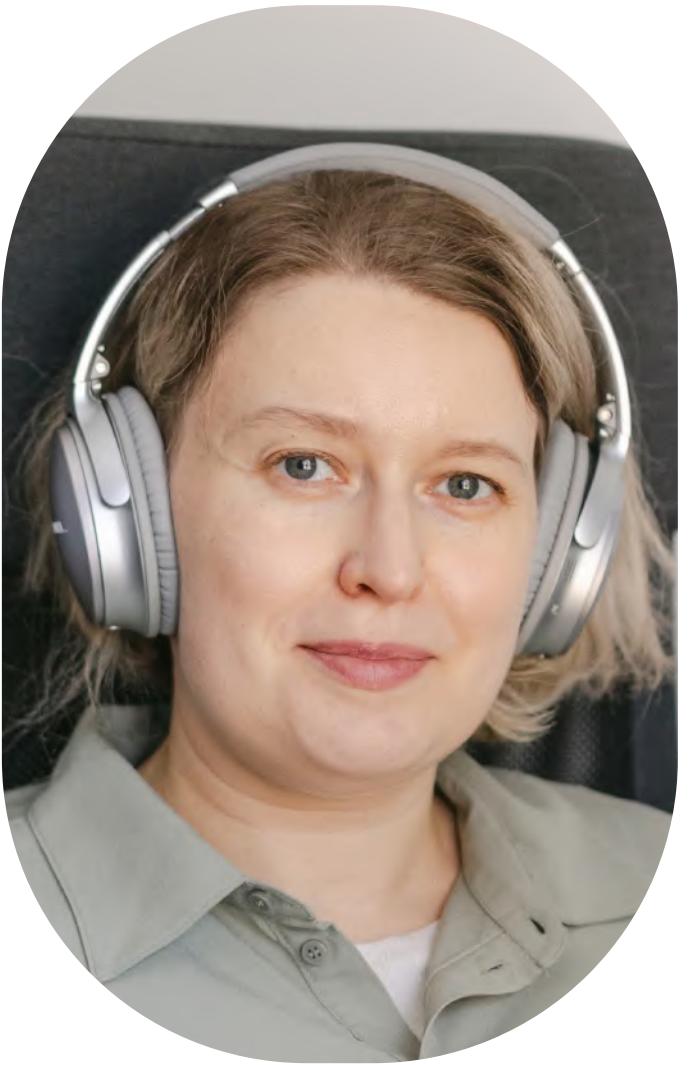




# From Survival to Growth: Enhancing Design Systems via Seamless Collaboration

Hi first

Who are we?



**Varya Stepanova**  
Design System Architect  
[@Bridge-the-Gap.dev](https://@Bridge-the-Gap.dev)



**Irina Illstrova**  
Senior Design System Engineer  
[@Bridge-the-Gap.dev](https://@Bridge-the-Gap.dev)



# Bridge the gap



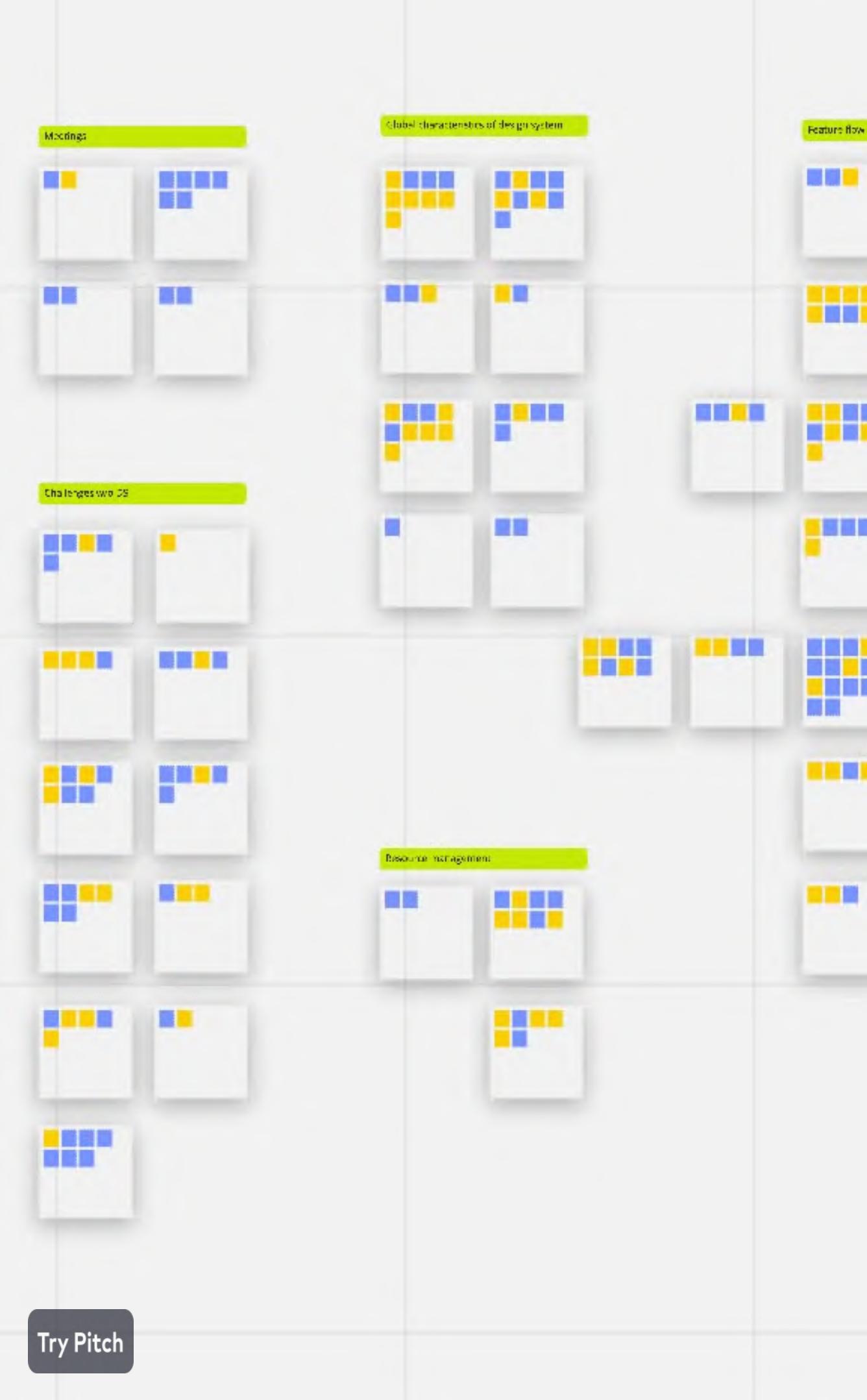
[bridge-the-gap.dev](http://bridge-the-gap.dev)



- 2-4 people at a project
- 6-12 months
- architect, senior and middle ui engineers
- creating **new components & refactoring** existing UI
- design/development **streamline**
- **CI/CD workflows**
- **workshops** for in-house teams

<https://bridge-the-gap.dev/case-studies/>

# Bridging the Gap: Crafting Seamless Collaboration in Design Systems



## Our research

- 30+ interviews with design systems people (designers/developers)
- 300+ stickies on miro board, categorised under 15 topics

## Sample questions:

- How often do you communicate with people of another discipline?
- What problems do you face during your collaboration?
- How do you arrange handover?
- How you prioritize tasks?
- What helps you to ensure seamless communication?
- ....

## Research results

*Design*

*system is*

# not a product

Business doesn't understand the value

Lack of governance

Lack of resources

Designs are not implemented  
No motivation to improve

Scalability

Non-qualified team

Lack of communication

No effective processes

No knowledge sharing

Tooling

DS is treated as UI kit

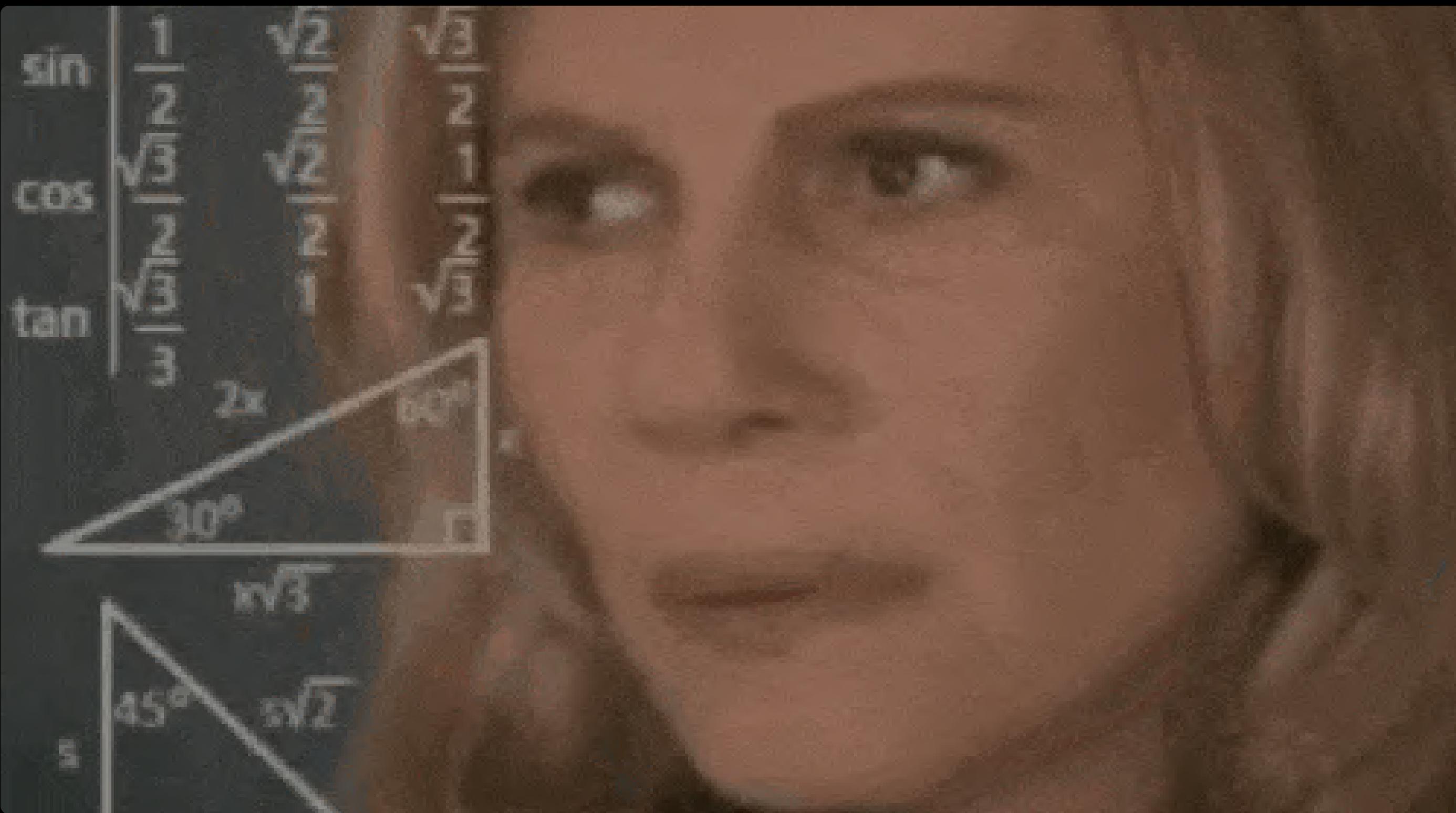
Misaligned designs and code

No time for maintenance

Lack of contributions

Team changes too often

# What Should We Do?



A photograph of four business professionals in an office setting. A man in a dark suit is suspended by his maroon patterned tie from a ceiling track system, looking upwards. A woman in a grey blazer and purple glasses is leaning over him, focused on some papers. Another woman in a white blouse is also looking down at the documents. A fourth person's head is visible in the foreground, looking down. The background shows office blinds and a window.

*Design System is not recognized*

**as a PRODUCT**

*because of*

**COLLABORATION  
BREAKDOWNS**

**Company\* does not see  
the value in a design system**

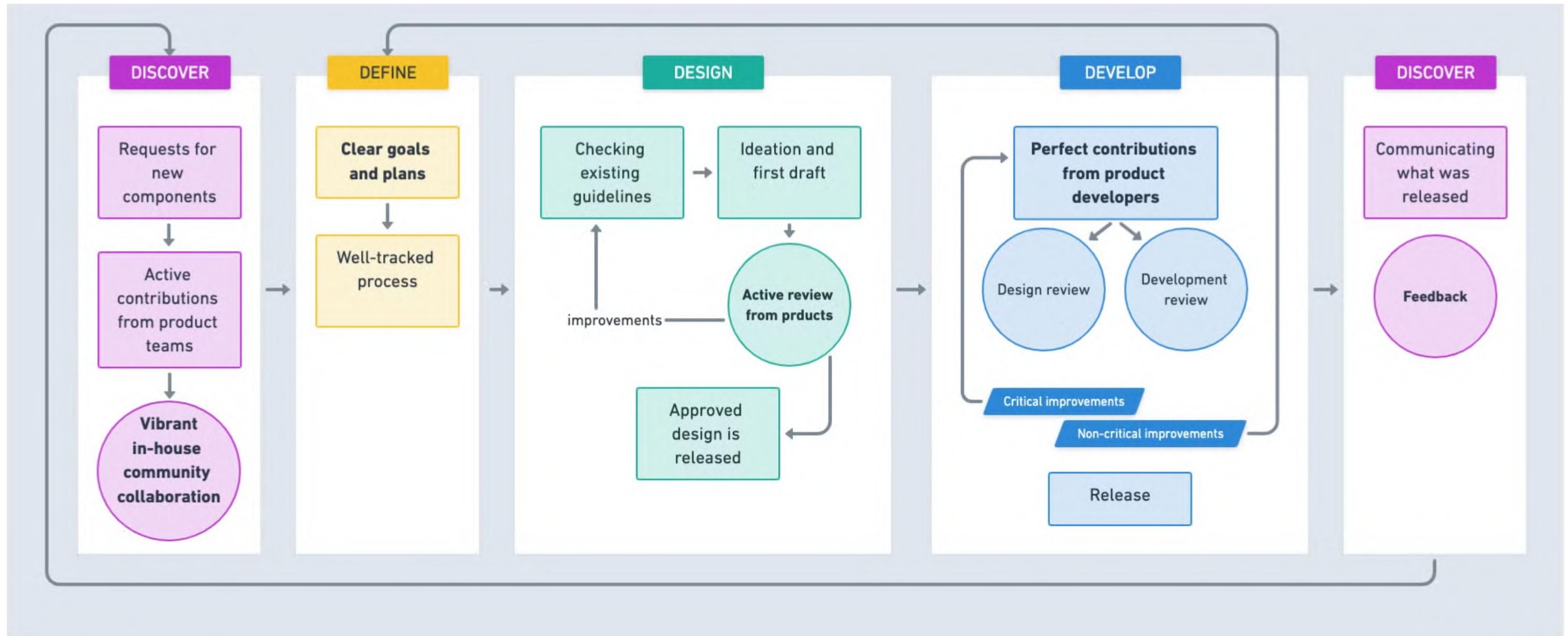
\*management, business

Organizations are structured so that

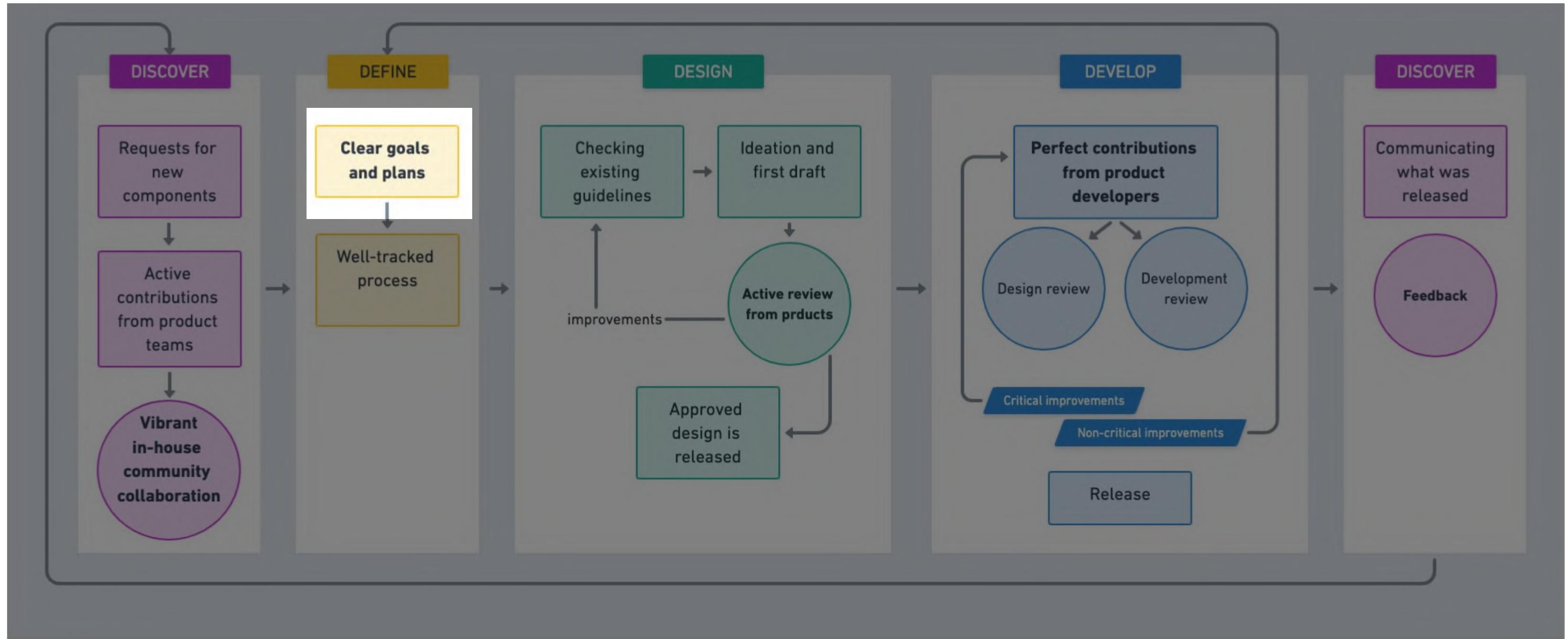
**the teams do not cooperate**

# From Survival to Growth: Enhancing Design Systems via Seamless Collaboration

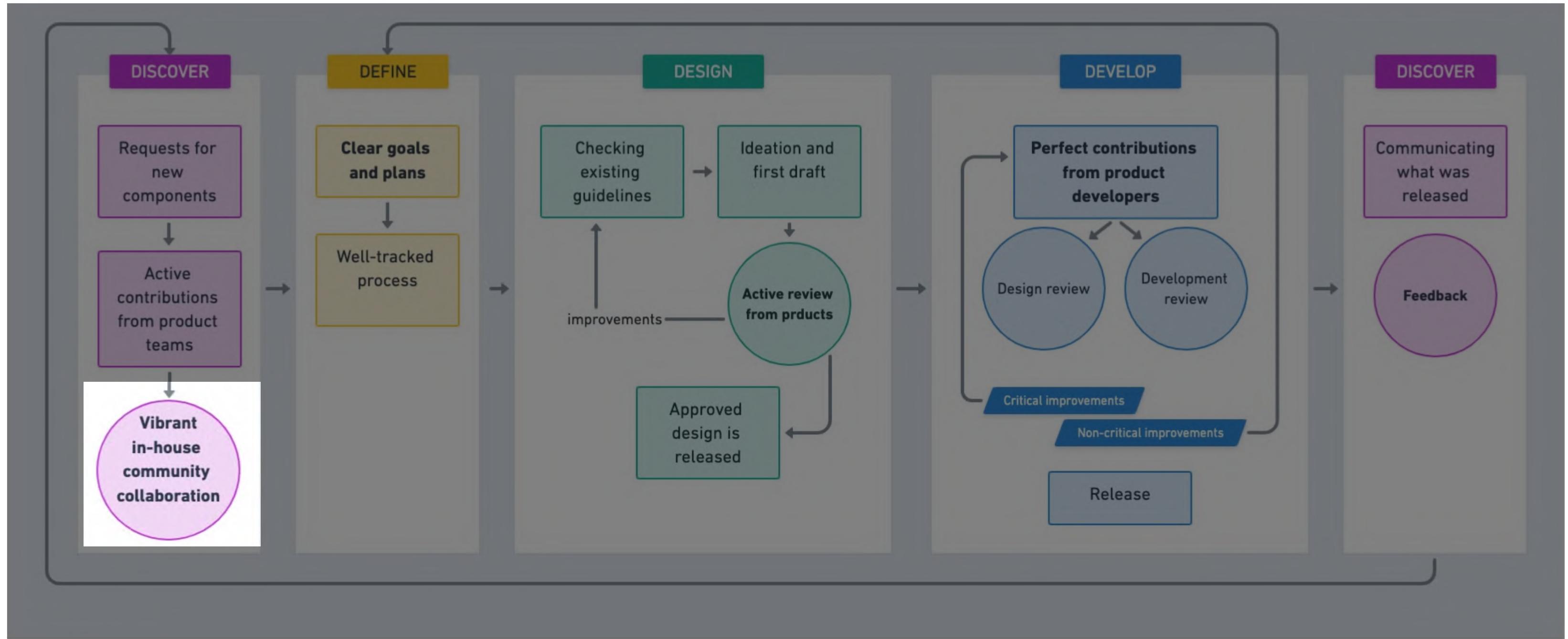
# This is what we want



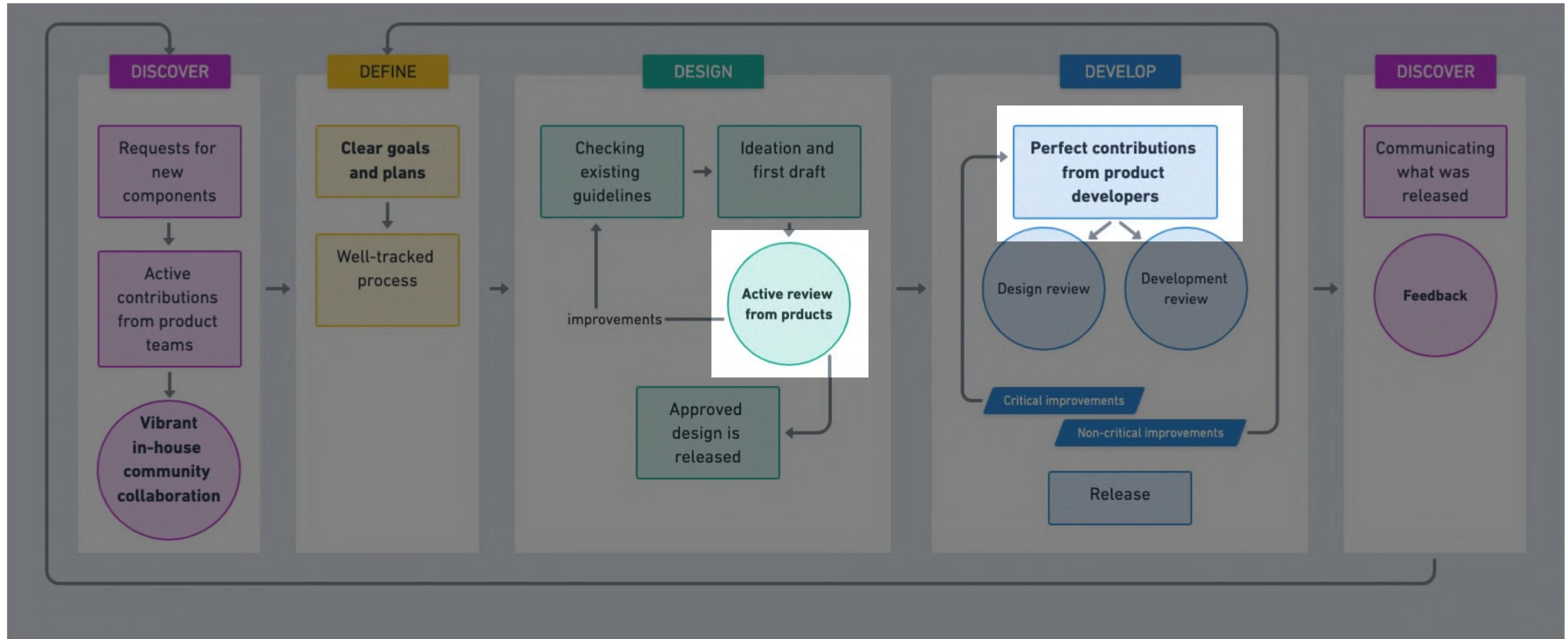
# This is what we want



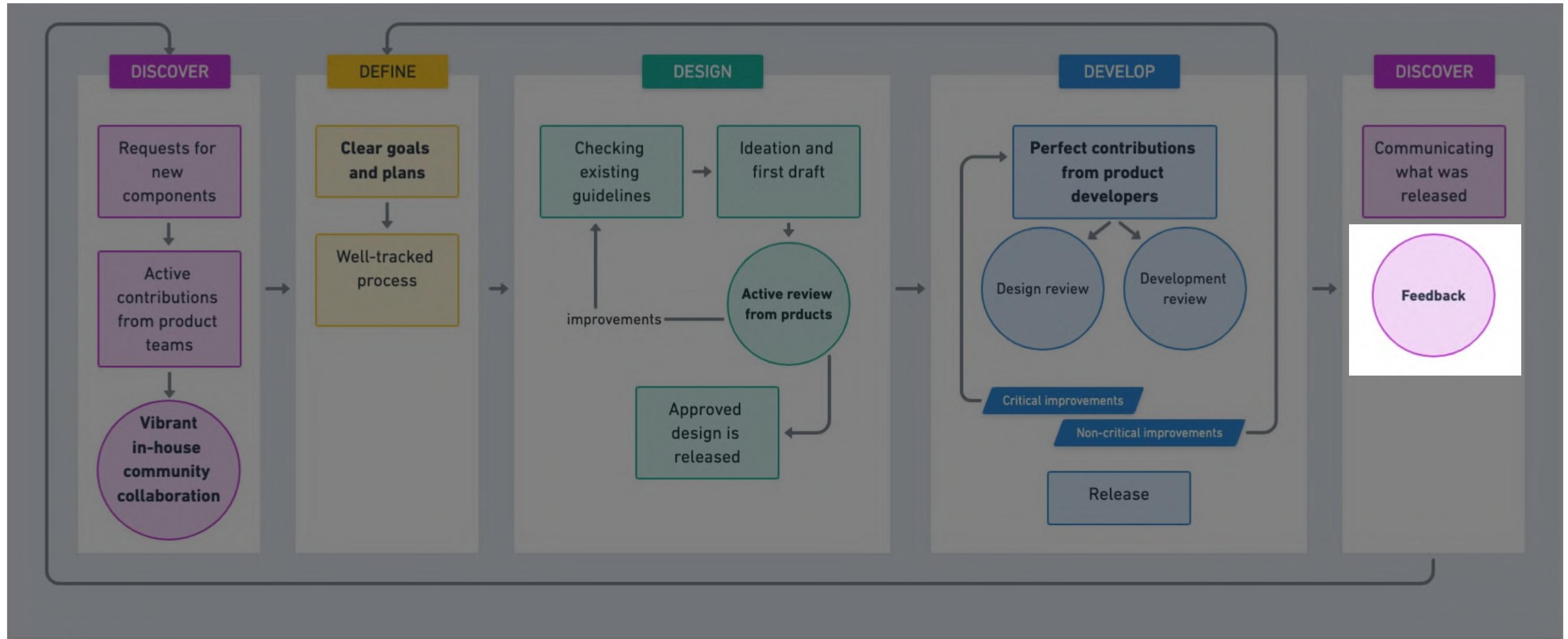
# This is what we want



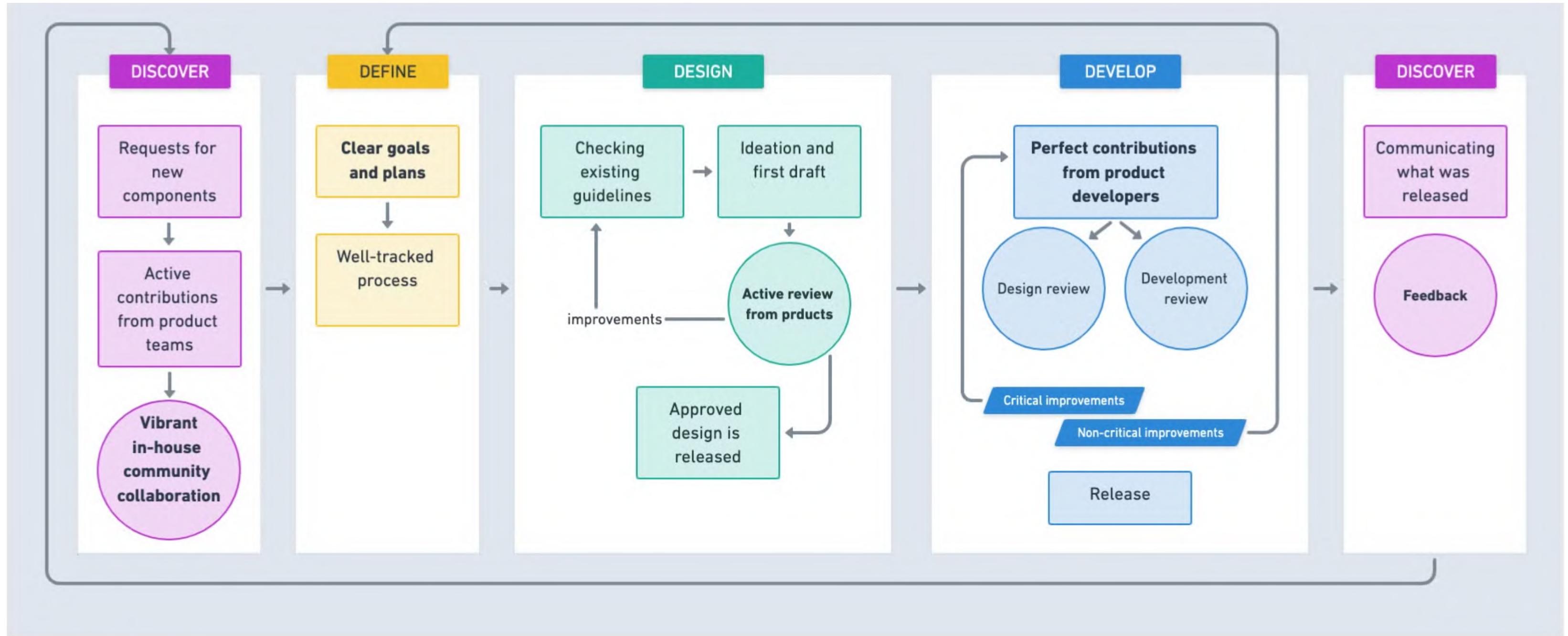
# This is what we want



# This is what we want

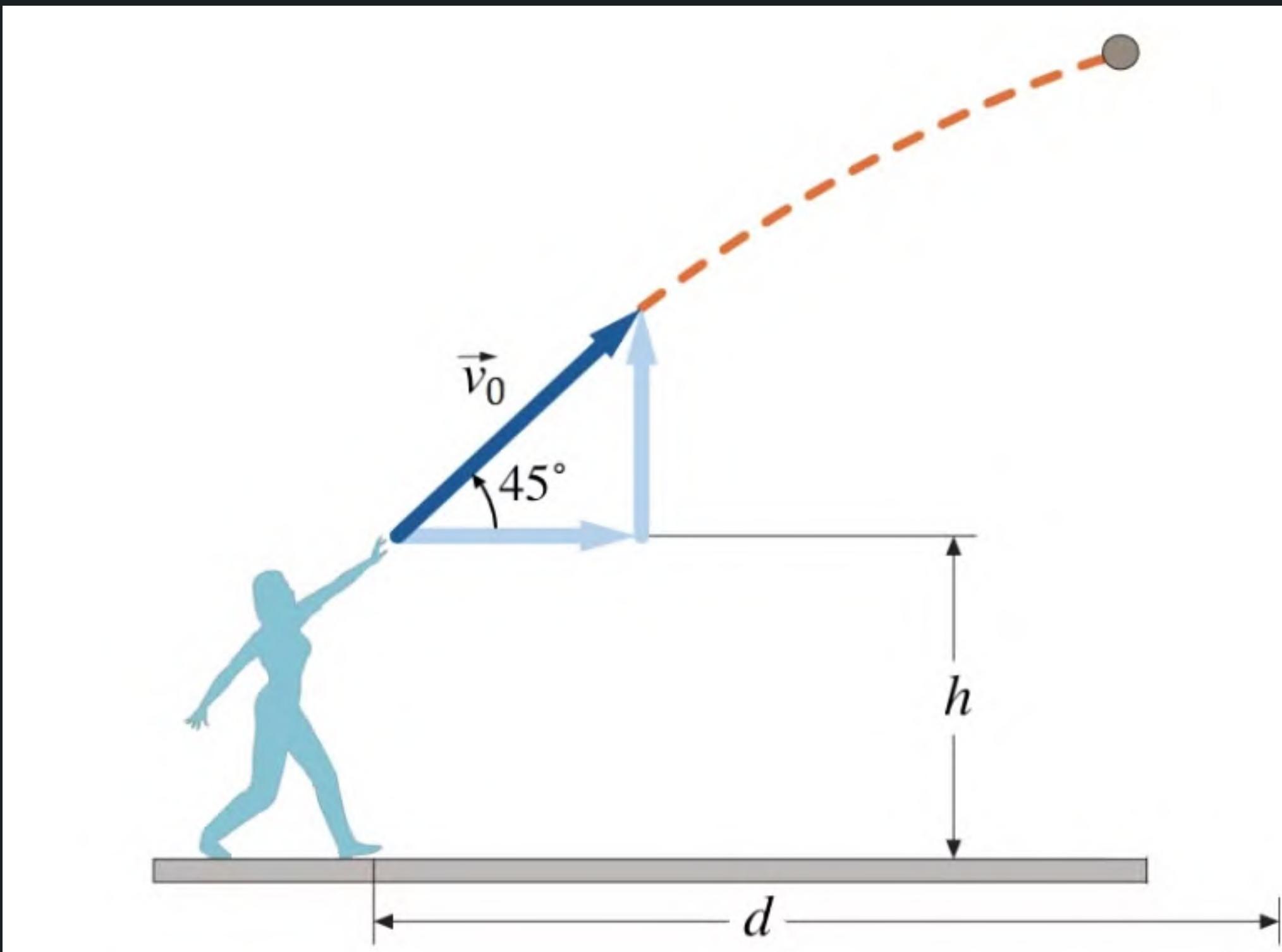


# This is what we want





# What Could We Do?



# Collaborate vertically



# Collaborate horizontally

Into Design Systems

bridge-the-gap.dev

# Collaborate vertically

Try Pitch



# The Never-Ending Job of Selling Design Systems

by Ben Callahan @ A List Apart on February 11, 2021

<https://alistapart.com/article/selling-design-systems/>



**data!**

# Ready-made

- + Easy to get started
- Doesn't always "tell the full story"

## Examples:

- Figma Stats
- Omlet
- Componly
- ...and more

# Custom-made

- + Gives you exactly the set of data you're looking for
- + Can be tailored for large-scale projects used across multiple organizations
- Requires development and maintenance

## Toolbox

- Github API
- React-Scanner
- NPM package tracking



Bridge the Gap

[bridge-the-gap.dev](http://bridge-the-gap.dev)

# Speak numbers with business

- ROI (= return of investments)

# Button: **without DS** and **with DS**

Product	Without Design System	With Design System
Design System	-	10 hours
Product 1	10 hours	2 hours
Product 2	10 hours	2 hours
Product 3	10 hours	2 hours
<b>TOTAL:</b>	<b>30 hours</b>	<b>16 hours</b>

## Measuring production costs

### Example: Button component

Production time = 10h

integration costs= 2h

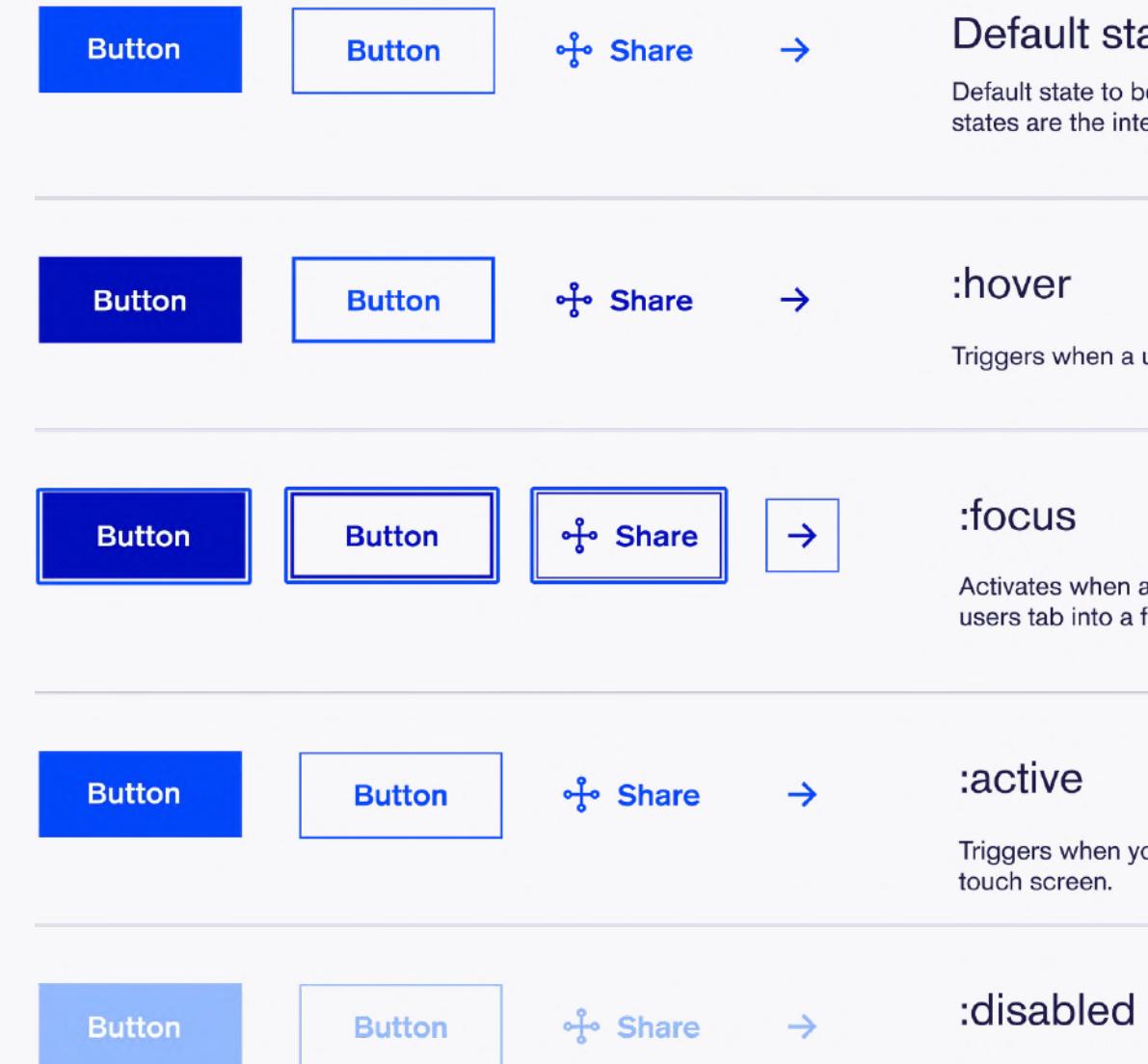
supports costs= 20h/year

amount of projects=5

component lifetime= 3years

Title	Costs
Without Design System	$\$ = (10h + 20 \times 3y) \times 5 = 350h$
With Design System	$\$ = (10h + 20 \times 3y) + 2h \times 5 = 80h$
Saved on the button for 3 years	$350h - 80h = 270h$

LEARN MORE: <https://www.youtube.com/watch?v=0aqBxIp15hg>



# 3 components with and without design system

Component	Production (h)	Lifetime (y)	Support (y)	Integration (h)	Projects	w DS	w/o DS	Saved
Button	10	3	20	2	5	80	350	
Input	20	3	40	2	4	148	560	
Hero	30	1	60	10	2	110	180	
<b>Total</b>						338	1090	<b>752</b>

**COST SAVINGS:** 752 HOURS = 18.8 WEEKS = 4 MONTHS

**LEARN MORE:** <https://www.youtube.com/watch?v=OaqBxIp15hg>



# Speak numbers with business

- ROI (= return of investments)
- Adoption rate
- Adoption dynamics
- Component usage over time
- Migration maturity

Flowers need  
time to bloom.  
So do you! ❤

Quando comincio  
a parlare

Climb Higher,  
Communicate Smarter!

MUITA PRESSA, LEMBRAR  
O tempo é curto!



# Speak money with business



Into Design Systems

bridge-the-gap.dev

Collaborate horizontally

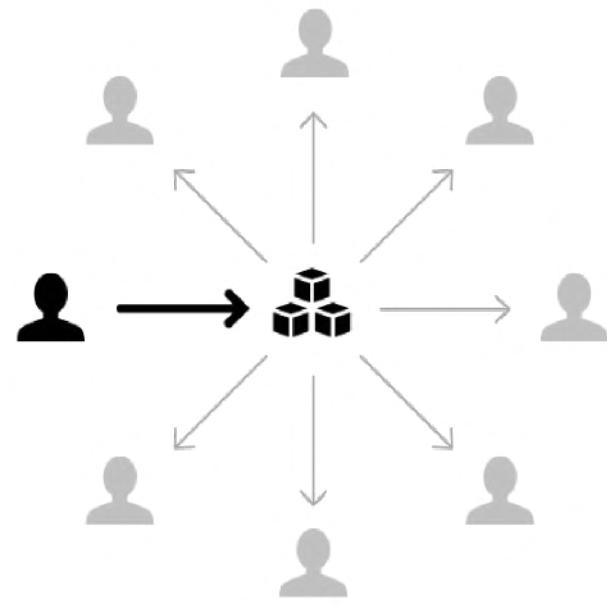
# Designers/Developers Collaboration challenges

The design is shared only after it is done and approved, but often technical feasibility is not taken into account

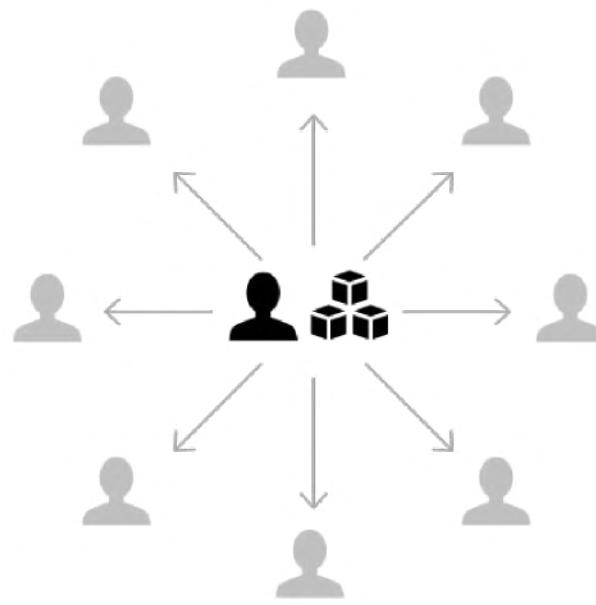
Developers are pressured to get features done, and don't have time to implement components right

Designs are not implemented as intended, and there is no process to validate them before it's published on production

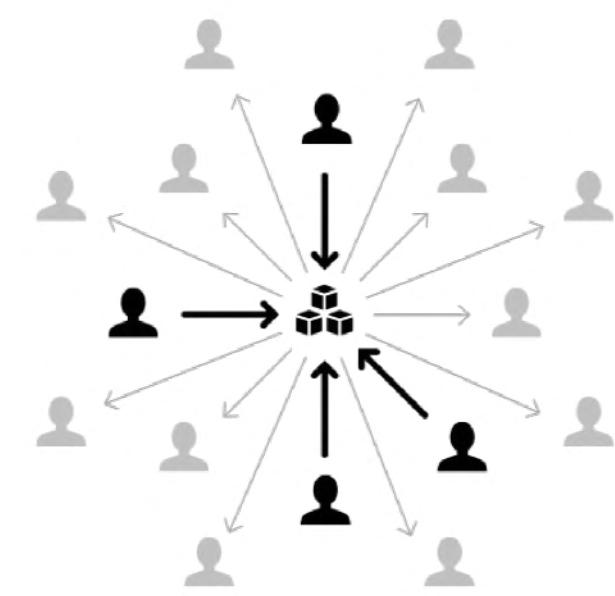
## Design system team models



**Solitary**



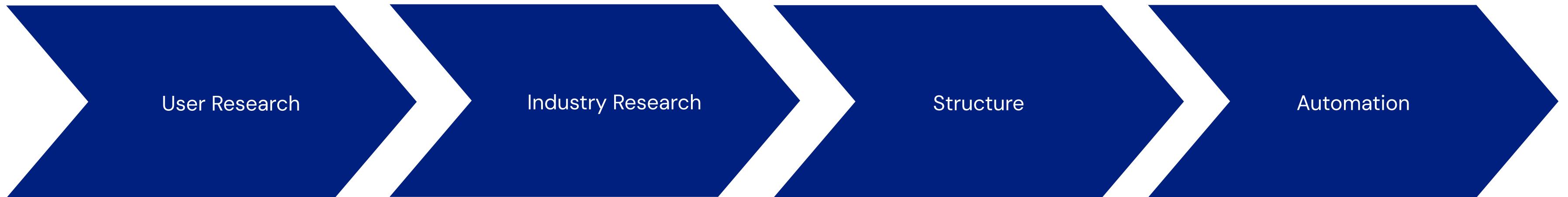
**Centralized**



**Federated**

Source: [Team Models for Scaling a Design System](#) by Nathan Curtis

# Documentation



User Research

Industry Research

Structure

Automation



Cross-team survey



Live workshops with design system users



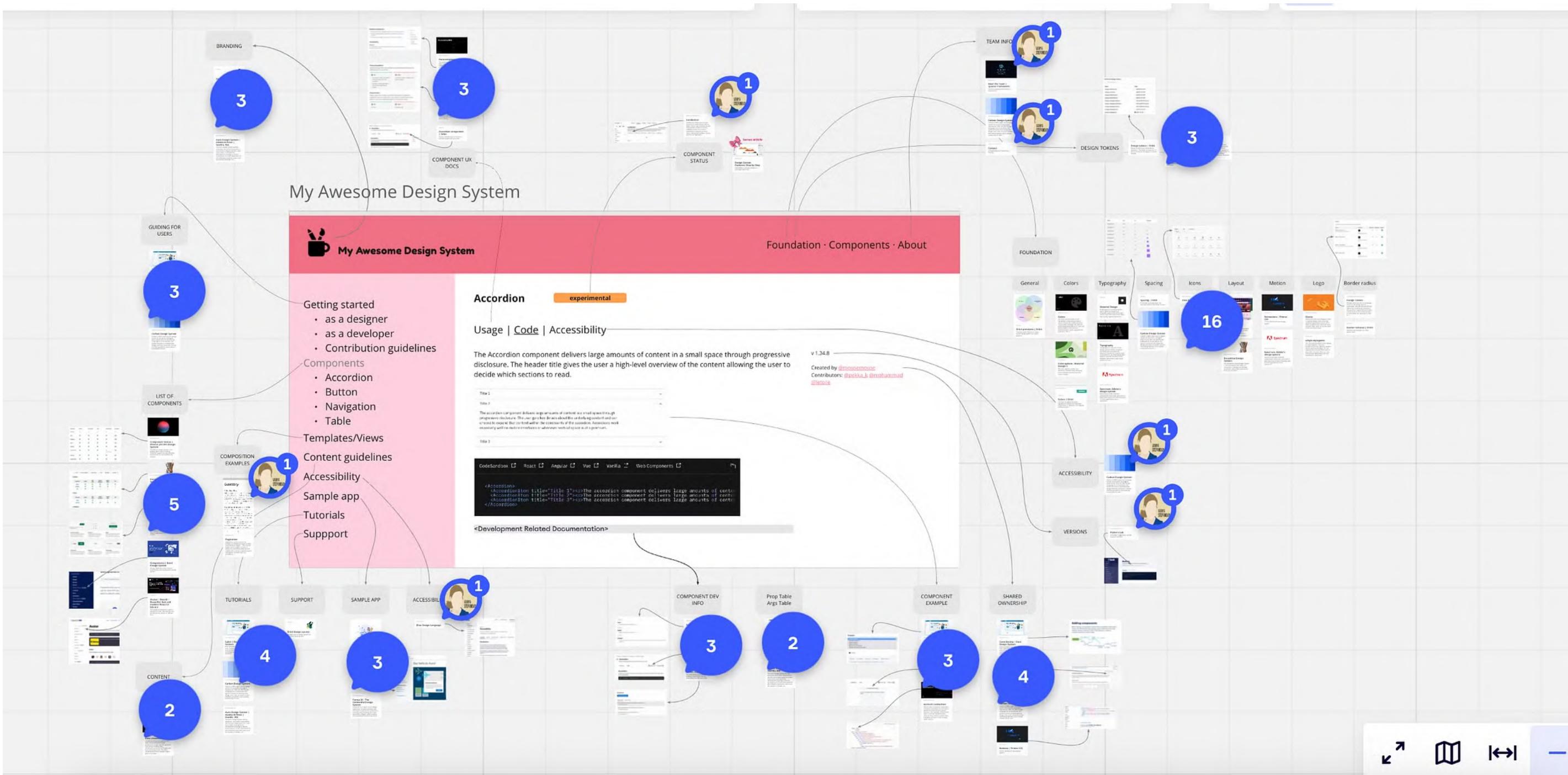
Collect analytics of design system documentation

## User Research

## Industry Research

## Structure

## Automation



[Link to Miro](#)



User Research

Industry Research

Structure

Automation

## COMPONENTS

- Description
- Do's and don'ts
- Component API
- Examples/playground
- Patterns with component
- Links to code/design resources
- Changelog
- ...

User Research

Industry Research

Structure

Automation

## COMPONENTS

- Description
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- Links to code/design resources
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- ...

## FOUNDATIONS

- Design tokens
- Accessibility
- Localization
- Responsive design

User Research

Industry Research

Structure

Automation

## COMPONENTS

- Description
- Do's and don'ts
- Component API
- Examples/playground
- Patterns with component
- Links to code/design resources
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- ...

## FOUNDATIONS

- Design tokens
- Accessibility
- Localization
- Responsive design

## RECIPES/PATTERNS

Reusable UI fragments composed of core components

## COMPONENTS

- Description
- Do's and don'ts
- Component API
- Examples/playground
- Patterns with component
- Links to code/design resources
- Changelog
- ...

## FOUNDATIONS

- Design tokens
- Accessibility
- Localization
- Responsive design

## RECIPES/PATTERNS

Reusable UI fragments composed of core components

## GENERAL INFO

- Introduction
- Technical instructions
- Contributions
- What's new (Changelog)
- Roadmap
- ...

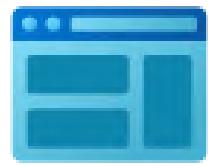
User Research

Industry Research

Structure

Automation

▷ zeroheight



Custom Website



**Frontify**



**knapsack**



**supernova**



**Storybook**

**Backlight**

User Research

Industry Research

Structure

Automation

```
/**  
 *  
 * The classic button, in different colors, sizes, and states  
 *  
 * [Figma Design](https://www.figma.com/design/wlhvPwIKartLNCeHbwhbM7/Bridge)  
 * [Github](https://github.com/bridge-design/website/blob/main/components/Button.tsx)  
 */  
  
export const Button: React.FC<ButtonProps> = ({
```

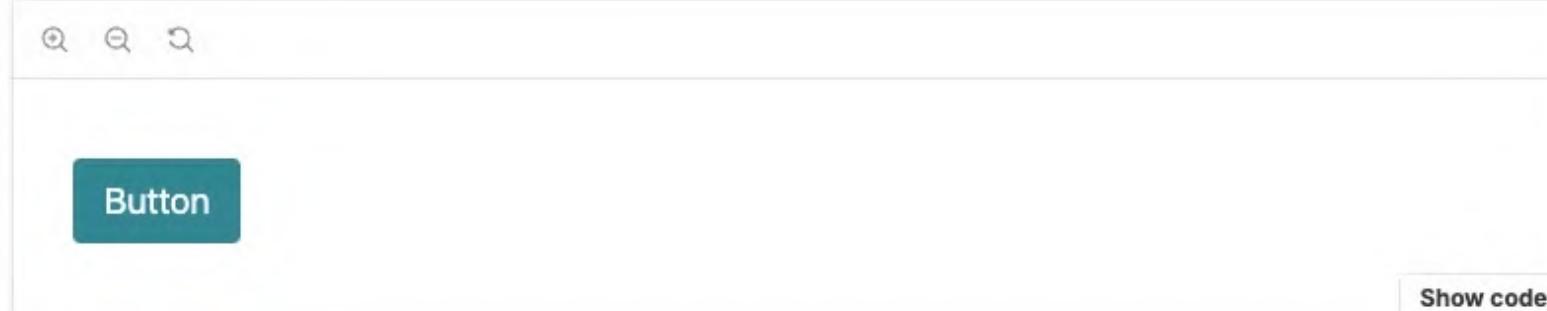


## Button

[Figma Design](#) | [Github](#) | [Guidelines](#)

The classic button, in different colors, sizes, and states

### Live Demo



A screenshot of a live demo interface. At the top, there are three search icons. Below them is a teal button with the word "Button" in white. In the bottom right corner of the demo area, there is a "Show code" button.

```
export interface ButtonProps {  
  children: React.ReactNode  
  /** Button variant */  
  variant?: (typeof buttonVariants)[number]  
  /** Button sizes */  
  size: (typeof buttonSizes)[number]  
  /** if true, button will take full width of the parent container */  
  fullWidth?: boolean  
  /** if true, button will be rendered non-interactive and in disabled state */  
  disabled?: boolean  
  onClick?: () => void  
}
```



Name	Description	Default	Control
variant	Button variant "primary"   "secondary" "ghost"	"secondary"	primary
children	string	-	Button
onClick	() => void	-	-
size	Button sizes string	"md"	md
fullWidth	if true, button will take full width of	false	False True

[design-system.bridge-the-gap.dev](https://design-system.bridge-the-gap.dev)

Live Demo

Variants



# Engaging In-House Community

# Introduction for new-joiners

- Ready-made 30-minute introduction
  - for designers / developers / business
  - all the contacts
  - all the links
  - demo
  - leave material on hands
- Run regularly  
*every second Tuesday of the month*

→ Introduction for new joiners



# Introduction for new-joiners

- "Introduction to design system" is a part of company's onboarding process
- Actively advertise about the event
  - reach out team leaders
  - post in relevant channels
- Also works for long-standing colleagues (!)

→ Introduction for new joiners





## Demo meetings

- Demo after every sprint
- Feature-related demos  
*components, documentation updates, process changes*
- Private demos

Introduction for new-joiners  
→ Demo meetings

# Design System Cafe

Hey Engineering Crew!

Just a quick heads-up, this Friday we're rolling out the red carpet for our Design System Cafe session. It's a chill, open-door event for everyone who gets a kick out of UI development or design.

Think of it as an easygoing place for snappy presentations, thought-provoking discussions, and invaluable feedback sessions – all around the amazing XXX design system and UIs at large.

This week, we're excited to present [...].

So, come on down! We're stoked to share our latest work and even more eager to hear your insights. See you there!

Introduction for new-joiners

Demo meetings

→ Design System Cafe





# Informing des/dev channels

- Posting about releases
- Posting about large plans and changes
- Updating on regular meetings

Introduction for new-joiners  
Demo meetings  
Design System Cafe  
→ Design and development channels

# Knowledge sharing

As a designer:

- invite your fellow developers
- share screen
- open Figma and design

Introduction for new-joiners  
Demo meetings  
Design System Cafe  
Design and development channels  
→ Knowledge sharing



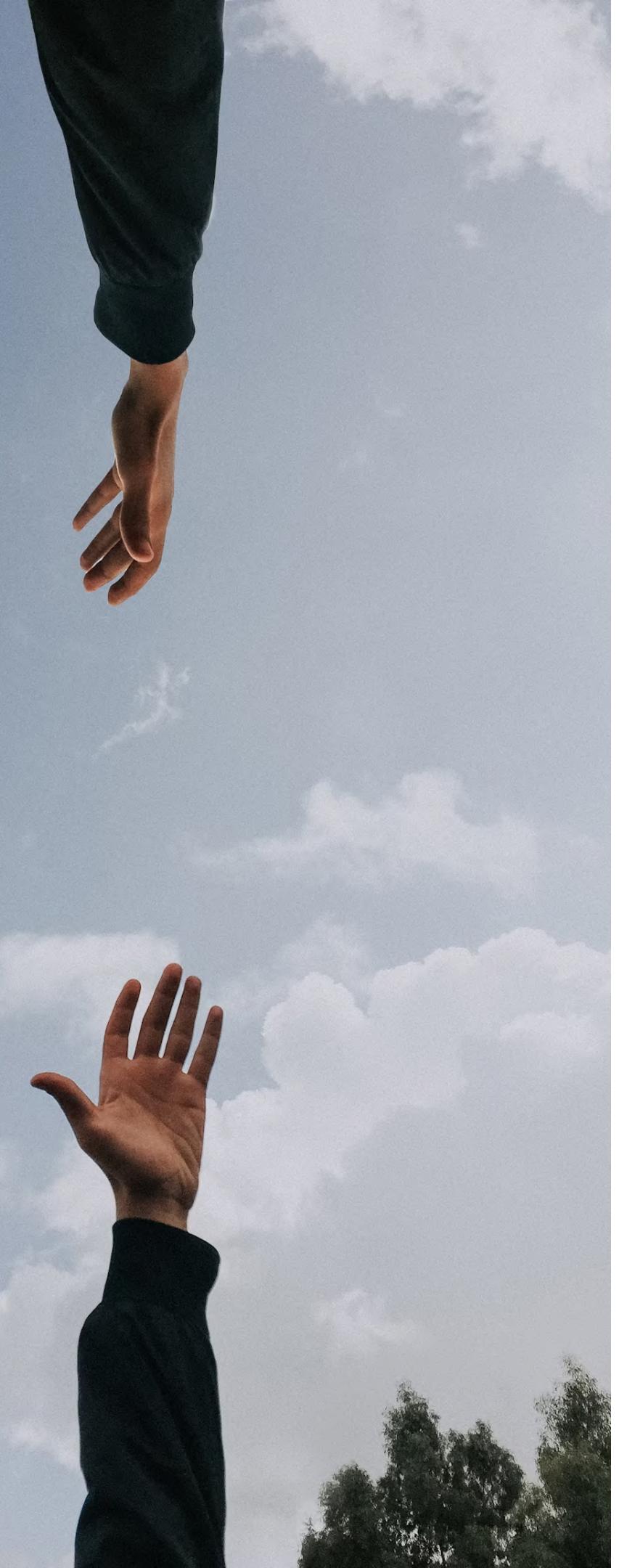
# Knowledge sharing

As a developer:

- invite your fellow designers
- share screen
- run Storybook, open code, open Figma
- implement recent designs

Introduction for new-joiners  
Demo meetings  
Design System Cafe  
Design and development channels  
→ Knowledge sharing





# Design System Ambassador

DS team → Product team

- DS team member temporarily joins a product
- Tasks
  - Adopt new components into the project
  - Upgrade the library
  - Implement best practices

Introduction for new-joiners

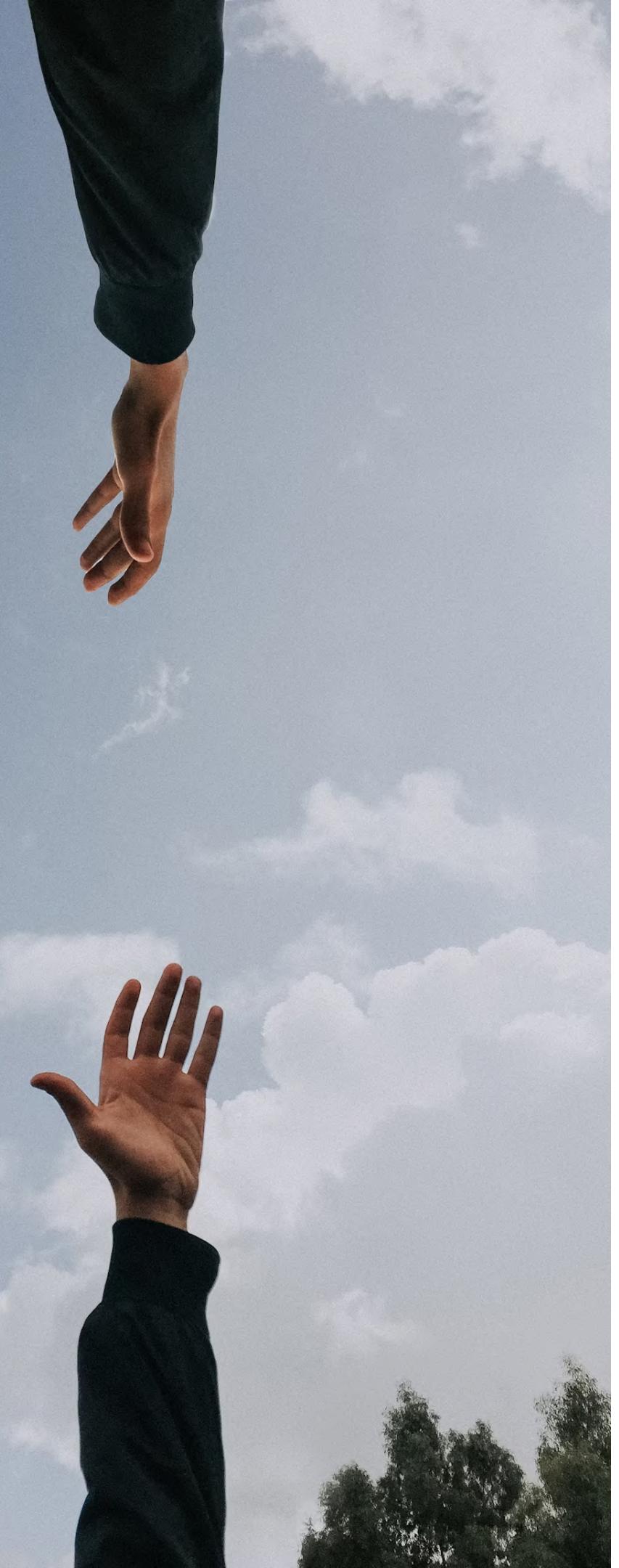
Demo meetings

Design System Cafe

Design and development channels

Knowledge sharing

→ Design System Ambassador



# Design System Ambassador

DS team → Product team

What do we get?

- Increased adoption
- In-depth engagement
- Direct and instant feedback loop

Introduction for new-joiners

Demo meetings

Design System Cafe

Design and development channels

Knowledge sharing

→ Design System Ambassador

# Design System Associate

Product team → DS team

- **Product team member** temporarily joins the DS
- Tasks
  - Documentation improvements
  - Product-specific improvements onto DS
  - Refining components for another team

Introduction for newjoiners  
Demo meetings  
Design System Cafe  
Design and development channels  
Knowledge sharing  
Design System Ambassador  
→ Design System Associate



# Design System Associate

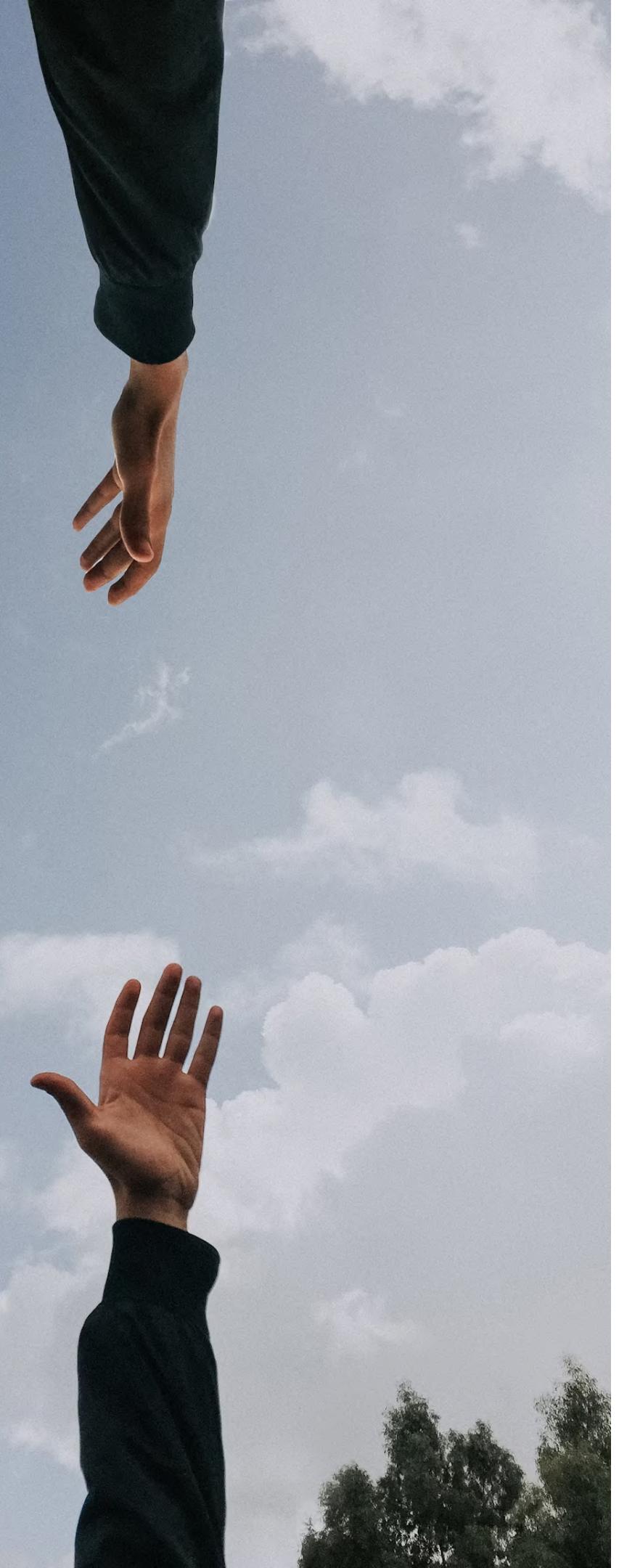
Product team → DS team

What do we get?

- Effective ways of working between teams
- Firsthand insights for the DS team
- Personal advocacy of the DS
- Real-world feedback (both directions)

Introduction for newjoiners  
Demo meetings  
Design System Cafe  
Design and development channels  
Knowledge sharing  
Design System Ambassador  
→ Design System Associate





# Feedback and Research

- Constant feedback gathering
  - Instant feedback form in the documentation
  - Polls about specific features
  - Follow-ups (after demo, introduction, from the associates)
- Research approach for every large change

Introduction for new-joiners

Demo meetings

Design System Cafe

Design and development channels

Knowledge sharing

Design System Ambassador

Design System Associate

→ Feedback and Research

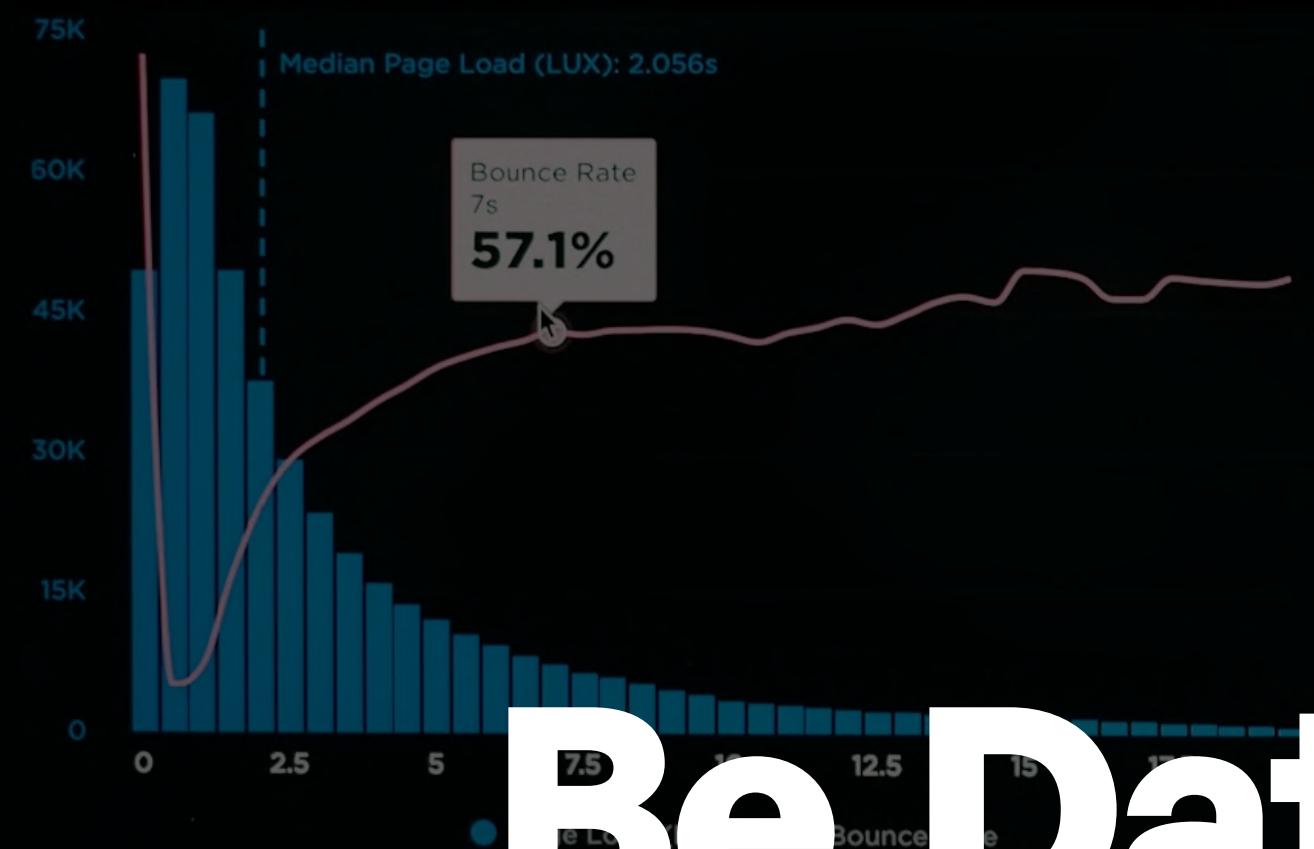


anything  
else?

## USERS: LAST 7 DAYS USING MEDIAN ▾

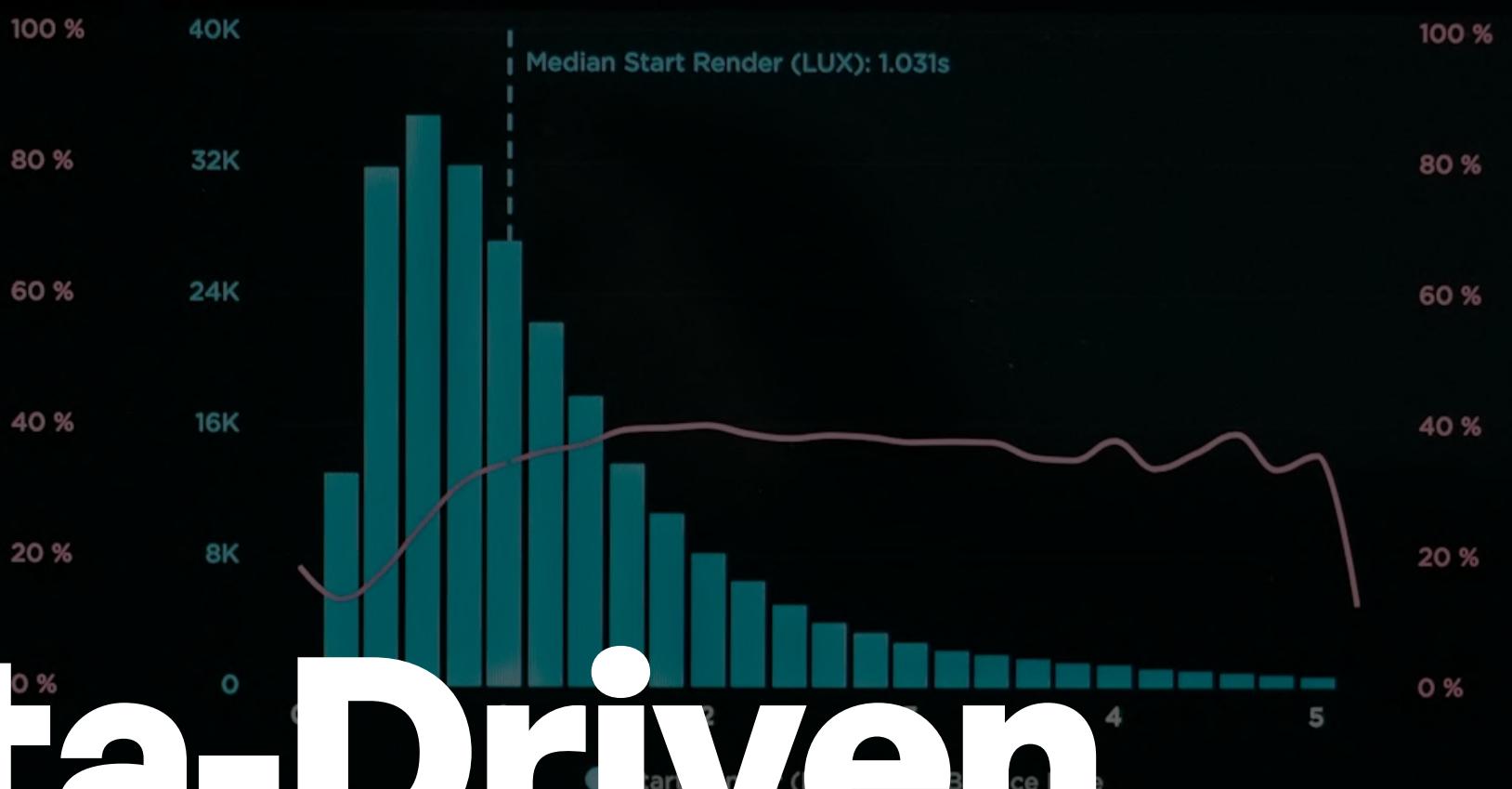


### LOAD TIME VS BOUNCE RATE



⚙️ OPTIONS

### START RENDER VS BOUNCE RATE



⚙️ OPTIONS

### PAGE VIEWS VS ONLOAD

Page Load (LUX)

**0.7s**

1s

Page Views (LUX)

**2.7MpvS**

0.8s

Bounce Rate (LUX)

**40.6%**

500K

100%

### SESSIONS

Sessions (LUX)

**479K**

4 pvs

Session Length (LUX)

**17min**

500K

40 min

PVs Per Session (LUX)

**2pvs**

100K 40 min

400K

80%

3.2 pvs

80K 32 min

Try Pitch

# Be Data-Driven



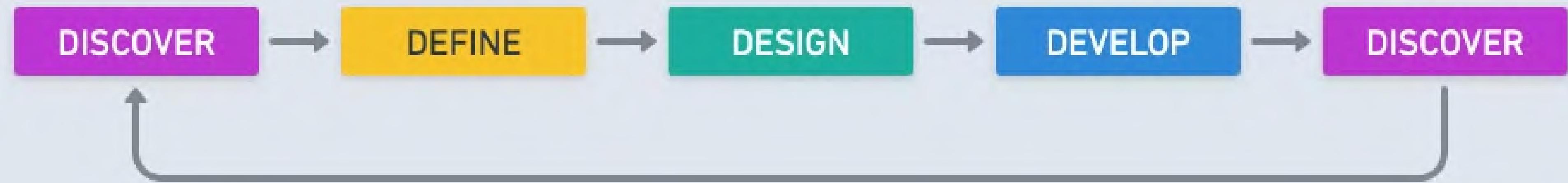
## Data-driven when communicating value and success

- Adoption rate and its dynamics
- Components usage in Figma
- % of copy-paste in code
- Our components vs third-party components
- How fast new components are getting into product(s)



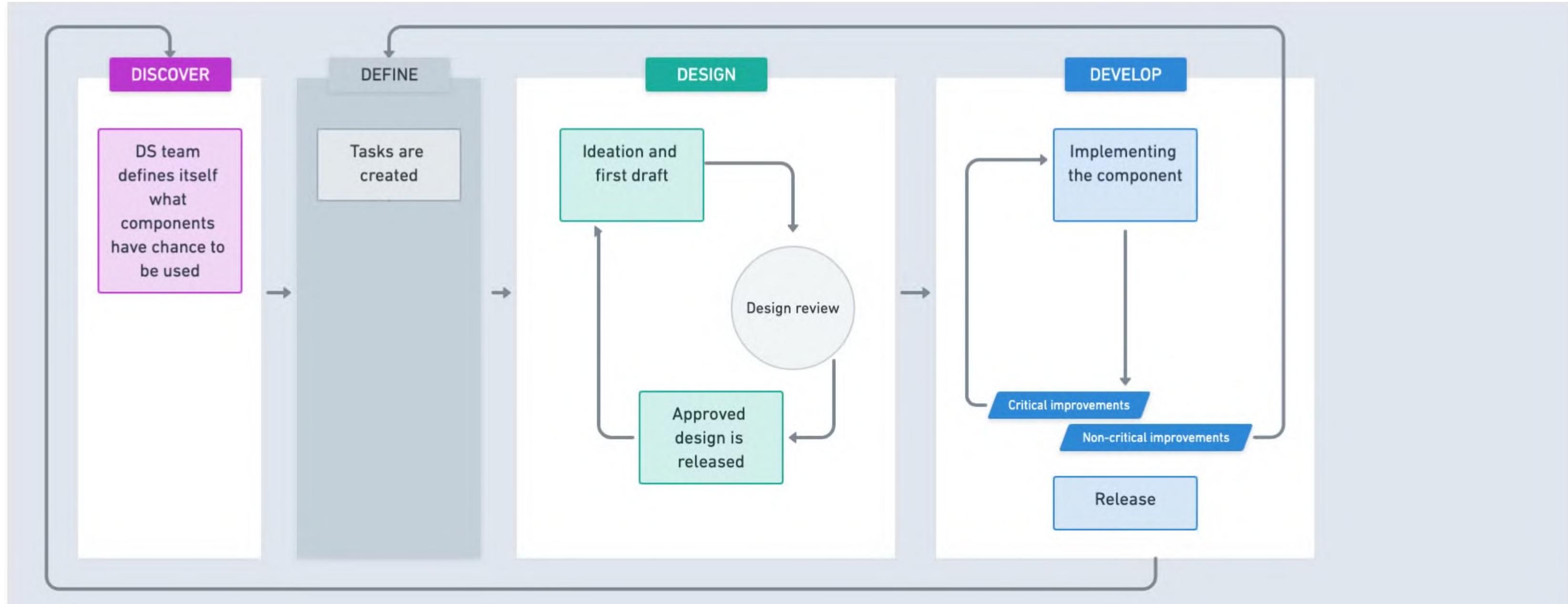
# Data-driven when explaining decisions

- Why we have decided to work on these components?
  - We got requests in polls
  - We saw the need by stats
  - It was ready to adopt from a product
  - ...
- Why we have these priorities
  - We got that many requests
  - Doing this will increase adoption rate as...
  - This is already done on products
  - ...

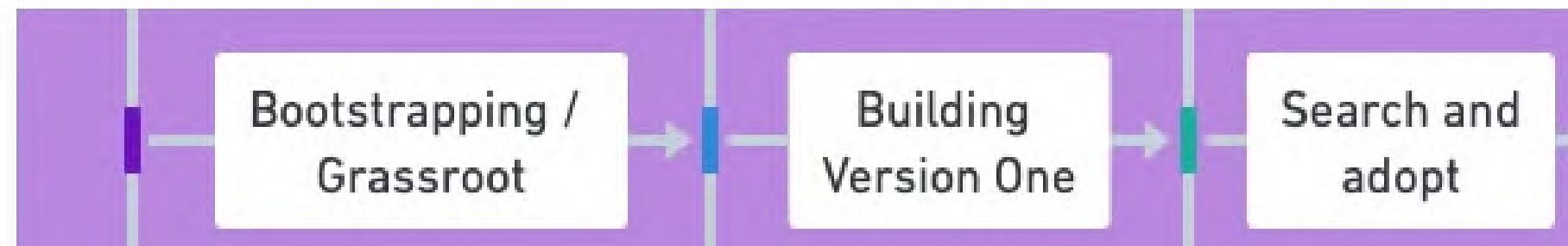
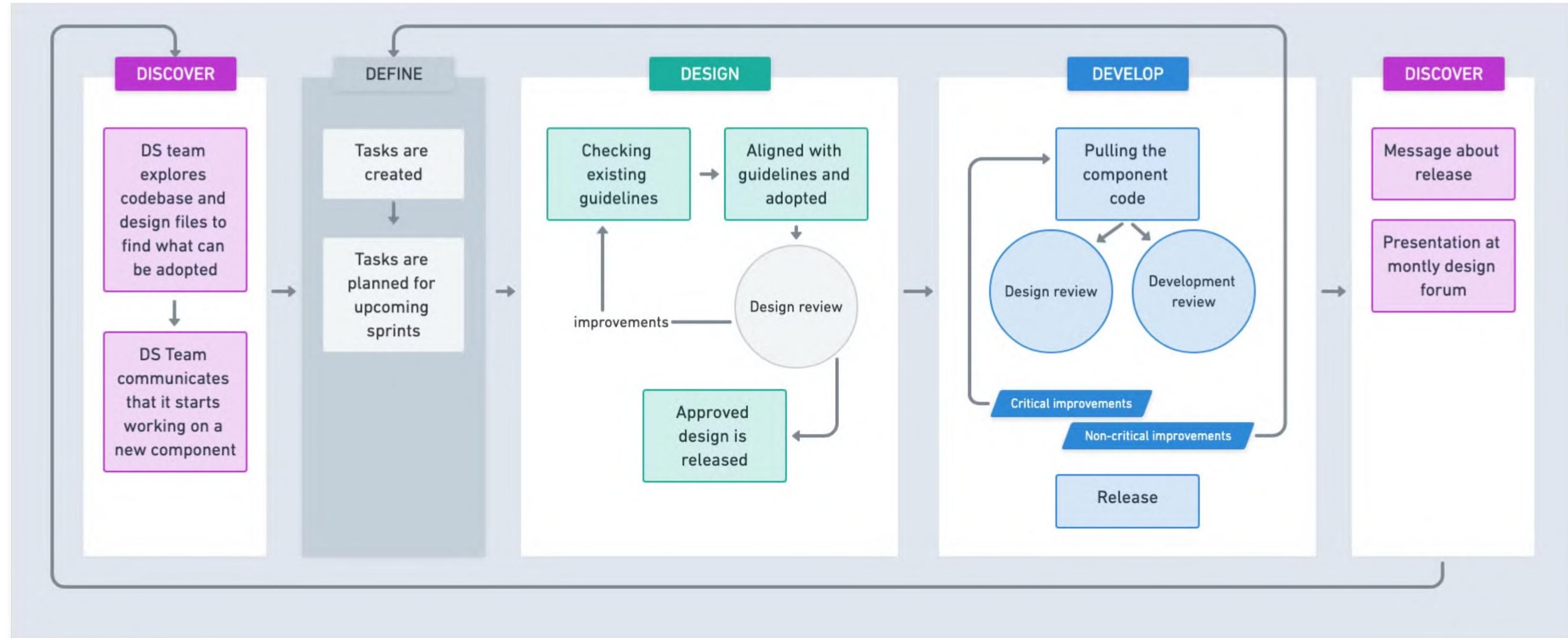


# Design System Process Evolution

# I do everything myself



# Pulling out contributions





## Contribution pre-requisites

- Good contribution guidelines
- Well-structured design files
- Intuitive stages
- In-time reviews
- Automated tests
- Code previews

# Getting first contributions



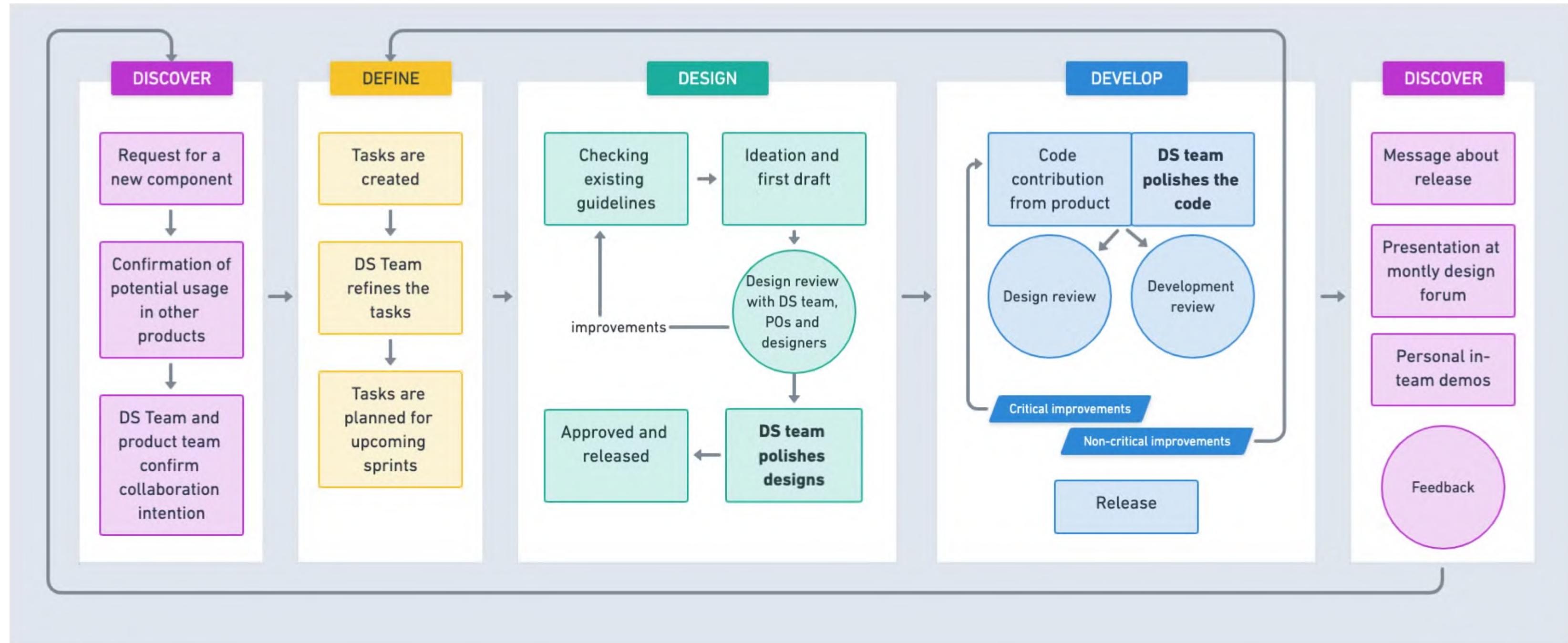




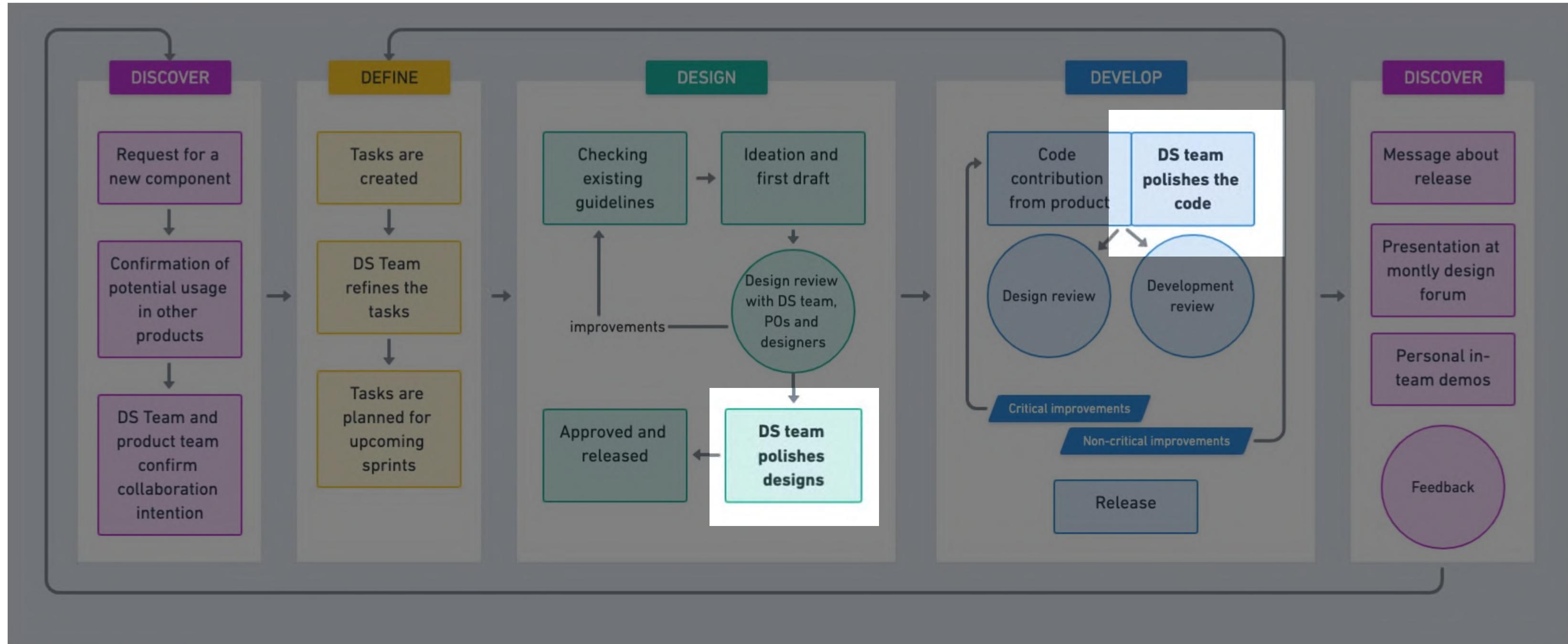
# GATEKEEPER

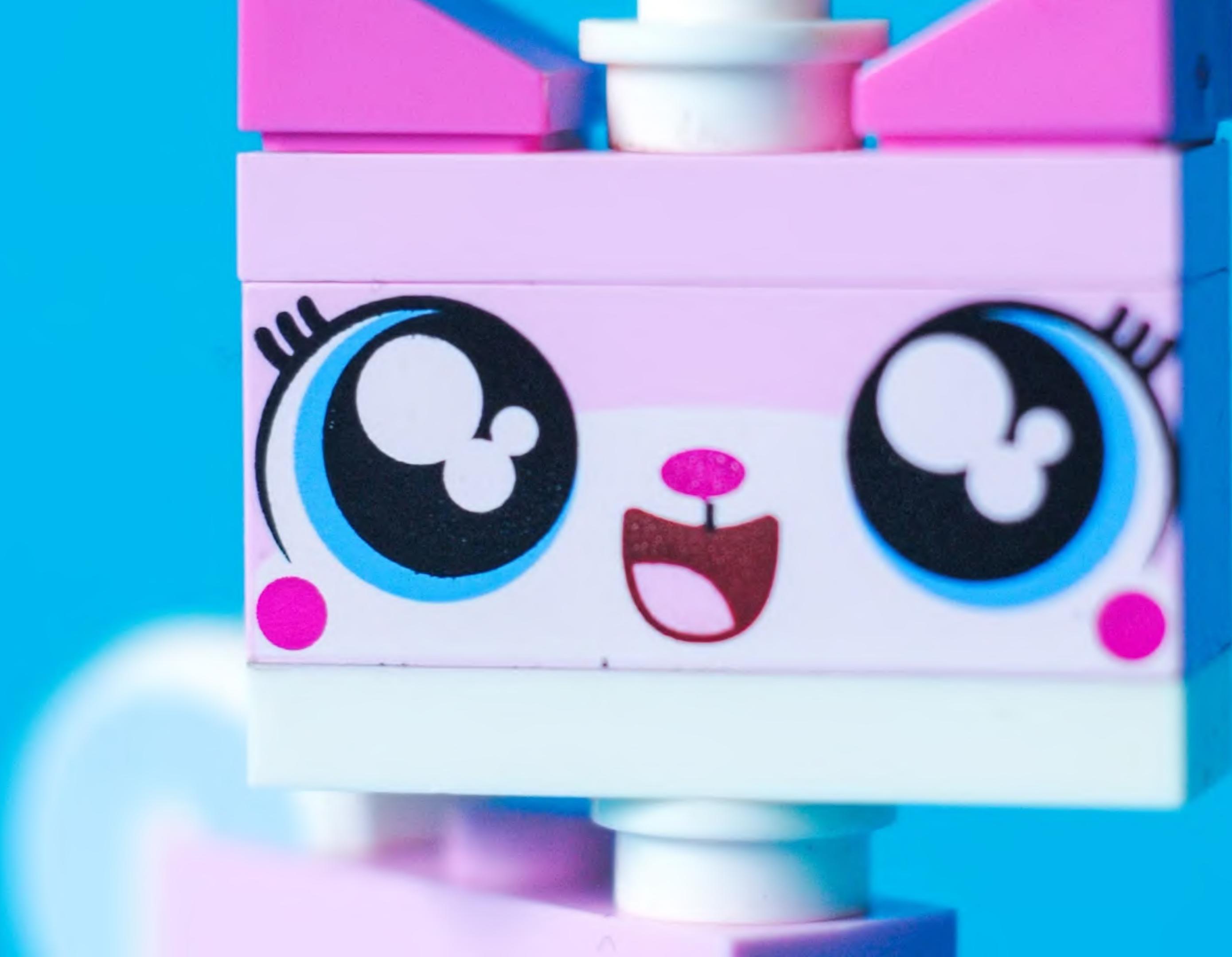
# GUIDING GUARDIAN

# Gatekeeper → Guiding Guardian



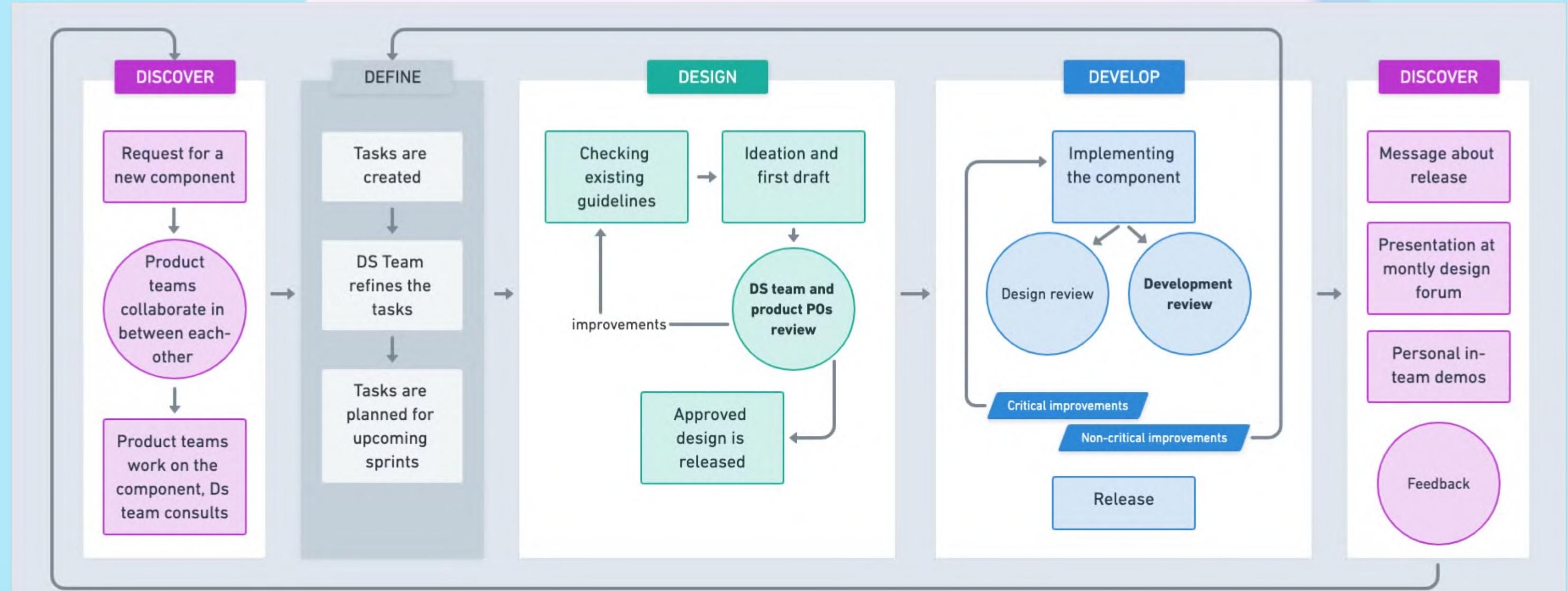
# Gatekeeper → Guiding Guardian



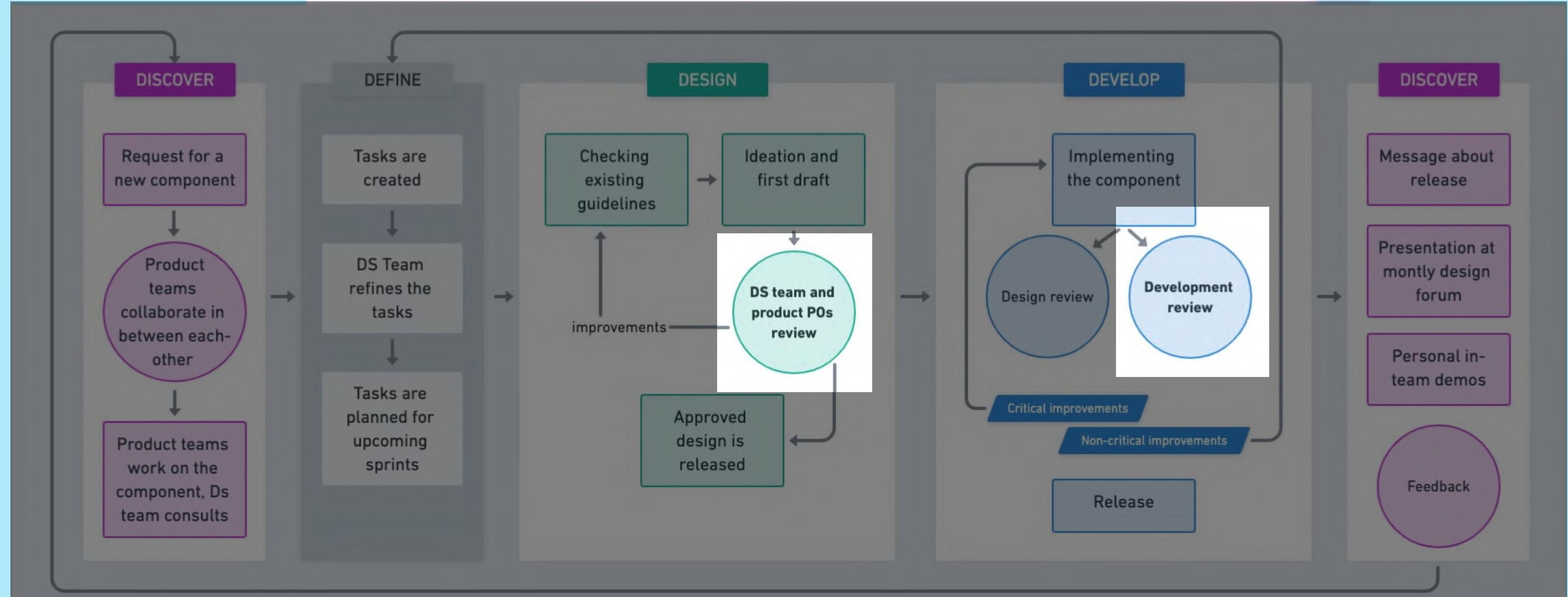


Try Pitch

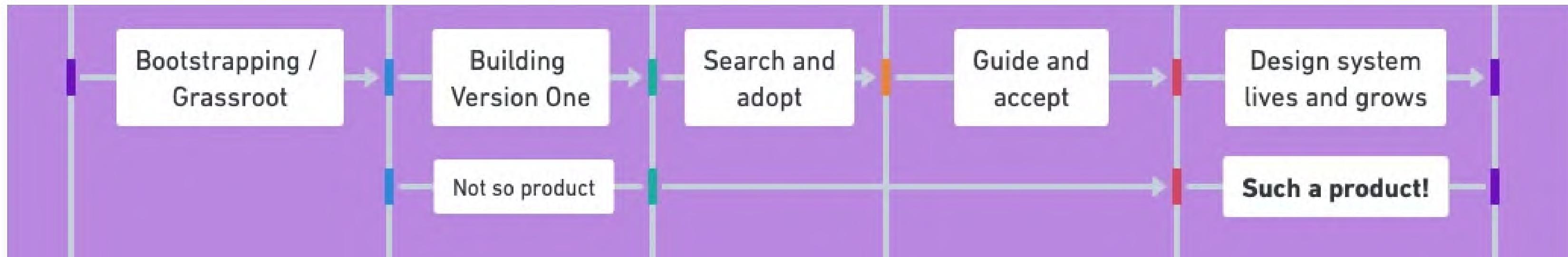
# Perfect Contribution



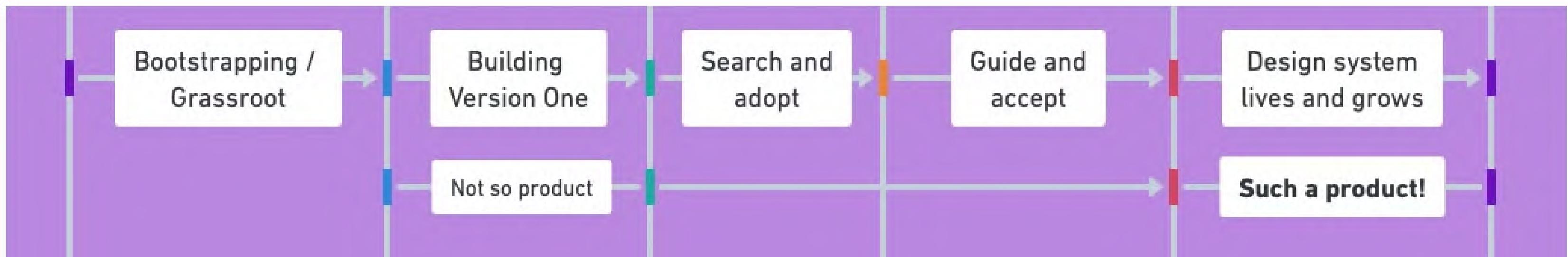
# Perfect Contribution



# Maturity levels: jump, jump, jump



# Maturity levels: the jump is made





collaborate vertically



collaborate horizontally



develop the process

A big, big thank you to our research  
participants!

And our (ex-)colleagues, with whom we learned a lot  
together

A big, big thank you to our research  
participants!

And our (ex-)colleagues, with whom we learned a lot  
together

Recap & Questions? Let's keep talking.

# Bridge-the-Gap.dev

talk materials ➡️



<https://bridge-the-gap.dev/events/future-frontend-2024/>





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