Week 21 (20th May – 26th May, 2015)

This Week

HIGHLIGHTS

HSE

4nos UA/UC, 1 closed and 3 in progress

People/Planning/Integration

- Budget Holder Training for 13 PD personnel completed
- Attended Global ABC F2F training
- Submitted C&BI team's Opex budget for 2016
- The Cost Ambition Analyst and BIM Onshore positions being resourced via the current MOR round

Cost Reduction Agenda

- Project EBENEZER: Change request for 10 Contractor personnel to be pulled back and 2 for contract extension to 30th of June 2015 forwarded to GMP for endorsement
- ❖ Concluded all arrangements for 14 PD Contractor Personnel Project Ebenezer May 2015 exit.
- Received Project Ebenezer lists of names from both Offshore Asset and Pipeline for reconciliation with the Corporate Project Team
- Noticeable behaviours of personnel post 'Look before your leap' requisition to pay booster engagement
 - Increase in the number of abnormal cost of spares being challenged, with specific cases bubbled out for resolution e.g. 1-1/4 inch 3nos Texsteam pumps at OEM ex-works at \$15,055.20 versus \$125,400.3 in SAP. This has been resolved at market price (DDP) of \$21,295.05
 - Teams cost saving stories willingly being shared with others
 - Openness of Requisition to Pay E2E process stakeholders to engage transparently on cost of spares

Improvement Projects

- Continued with the in-house model development for SNEPCo Airframe demand with all stakeholders (Bonga Ops, Wells/Projects, EA and Air Ops).
- Fuel value chain analysis project for 9 work streams: Reviewed Communities diesel consumption work stream feedback from Leadership and rejigged the potential savings proposed i.e. 25% reduction across board; Contract Holders to be engaged.
- Continued with the revalidation of all estimated potential savings for all identified opportunity projects in PD (28 in progress, 66 yet to start, 15 completed, current saving at F\$6.858)- Completed this for offshore and Onshore Asset still in progress

Onshore - Business Improvement

- Onshore team improvement opportunities potential savings revalidation in progress
- DCT execution plan has been developed; presently under review.
- standard Engagement with Onshore Assets Teams to generate OP15 Improvement Projects that will require funding and man-hours, ongoing.

Offshore - Business Improvement

- Reviewed the TOR for ISRM and E2E maintenance strategy for sustainable improvement with SIEP P&T representative (BBIP),M&I manager and GMOA. Strategy and forward plan supported.
- **A** EA Improvement program Ideas and theme generated. Draft program developed and under review by stakeholders.
- Waterflood system causal learning session held for key stakeholders and business leaders to share the benefits of the methodology and great observations, insights and conclusions for intervention efforts.
- SMOA and Offshore leadership reviewed the offshore cost improvement opportunities. Assigned activity owners to further fine tune opportunity. Monthly review session agreed for tracking and new ideas collation/adoption.
- Offshore Asset cost savings opportunities review and 2015 activities portfolio segmentation finalised to achieve value driven cost reduction in OPEX and CAPEX. Review and tracking for compliance in progress.
- Further engagement on the demurrage historical performance data with Offshore Asset representative, with the intent to drive 25% cost avoidance reduction improvement program. Workshop date fixed (05th June 2015) and planning ongoing.
- Bonga PML workshop 3 commenced with key stakeholders in attendance.
- Bonga Pit Stop Campaign AAR draft action listing finalized and sent to BPSC Project coordinator.

Competitiveness and Benchmarking

- Continued the program performance & gap identification review for ORIP, RPI, OI, MIE on plant sales availability Data gleaning in progress with collaboration with Hydrocarbon Management System team
- Competitiveness roadmap for PD build-up in progress.
- ❖ Data Collection, Data gathering and processing phase completed. All Bonga and Sea Eagle data submitted to Ziff Energy.
- Finalised data query, validation and initial review of input data with Ziff Energy. Data gathering stage feedback sent to Ziff.
- Historical Bonga versus Erha benchmarked exercise data collected. Scope planning for 2015 exercise ongoing.

Programme Management Office (PMO)

- Cost Transparency and Cost Efficiency Monitoring: Modifications to the webpages completed
- Resuscitating of IT Share Point space for C & BI blog, web repository is ongoing.
- PD Cost Agenda loaded data for all Assets reviewed for completeness in the monitoring web portal updated to shell web interface standard.
- Share point account final approval from IT is ongoing
- ❖ IAP CRET for Offshore development has been deployed.

LOWLIGHTS

- Slow response / Unavailability of key persons for information gathering. (Asset Teams OP15 improvement projects & Onshore Assets Cost reduction project.)
- Upgraded morning report for Fuel Gas in WRFM DPR- Acceptance Environment deployment postponed till June.

Next Week

- Developing Continuous Improvement Mindset for Offshore Asset Roadmap/plan
- Continue Framing Workshop Demurrage reduction for Offshore Asset
- Final challenge session Bonga/EA OP15 deferment schedule
- Carry out Offshore Cost Challenge Opportunity Section.
- Continued engagement with Forcados Terminal on the demurrage cost exposures to achieve reduction in the cost avoidance exposures to ALARP
- ${\color{red} \diamondsuit}$ Continue follow up with Asset Teams for inputs on the OP15 improvement projects.
- * Explore the opportunity to integrate OI and RPI Health Checks for the assurance programme on the "back to basics" culture journey in PD, ongoing.
- Continue Sea Eagle Improvement program Review of draft program by asset leaders.
- Continue offshore Asset PD cost improvement opportunities engagement.