#### A Contribution Management Framework

for Firms Engaged in Open Source Software Ecosystems
– a research preview

Johan Linåker, Björn Regnell

Lund University

2017 Feb 28

This presentation is available here: http://github.com/bjornregnell/ossre

- 1 Research goal
- 2 Background
- 3 Methodology
- 4 Results
- 5 Conclusions and future work

## Research goal

■ This major force is **revolutionizing** software business:

### Research goal

■ This major force is **revolutionizing** software business: Open Source Software (OSS)

- This major force is revolutionizing software business:
  Open Source Software (OSS)
- ...so this is a major research area for the future:

- This major force is revolutionizing software business:
  Open Source Software (OSS)
- ...so this is a major research area for the future:Open Source Software Requirements Engineering

- This major force is revolutionizing software business: Open Source Software (OSS)
- ...so this is a major research area for the future:Open Source Software Requirements Engineering
- → Our research **goal** and **focus**:

**Deep understanding** of, and **effective support** for: **Contribution management** in OSSRE

#### Background



Johan Linåker

#### Johan Linåker's licentiate thesis:

- "Towards Strategic Support for Requirements Engineering in Open Source Software Ecosystems
  - What to reveal, when and to whom?"
  - http://cs.lth.se/johan-linaaker/
- Systematic literature review on Open Innovation with OSS
- Network analysis of stakeholder contributions in OSS repos

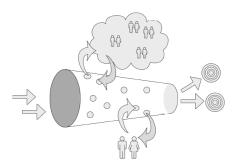
#### On-going doctoral thesis project:

Contribution Management Framework

<sup>&</sup>lt;sup>1</sup>J. Linåker, P. Rempel, B. Regnell, and P. Mäder, "How firms adapt and interact in open source ecosystems: analyzing stakeholder influence and collaboration patterns," in *Requirements Engineering: Foundation for Software Quality*, Springer, 2016, pp. 63–81.

### Open Innovation and Open Source Software

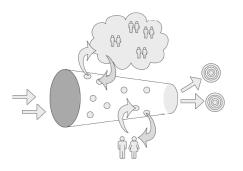
Open Innovation modelled as a funnel with permeable border:<sup>2</sup>



<sup>&</sup>lt;sup>2</sup>H. Chesbrough, W. Vanhaverbeke, and J. West, *Open innovation: Researching a new paradigm*. Oxford university press, 2006.

#### Open Innovation and Open Source Software

Open Innovation modelled as a funnel with permeable border:<sup>2</sup>

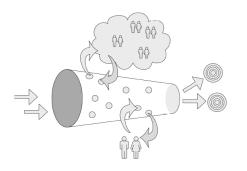


- RE process complexity:
  - Internal RE: inside the focal firm
  - External RE: in the community

<sup>&</sup>lt;sup>2</sup>H. Chesbrough, W. Vanhaverbeke, and J. West, *Open innovation: Researching a new paradigm*. Oxford university press, 2006.

#### Open Innovation and Open Source Software

Open Innovation modelled as a funnel with permeable border:<sup>2</sup>

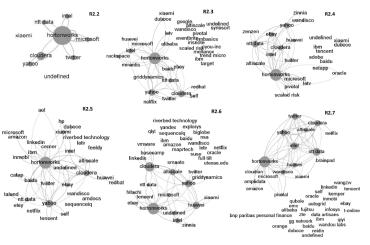


- RE process complexity:
  - Internal RE: inside the focal firm
  - External RE: in the community

OSS is a major approach to Open Innovation (OI) in the software industry.

<sup>&</sup>lt;sup>2</sup>H. Chesbrough, W. Vanhaverbeke, and J. West, *Open innovation: Researching a new paradigm.* Oxford university press, 2006.

### Stakeholder Network Analysis (Apache Hadoop)



[J. Linåker, P. Rempel, B. Regnell, P. Mäder; REFSQ2016, pp. 63-81]

**Figure 3:** Network distribution of releases R2.2-R2.7

#### Research methodology

■ Design Science approach, see Wieringa (2014)<sup>3</sup>

<sup>&</sup>lt;sup>3</sup>R. J. Wieringa, *Design science methodology for information systems and software engineering*. Springer, 2014.

<sup>&</sup>lt;sup>4</sup>H. Munir, K. Wnuk, and P. Runeson, "Open innovation in software engineering: a systematic mapping study," *Empirical Software Engineering*, pp. 1–40, 2015.

<sup>&</sup>lt;sup>5</sup>J. Linåker, P. Rempel, B. Regnell, and P. Mäder, "How firms adapt and interact in open source ecosystems: analyzing stakeholder influence and collaboration patterns," in *Requirements Engineering: Foundation for Software Quality*, Springer, 2016, pp. 63–81.

#### Research methodology

- **Design Science** approach, see Wieringa (2014)<sup>3</sup>
- Definition of the design problem: (abbreviated, see paper)

Design a framework and tools for OSS contribution management to effectively support product planning in OSSRE.

<sup>&</sup>lt;sup>3</sup>R. J. Wieringa, *Design science methodology for information systems and software engineering*. Springer, 2014.

<sup>&</sup>lt;sup>4</sup>H. Munir, K. Wnuk, and P. Runeson, "Open innovation in software engineering: a systematic mapping study," Empirical Software Engineering, pp. 1–40, 2015.

<sup>&</sup>lt;sup>5</sup>J. Linåker, P. Rempel, B. Regnell, and P. Mäder, "How firms adapt and interact in open source ecosystems: analyzing stakeholder influence and collaboration patterns," in *Requirements Engineering: Foundation for Software Quality*, Springer, 2016, pp. 63–81.

#### Research methodology

- Design Science approach, see Wieringa (2014)<sup>3</sup>
- Definition of the design problem: (abbreviated, see paper)

Design a framework and tools for OSS contribution management to effectively support product planning in OSSRE.

- First iteration:
  - Initial framework based on findings in previous research<sup>45</sup>
  - Initial validation: interview with industrial OSS expert

<sup>&</sup>lt;sup>3</sup>R. J. Wieringa, *Design science methodology for information systems and software engineering*. Springer, 2014.

<sup>&</sup>lt;sup>4</sup>H. Munir, K. Wnuk, and P. Runeson, "Open innovation in software engineering: a systematic mapping study," *Empirical Software Engineering*, pp. 1–40, 2015.

<sup>&</sup>lt;sup>5</sup>J. Linåker, P. Rempel, B. Regnell, and P. Mäder, "How firms adapt and interact in open source ecosystems: analyzing stakeholder influence and collaboration patterns," in *Requirements Engineering: Foundation for Software Quality*, Springer, 2016, pp. 63–81.

# Contribution Management Framework

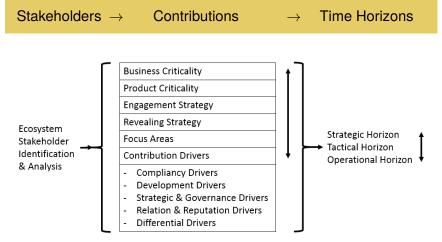
 ${\sf Stakeholders} \ \to \ \ {\sf Contributions} \ \ \to \ \ {\sf Time\ Horizons}$ 

Example of questions that the framework may help to answer:

- Who are the stakeholders in the focal OSS community?
- Which stakeholders have the same interests as our firm?
- How to collaborate with the OSS community?
- What to contribute & when?
- Which actions are most important to take in a short-, medium-, and long-term view?
- **...**

General goal: How to maximize return-on-investment.

# Contribution Management Framework



# Contribution Management Framework

Candidate framework "levels": from business goals to product contributions

- Business Criticality: Level of value drawn from the community.
- Product Criticality: Level of integration with internal product plan/dev.
- Engagement Strategy: {Parasitic | Commensalistic | Symbiotic}
- Revealing Strategy: Licensing, {Selective revealing | Full transparency}
- Focus Areas/Modules: Selection of product modules to share
- Contribution Drivers:
  - Compliancy
  - Development & Maintenance
  - Strategy & Governance
  - Relationship & Reputation
  - Differentiation

#### Conclusions and future work

- Initial validation indicates utility of the proposed framework
  - Correctness? Are the framework parts relevant & needed?
  - Completeness? Are there missing relevant/needed parts?
  - Transferability? Is the framework useful in other contexts?
- Further iterations in the design science cycle:
  - More qualitative data collection from interviews with industrial OSS experts
  - Design a process for developing contextual guidelines
  - Study different contexts: start-ups vs mature firms etc.
  - Design a team workshop process where the framework is applied in collaborative sessions
  - Design **software tools** for strategic descision-making, e.g. stakeholder network analysis tools based on open data.
- Validate the frame-work "live" in real-world contexts.

