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Agile Testing Life Cycle

- Agile Testing Life Cycle is based on the 'more is less' principle which focuses on communication management among stakeholders.
- The adoption of this principle results in quality software product as shown in next figure.
- If communication between the tester and other stakeholder is very frequent and effective, then there would be very few doubts and more clarity.

 This principle ensures that testing activities along with effective communication and collaboration among major stakeholders, such as business analyst, market evaluator, customer, and developer, result in software products having only few defects.

More is Less Principle

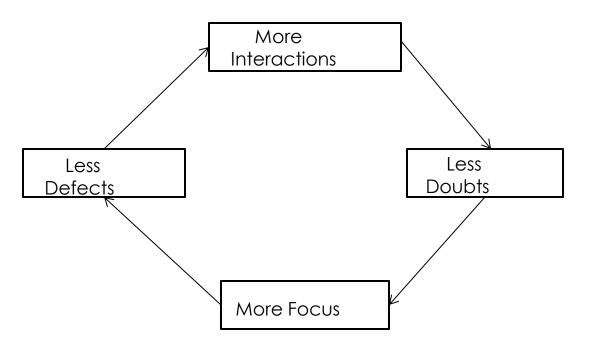


Fig 1: More is less principle

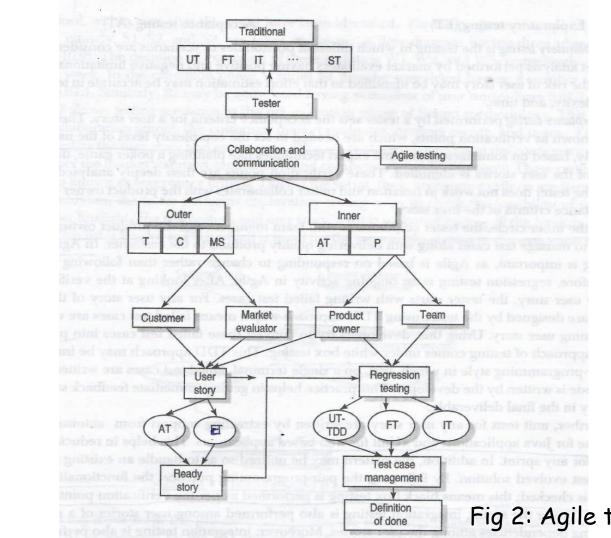


Fig 2: Agile testing life cycle

Agile Testing Abbreviations

Abbreviation	Full Form
UT	Unit Testing
FT	Functional Testing
IT	Integration Testing
ST	System Testing
Т	Technology
С	Competitor
MS	Market Standard
AT	Automated Tool
Р	Pattern
AT	Acceptance Testing
ET	Exploratory Testing
TDD	Test Driven Development

- An agile tester interacts and collaborates with 2 circles, namely an outer circle and inner circle.
- The outer circle is connected to the outside world
- In the outer circle the tester collaborates with customers and market evaluators.
- Then convert the informal requirements into a formal set of requirements known as the user story.

- Then the tester converts the user story into a ready story.
- This ready story acts like a checklist at the time of verification or acceptance of the user story by the customer.
- This ready story is the outcome of performing 2 types of testing.
 - Exploratory testing(ET)
 - Acceptance testing(AT)

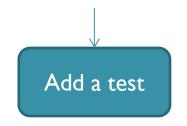
- Exploratory testing is the testing in which different possibilities or scenarios are considered/explored as per the market analysis performed by market evaluators having positive and negative limitations.
- At the same time, the risk of user story may be identified so that effort estimation may be accurate in terms of effort, complexity, time.

- Acceptance testing performed by a tester sets the acceptance criteria for a user story. These criteria also known as verification points, which are needed to set the complexity level of the user story. These verification points are then deeply analysed.
- In this case also, the tester does not work in isolation and rather collaborates with the product owner to finalize the acceptance criteria of the user story.

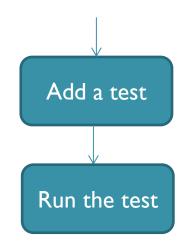
- In the inner circle, the tester collaborates with team members and product owner.
- In Agile, regression testing is important, as Agile is based on responding to change rather than following a fixed plan.
- So regression testing is an on going activity in Agile.

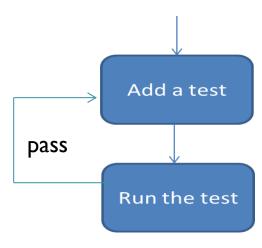
- After looking at the verification points of the user story, the tester starts with writing failed test cases.
- For any user story of the sprint, test cases are designed by the tester using Test Driven Development(TDD) approach which means failed test cases are written for the upcoming user story.

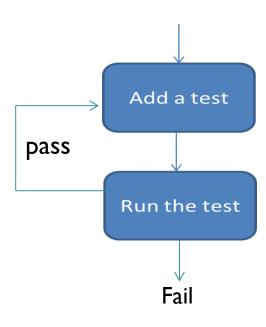


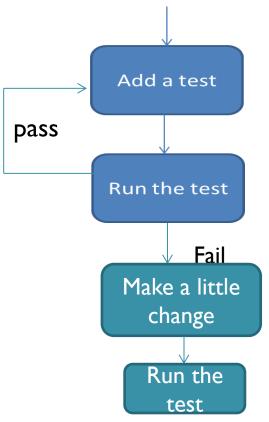


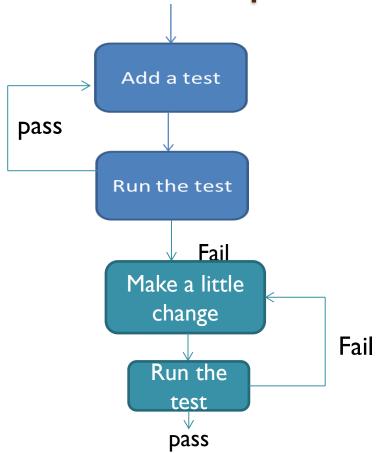
TDD Rhythm-Test, Code ,Refactor

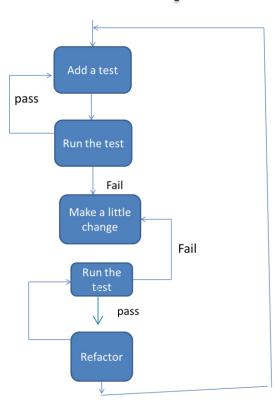












- Using this, developers try to convert these failed test cases into pass test cases.
- This TDD approach may be implemented in a pairprogramming style in which, first, on a single terminal, failed test cases are written, after which the code is written by the developer.
- This practice helps in getting immediate feedback so as to embed quality in final deliverable.

- Unit tests for any user story are written by extracting support from automated tools like eclipse for Java applications and xUnit for web-based applications.
- This helps in reducing the overall time for any sprint.
- In addition, the pattern may be utilized so as to handle an existing problem with the best evolved solution.

- During the sprint, integration testing also performed among user stories of a sprint by considering dependencies among the user stories.
- Moreover, integration testing is also performed among user stories of the different sprints.

- Further, to manage test cases, effective regression techniques, such as regression test selection (RTS) and test case prioritization (TCP) are implemented to run only a subset of test cases out of all the test cases.
- Finally, 'definition of done' is declared by the customer after matching the verification points of the ready story with the actual product.

Testing in scrum phases

- Scrum methodology is based upon small duration sprints having small number of user stories listed in the sprint backlog list(SBL), which is a subset of PBL(product backlog list).
- Testing in scrum is divided into 3 phases called
 - Pre-execution phase
 - Execution phase
 - Post-execution phase

Testing in scrum phases cont...

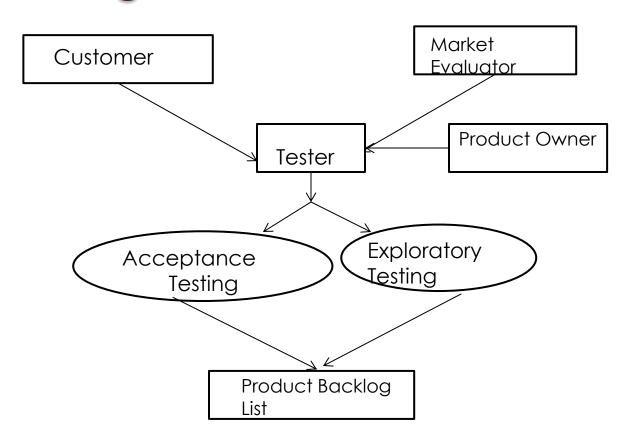
- Here all the testing activities occurring before, within, after the sprint have been identified.
- Here for simplicity, only 3 sprints \$1, \$2, \$3 are taken in sprint flow diagram having 3 phases.
- The duration of execution of these sprints is W1, W2,W3 respectively, where W stands for week.

Testing in scrum phases cont...

• In the execution phase, a sprint SI may be completed having 'n' number of user stories from SBLI.

 Similarly, S2 may be completed having ,m, number of user stories from SBL2.

Testing Scenario in Pre-execution Phase



Testing Scenario in Pre-execution Phase cont...

- This phase starts with collaboration among the customer, market evaluator, product owner and tester.
- They sit together to finalize the user story and ready story.
- The ready story is based upon the conforming points which are as per the market standard, technology and competitor's product features.

Testing Scenario in Pre-execution Phase cont...

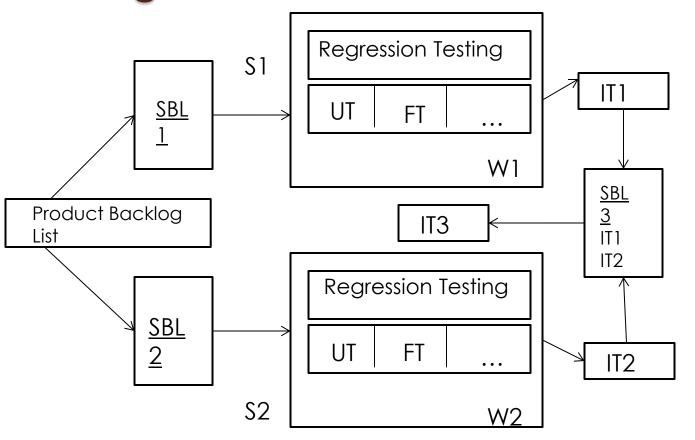
- These conforming points are also known as acceptance criteria.
- During the sprint the acceptance criteria are frequently checked.
- In addition, the tester performs exploratory testing so as to check the feasibility of various scenarios.

Testing Scenario in Pre-execution Phase cont...

 After finalizing the ready story and the user story, a list is prepared having all the finalized set of user stories.

• This list is known as PBL, which is input for the second phase, that is the execution phase.

Testing Scenario in Execution Phase



Testing Scenario in Execution Phase cont..

- After receiving input from the pre-execution phase, the execution phase starts.
- PBL is analyzed by the PO(product owner) and the effort estimation is done for selecting the user stories for SBLI and SBL2. SBLI and SBL2 are executed in sprint SI and S2 respectively.
- In SI the tester performs unit testing with TDD or white box testing, functional testing or black-box testing, regression testing, integration testing among dependent user stories, and many more depending on the requirements of customer.

Testing Scenario in Execution Phase cont...

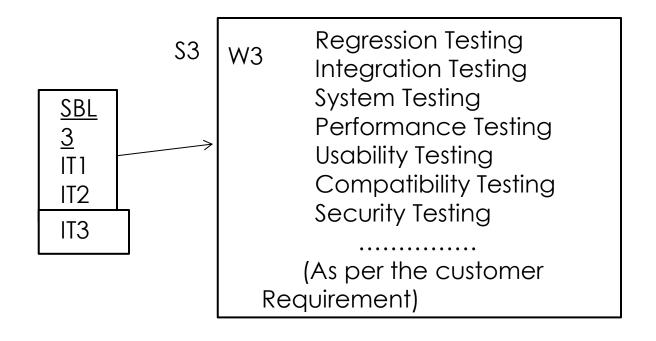
• The output of SI is an integrated set of user stories, ITI with regression test suite during WI duration.

• Similarly, in sprint S2, the same types of testing are performed--- an integrated set of user stories IT2 with regression test suite during W2 duration.

Testing Scenario in Execution Phase cont..

- Further, these integrated set of user stories IT1 and IT2 are considered user stories In SBL3.
- Further, there may be other user stories which need to be developed in W3 duration which are newly added features in the maintenance time of the product.
- SBL3 is input for the post-execution phase.

Testing Scenario in Post-Execution Phase



Testing Scenario in Post-Execution Phase cont...

- In post-execution phase, user stories are selected from SBL3, based on the priority set by the customer, complexity level, risk level, or any other prioritization factor.
- Various types of testing that are performed in S3 are integration of ITI and IT2, functional testing, system testing, and regression testing depending on the modification suggested by the customer, if any.

Testing Scenario in Post-Execution Phase cont...

 Other optional testing that may be performed in W3 duration are compatibility testing, security testing, performance testing, usability testing etc.

• Finally, a software product is delivered to the customer.

Regression testing in Agile

- Regression testing in Agile environment is practised under two major categories.
- Sprint level regression testing (SLRT): Focuses on testing new functionalities that have been incorporated since the last production release.
- End-to-end regression testing(EERT): Refers to the regression testing that incorporates all the fundamental functionalities.

Regression testing in Agile cont...

- Each sprint cycle is followed by a small span of SLRT.
- The completed code goes through further regression cycles but not released into production.
- After few successful sprint cycles-typically 3 to 4 the application goes through one round of EERT before being released to production.

Challenges to Agile testing

- Frequent changes in agile may have crucial aftereffects if necessary steps are not taken, so there is a need to perform regression testing using effective techniques so as to reduce the size of pending backlogs of user stories and the test suite.
- The changes that are introduced later may have several unnoticed effects in the working system.
 These effects must be controlled in a planned manner by team members to deliver the quality.

Challenges to Agile testing cont..

- In distributed Agile, testing using pair-programming practice may be cumbersome as the first team member of the pair may be at one location and the second member of the pair may be at different location.
- In this scenario, other issues also arise, such as language barrier, cultural barrier, and time zone barrier for effective communication among team members of the sprint. So quality may lag in software products.
- As the number of sprints increases, the test suite size also grows, hence, management of test cases becomes a problem in a distributed environment.

Agile Testing Tool

- TestRail A Modern Agile Testing Tool to Boost Your Software Testing Efforts.
- Organizes test cases, manages test runs, tracks test results, and measures progress.
- Helps you meet your quality goals and complete your tests on time.

Critical points for agile testing

- Testing is very critical from agile perspective. Typically in scrum, there are many changes and test team must be capable of handling huge regression testing cycle as one progresses from iteration to iteration.
- Understanding of requirements, creation of reusable test cases, integration testing along with regression testing are key factors in successful testing.

Critical points for agile testing cont..

- Competencies/Maturity of Agile Development and Test Team
- Development and Test Process Variability
- Change Management and Communication
- Test Process Flexibility
- Focus on Business Objective
- Stakeholder Maturity/Involvement

Competencies/Maturity of Agile Development and Test Team

- For undertaking agile, one must have the teams, customer and management who psychologically accept agile approach.
- It talks about ability to change very fast, build good working product and communicate with team members and stakeholders effectively as well as efficiently.
- Agile implementation may prefer generalist approach as against specialist approach.
- It needs people with very high maturity as well as technical competence to adapt to changing needs of customer.

Development and Test Process Variability

- Every process has an inborn variability.
- One my have to attack the generic reasons of variations while there may be some controls to identify special causes of variations.
- One must be able to plot development and test process, and try to remove personal factor from the processes.

Change Management and Communication

- Change is inevitable in agile. It flows from customer to development team and goes back to customer.
- There must be a very close communication between development, test team, customer, and other stakeholders to adapt to changing scenario.
- Requirement change must be welcomed and all people together must decide how customer can be served best.

Test Process Flexibility

- Change is must in agile, and one may have to adapt to the changes. Test process is not an exception to it.
- Different parts of software need different strategies of testing.
- There may be different test plans or one may keep flexibility in a test plan to adapt to these changes. There may be changes in focus in each iteration.
- Initially, there may be heavy unit testing, then it may have integration testing where different iterations come together.
- It may be followed by heavy regression testing.

Focus on Business Objective

- There is always a time pressure in agile development.
- Pressure may come from stake holders to deliver things faster or it may come from development, if they get delayed.
- One may have to focus on business while defining test process.
- Cost-benefit analysis may be done when it come to defect fixes and release of software.
- Nobody can find all defects but user must be protected from any accidental failure.
- Testing has to achieve both extremes.

Stakeholder Maturity/Involvement

- Agile development also needs a good maturity from stakeholders.
- Internal and external service providers must understand and work with time pressure.
- Good process of development and testing must be supported by tools and techniques required for agile implementation.
- There may be some specific requirements of stake holders, and these requirements must be rearranged to suite agile development.

Summary

- Discussed the agile testing life cycle in detail.
- Highlighted the test driven development (TDD) approach.
- Discussed agile testing in different scrum phases.
- Explained regression testing in agile.
- Presented some of challenges to agile testing.
- Discussed some critical points for agile testing.

References

 Naresh Chauhan, Software Testing: Principles and Practices, (Chapter – 16), Second Edition, Oxford University Press, 2018.

Thank You