

# Unlocking Access to Credit via Lockout

Paul Gertler<sup>1</sup>   Brett Green<sup>2</sup>   Catherine Wolfram<sup>1</sup>

<sup>1</sup>University of California, Berkeley

<sup>2</sup>Washington University in St. Louis

NBER Corporate Finance Meeting  
November 2020

# Motivation

Collateralized lending is the predominant source of credit for households in the US and much of the developed world

- More than 80% of US household debt is secured

Much less widespread in very poor countries. Why?

- Our conjecture: high repossession costs (relative to asset values)
  1. Contracts are difficult to enforce
  2. Property rights are difficult to establish

**This paper:** collateralized lending without repossession

- Instead loans are collateralized via [lockout technology](#)

# Role of Collateral

Repossessing collateral serves (at least) two roles:

1. **Recovery ( $\kappa$ ):** Provides something of value to the creditor in case the borrower defaults.
2. **Incentives and Screening ( $\lambda$ ):** Takes something of value away from the borrower.

In models of collateralized lending:

- These two roles are inherently bundled.
- Repossession (or liquidation) is irreversible.

Lockout facilitate a richer space of contractual arrangements.

- Decoupling of the two roles
- Temporary/reversible activation of role 2

# Examples of Lockout

1. PAYGO for Solar Home Systems (Fenix, M-Kopa)
  - Battery, solar panel, and small appliances
  - GSM chip installed in battery
  - Battery will not discharge electricity if borrower is delinquent
  - Fastest growing solar sector in Sub-Saharan Africa
2. Smart Phones (Payjoy)
  - Phone automatically locks if borrower is delinquent
3. Subprime Auto Loans (PassTime, Trax SI)
  - Interrupter installed on starter
  - Remotely activated when borrower is sufficiently delinquent
  - Received negative press ([NPR story](#))  
(ignores that ex-post inefficiencies can be ex-ante optimal)
    - Not all borrowers were aware device was installed
    - Several states have banned/restricted these devices

# What we do in this paper

Explore this new form of lending:

## 1. Simple model to illustrate

- Lockout reduces strategic default
- Lockout (+ downpayment) leads to *positive* selection
- Stronger lockout ( $\uparrow \lambda$ ) not necessarily welfare improving
  - Better selection and incentives, but more surplus destruction

## 2. A field experiment: loans collateralized via lockout on SHS

- Quantify the effect of lockout on repayment and profitability
- Decomposition: moral hazard vs selection
- Effect of loan on household outcomes

# Summary of Main Results

1. Lockout drastically increases repayment and profitability
  - Default rates decrease by 15pp
  - Loan profitability (IRR) increases by 50pp
2. Decomposition
  - $\approx 2/3$  due to moral hazard (ex-ante or ex-post)
  - $\approx 1/3$  due to selection
3. Household outcomes
  - Enrollment increases by 6pp
  - School expenditures increase by 40pp
  - No detrimental effects on household's balance sheet

# Related Literature

## Related Roles for Collateral

- Moral Hazard and Adverse Selection: Stiglitz and Weiss (1981), Bester (1985,1987), Besanko and Thakor (1987a,b)
- Pledgeability and Limited Enforcement: Bernanke and Gertler (1989), Kiyotaki and Moore (1997), Rampini and Vishwanathan (2010, 2013)

## Collateral in Credit Markets

- Creditor rights matter: LaPorta et al. (1998), Qian and Strahan (2007), Vig (2013),...
- Strong evidence consistent with moral hazard: Berger and Udell (1990), ...
- More efficient repossession leads to more credit and lower borrowing costs: Benmelech and Bergeman (2009), Assuncao et al (2013)
- Cost of secured debt: Acharya et al (2007,2011), Donaldson et al 2019), ...

## Microfinance, Education in Poor Countries, Rural Electrification ...

# Model Ingredients

Two-periods, two types of agents

## 1. Firms

- Technology to produce good at cost  $c$
- Offer a contract  $(d, p)$ 
  - $d$ : down payment to take possession at date 0
  - $p$ : payment to avoid repossession at date 1

## 2. Households

- Financially constrained, initial wealth  $w < c$
- Private value  $v$  for consuming the good at date 1
- Privately observed (risky) income at date 1



# Timing

## Date 0:

- Firms post contracts
- Households choose which (if any) contract to accept
  - i.e., make downpayment to take possession

## Date 1:

- Households privately realize  $\tilde{v}_i$  and  $\tilde{y}_i$  and decide whether to repay
- Firms repossess from households that default

# Repossession Technology

Parameterize the repossession technology by a pair

- $\kappa$ : fraction of firm's cost recovered
- $\lambda$ : fraction of household's value destroyed

Exercise of interest

- Fix  $\kappa$ , explore the effect of higher  $\lambda$

## Model Results

- Stronger lockout ( $\uparrow \lambda$ ) increases the profitability of lending through two channels
  - Less strategic default
  - Positive selection
- Thereby, making it easier for the firm to offer financing and still recoup costs
  - Market for SHS did not exist before lockout
- Contrast with the role of recovery
  - $\uparrow \kappa \implies$  more default and repossession
  - $\uparrow \lambda \implies$  less default and repossession
- However,  $\uparrow \lambda$  also destroys more surplus in default
  - This makes the good less attractive to households
  - Particularly those with more income risk
  - An intermediate  $\lambda$  can be welfare maximizing
  - Consistent with modest penalty (locking) for missing payment

# Field Experiment

- Partnership with Fenix International
  - Largest SHS supplier in Uganda
    - Expanding to Zambia, Mozambique, Cote D'Ivoire and Nigeria
  - Range of SHS products, 10-34W
  - Third largest user of mobile money in Uganda

## Background Information

1. Access to electricity is low in Sub-Saharan Africa
  - 600 million people without access to the grid (42% of households).
2. Households have insufficient access to credit
  - Microfinance loans are expensive, unsecured, have low take-up, and modest welfare effects on the average borrower (Banerjee et. al., 2015).
3. Access to mobile phones is high in Sub-Saharan Africa ( $\geq 80\%$ )
  - Basic phones are cheap and (effectively) financed via lockout

# New **ReadyPay** Rates.

Enjoy **DISCOUNTS** when you complete your loan early!



## 10W **ReadyPay** Home Eco 2

Deposit:	19,000/-
Daily Rate:	600/-
Monthly Rate:	18,000/-
Duration:	35 months
Buy in Cash:	519,000/-
Buy on Loan:	649,000/-

Complete  
in 12 months  
for a 100,000/-  
DISCOUNT



## 10W **ReadyPay** Home Plus

Deposit:	39,000/-
Daily Rate:	1,000/-
Monthly Rate:	30,000/-
Duration:	25 months
Buy in Cash:	631,000/-
Buy on Loan:	789,000/-

Complete  
in 12 months  
for a 100,000/-  
DISCOUNT



## 17W **ReadyPay** Home Comfort

Deposit:	49,000/-
Daily Rate:	1,350/-
Monthly Rate:	40,500/-
Duration:	24 months
Buy in Cash:	799,000/-
Buy on Loan:	999,000/-

Complete  
in 12 months  
for a 110,000/-  
DISCOUNT

Home Eco customers who pay well can **upgrade** to a Home Comfort in 3 months



## 34W **ReadyPay** Home Deluxe

Deposit:	99,000/-
Daily Rate:	1,800/-
Monthly Rate:	54,000/-
Duration:	24 months
Buy in Cash:	1,116,000/-
Buy on Loan:	1,395,000/-

Complete  
in 12 months  
for a 160,000/-  
DISCOUNT



## 34W **ReadyPay** TV Deluxe (Zuku)

Deposit:	149,000/-
Daily Rate:	3,000/-
Monthly Rate:	90,000/-
Duration:	26 months
Buy in Cash:	1,999,000/-
Buy on Loan:	2,539,000/-

(Includes 1 Year Zuku subscription)

(Excludes 2 Years Zuku subscription)

Complete  
in 12 months  
for a 270,000/-  
DISCOUNT

Pay well to be eligible for **UPGRADES** in 3 months!

**SCHOOL  
FEES  
LOANS**

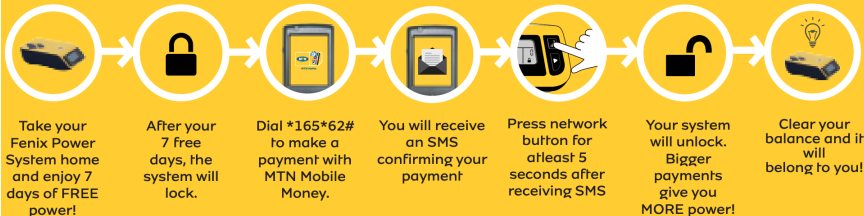


### Warranty:

- All systems come with a **3-year** limited warranty on the battery and panel.
- Accessories come with a **2-year** limited warranty.
- Any faults caused during manufacturing will be replaced for **FREE** at a **ReadyPay** service centre.

## How Fenix Power works:

### Method 1



# Research Questions

- How valuable is the lockout technology to the firm?
  - Quantify the effect on repayment and profitability
- Why is lockout valuable?
  - Moral hazard
  - Adverse selection
  - Commitment mechanism
- What are the impacts of the loans on households?



## Loan Product – School Fee Loans

In 2017, Fenix began offering “school fee” loans to existing SHS customers that were in good standing on their account

- Ranging from 100k-500k (\$25-\$125) loan size, 3x per year
- 100 day maturity, 15-20% deposit,
- PAYGO structure, e.g., on 300k loan
  - Make 50k deposit
  - Receive 300k a few days later
  - 7 day grace period
  - 3k per day for 100 days after grace period
  - If miss a payment -> device locks
- NB: not really a debt contract (more like preferred equity financing)
- Implied interest rate depends on repayment
  - 168% with 100% on time repayment
  - 126% with 75% repayment (3 out of every 4 days)

# Experimental Design

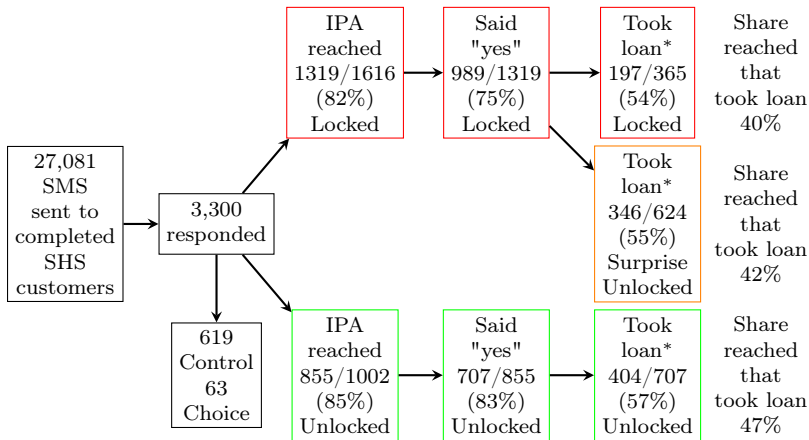
## Sample

- Fenix customers who had completed payment on SHS and responded to SMS expressing interest in a loan

## Design

- All loans were 300k (\$80) with a 50k (\$13) deposit
- Sample randomly divided into 4 groups
  1. Locked: Offered loan with lockout
  2. Unlocked: Offered loan with no lockout
  3. Surprise Unlocked: Offered loan with lockout, if they accepted, we "surprised" them (ala Karlan and Zinman, 2009)
  4. Control: No offer
- Difference in repayment between locked and unlocked captures both MH and AS
  - Locked - Surprise Unlocked: only MH
  - Surprise Unlocked - Unlocked: only AS

# Sample Sizes and Take-up

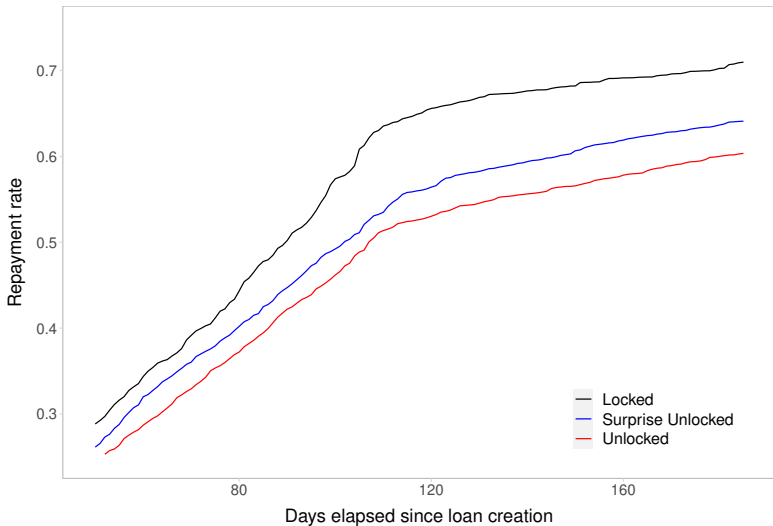


\* Signed paperwork and paid deposit

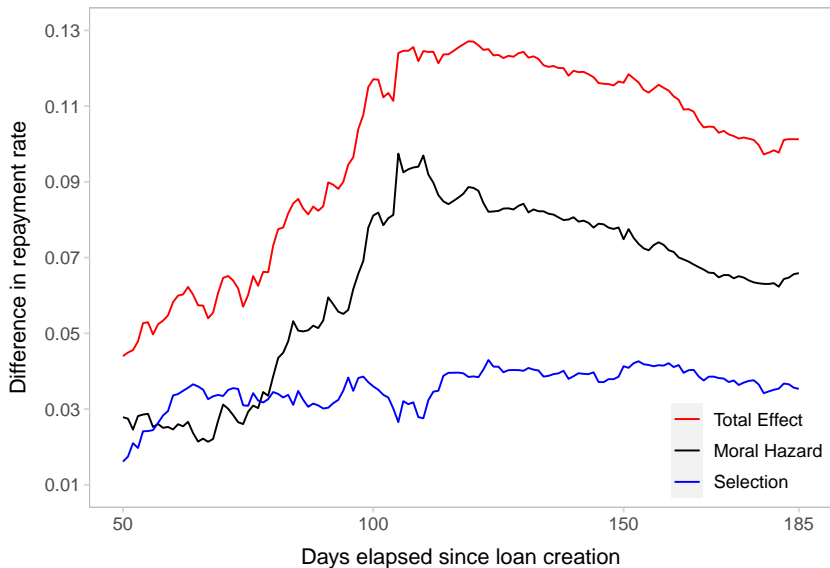
# Outcomes

- Firm-level outcomes
  1. Percent of (scheduled) principal repaid
    - Percent of time locked  $\approx 1 - \text{Repayment Rate (at maturity)}$
  2. Loan completion
  3. Profitability (IRR)
- Household outcomes
  1. School enrollment
  2. Expenditures on education (fees, uniforms, books)
  3. Balance sheet effects

# The Effect of Lockout on Repayment



# The Effect of Lockout on Repayment



# The Effect of Lockout on Repayment

## LATE Estimates

Loan day	Mean Unlocked	Lockout	Adverse Selection	Moral Hazard
100	0.46	0.14*** (0.04)	0.04 (0.03)	0.09** (0.04)
150	0.57	0.13*** (0.04)	0.05 (0.03)	0.09** (0.04)
185	0.61	0.12*** (0.04)	0.04 (0.03)	0.08* (0.04)
<i>n</i>		655	814	593

# The Effect of Lockout on Loan Completion

## LATE Estimates

Loan day	Mean Unlocked	Lockout	Adverse Selection	Moral Hazard
110	0.31	0.10** (0.05)	0.01 (0.04)	0.09* (0.05)
150	0.41	0.17*** (0.05)	0.05 (0.04)	0.12** (0.05)
185	0.45	0.15*** (0.05)	0.04 (0.04)	0.11** (0.05)
<i>n</i>		655	814	593



# Profitability of School Fee Loans

## Monthly IRRs of Loan Portfolios

Treatment Group	Account percent locked			All	n
	1st tercile	2nd tercile	3rd tercile		
Locked	1.7% (.04)	-4.5% (.13)	-9.8% (.35)	-4.3% (.17)	199
Surprise Unlocked	-0.3 (.04)	-7.8 (.15)	-13.2 (.41)	-7.1 (.20)	353
Unlocked	-3.9 (.04)	-9.4 (.15)	-13.9 (.39)	-9.0 (.20)	410
Prior SFL Experiment	9.2 (.02)	7.8 (.08)	2.4 (.20)	6.2 (.10)	1509

- Average fraction of days locked in parentheses

# Educational Outcomes

## Household-level LATE Estimates

	Enrollment	Days absent	Log school expenditures
Loan	0.0556* (0.0299)	0.0319 (0.345)	0.363** (0.170)
Outcome control mean	0.88	1.28	317,997
<i>n</i>	1683	1625	1625

- Share of school-aged kids not enrolled almost cut in half.

## Household Balance Sheet Effects

	Asset purchases (IHST)	Asset sales (IHST)	Money borrowed (IHST)	Net difference (IHST)
Loan	1.067 (1.518)	-0.446 (0.494)	0.199 (1.046)	-0.401 (1.120)

- No significant impact on household finances.

## Conclusion

Lockout facilitates a richer space of financial contracting

- Decouple the two roles of repossession, using digital technology
- Significantly increases repayment and profitability
  - Moral hazard accounts for  $\approx 2/3$ ,
  - Selection accounts for  $\approx 1/3$
- Increases enrollment and investment without detrimental effects to households' financial position
- Promise for access to affordable (secured) credit
  - Especially in poor/underdeveloped regions
- But not without cost: SHS locked 20-30% of its useful life

## Questions for Future Work

- Can outcomes be further improved with better designed contracts?
  - When should the device lock?
  - Possible to get less locking without sacrificing incentives for repayment?
- Can the same technology be used to provide credit to firms?
  - If collateral generates output, locking may backfire