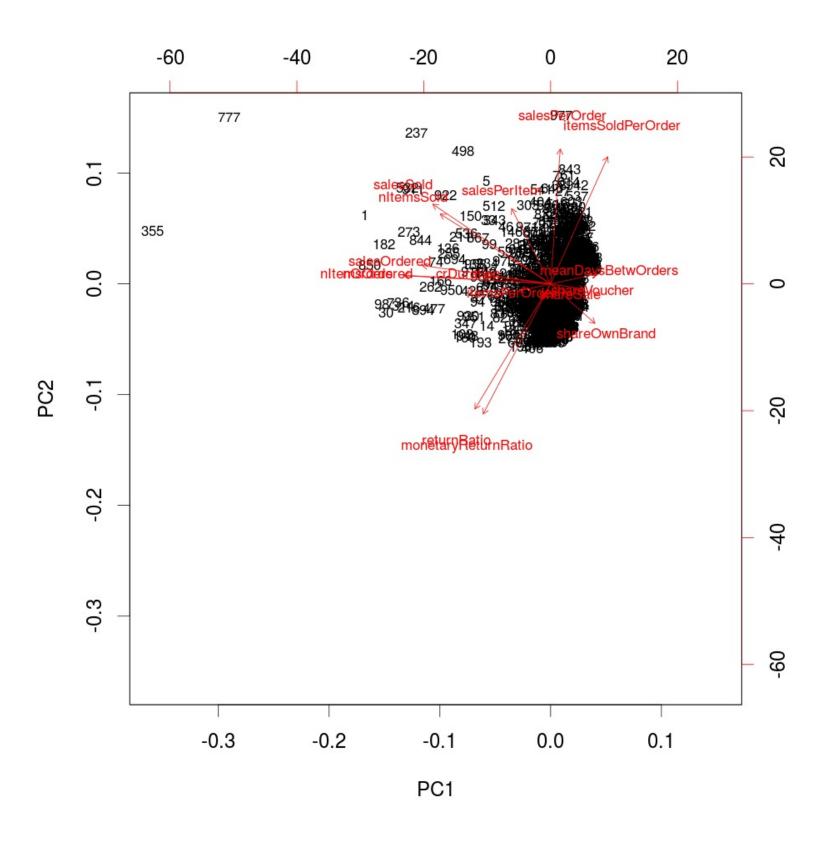




# Principal Component Analysis for CRM Data

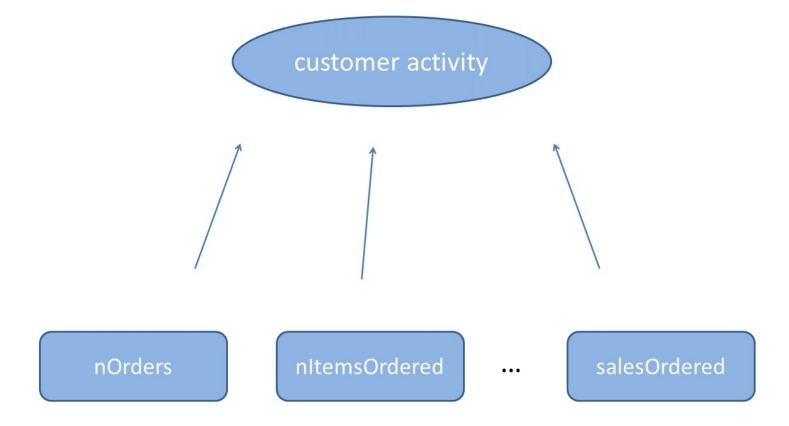
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#### PCA helps to...

- handle multicollinearity
- create indices
- visualize and understand high-dimensional data





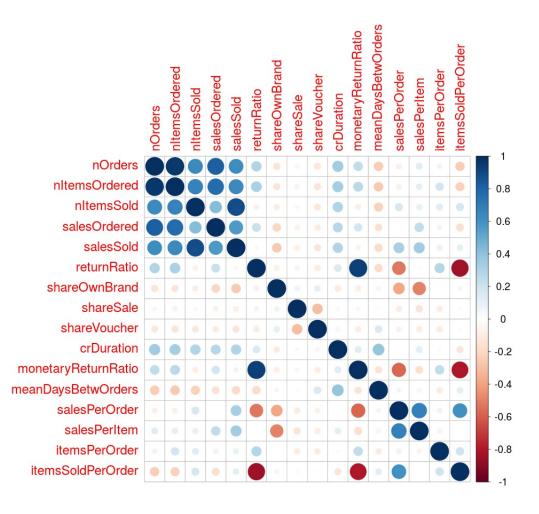
#### Data for PCA

```
str(dataCustomers, give.attr = FALSE)
Classes 'tbl df', 'tbl' and 'data.frame':
                                            989 obs. of 16 variables:
 $ nOrders
                             104 17 5 18 21 2 18 12 14 7 ...
                      : int
 $ nItemsOrdered
                      : int
                            138 21 6 27 41 2 29 14 19 13 ...
  nItemsSold
                      : int
                             66 4 3 3 35 1 11 11 9 2 ...
                             37813 10653 1226 31529 17935 ...
  salesOrdered
                      : num
  salesSold
                      : num
                             18031 1500 759 3803 14246 ...
                             0.522 0.81 0.5 0.889 0.146 ...
  returnRatio
                      : num
  shareOwnBrand
                             0.54 0.48 1 0.15 0.63 0 1 1 0.42 0.31 ...
                      : num
  shareSale
                             0.52 0.67 0.17 0.19 0.12 0 0.28 0.07 0.37 ...
                      : num
  shareVoucher
                             0.09 0.1 0.5 0.07 0 0 0.52 0.29 0.16 0 ...
                      : num
  crDuration
                            1472 1506 1453 1340 1449 749 997 1513 1499 ...
                      : int
  monetaryReturnRatio: num
                            0.523 0.859 0.381 0.879 0.206 ...
  meanDaysBetwOrders : int
                            14 94 363 79 72 749 59 138 115 254 ...
  salesPerOrder
                             173.4 88.2 151.8 211.3 678.4 ...
                      : num
  salesPerItem
                             273 375 253 1268 407 ...
                      : num
  itemsPerOrder
                            1.33 1.24 1.2 1.5 1.95 1 1.61 1.17 1.36 ...
                      : num
                             0.63 0.24 0.6 0.17 1.67 0.5 0.61 0.92 0.64 ...
 $ itemsSoldPerOrder
                      : num
```



#### **Correlation Structure**

```
library(corrplot)
dataCustomers %>% cor() %>% corrplot()
```







# Let's practice!





# **PCA Computation**

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#### Status Quo



#### Standardization

```
dataCustomers <- dataCustomers %>% scale() %>% as.data.frame()
# Check variances of all variables
lapply(dataCustomers, var)
$nOrders
                                 $salesOrdered
[1] 1
                                 [1] 1
$nItemsOrdered
                                 $salesSold
[1] 1
                                 [1] 1
$nItemsSold
                                 $returnRatio
[1] 1
                                 [1] 1
. . .
```



#### **PCA** Computation



#### Standard Deviations of the Components

```
# Standard deviations
pcaCust$sdev %>% round(2)
 [1] 2.10 1.84 1.30 1.20 1.12 1.07 0.80 0.78 0.72 0.61 0.48 0.37 0.26
[14] 0.21 0.17 0.13
# Variances (Eigenvalues)
pcaCust$sdev ^ 2 %>% round(2)
 [1] 4.39 3.38 1.68 1.45 1.26 1.15 0.65 0.61 0.52 0.38 0.23 0.14 0.07
[14] 0.04 0.03 0.02
# Proportion of explained variance
(pcaCust$sdev ^ 2/length(pcaCust$sdev)) %>% round(2)
 [1] 0.27 0.21 0.10 0.09 0.08 0.07 0.04 0.04 0.03 0.02 0.01 0.01 0.00
[14] 0.00 0.00 0.00
```



#### Loadings and Interpretation

# Loadings (correlations between original variables and components)
round(pcaCust\$rotation[, 1:6], 2)

|                                     | PC1   | PC2   | PC3   | PC4   | PC5         | PC6   |
|-------------------------------------|-------|-------|-------|-------|-------------|-------|
| nOrders                             | -0.44 | 0.03  | -0.15 | 0.05  | -0.00       | 0.13  |
| nItemsOrdered                       | -0.44 | 0.03  | -0.16 | 0.02  | 0.04        | 0.03  |
| nItemsSold                          | -0.33 | 0.24  | -0.27 | -0.02 | 0.04        | -0.04 |
| salesOrdered                        | -0.38 | 0.06  | -0.03 | 0.06  | -0.00       | 0.14  |
| salesSold                           | -0.35 | 0.27  | -0.07 | -0.01 | 0.02        | 0.01  |
| returnRatio                         | -0.23 | -0.43 | 0.23  | -0.05 | 0.04        | -0.14 |
| shareOwnBrand                       | 0.13  | -0.13 | -0.54 | 0.06  | 0.08        | -0.02 |
| share Sale                          | 0.05  | -0.03 | -0.19 | -0.26 | -0.67       | 0.00  |
| share Voucher                       | 0.10  | -0.02 | -0.03 | 0.40  | <b>0.54</b> | 0.24  |
| $\operatorname{cr}$ Duration        | -0.20 | 0.03  | 0.02  | 0.54  | -0.29       | -0.29 |
| ${\bf monetary} {\bf Return Ratio}$ | -0.20 | -0.44 | 0.17  | -0.04 | 0.03        | -0.15 |
| ${\it mean Days Betw Orders}$       | 0.14  | 0.03  | 0.04  | 0.63  | -0.24       | -0.28 |
| salesPerOrder                       | 0.03  | 0.46  | 0.31  | -0.07 | 0.02        | -0.11 |
| salesPerItem                        | -0.12 | 0.26  | 0.56  | -0.03 | -0.05       | 0.12  |
| itemsPerOrder                       | -0.09 | -0.02 | -0.01 | -0.23 | 0.31        | -0.78 |
| items Sold Per Order                | 0.17  | 0.43  | -0.22 | -0.08 | 0.09        | -0.25 |



#### Values of the Observations

```
# Value on 1st component for 1st customer
sum(dataCustomers[1,] * pcaCust$rotation[,1])

[1] -11.05858
```

```
pcaCust$x[1:5, 1:6]
            PC1
                       PC2
                                  PC3
                                              PC4
                                                         PC5
                                                                      PC6
    -11.0585802
                3.5750683
                           -4.1371495
                                       0.28864769 -0.1045802
                                                              0.698612248
     -1.6734771 -1.6630208
                                       0.14091195 -1.2760898 -0.006310673
[2,]
                            0.9498452
      0.5303018 -0.4672193 -0.1918865 1.77466781 0.4623840 -0.037466682
                           4.2217216 0.03710948 -0.1840454
     -3.3903118 -0.1274839
                                                             0.164680941
[5,]
      -3.8069613 5.3971530 -1.2241316 -0.38341585 0.9721412 -2.142731490
```





# It's your turn!





# Choosing the Right Number of Principal Components

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#### No. Relevant Components: Explained variance

```
# Proportion of variance explained:
summary(pcaCust)
Importance of components:
                          PC1
                                 PC2
                                        PC3
                                                 PC4
                                                         PC5
                                                                 PC6
                                                                         PC7
                       2.0951 1.8379 1.2960 1.20415 1.12301 1.07453 0.80486
Standard deviation
Proportion of Variance 0.2743 0.2111 0.1050 0.09062 0.07882 0.07216 0.04049
Cumulative Proportion 0.2743 0.4855 0.5904 0.68106 0.75989 0.83205 0.87254
                           PC8
                                           PC10
                                                   PC11
                                                           PC12
                                   PC9
Standard deviation
                       0.78236 0.72452 0.61302 0.48428 0.36803 0.25901
Proportion of Variance 0.03826 0.03281 0.02349 0.01466 0.00847 0.00419
Cumulative Proportion
                       0.91079 0.94360 0.96709 0.98175 0.99021 0.99440
                          PC14
                                  PC15
                                           PC16
Standard deviation
                       0.20699 0.17126 0.13170
Proportion of Variance 0.00268 0.00183 0.00108
Cumulative Proportion 0.99708 0.99892 1.00000
```



#### No. Relevant Components: Kaiser-Guttman Criterion

Kaiser-Guttman criterion: Eigenvalue > 1

```
pcaCust$sdev ^ 2

[1] 4.38961593 3.37778445 1.67965616 1.44997580 1.26115351 1.15461579

[7] 0.64780486 0.61209376 0.52492468 0.37579685 0.23452736 0.13544710

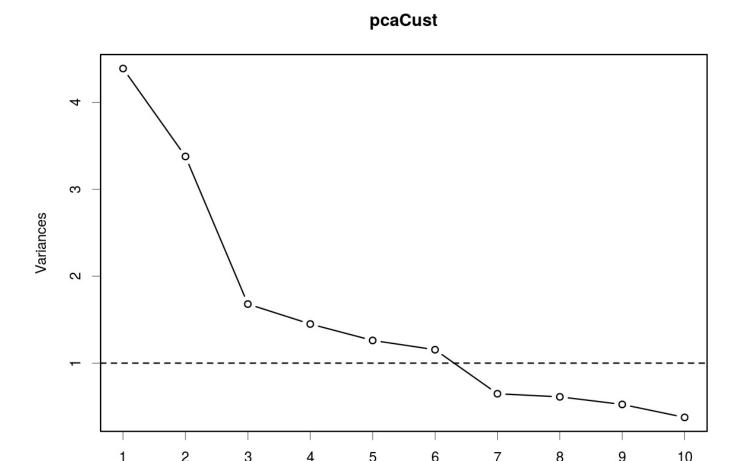
[13] 0.06708362 0.04284504 0.02933027 0.01734481
```



#### No. Relevant Components: Screeplot

The screeplot or: "Find the elbow"

```
screeplot(pcaCust, type = "lines")
box()
abline(h = 1, lty = 2)
```





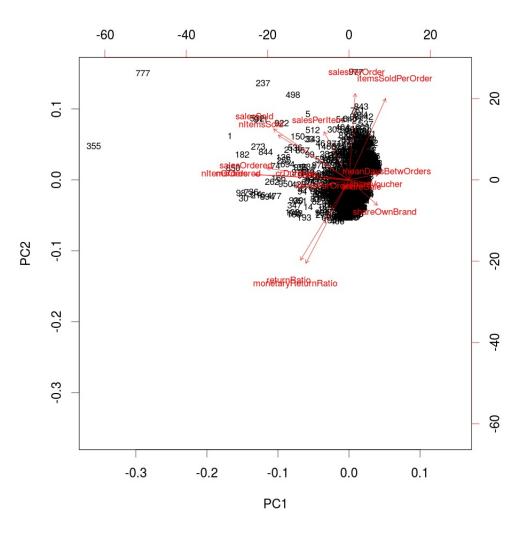
#### Suggested Number of Components by Criterion

| Explained Variance | Kaiser-Guttman | Screeplot |
|--------------------|----------------|-----------|
| 5                  | 6              | 6         |



### The Biplot

biplot(pcaCust, choices = 1:2, cex = 0.7)





#### Hands on!





# Further Analysis and Learnings

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#### PC in Regression Analysis I

```
mod1 <- lm(customerSatis ~ ., dataCustomers)</pre>
library(car)
vif(mod1)
        n0rders
                       nItemsOrdered
                                               nItemsSold
                                                                  sales0rdered
      29.482287
                                                10.390998
                           24.437448
                                                                       5.134720
      salesSold
                         returnRatio
                                            shareOwnBrand
                                                                      shareSale
                                                 1.571607
       9.685617
                           23.778800
                                                                       1.178773
   shareVoucher
                          crDuration monetaryReturnRatio
                                                            meanDaysBetwOrders
       1.213011
                            1.757509
                                                10.632243
                                                                      1.698369
                                            itemsPerOrder
  salesPerOrder
                        salesPerItem
                                                             itemsSoldPerOrder
       6.563474
                            4.557981
                                                 4.821610
                                                                      15.949072
```



#### PC in Regression Analysis II

# Create dataframe with customer satisfaction and first 6 components

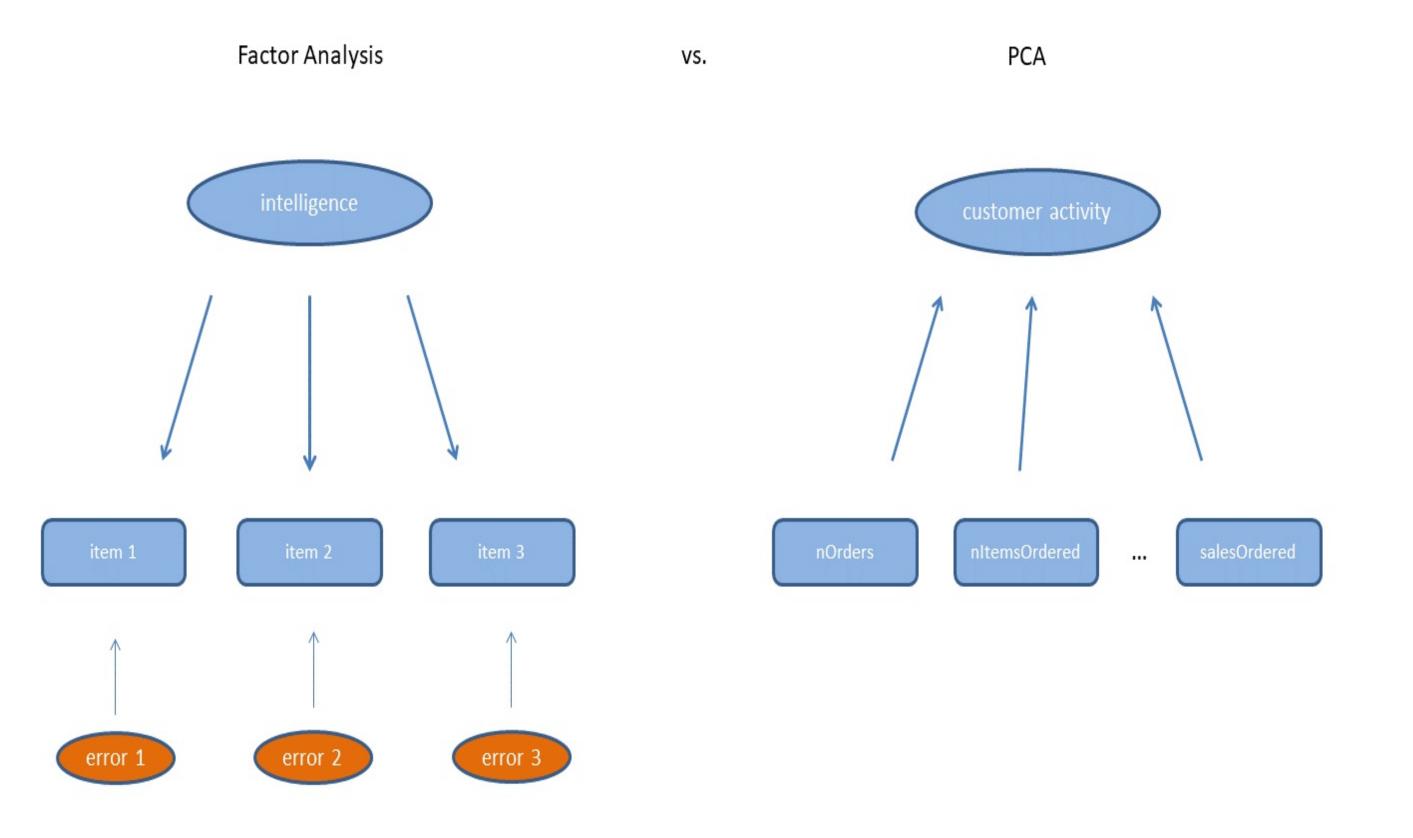
```
dataCustComponents <- cbind(dataCustomers[, "customerSatis"],</pre>
                            pcaCust$x[, 1:6]) %>%
  as.data.frame
mod2 <- lm(customerSatis ~ ., dataCustComponents)</pre>
vif(mod2)
PC1 PC2 PC3 PC4 PC5 PC6
  1 1 1 1 1 1
summary(mod1)$adj.r.squared
[1] 0.8678583
summary(mod2)$adj.r.squared
[1] 0.7123822
```



#### PC in Regression Analysis III: Interpretation

```
summary(mod2)
Call:
lm(formula = customerSatis ~ ., data = dataCustComponents)
Residuals:
   Min
          10 Median 30
                           Max
-3.9279 -0.2411 0.0179 0.2865 1.4972
Coefficients:
          Estimate Std. Error t value Pr(>|t|)
(Intercept) 2.985945 0.014039 212.682 < 2e-16 ***
         PC1
  0.296659  0.007643  38.815  < 2e-16 ***
PC2
PC3
        -0.012816 0.010838 -1.182 0.237
         PC4
   PC5
PC6
          0.126677
                  0.013072 9.691 < 2e-16 ***
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
Residual standard error: 0.4415 on 982 degrees of freedom
Multiple R-squared: 0.7141, Adjusted R-squared: 0.7124
F-statistic: 408.9 on 6 and 982 DF, p-value: < 2.2e-16
```







# Learnings and Relevance

|          | Learnings about PCA                                       |
|----------|---|
| You have | to reduce the number of variables without losing too much |
| learned  | information   |
|          | that variables should be standardized before a PCA        |
|          | how to decide on the number of relevant components        |
|          | to interpret the selected components                      |

|                     | Learnings from the model   |
|---------------------|--|
| You have<br>learned | that the original variables can be reduced to 6 components, i.a., customer activity, return behavior and brand awareness |
| learneu             |  |
|                     | that using the first six components to explain customer satisfaction causes a decrease in explained variance, but solves |
|                     | the multicollinearity problem  |





# Let's practice!





# Congratulations!

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