Week 26 (24th – 30th June 2015)

This Week

HIGHLIGHTS

HSE

- ❖ 15nos UA/UC raised and 2 nos. have been closed out.
- Monthly HSE meeting held with special presentation on Stress management. Team members encouraged to know their 'Be Well' numbers and ensure Goal Zero is uphold by reporting Unsafe Act/ Unsafe conditions identified.

People/Planning/Integration

- FPSO Marine staff recertification and competence development strategy session held. Action logs being addressed.
- Plan being developed to engage all PD Young Professionals and newly engaged Graduates on Competitiveness and Business Improvement
- Integration of Business Finance Advisers for Assets on Efficiency Improvement opportunities actual savings timely banking
- Started looking at developing strategy for sustainable CI mind set in PD
- Cost Ambition Analyst and Onshore BIM position resourced and successful candidates expected to be on seat latest by 1st of August

Cost Reduction Agenda

- ❖ Project EBENEZER:
 - o PD actual Savings and number reduction being put together by the corporate project team
 - Bonny Terminal cost reduction effort as reported by logistics team by releasing two vessels MV Charis and MV Deborah on the 23rd of May
 - Saving from efficient use of resources (Vessels + fuel) from Jan to May (F\$560,170)
 - Saving from releasing 2 vessels from May to Dec 2015 (\$501,481)
 - Fuel saving from May to Dec 2015 605,200LITRES@ .83USD/ltr (\$502,316)
 - o EA Asset achieved zero PR/PO discrepancy this week
 - o Restoration of the 12 service contractor personnel completed with only one outstanding
 - SPDC/SNEPCO Contractor personnel database clean up in progress to weed out unidentified names in PD.

Summary of 3 main PD Cost
saving buckets

saving buckets				
	Target(\$)	2015 YTD savings (\$)	Q2 LE (\$)	Remarks
Deep Dive		144,157,369		Value driven - Banked and sealed
				LE engagement in progress and saving as nominated by the Assets being reviewed
Deep Dive Opportunities	12,743,783	2,463,970		prior to banking
Efficiency Improvement				LE engagement in progress and saving as nominated by the Assets being reviewed
Opportunities	47,200,000	7,006,833		prior to banking

153,628,172.00

* Received post negotiation cost saving offer letter from NetcoDietsmann on AFAM O&M contract, C&P/AFAM and C&BI team reviewing, prior to acceptance or to negotiate further

Improvement Projects

- Continued with the in-house model development for SNEPCO Airframe demand with all stakeholders (Bonga Ops, Wells/Projects, EA and Air Ops).
- Continued with the revalidation of all estimated potential savings for all identified opportunity projects in PD
- Fuel value chain analysis project for 9 work streams: Final report presentation to GMP, FM Nigeria/Gabon, SNEPCO FD by Olga scheduled
- Draft Offshore/Onshore Protocol for Managing PD Efficiency Improvement Opportunities sent to the GM Onshore and Offshore for review.

Onshore - Business Improvement

- Follow up on SPDC Onshore PD Deep-Dive and Efficiency Improvement opportunities, continuous.
- Engaged Land1 team on their readiness for RPI Verification planned for July'15, ongoing.
- Daily Cost Tracking (DCT)— Championing the DCT Roll-out in Onshore PD.
- Participate in LEAN Sustaining Assessment for the HR onboarding process.
- ❖ Production data clean-up in PCSIS IS 65% complete.
- Strategy being developed to catalogue CI opportunities in PD specifically for routine activities

Offshore - Business Improvement

- Reviewed the TOR for ISRM and E2E maintenance strategy for sustainable improvement with SIEP P&T representative (BBIP), M&I manager and GMOA. Strategy and forward plan supported. Workshop(s) set for the month of July 2015. Front end planning ongoing.
- MM & E2E maintenance strategy review and integration session held. MIE-MM Bonga calculative assessment kicked-off.
- ❖ EA Improvement program Ideas and theme generated. Draft program developed and reviewed by stakeholders. Strategy supported directionally by GMOA. Commitment and reflection session held with EA asset leadership.
- Waterflood system causal learning session held for key stakeholders and business leaders to share the benefits of the methodology and great observations, insights and conclusions for intervention efforts. Low flow trips on Injection Pump B TOR approved for CL investigation.
- GMOA and Offshore leadership reviewed the offshore Efficiency improvement opportunities. Assigned activity owners to further fine tune opportunity. Monthly review session agreed for tracking and new ideas collation/adoption. Further engagement with various activity owners ongoing to calibrate understanding and progress ongoing.
- Offshore Asset cost savings Deep dive review and 2015 activities portfolio segmentation finalized to achieve value driven cost

- reduction in OPEX and CAPEX. Review and tracking for compliance against LE in progress.
- Demurrage improvement Workshop held on the 05th June 2015 with key stakeholders in attendance. Report finalized and published. Actions being tracked. Visual management tool (tracker) developed. Stakeholders engaged and inputs captured for tool update.
- ❖ Bonga BIP ISRM Dashboard under construction using "TIBCO Spotfire" software. Initial design review carried out.
- Offshore Asset Continuous Improvement (CI) roadmap being developed. Engaged GMOA and secured approval for the roadmap.
- ❖ Bonga PM Library localization Workshop IV commenced with all stakeholders in attendance.

Competitiveness and Benchmarking

- Continued programs performance & gap identification review for ORIP, RPI, OI, MIE on plant sales availability Data gleaning in collaboration with Hydrocarbon Management System team
- Draft Competitiveness roadmap and what it is to PD, reviewed by GMP with input and to be tested further with PDLT.
- Finalized data query, validation and initial review of input data with Ziff Energy. Data gathering stage feedback sent to Ziff. Confirmation report reviewed, sign-off by GMOA and sent back to Ziff Energy/Solomon.
- **Senchmarking focal points session (Solomon/Ziff Offshore Study) held with the Shell Coordinator.**
- Historical Bonga versus Erha benchmarked exercise data collected. Scope planning for 2015 exercise ongoing. Sample data for collection shared with NOV benchmarking focal point.
- Continue with benchmarking of 2 Land Assets' EMSCO Pump Maintenance for 2014 (rework).

Programme Management Office (PMO)

- **Cost Transparency and Cost Efficiency Monitoring: Modifications to the webpages completed; awaiting final data for publication.**
- Resuscitating of IT Share Point space for C & BI blog, web repository is ongoing. Contract Holders approved.
- Plotting of the final Deep Dive opportunity and banked data on the Cost Monitoring tool
- RPI Verification Heat map automation 80% completed.
- C&BI Share Point web portal layout design ongoing

LOWLIGHTS

Slow response from the SAP Security team to the Approval of SAP/BW Access for DCT Phase II role out Nominees.

Next Week

- Share and communicate Roadmap for Continuous Improvement (CI) Mind-set embedment in Offshore Asset.
- Sea Eagle Improvement program development Reflective & Commitment session with GMOA and extended EA team.
- Continue offshore Asset PD Efficiency improvement opportunities engagement.
- SNEPCo Cost DRB
- Launch of Offshore Process Safety Gap Closure plan
- ❖ Bonga E2E Maintenance Process Strategy review Visioning Workshop.
- Offshore Asset People Meeting for Q2.
- **EPST** Job description and DRB support requirement session with key stakeholders.
- Create an Interface to upload Power Point Cost Saving Stories on the Cost Monitoring tool.
- Field visits to the Pilot Facilities to further share learnings and embed DCT usage
- Report out for HR Onboarding Process LSA.