Money Commons Model Analysis

Hilary Hunt & Brad Lindaas 8/2/2015

Money Commons (MC) Model Analysis

Background

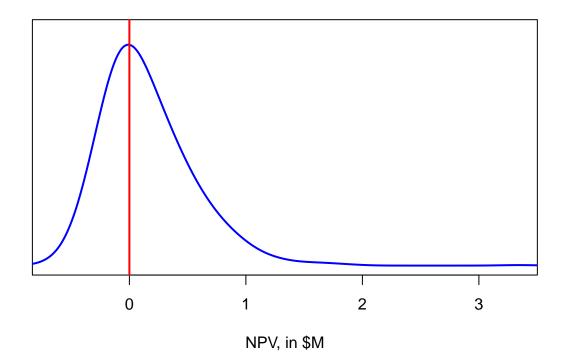
This analysis will examine the key inputs and outputs of the MC model. The dataset contains 1000 simulations of the model. Each key input into the model (assumptions) was subjected to variability using a random distribution with an assumed standard deviation. There are 36 total assumptions in the model. We ran a sensitivity analysis to determine the top 15 assumptions that accounted for 80% of the variation of NPV, CLV and Break Even.

Summary of Results

Net Present Value

What is the likelihood the venture will generate an economic return to the investors? We need to determine if the venture will generate a positive net present value. In the simulations, the model generates a positive NPV 45.7% of the time. The mean NPV of the simulation is \$0.15M

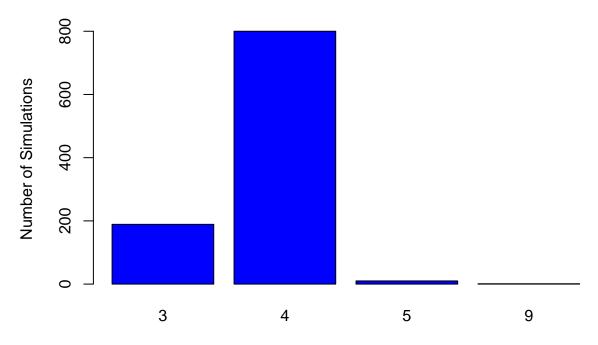
Money Commons Net Present Value



Break Even Analysis

How long will it take the venture to reach positive cash flow? The chart below shows the number of years it will take the venture to have a year with positive cash flow. Nine years means it will not reach positive cash flow within 5 years. Within the simulations, the average time number of years to break even is 3.83.

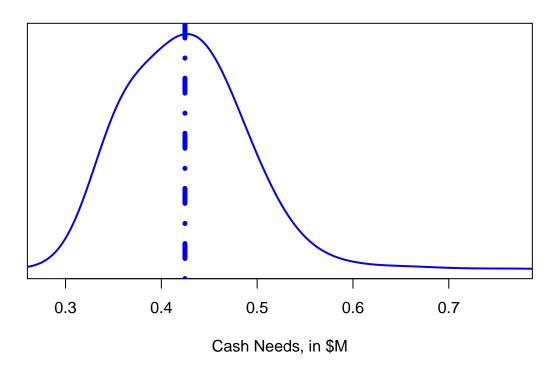
Number of Years to Positive Cash Flow



Cash Requirements

How much cash will the venture need to spend in the red before it will reach positive cash flow? The plot below looks at the expected total cash burn of the firm. The mean of the cash burn of the venture is \$0.42M.

Money Commons Cash Needs

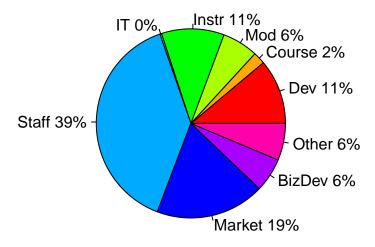


Min. 1st Qu. Median Mean 3rd Qu. Max. ## 0.2797 0.3772 0.4219 0.4247 0.4611 0.7677

For years when the venture runs at a loss, what is the cash paying for? The following pie chart shows the distribution of expense, by category.

Name	Description
Dev	Development of website, Forum, course platform and initial course content
Course	Development of additional courses during the plan
Mod	Contractor fees paid to Moderators
Instr	Contractor fees paid to online instructors
IT	Fees for web hosting and bandwidth
Staff	Salary and Benefits paid to support staff
Market	Marketing and Advertising
BizDev	Fees paid to business develop professional to secure advertisers
Other	Other miscellaneous fees, including legal, payment processing, etc.

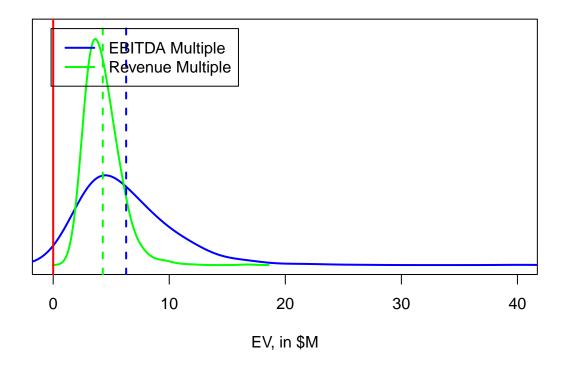
Uses of Cash During Loss Years



Enterprise Value at Year 5

What might the venture be worth at the end of 5 years if the founder decides to sell? The plot below looks at the expected enterprise value of the firm looking at a likely range of 11X EBITDA, or 3.2X REVENUE. The mean EV of the venture is \$6.29M using the EBITDA method, and \$4.27M using the EBITDA method.

Money Commons Enterprise Value at Year 5



Assumption Details

The following table summarizes the Top 15 variables that impacted the model. While there are over 30 assumptions in the model, these 15 assumptions account for 80% of the variation of the model, and so we focus on those in planning our venture. The assumptions are listed in order of their impact to NPV.

Assumption Name	Assumption Description	Mean Value
Buy_Class_CAGR	Annual Growth in % of users that will buy classes	10.13%
Signup	Initial % of available market that will signup for Forum	0.3%
Mod_Cost	Payment made to a moderator on an annual basis	\$5008.45
Misc	Misc. annual expenses	\$4988.34
Class_Per_Inst	Number of online classes an instructor will deliver per year	20.11
Seat_Class	Number of users we can support per each online class	10.12
Seat_Class_CAGR	Annual growth of number of users per class	49.85%
Buy_Class	Initial % of users that will pay for classes	50.06%
Teach	Number of financial lit. teachers per HS in states that have a requirement	2.97
Signup_CAGR	Annual growth in % of available market that will signup for Forum	74.78%
Users_Per_Mod	Number of concurrent users a moderator can support	50.45
Course_Cost	Cost to develop an additional online course	\$2496.11
Ret	Initial retention rate of Forum users	25.32%
Users_Per_Mod_CAGR	Annual growth in number of users a moderator can support	24.89%

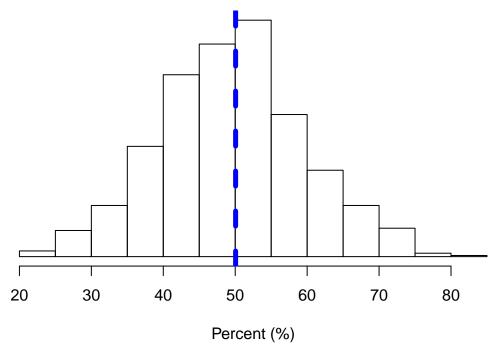
Getting Users to Buy Classes

The most critical assumptions that drive value in the venture involve getting users that sign up for the Forum to buy classes. The three related assumptions are:

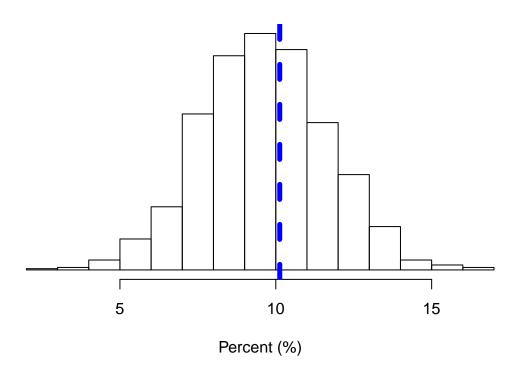
- The initial (Year 1) percent of active Forum users that will buy classes (Buy_Class)
- The annual growth in that rate of purchase (Buy_Class_CAGR)
- The price of the class (Class_Price)

The following charts provide the simulated range of those assumptions used while testing the model:

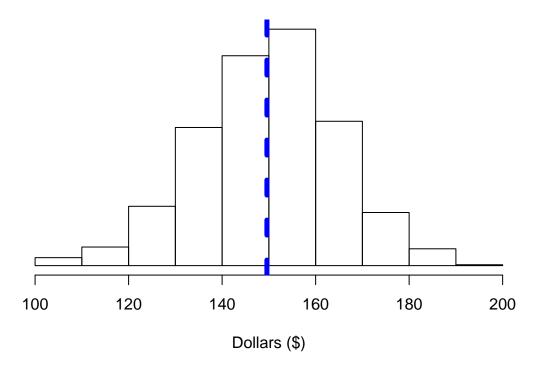
Range of Values for Buy_Class



Range of Values for Buy_Class_CAGR



Range of Values for Class_Price



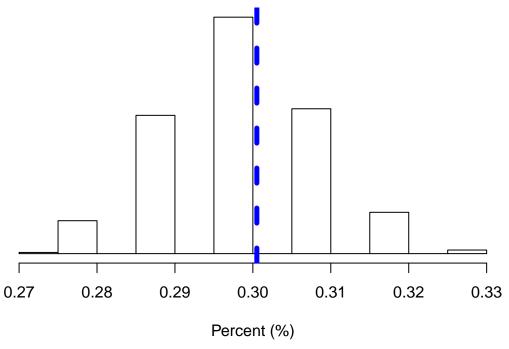
Getting Teachers to Sign Up for the Forum, and Stay Active

The next critical activity and set of assumptions that impacts the value of the venture involves user acquisition and retention. How effective we are at capturing teachers as users in our solution, and retaining them drives the population that will be available to buy online classes. The key assumptions that drive this activity are:

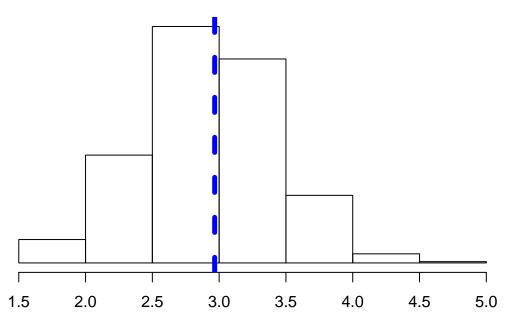
- The initial percent of targeted market that we can convince to signup (Signup)
- The number of teachers per high school that teach financial literacy in states that have a requirement (Teach)
- The rate at which we can grow our ability to get new users to signup (Signup_CAGR)
- The retention rate of users that have already signed up for the Forum (Ret)

The following charts provide the simulated range of those assumptions used while testing the model:

Range of Values for Signup

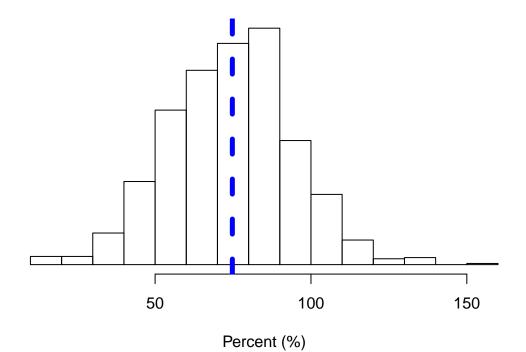


Range of Values for Teach

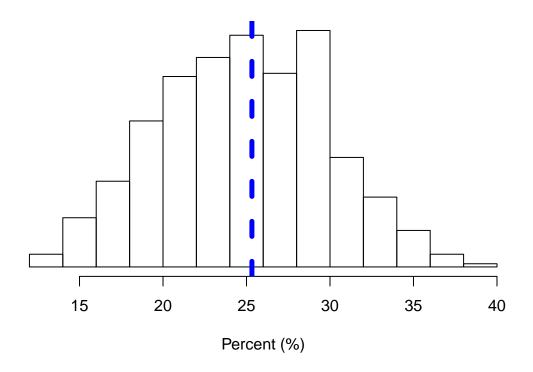


Num of Teachers Per High School

Range of Values for Signup_CAGR



Range of Values for Ret



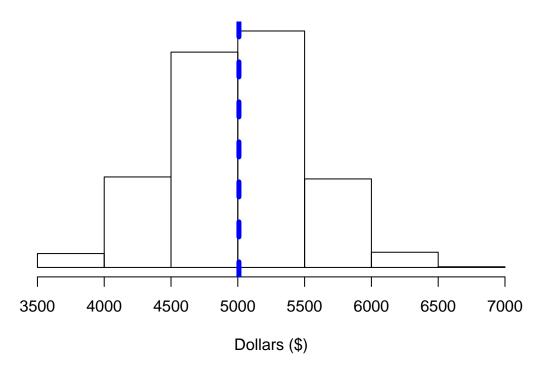
Controlling Costs

The last major group of assumptions has to do with controlling fixed and variable costs in the model. These 8 assumptions that control expenses in the model had the most significant impact on overall value in the model.

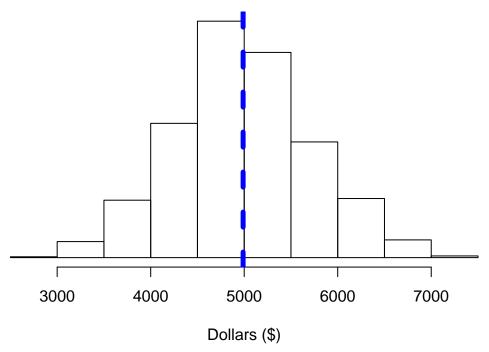
- The payment made to a Forum moderator on an annual basis (Mod_Cost)
- The unplanned, but anticipated Misc costs to the venture (Misc)
- The number of classes an instructor will deliver in a year (Class_Per_Inst)
- The number of concurrent users that we will be able to fit in an online class (Seat_Class)
- Our ability to increase the number of users per class over time (Seat_Class_CAGR)
- The number of Forum users a moderator can effectively handle (Users_Per_Mod)
- Our ability to increase the number of Forum users a moderator can handle over time (Users_Per_Mod_CAGR)
- The expense associated with creating an additional online course, paid to a contractor (Course_Cost)

The following charts provide the simulated range of those assumptions used while testing the model:

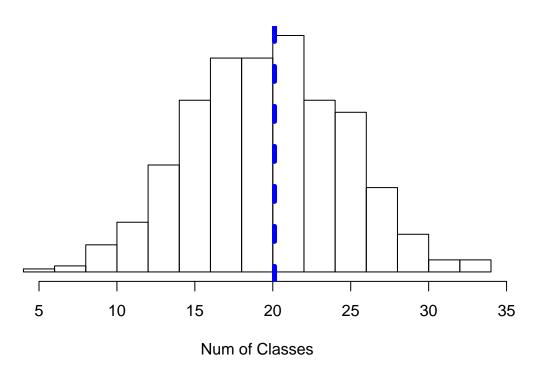
Range of Values for Mod_Cost



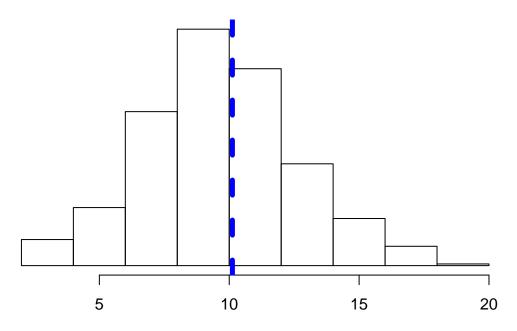
Range of Values for Misc



Range of Values for Class_Per_Inst

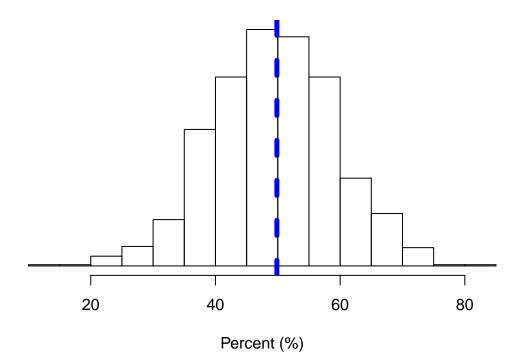


Range of Values for Seat_Class

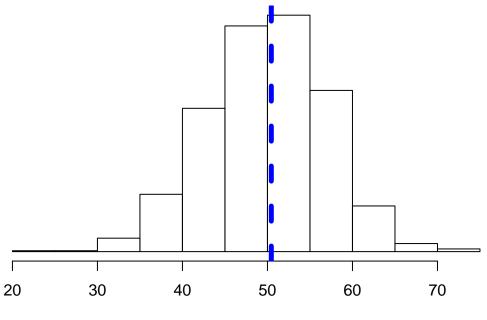


Number of Users Per Class

Range of Values for Seat_Class_CAGR

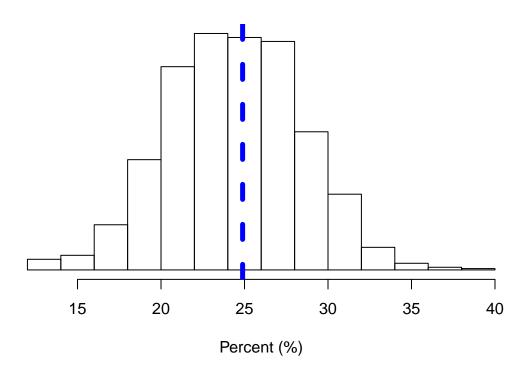


Range of Values for Users_Per_Mod



Users Per Moderator

Range of Values for Users_Per_Mod_CAGR



Range of Values for Course Cost

