### Week 16 (15<sup>th</sup> – 21<sup>st</sup> April, 2015)

This Week

#### **HIGHLIGHTS**

#### HSE

Commenced preparation and sensitization of team members towards the 2015 safety day event

#### People/Planning/Integration

- ❖ PD opportunities delivery actions update provided in the SPDC Cost Ambition weekly integration session
- Reviewed opportunities of Daily Cost Tracking (DCT) with the project team for PD facilities. 20 field personnel already trained covering the following facilities: Obigbo, Agbada, IMO/R, Okoloma, Forcados Terminal, Tunu, Gbaran & Soku.
- Plan in place to commence the review of SAP cost structure to lay the foundation for activities cost review across facilities to test competitiveness

#### **Cost Reduction Agenda**

Project EBENEZER: continued with the engagement of Contractors/Vendors. Corporate project team waiting on the retain/exit list with names from Offshore and Pipeline to complete the number reconciliation.

## **Improvement Projects**

- Continued with the in-house model development for SNEPCo Airframe demand with all stakeholders (Bonga Ops, Wells/Projects, EA and Air Ops).
- Fuel value chain analysis project for 8 work streams: Completed for Marine and Aviation work streams and outcomes being collated

#### **Onshore - Business Improvement**

- ❖ Facilitated the reactivation of IMOR Sewage Treatment Plant 1&2 (15/04/2015) in collaboration with Asset team/Corporate waste management team/infrastructure team; one of the many identified cost saving opportunities. Circa N100k/day cost saving to be banked. O&M contract to sustain the plant being put in place.(see attached)
- PD preparation in progress for SPDC UI Cost Ambition DRB session holding on the 24th of April.

#### **Offshore - Business Improvement**

- Filtering and sorting of improvement ideas generated by Sea Eagle offshore team commenced.
- **EPST** Progressed Causal Learning investigation method on Bonga waterflood failures.
- Co-facilitated Offshore Asset Q1 business performance review session.
- Engaged Operations manager (Bonga/EA) on the Offshore cost improvement opportunities.
- Offshore Asset cost savings opportunities review and 2015 activities portfolio segmentation finalised to achieve value driven cost reduction in OPEX and CAPEX (Final cost deep dive sessions).
- Further engagement on the demurrage historical performance data with Offshore Asset representative, with the intent to drive 25% cost avoidance reduction improvement program. Workshop planning commenced.
- ❖ Offshore asset (Bonga & EA) OP15 scheduled deferment session held.
- **Solution** Engaged SCiN technical planning representative on MT-IAP improvement roadmap and portfolio transition.

## **Competitiveness and Benchmarking**

- Completed 3 out of 25 'Look before you leap' SAP Requisition to Pay (RtP) gap closure booster sessions. 1,700 participants expected to attend over the course of April and May as part of our cost agenda & journey towards competitiveness
- Continued the program performance & gap identification review for ORIP, RPI, OI, MIE on plant availability / reliability & unscheduled deferments.- Progressing base line data gathering in collaboration with Hydrocarbon System management team
- ❖ Data validation commenced with Ziff Energy. Awaiting EA wells work over cost data.
- \* Historical Bonga versus Erha benchmarked exercise data collected. Scope planning for 2015 exercise ongoing.
- Further Data gathering and filtering ongoing on EMSCO pumps for 2 land Assets from SAP for internal sample benchmarking purpose.
- Reviewing downstream Turn Around Cost management with a view to see applicability and value derivation for Bonga 2016 TA

# Programme Management Office (PMO)

- PD Cost Agenda data upload completed for all Assets as available into the monitoring web portal.
- Granted read/write access to nominated Asset focal points on the PD Cost Agenda monitoring web portal sitting on the live server. Further improvement updates ongoing to make portal user friendly.

## LOWLIGHTS

Low turnout of VP-3 Managers at the ongoing Budget Holders Training sessions; escalated to the MD SPDC

## Next Week

- Monthly PML steering committee meeting. Schedule the second PML localization workshop for Bonga Asset.
- Bonga Operations Integrity (OI) SG5 assessment closeout.
- ❖ EA ORIP Pre-calculative assessment closeout.
- Offshore Asset monthly HSSE engagement session (April).
- ❖ April 2015 BBIP DRB session.
- ❖ Ziff Energy continue data validation. Plan C&BI department engagement with Ziff Energy for deeper data analysis.
- Scope planning for Bonga versus Erha benchmarking exercise.
- Offshore Asset PD cost improvement opportunities engagement.
- Progress review of FT Demurrage data study for opportunities to reduce exposure by 25%
- ❖ Facilitate the release of IMOR STP O&M contract
- Deep dive on the data collation for internal benchmarking on EMSCO Pumps in two land Assets
- Commence data gathering for AFAM maintenance cost (PM/CM) for the purpose of internal benchmarking data processing
- ❖ Participate in Cost Ambition DRB on 24/4/2015