

## Basic Statistics

- Conditional Prob:  $P(A|B) = P(A \cap B)/P(B)$
- Independent  $\iff P(A \cap B) = P(A)P(B)$
- $Var[X] = E[X^2] - E^2[X]$
- $E[aX + b] = aE[X] + b$ ,  $V[aX + b] = a^2V[X]$
- Joint CDF:  $F(x, y) \equiv P(X \leq x, Y \leq y)$ ,  $\forall x, y$
- Joint PDF:  $f(x, y) \equiv \frac{\partial^2}{\partial x \partial y} F(x, y)$
- Marginal CDF:  $F_X(x) = \int F(x, y) dy$
- Conditional PDF:  $f(y|x) \equiv f(x, y)/f_X(x)$
- $E[XY] = \iint xyf(x, y) dx dy$
- $Cov(X, Y) = E[XY] - E[X]E[Y]$   
 $Cov(aX, bY) = abCov(X, Y)$   
 $Cov(X \pm Y, Z) = Cov(X, Z) \pm Cov(Y, Z)$
- $Corr(X, Y) \equiv Cov(X, Y)/\sqrt{V(X)V(Y)}$   
 $Corr(aX, bY) = Corr(X, Y)$
- Independent  $\Rightarrow Cov(X, Y) = 0$
- $Var(X \pm Y) = Var(X) + Var(Y) \pm 2Cov(X, Y)$
- Bayes' Formula:

$$\Pr(E_i|O_j) = \frac{\Pr(O_j|E_i)\Pr(E_i)}{\sum \Pr(O_j|E_i)\Pr(E_i)}$$

## Probability Distributions

- $X \sim \text{Bernoulli}(p)$ :

$$f(x) = \begin{cases} p & \text{if } x = 1 \\ 1 - p & \text{if } x = 0 \end{cases}$$

$$E[X] = p, Var(X) = p(1 - p)$$

- $X \sim \text{Binomial}(n, p)$ :  
 (# of successes in  $n$  Bern( $p$ ) trials)

$$f(x) = \binom{n}{x} p^x (1 - p)^{n-x}$$

$$E[X] = np, Var(X) = np(1 - p)$$

- $X \sim \text{Geometric}(p)$ :  
 (# of Bern( $p$ ) trials until a success occurs)

$$f(x) = (1 - p)^{x-1} p$$

$$E[X] = 1/p, Var(X) = (1 - p)/p^2$$

- $X \sim \text{Poisson}(\lambda)$ :

$$f(x) = \frac{e^{-\lambda} \lambda^x}{x!}, \quad x = 0, 1, \dots$$

$$E[X] = \lambda = Var(X)$$

- $X \sim \text{Uniform}(a, b)$ :

$$f(x) = \frac{1}{b - a}, \quad E[X] = \frac{a + b}{2}, \quad V(X) = \frac{(b - a)^2}{12}$$

- $X \sim \text{Exponential}(\lambda)$ : time between Poi events

$$f(x) = \lambda e^{-\lambda x}, \quad F(x) = 1 - e^{-\lambda x},$$

$$E[X] = 1/\lambda, \quad Var(X) = 1/\lambda^2. \text{ And}$$

$$P(X > s + t | X > s) = P(X > t)$$

- $X \sim \text{Erlang}(k, \lambda)$ : the sum of  $k$  Exp( $\lambda$ )

$$f(x) = \frac{\lambda^k x^{k-1} e^{-\lambda x}}{(k - 1)!}, \quad \text{for } x, \lambda \geq 0$$

$$F(x) = 1 - \sum_{n=0}^{k-1} \frac{e^{-\lambda x} (\lambda x)^n}{n!}$$

$$E(X) = k/\lambda, \quad Var(X) = k/\lambda^2$$

- $X \sim \text{Triangular}(a, b, c)$ :  $E(X) = (a + b + c)/3$

- $X \sim \text{Normal}(\mu, \sigma^2)$ :

$$f(x) = \frac{1}{\sqrt{2\pi\sigma^2}} \exp\left[-\frac{(x - \mu)^2}{2\sigma^2}\right], \quad x \in \mathbb{R}$$

$$E[X] = \mu, \quad V[X] = \sigma^2, \quad M_X(t) = \exp[\mu t + \frac{1}{2}\sigma^2 t^2]$$

- *Law of Large Numbers* (special case):

$$X_1, \dots, X_n \text{ are iid Nor} \Rightarrow \bar{X}_n \sim \text{Nor}(\mu, \sigma^2/n)$$

- *Central Limit Theorem*: If  $X_1, \dots, X_n \stackrel{iid}{\sim} f(x)$ ,

$$Z_n \equiv \frac{\bar{X}_n - \mu}{\sigma/\sqrt{n}} \xrightarrow{d} \text{Nor}(0, 1)$$

## Input Modeling

Represent the uncertainty in a stochastic simulation.

- **Fundamental Requirements**: 1. capable of representing the physical realities of the process; 2. easily tuned to the situation on hand; and 3. amenable to random variate generation.

- Input Modeling with Data: 1. select one or more candidate distribution, based on physical characteristics of the process and graphical examination of the data; 2. fit the distribution with data; 3. check the fit to the data via tests and graphical analysis; and 4. if the distribution does not fit, select another candidate and go to 2, or use an empirical distribution.
- Physical Basis for Distributions: 1. **Binomial**: # of successes in  $n$  iid Bernoulli( $p$ ) trials; 2. **Negative Binomial**: # of trials required to achieve  $k$  “successes” (the sum of  $k$  iid Geom( $p$ )); 3. **Poisson**: # of independent events that occur in a fixed amount of time or space; 4. **Normal**: the distribution of a process that can be thought of as the sum of a number of component processes; 5. **Lognormal**: the distribution of a process that can be thought of as the product of a number of component processes; 6. **Exponential**: the time between independent events, or a process time which is memoryless; 7. **Erlang**: the sum of  $k$  identical exponential random variables; 8. **Gamma**: an extremely flexible distribution used to model nonnegative random variables; 9. **Beta**: an extremely flexible distribution used to model bounded (fixed upper and lower limits) random variables; 10. **Weibull**: the time to failure for components, can model increasing or decreasing failure rate hazard; 11. **Uniform**: models complete uncertainty, since all outcomes are equally likely; 12. **Triangular**: models a process when only the minimum, most likely and maximum values of the distribution are known; 13. **Empirical**: reuses the data themselves by making each observed value equally likely, can be interpolated to obtain a continuous distribution.
- Common Methods for Fitting: maximum likelihood, method of moments, and least squares. (While the method matters, the variability in the data often overwhelms the differences in the estimators.)
- Ways to Check Fit:  $\chi^2$ , K-S, Anderson-Darling tests; density-histogram, and q-q plots.
- p-value: Type I error level (significance) at which we would just reject  $H_0$  for the given data. (less likely to reject  $H_0$  at larger p-value)
- q-q Plot: displays the sorted data ( $Y_1 \leq Y_2 \leq \dots \leq Y_n$ ) vs  $F^{-1}((j - 1/2)/n), j = 1, 2, \dots, n$ . **Features**: 1. does not depend on how the data are grouped; 2. better than density-histogram when the number of data points is small; and 3. deviations from a straight line show where the distribution does not match (a straight line implies the family of distributions is correct; a 45° line implies correct parameters, a curved line implies a wrong dist’n family).
- $\chi^2$  Test: 1. a formal comparison of a histogram or line graph with the fitted density or mass function; and 2. sensitive to how we group the data.
- K-S and A-D Test: 1. comparison of an empirical distribution function with the distribution function of the hypothesized distribution; 2. does not depend on the grouping of data; and 3. A-D detects discrepancies in the tails and higher power than K-S test.
- Beware of goodness-of-fit tests because they are unlikely to reject any distribution when you have little data, and are likely to reject every distribution when you have lots of data; Avoid histogram-based summary measures, if possible, when asking the software for its recommendation.
- Empirical Distribution: 1. As the sample size goes to infinity, the empirical distribution converges to “the truth”; 2. no assumed distribution need to be selected; and 3. only the values we saw can appear again, no tails and nothing in the gaps.
- Interpolated Empirical: to fill in gaps, we linearly interpolate between the sorted data points.
- Breakpoints Method: useful for modeling quantities with a large number of possible outcomes. (smallest and largest possible values, most likely value, 1-3 breakpoints)
- Mean & Variability Method: ..., also useful for modeling the variability in percentage changes.

(mean value, an average percentage variation around that mean, upper and lower limits)

- Correlations: if data exists, calculate sample correlation; if not, percentage of the time the two inputs move together ( $P\%$ ), then  $|\rho| = P/100$ .

## Inventory Management

- News Vendor Problem: total cost is

$$c_p \min\{D, y\} + c_s(y - D)^+ - c_v y \Rightarrow$$

$$c_p D - \{c_v y + c_p(D - y)^+ - c_s(y - D)^+\}$$

optimal quantity:  $F(y^*) \geq (c_p - c_v)/(c_p - c_s)$

- EOQ with Certain Demand:

$$TC(q) = \frac{KD}{q} + pD + \frac{hq}{2} \Rightarrow q^* = \sqrt{\frac{2KD}{h}}$$

- EOQ with Uncertain Demand (back-ordered):

$$K \frac{E[D]}{q} + h(r - E[X] + \frac{q}{2}) + c_B E[B] \frac{E[D]}{q}$$

$$q^* = \sqrt{\frac{2E[D](K + c_B E[B])}{h}}$$

$$\Pr(X \geq r^*) = \frac{hq^*}{c_B E[D]}$$

- # of Backorder:  $E[B] = \sigma_X L_{SN}(\frac{r - \mu_X}{\sigma_X})$
- Safety Stock:  $ss = r - E[X]$
- Ordering & Transportation:  $pE[D] + KE[D]/q$   
Pipeline Inventory:  $E[D]ivL$   
Facility Inventory:  $iv(q/2 + ss) + s(q + ss)$   
Backordered demand:  $c_B E[B]E[D]/q$
- EOQ with Uncertain Demand (loss sales):

$$K \frac{E[D]}{q} + h(r - E[X] + \frac{q}{2} + E[B]) + c_{LS} E[B] \frac{E[D]}{q}$$

$$q^* = \sqrt{\frac{2E[D](K + c_{LS} E[B])}{h}}$$

$$\Pr(X \geq r^*) = \frac{hq^*}{hq^* + c_{LS} E[D]}$$

- Service Level Measure 1: fraction of all demand  $D$  that is met on time ( $\beta = 1 - E[B]/q$ ).

- Service Level Measure 2: proportion of cycles in which no shortage occurs ( $\alpha = 1 - \Pr(X > r)$ ).

- Standard Normal Loss Function:

$$L_{SN}(z) = \varphi(z) - z[1 - \Phi(z)], \varphi(z) = \frac{e^{-z^2/2}}{\sqrt{2\pi}}$$

- $L$  is constant:  $D_{R+L} \sim \text{Nor}\{(R+L)E[D], (R+L)V[D]\}$ ; otherwise:  $D_{R+L} \sim \text{Nor}\{RE[D] + E[L]E[D], RV[D] + E[L]V[D] + E^2[D]V[L]\}$

- Order Up to Policy (back-ordered):

$$pE[D] + \frac{K+J}{R} + h(S - E[D_{R+L}] + \frac{1}{2}E[D_R]) + c_B \frac{E[B]}{R}$$

$$EOQ = \sqrt{\frac{2(K+J)E[D]}{h}}$$

$$\Pr(D_{R+L} \geq S) = hR/c_B$$

- $E[B] = \sqrt{(R+L)V[D]} L_{SN}\left(\frac{S - (R+L)E[D]}{\sqrt{(R+L)V[D]}}\right)$

- Find  $S$  that  $\Pr(D_{R+L} > S) = 1 - \alpha$ :

$$S = (R+L)E[D] + z_{1-\alpha}\sqrt{(R+L)V[D]}$$

- Fill Rate:  $E[B]/(RE[D]) = 1 - \beta$

- Order Up to Policy (loss sales):

$$\Pr(D_{R+L} \geq S) = hR/(hR + c_{LS})$$

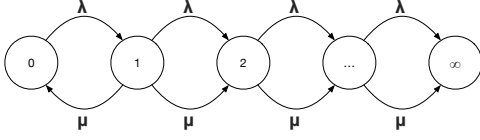
- Ordering & Transportation:  $pE[D] + K/R$   
Pipeline Inventory:  $E[D]ivL$   
Facility Inventory:  $h(\frac{RE[D]}{2} + ss) + s(RE[D] + ss)$   
Back-ordered demand:  $c_B E[B]/R$

- Annually Cost  $\Rightarrow$  Weekly!**

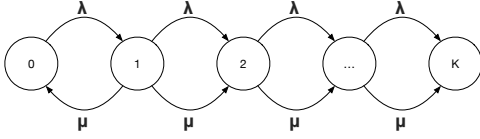
## Queuing System (A/B/C/K/N)

- A: interarrival time  $\lambda$  (M/EXPO, D/DETER, E/ERLANF, G/GENERAL); B: service time  $\mu$ ;
- C: # of identical and parallel servers; K: system capacity (buffer + servers); N: population size

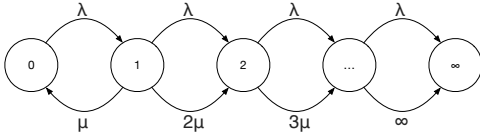
- $X(t)$ : # of customer in system at time  $t$ ;  
 $\pi = \{\pi_0, \pi_1, \dots\}$ : probability of  $n$  in queue;  
 $\rho = 1 - \pi_0$ : fraction of time that a server is busy;  
 $L = \sum_{i=0}^{\infty} i\pi_i$ : # of customer in the system;  
 $L_q = \sum_{i=1}^{\infty} (i-1)\pi_i$ : # of customer queuing;  
 $W = L/\lambda_{\text{eff}}$ : average time in system;  
 $W_q = L_q/\lambda_{\text{eff}}$ : average time queuing



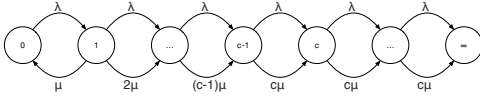
- M/M/1: (little's law:  $L = \lambda_{eff} \times W$ )  
 $\pi_n = (\lambda/\mu)^n \pi_0$ ,  $\pi_0 = (\lambda/\mu)^n (1 - \lambda/\mu)$   
 $\rho = 1 - \pi_0 = \lambda/\mu$   
 $L = \lambda/(\mu - \lambda)$ ,  $L_q = \lambda^2/(\mu^2 - \mu\lambda)$   
 $W = 1/(\mu - \lambda)$ ,  $W_q = \lambda/(\mu^2 - \mu\lambda)$



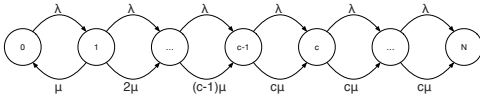
- M/M/1/K:  $\mu\pi_1 = \lambda\pi_0$ ,  $\mu\pi_k = \lambda\pi_{k-1}$   
 $\lambda\pi_{i-1} + \mu\pi_{i+1} = (\mu + \lambda)\pi_i$ ,  $(1 \leq i \leq k-1)$



- M/M/infinity:  $\pi_0 = e^{-\lambda/\mu}$ ,  $\pi_n = e^{-\lambda/\mu} (\lambda/\mu)^n / n!$



- M/M/C:  $\rho = \lambda/(c\mu)$ ,  $L_q = \sum_{i=1}^{\infty} i\pi_{c+i}$   
 $W_q = L_q/\lambda$ ,  $W = W_q + 1/\mu$



- M/M/C/N:  $\lambda_{eff} = \lambda \Pr(\text{accept})$
- G/G/1: for large  $\rho = \lambda/\mu$ ,  $W_q = \frac{1}{\mu} \frac{\rho}{1-\rho} \frac{c_a^2 + c_s^2}{2}$   
 $c_a^2 = \text{Var}(\text{interarrival time})/E^2(\text{interarrival time})$   
 $c_s^2 = \text{Var}(\text{service time})/E^2(\text{service time})$
- G/G/C:  $W_q = (W_q \text{ for M/M/C}) \times (1 + c_s^2)/2$