

by Yoan THIRION



LEARNING ORGANIZATION



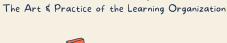
Deliberately shape

the future it wants





Rather than be a victim to circumstances



Encourage collective

reflection through dialogue



by Peter Senge (1990)

Provides the focus and

energy for learning





The Fifth Discipline:





Culture



NEEDS

Appropriate processes

How could we stimulate "Team Learning" in our organizations?



How do we learn?

"Even in an ultra-digitized world, reading remains one of the most used means to expand individual's knowledge, develop new skills or discover new subjects."





"From 'I learn to survive' to 'I learn to generate, create and bring out new things'."

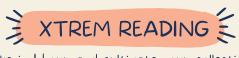
#I Practice for individual learning

How to make this solo activity a collective one ?



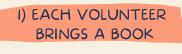
Experiments





Read 2 books in I hour and cultivate your collective intelligence







Invite volunteers to bring a book (often the one lying on their bedside table)

2) SHARE CHOICES



Invite participants to share their choice

3) CREATE GROUPS OF **INTERESTS**



Participants organize themselves into interest groups for books of 2 to 3 people

4) READ 2 BOOKS

Read 1st book Change book







Read 2nd book

During 2 iterations of 15 to 25 minutes participants read 2 books

(🚳) Clear objective "Extract the main points to present them to other members of the group" Unlearn Reading Read what you want Analyze book structure Find the Key Chapter Use Speed Reading Techniques Take notes Use Mind Maps for example

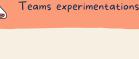
5) SHARING





Within each group, 5 to 10 minutes per book to share what has been discovered

Strong collective reflection Lots of discoveries



6) APPRECIATE



Book readability



Recommendation



LESSONS LEARNED

After more than 400 different people, in different contexts / countries



We are all Clark Kent

- All able to read 2 books in I hour BUT differently from what we first think



Improves book memorization

- Reading with sharing in mind.
- Creates emotions around books



Creates a lot of learning Each participant learns something new

feelings about those 2 aspects



A very rich experience

- We all have different systems of thinking
- We see and retain different things



Discover unsuspected topics Discover topics you would not have thought you would like



· Everyone is concerned



Break silos and connect people

"anytime, anywhere, anyone, any topics"

• Break down every silos (vertical / horizontal)



read 2 books

What some participants say



Do not read fully 2 books

Ask open questions "Which value did you see in today's exercise?"

"What have you learned from this session?"

Another approach to reading



Do not work for fiction books

Ruin the pleasure of discovering the characters and their evolution



Be aware of confirmation bias • Mix people during this kind of session to manage it

• From different fields / cultures / ...



Beware Dunning-Kruger effect

Remind that spending time on a book don't make us experts

REMOTELY

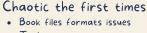
- Communication Create groups
- Global communication



Virtual Library Listing books

- Select them
- Share them
- Appreciate them





- Tools usage Access rights on the different tools
- Global communication



A FEW TOOLS A different experience but as rich as physical