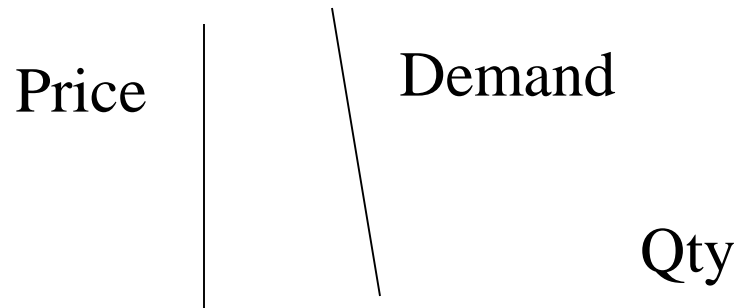
Price Does Not Matter At All

Relatively Inelastic Demand



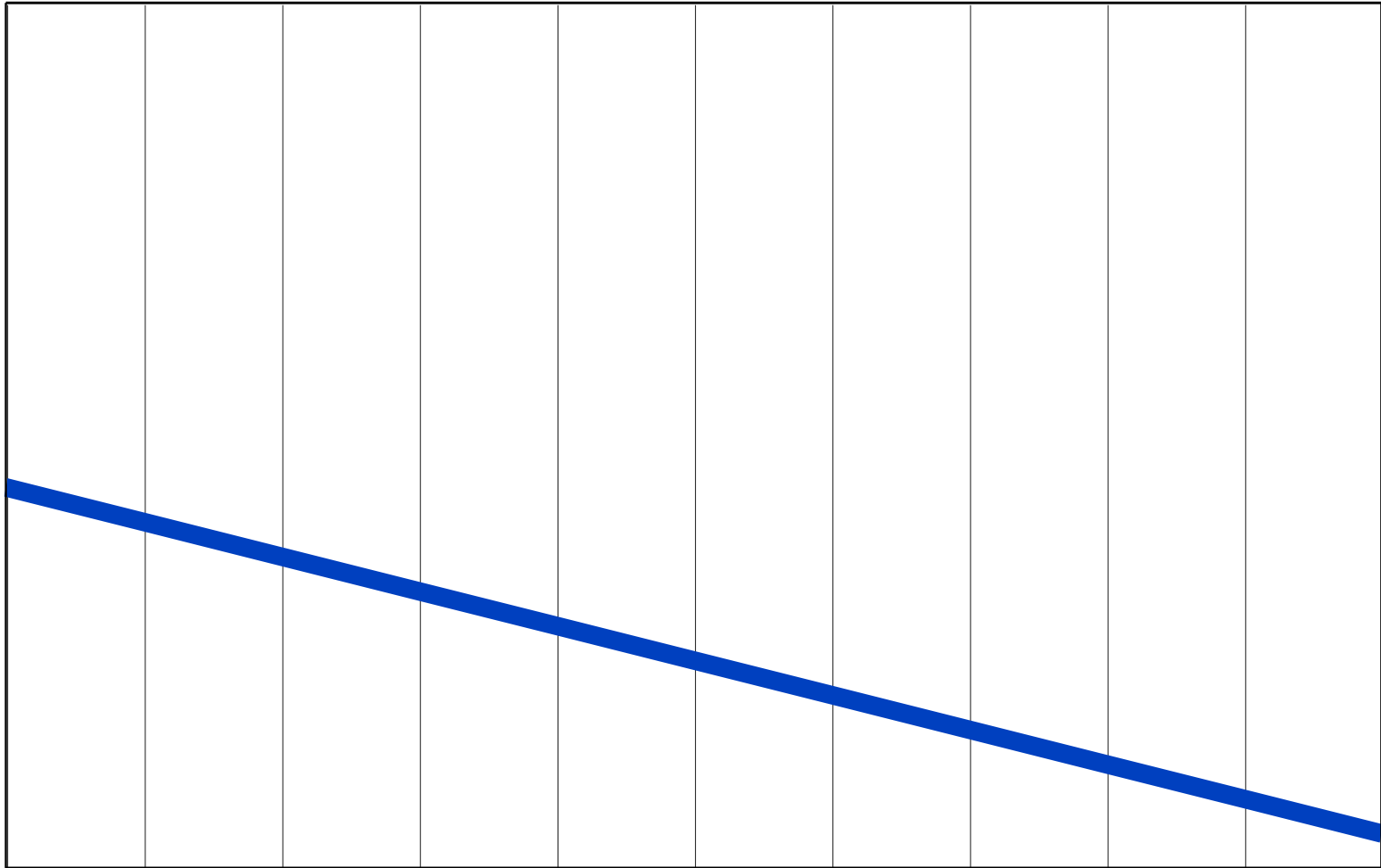
Inelastic Demand

- Price Does **NOT** Matter (Much)
- Change in Price Results in a Relatively Small Change in Quantity Demanded
- Price Increase -- Increase Total Revenue
- Price Decrease -- Decrease Total Revenue



Elastic Demand Curve

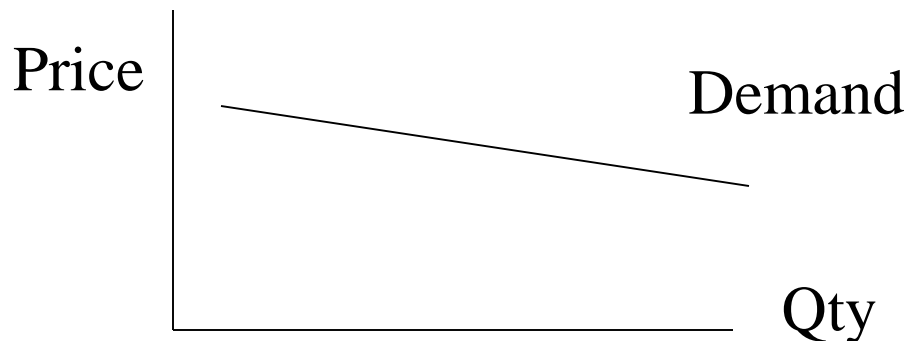
PRICE



QTY

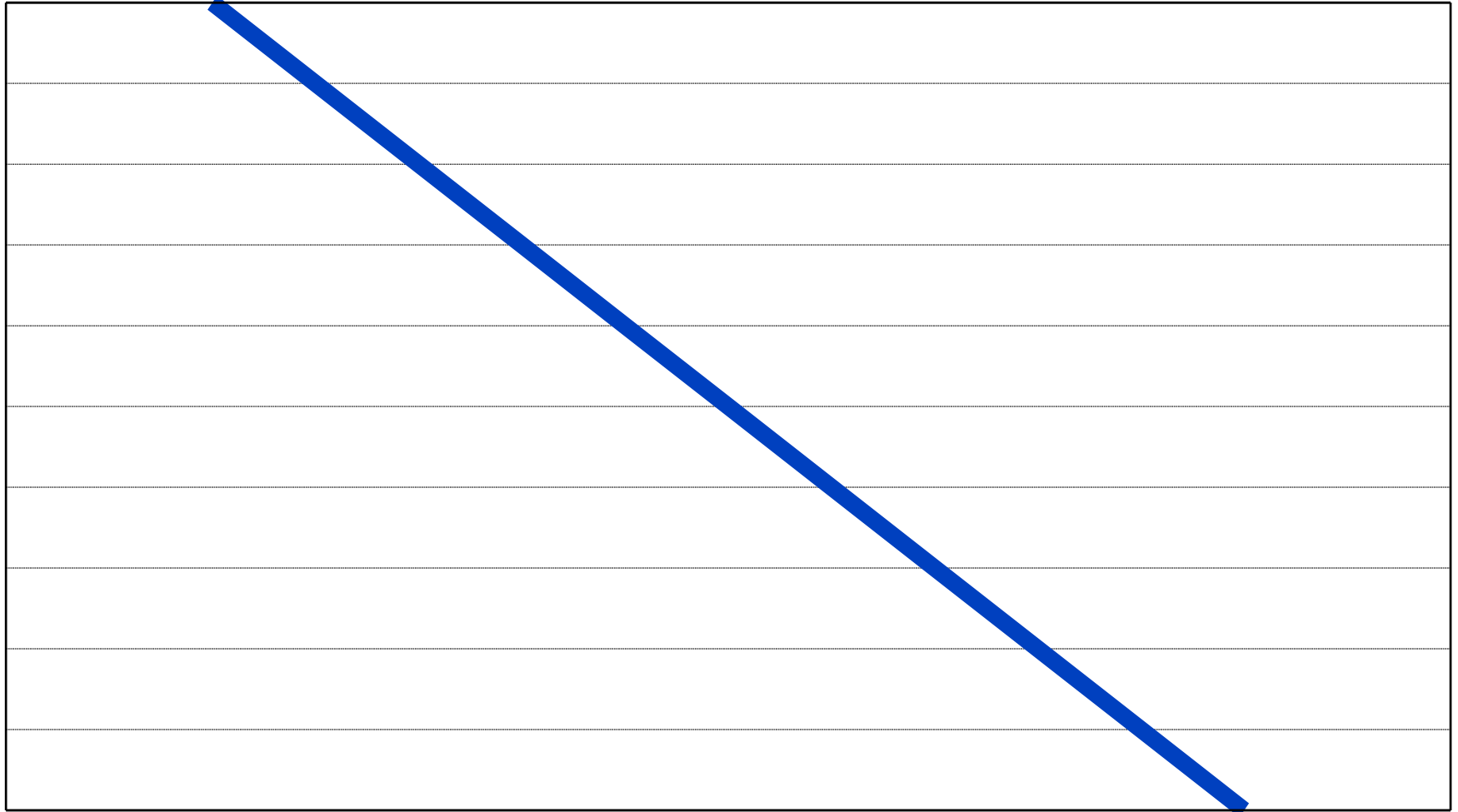
Elastic Demand

- Price **DOES** Matter
- Change in Price Results in a Relatively Large Change in Quantity Demanded
- Price Increase -- Decrease Total Revenue
- Price Decrease -- Increase Total Revenue



Unit Elastic Demand

PRICE



QTY

Unit Elastic Demand Curve

- Change in Price in Either Direction
- No Change in Total Revenue
- Increase in Price Equally Offset by Decrease in Quantity Demanded
- Decrease in Price Equally Offset by Increase in Quantity Demanded

