

# Nordhagel Sustainability Concept

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# Agenda

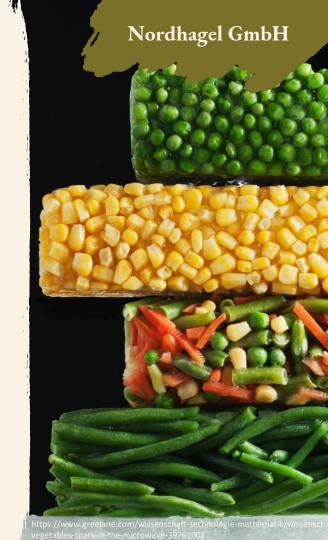
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- **04** Stakeholder Analysis
- **Overview Sustainability Managament Concept**

05a Logistics & Production

05b Human Resources

**()6** Challenges & Outlook



# Who we are



Nordhagel GmbH – family-owned manufacturer of frozen food



Established 1962, turnover of €100 million and 150 employees



Located in Oldenburg (lower saxony)

### **Our founding values**

- product-related quality promises
- job security
- mainly economic sustainability



# Sustainability Motivation



### **Environmental preservation**

- Climate change
- Soil degradation



### **Stakeholder requests**

- Customers
- Employees
- NGOs



### **Opportunities**

- New markets
- New products





# "You can never solve problems with the same mindset that created them." – Albert Einstein





# Sustainability Transformation

### Vision:

"Providing healthy and long-lasting food for society."

### Mission:

"Producing healthy and sustainable frozen food, based on seasonality and local suppliers."

### **Sustainability Goals**



Planet – lower our environmental impact



People – guarantee socially responsible stakeholder relationships



Profit – ensure long-term financial stability





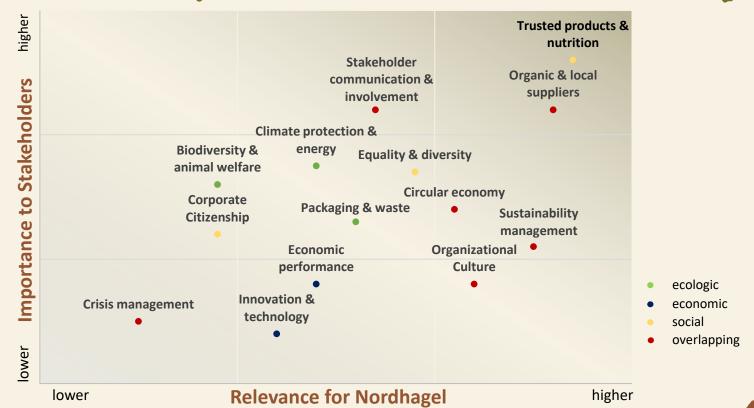




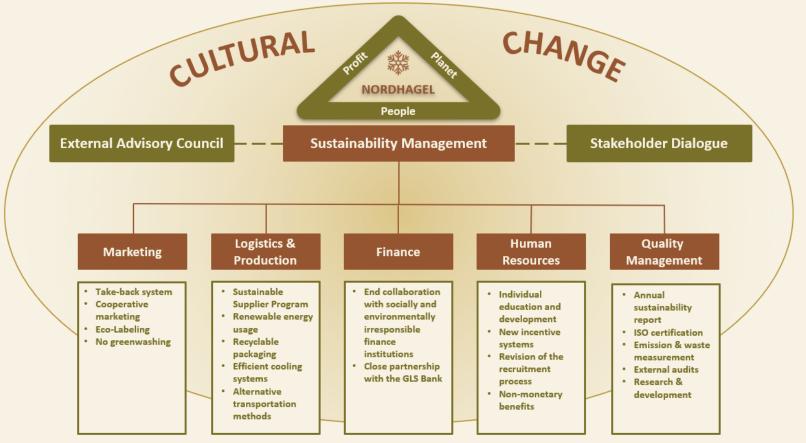




# Stakeholder Analysis



# Sustainability Management Concept



# **Logistics & Production**

Alternative transportation methods

> Sustainable Supplier Program

Renewable energy usage

Efficient cooling systems

Nordhagel GmbH

Recyclable packaging

# **Logistics & Production**

Nordhagel GmbH

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Sustainable Supplier Program

Efficient cooling systems

### 3-step program

- 1. Reviewing the status quo of our current suppliers
- 2. Setting medium-term sustainability targets with our suppliers
- 3. Setting long-term sustainability targets with our suppliers

# Logistics & Production

Nordhagel GmbH

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### 3-step program

- 1. Reviewing the status quo of our current suppliers
- 2. Setting medium-term sustainability targets with our suppliers
- 3. Setting long-term sustainability targets with our suppliers

in 1 year in 5 years

### (0) UNACCEPTABLE

0% - 20% of the sustainability objective are achieved.

### 1) LIMITED

21% - 40% of the sustainability objective

### (2) MODERATE

41% - 60% of the sustainability objective are achieved.

### (3) GOOD

61% - 80% of the sustainability objective are achieved

### (4) BEST

81% - 100% of the sustainability objective are achieved.



# **Human Resources**

Non-monetary benefits

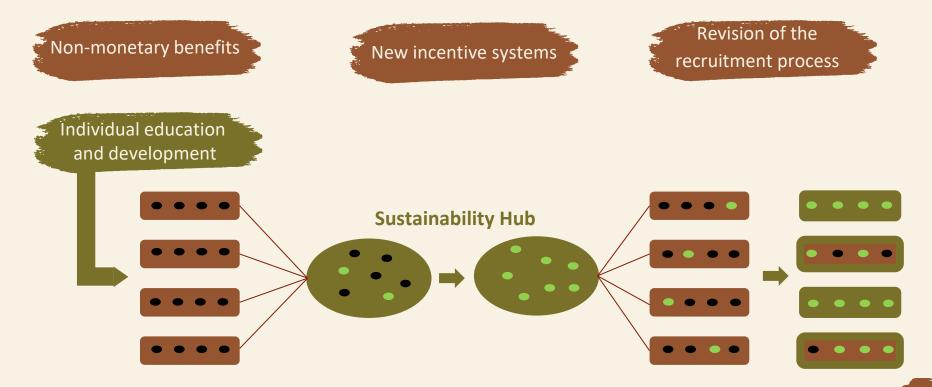
New incentive systems

Revision of the recruitment process

Individual education and development



# **Human Resources**



# Challenges

- Considering all three dimension of sustainability equally
- Expected resilience from employees
- Transparency along our entire supply-chain
- Include all stakeholders in transition



Transition will take time



# Outlook



Ongoing transformation



Feedback loops and iterative optimization



Continuous external input



Transparency guarantee





# Questions?



# Questions?

- What further challenges do you see?
- Do you have any other approaches in mind?



# Thank you for your participation!



