

Presented by Team 1: BQRS

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# **Company Background:**



#### **About us:**

A growing home furnishing brand with over 20 locations and 2,000 team members.



#### **Our Vision:**

To become the #1 home furnishings brand



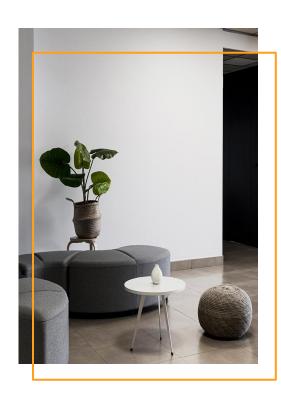
#### **Our Mission:**

To make furniture shopping fast, fun and easy for everybody no matter what their budget

## **Strategic Business Objectives**

01

02



## **Deliver Exceptional Guest Experience**

Provide an interactive & cohesive omnichannel experience.

#### **Increase Guest's Perceived Value**

Provide "proof of concept" to demonstrate products deliver as promised.

## **Achieve sustainable growth**

*In terms of sales and market share* 

## The Problem

## **Current Problem**

Living Spaces has a lackluster digital platform/online presence compared to its competitors which has resulted in the following:

- Poor customer/user engagement with products
- Ineffective customer reach
- Lower conversion rate (no.of sales: no. of visitors)



# The Competition & Current State







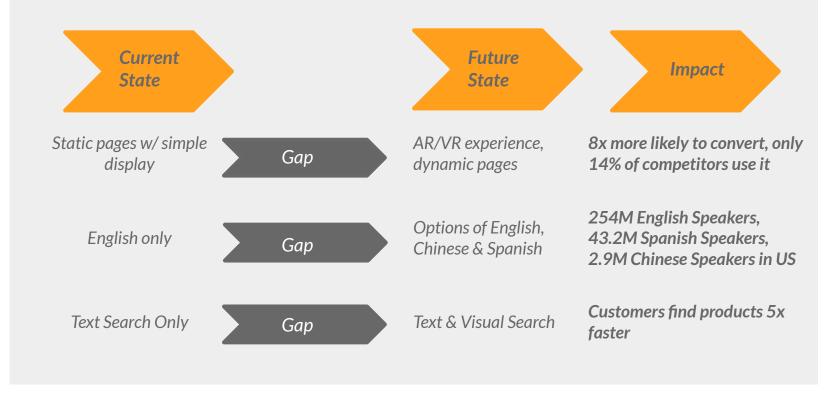








# **Gap Analysis**



# **New Digital Capabilities**



**Priority 1** 

AR/VR

Increase customer engagement

Increase sales, decrease returns, gain more customer information prior to sale



**Priority 2** 

Localization

Tap into other demographics

Expand customer base, increase in sales and conversion rate, competitive edge

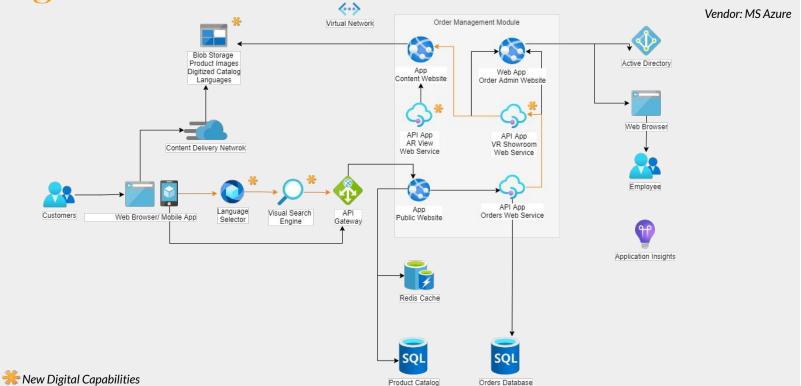


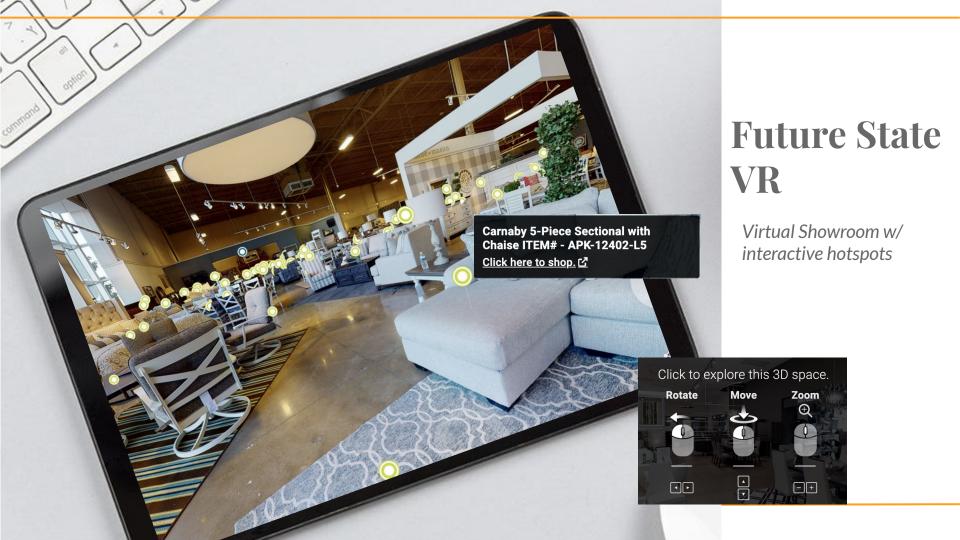
Priority 3
Visual Search

Improve product discovery

Lower bounce rates and improve conversion rate

**Digital Architecture** 







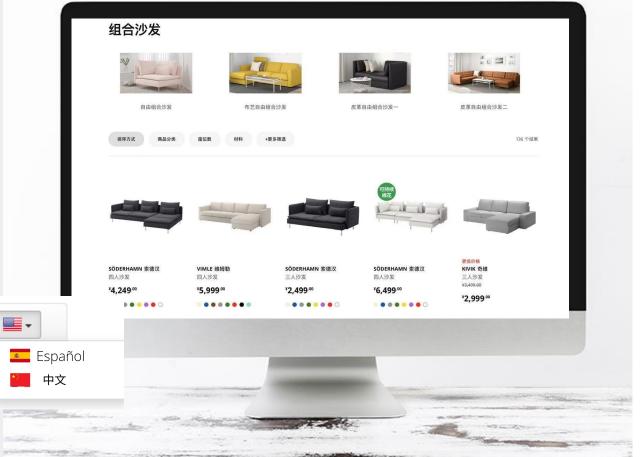
# **Future State AR**

Try before you buy

# Future State: Localizatio n

Adding a language selector Empower the experience in the selecting language

Language selector



# Future State Visual Search

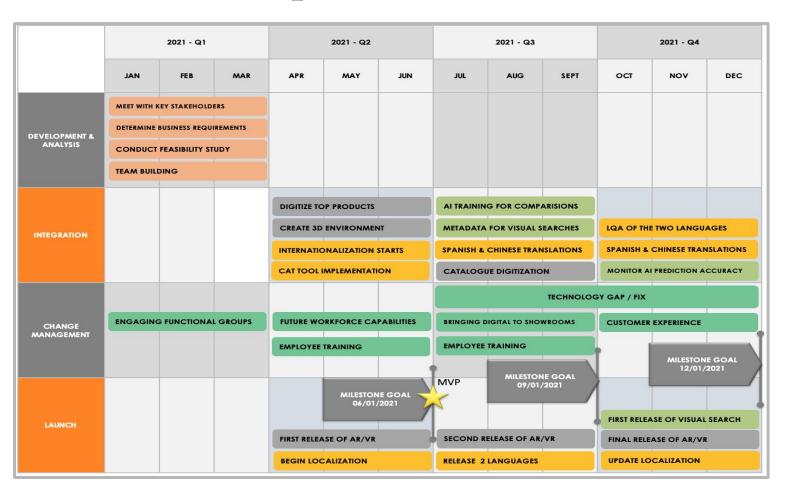
A picture is worth a thousands of searches Search using the camera or existing photo Find any similar products Available on any devices



## **Customer Journey: Old & New**



## **Product Roadmap**



#### Legend:



## **OKRs** + **Features**

**O** Objectives

Increase digital engagement

Decrease product search time

**K** Key Results

- Increase time on website
- Increase no. of marker scans
- Decrease pdt return rate

- Decrease bounce rate
- Improve digital traffic
- Increase conversion rate

**Features** 

- Virtual Showroom (VR)
- AR

- Localization
- Visual Search

## Risks & Mitigation

## **Operations**



An event that impacts the organization's inability to meet business objectives

#### **Management:**

Including ORM strategies, tools and processes in organizational goals

## **Strategic**



Forces a change in strategic direction of the organization. Impacts customer experience, brand value.

#### Management:

Run 'what-if' scenarios around regulatory, competitor and economic risks

## Resilience



Unavailability of services due to tightly coupled technology

#### Management:

IT/Network disaster recovery, crisis management, cyber resiliency

## **Technology**



Technology failures, unauthorised usage, data leak, Frauds, privacy concerns

#### Management:

Data encryption, application security, vulnerability management

### Governance



Adherence to Statutory requirements including technology laws & governance

#### Management:

Incorporate NIST, CCPA, CIS controls & SOC2

# Why now?



99

Furniture shopping is migrating from brick-and-mortar to digital.



Wayfair experienced a 58.9% increase in YoY revenue in Q3'20.



IKEA's retail sales fell \$2 bn while e-commerce sales grew by 45% in FY'20

# Thank you...

Do you have any questions?

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# **Appendices**

## **Appendix 1: OKR (version 2)**

**O** Objectives

Increase digital engagement

Decrease Product Search
Time

**K** Key Activities

Virtual Showroom

• AR in home product placement

Localization

Visual Search

**R** Results

Increase sales; improve conversion rate; decrease bounce rate

# **Appendix 2: Metrics**

