

28th September 2023

To Whomsoever It May Concern

This is to certify that **Ms. Brinda P**, a student of Bachelor of Technology from Vellore Institute of Technology, Vellore has completed her internship from **2nd August 2023 to 28th September 2023** at Toyota Kirloskar Motor (TKM), Bidadi.

During her tenure at TKM, the candidate was able to experience the "Toyota Way" of working. The candidate has conducted a study on **"Enhancement of Productivity by Applying Toyota Production System"** The report is prepared under the mentorship of TKM's Gemba Coach.

As a trainee, her conduct was good during the above-mentioned period. We wish her success in all her future endeavors.

With Best Regards.

K R Venkatesha
Deputy General Manager
Human Resources Division
Human Resources and Services Group

