# FORCE LEADERSHIP GROUP MINUTES OF MEETING HELD ON 11<sup>TH</sup> JUNE 2019

#### **OPEN SESSION**

#### 5/19 .1 **ATTENDANCE**

Mrs J Farrell Chief Constable

Mr D Orford Temp Deputy Chief Constable Mr J Ward Temp Assistant Chief Constable

Mr G Ridley Assistant Chief Officer
Insp K Martin Executive Staff Officer

T/Ch. Supt. A Green Safeguarding Neighbourhood T/Supt R Allen Safeguarding Neighbourhood Supt D Ashton Safeguarding Neighbourhood T/ Ch. Supt. V Fuller Crime, Justice & Response D/Supt K Weir Crime, Justice & Response T/Supt C Clarke Crime, Justice & Response Mrs S Urwin Crime, Justice & Response Ch/Insp S Long Crime, Justice & Response D/Ch/Insp C Davies Crime, Justice & Response T/Ch. Supt C Curtis The People Command

Supt C Williamson CDSOU

Mrs G Routledge Tasking & Co-ordination
Ch Insp M Kirtley Tasking & Co-ordination
Mrs A Gardiner Tasking & Co-ordination
Mr T Kearney Tasking & Co-ordination

Mr I Gulliver Support Services
Mrs M March Support Services

PC K Wilson Federation
Mr R Collins Unison

Also present as observers were:-

Ms J Baker Tasking & Co-ordination

Mrs R Ross Crime, Justice & Response

Mrs A Graham Crime, Justice & Response

#### **APOLOGIES FOR ABSENCE**

Supt U Cuozzo Crime, Justice & Response

Supt M Bird Tasking & Co-ordination

Supt J Blackwell

Ms J Edgar

Business Innovation and Development

Business Innovation and Development

Mr S Mooney

Professional Standards & Legal Services

Mrs C Jackson Support Services

Mrs A Armstrong Tasking and Co-ordination
Ms X Tait Evolve, Director of Legal

Mrs J Clewlow Support Services
Mrs S Keveney Support Services

Sgt A Jackson Federation
Mr R Hogg OPCVC
Mr S White OPCVC
Mr J Carling OPCVC

S/CO Checksfield Special Constabulary

Canon A Gatrill Force Chaplain

#### 5/19.2 MINUTES OF MEETING HELD ON 14<sup>TH</sup> MAY 2019

The minutes previously circulated were accepted as a true record.

#### **ACTION**

Standing item

#### 5/19.3 **VISION AND VALUES GOING FORWARD**

C.C. Farrell outlined thoughts and expectations and focus moving forward. The attendance at the meeting has been extended so as to better use it for discussion and consultation and a forum where the business of Durham Constabulary can take place.

Discussion took place regarding:-

- a) Strategic Leaders particularly regarding teamwork and focussing on a collective effort
- b) Values, which, other than an additional value of inclusivity, have not changed
- vision/Evolution. Although Plan on a Page and the vision will not change greatly, the following areas are to evolve and be given some focus
  - Higher Risk/Harm/Quality

- Problem Solving/Demand Management
- Wellbeing
- d) Lets have some fun

C.C. Farrell touched on the new People Command which is to include Standards Department, Human Resources, Health Management, Learning and Development.

#### **ACTION**

Discharged

### 5/19.4 **STAFF SURVEY EARLY FINDINGS**

Mrs Routlege provided an early insight into the findings of the staff survey.

Although the response rate for the general survey was down on last year, it was comparable to years previous at 32%. The supervisor response rate was higher at 42%.

The following points were noted:-

Ethics - remains high

Job Satisfaction - has increased for both staff and officers

Uncertainty - has reduced

Challenge Stresses – have reduced slightly, indicating staff are feeling better

Hindrance Stresses - have reduced

Engagement - slight increase

Areas to watch include:-

Public Service Motivation - has reduced

Fairness – is stable

Perceived Organisational Support – generally ok

Emotional Energy – to be confirmed, but at best remains stable, may have reduced

Supportive Leadership – has reduced for the third year running

A more detailed update will be presented at the Focus day on the 2<sup>nd</sup> July 2019.

#### **ACTION**

Discharged

#### 5/19.5 **PERFORMANCE UPDATE**

Mrs Routledge gave an update on the performance information. Although there have been no new figures, actions arising from the previous figures published continue to be worked upon.

Increases in "repeats" in areas such as MARAC, Hate Crime, CSE, Mental Health were discussed and highlighted as a concern for the Force.

#### **ACTION**

Standing item

#### 5/19.6 RAPE AND SEXUAL OFFENCES REVIEW

D/Ch Insp Davies reported on her findings in relation to the investigation of Rape and Sexual Offences and outlined 4 options to move forward. These will be debated by Commanders at a scheduled meeting.

# **ACTION**

Discharged

#### 5/19.7 **GENDER AND CRIME PRESENTATION**

D/Supt Weir gave a presentation regarding how women are dealt with through the Justice System, highlighting practises which lead to discrimination. There were 9 points where the force could do more.

Durham have applied, through the PCVC, to be part of a Ministry of Justice National Pilot.

#### **ACTION**

#### Discharged

# 5/19.8 ANY OTHER BUSINESS AND KEY MESSAGES

Members of the group are to take their own messages, relevant to their Commands and areas of the business, for circulation to the wider force.

There was no other business to discuss.

# **ACTION**

Standing Item

## 5/19.10 **DATE AND TIME OF NEXT MEETING**

The next FLG meeting will be held on Tuesday 9<sup>th</sup> July 2019 at 9 a.m. Items for the agenda to be forwarded to the Strategic Manager by no later than 28<sup>th</sup> June 2019.