



/// 2022/2023 ANNUAL ACTION PLAN

CITY OF CLEARWATER, FLORIDA
JUNE 8, 2022



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EXECUTIVE SUMMARY

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

INTRODUCTION

The City of Clearwater, Florida, has completed the planning process for the 2022/2023 Annual Action Plan as required by the U.S. Department of Housing and Urban Development (HUD). The purpose of the Annual Action Plan is to identify anticipated resources and proposed projects to address the goals, objectives, and strategies of the City's Consolidated Plan spanning program years 2020/2021-2024/2025. The Consolidated Plan guides the use of City resources to address housing and community development needs over a five-year period. The 2022/2023 Annual Action Plan covers the third year of the five-year period.

The Annual Action Plan is developed in a manner specified by HUD, and the City has followed the prescribed format in completing the plan. During the planning process, the City published a Notice of Funding Availability (NOFA) and conducted a subrecipient grant application workshop (i.e., technical assistance meeting) that specifically consulted housing and public service providers. The City also convened meetings of the Neighborhood and Affordable Housing Advisory Board (NAHAB) and Technical Review Committee to consider federal allocations and project applications and held public hearings with the NAHAB and City Council to approve the Annual Action Plan. The purpose of this process was to facilitate the submittal of applications for projects that will address the goals, objectives, and strategies during the third year of the Consolidated Plan's five-year period.

There are four (4) major areas of focus in the Consolidated Plan: Housing, Homelessness, Non-Housing Community Development and Non-Homeless Special Needs. The Annual Action Plan process requires the City to identify anticipated resources and proposed projects to address the priority needs for each area of focus. The planning process was critical in selecting projects to effectively address these priority needs.

SUMMARIZE THE OBJECTIVES AND OUTCOMES IDENTIFIED IN THE PLAN

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis, or the strategic plan.

The City of Clearwater Consolidated Plan is structured around seven (7) goals in administering the City's housing and community development programs. Each goal is accompanied by corresponding objectives toward meeting that goal. These goals and objectives are as follows:

GOAL: PROGRAM ADMINISTRATION

ADMINISTER THE CITY OF CLEARWATER'S FEDERALLY FUNDED GRANT PROGRAMS TO IMPLEMENT THE GOALS OF THE FIVE-YEAR CONSOLIDATED PLAN.

GOAL: HOUSING

PROVIDE AVAILABILITY OF, AND ACCESSIBILITY TO, DECENT AFFORDABLE HOUSING FOR THE RESIDENTS OF THE CITY OF CLEARWATER.

Objective 1: Preserve the existing housing stock.

Objective 2: Increase the availability of affordable housing units.

Objective 3: Assist qualified low- and moderate-income households to become homeowners through supporting agencies that provide housing counseling.

Objective 4: Provide mortgage assistance for low- and moderate-income homebuyers.

Objective 5: Provide rental and utility assistance for low- and moderate-income persons.

GOAL: HOMELESSNESS

HELP TO PREVENT AND REDUCE HOMELESSNESS WITHIN THE CITY OF CLEARWATER.

Objective 1: Support programs that offer shelter facilities and beds for the homeless.

Objective 2: Assist agencies that engage in homeless prevention and service programs.

GOAL: NON-HOMELESS SPECIAL NEEDS

EXPAND THE ACCESSIBILITY AND COORDINATION OF SOCIAL SERVICES TO CITY OF CLEARWATER SPECIAL NEEDS POPULATIONS.

Objective 1: Support construction, expansion, and improvement of facilities that assist the elderly, frail elderly, disabled, veterans, and other populations with special needs.

Objective 2: Support programs to assist the elderly, frail elderly, disabled, veterans, and other populations with special needs.

GOAL: COMMUNITY DEVELOPMENT & PUBLIC SERVICES

ENHANCE THE LIVING ENVIRONMENT FOR PERSONS IN LOW- AND MODERATE-INCOME AREAS THROUGH COMMUNITY DEVELOPMENT ACTIVITIES, PUBLIC SERVICE PROGRAMS, AND ELIMINATION OF BLIGHT.

Objective 1: Support the construction, expansion, and improvement of public facilities in low- and moderate-income areas.

Objective 2: Encourage and support programs that promote neighborhood safety and security, youth accountability and mentoring, and community outreach to underserved populations in low- and moderate-income areas.

Objective 3: Support agencies that offer meal and/or food bank services for persons and families of low- and moderate-income.

Objective 4: Support the construction, expansion, and improvement of public parks, infrastructure, and utilities in low- and moderate-income areas.

Objective 5: Eliminate blighted conditions through code enforcement and demolition in low- and moderate-income areas.

GOAL: ECONOMIC DEVELOPMENT

SUPPORT PROGRAMS THAT CREATE ECONOMIC OPPORTUNITIES IN THE CITY OF CLEARWATER, PARTICULARLY FOR PERSONS OF LOW- AND MODERATE-INCOME AND IN NEIGHBORHOOD REVITALIZATION STRATEGY AREAS.

Objective 1: Support building façade programs in Neighborhood Revitalization Strategy Areas and low- and moderate-income areas.

Objective 2: Support non-profit organizations in developing facilities that support the local economy.

Objective 3: Support programs that create economic opportunity for low- to moderate-income persons, such as job training and entrepreneurship, small-business start-ups and incubators, and other economic development activities.

GOAL: EMERGENCY/DISASTER RESPONSE

PROVIDE ASSISTANCE PRIOR TO, DURING AND AFTER A COMMUNITY EMERGENCY AND/OR DISASTER EVENT TO PREPARE FOR AND/OR MITIGATE LOSS, PROTECT DURING AN EVENT, AND AID WITH RECOVERY.

Objective 1: Provide assistance for activities that meet a particular urgent need or to prepare for, respond to, and recover from an event triggering a local, state, or national emergency declaration.

EVALUATION OF PAST PERFORMANCE

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The Economic Development and Housing Department oversees implementation of the CDBG and HOME programs. The previous Annual Action Plan covered the second year of the City's Consolidated Plan. The previous year has shown significant progress in the City's efforts to implement HUD entitlement

programs. The City is compliant with HUD regulations and continues to deliver housing and community development services in an efficient manner. For the previous program year, the City received an annual allocation of \$922,626 in Community Development Block Grant (CDBG) funds and \$452,259 in HOME Investment Partnerships (HOME). With those funds, approximately 15,000 people, 300 households, and 80 businesses are estimated to have been assisted during program year 2021/2022.

With these funds, the Economic Development and Housing Department offered an array of housing programs and services providing the foundation needed to aid in promoting homeownership and/or sustainable neighborhoods:

- Homeowner rehabilitation, including emergency repairs and accessibility retrofitting for persons with disabilities
- Down payment and closing cost assistance for homebuyers
- Acquisition/new construction for affordable housing
- Fair housing activities
- Funding to grant subrecipients for public services, including activities that serve the homeless, persons with special needs, or persons of low and moderate income
- Funding for public facilities and infrastructure projects benefitting low- and moderate-income neighborhoods
- Economic development activities

The City has been successful in implementing these programs in the past and anticipates the continuation of such programs in the future. Over the next year, the City will use CDBG and HOME funds to meet the goals and objectives identified in the Consolidated Plan.

SUMMARY OF CITIZEN PARTICIPATION PROCESS AND CONSULTATION PROCESS

Summary from citizen participation section of plan.

Comments and concerns raised during the citizen participation process were taken into consideration when developing the Annual Action Plan's anticipated resources and proposed projects. The Annual Action Plan is a collaborative process that involves a Notice of Funding Availability (NOFA), subrecipient applications, City staff and advisory board consideration of federal allocations and proposed projects, and identification of strategies for improved coordination and delivery. As part of this process, the City sought to identify projects and strategies to address the priority needs of the Consolidated Plan's Strategic Plan. Such priority needs were identified during the Consolidated Plan process based on past program performance, available housing and demographic data, public input, housing and service provider consultation, and community meetings and surveys. In addition, the City provided opportunity for citizen participation and comment, including public notices, a 30-day comment period, and solicited input and direction from City Departments, the NAHAB, and the City Council to establish action items for the third year.

SUMMARY OF PUBLIC COMMENTS

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Although there are many issues that are important to City of Clearwater residents, the following priority needs were identified in the Consolidated Plan and guided the 2022/2023 Annual Action Plan and projects selected:

- Affordable housing, housing rehabilitation, and alternative housing options
- Rental, down payment, and utilities assistance
- Housing, facilities, and services for the homeless
- Facilities and services for persons with special needs, including behavioral/mental health counseling and/or substance abuse treatment
- Services for populations that fall into “service gaps” such as youth aging out of foster care and the transportation disadvantaged
- Public facility improvements (e.g., parks, libraries, and community cultural/resource centers)
- Public infrastructure improvements (e.g., utilities, public safety, and transportation)
- Blight elimination/code enforcement
- Economic development (e.g., support for neighborhood-level commercial, incentives and financial assistance for small businesses and start-ups, façade improvements)

SUMMARY OF COMMENTS OR VIEWS NOT ACCEPTED AND THE REASONS FOR NOT ACCEPTING THEM

All comments received by the City of Clearwater were considered and are, generally or specifically, addressed by the Annual Action Plan. Documentation of all comments received is included as an attachment (PDF format) to the Consolidated Plan submittal.

SUMMARY

The goals, objectives, and strategies of the 2020/2021-2024/2025 Consolidated Plan were identified through an extensive citizen participation process that involved neighborhood residents, local housing and service providers, and regional partners. The Consolidated Plan guides the City’s use of CDBG resources through seven (7) goals. These goals are summarized as Program Administration, Housing, Homelessness, Non-Homeless Special Needs, Community Development and Public Services, Economic Development, and Emergency/Disaster Response. The 2022/2023 Annual Action Plan identifies anticipated resources and proposed projects to address those goals. Over the third year of the Consolidated Plan, the City will continue to deliver housing and community development activities that support housing rehabilitation and assistance, public facility and infrastructure improvements, economic development initiatives, and partnerships with an array of housing and public service providers.

PR-05 Lead & Responsible Agencies – 91.200(b)

AGENCY/ENTITY RESPONSIBLE FOR PREPARING/ADMINISTERING THE CONSOLIDATED PLAN

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	City of Clearwater, FL	Economic Development and Housing Department/Housing Division

Table 1 – Responsible Agencies

NARRATIVE (OPTIONAL)

The City of Clearwater, Florida, is the lead agency responsible for overseeing the development of the Annual Action Plan. The Economic Development and Housing Department is the internal department that is responsible for the day-to-day administration of CDBG and HOME funding (see **Table 1**). However, the Economic Development and Housing Department worked closely with both the City Council and the Neighborhood and Affordable Housing Advisory Board (NAHAB) in addition to residents and sub-recipients to develop a meaningful document.

The development of the Annual Action Plan was based on the previous Annual Action Plan, associated Consolidated Plan, and other relevant studies, plans and reports. Some of the primary documents included the City's Neighborhood Revitalization Strategy Area documents, Local Housing Incentives Strategy and Local Housing Assistance Plan, and Economic Development Strategic Plan, and the Pinellas County Homeless Leadership Alliance's reporting documents, among others.

To maximize citizen participation, City staff published a Notice of Funding Availability (NOFA), held a grant application workshop (i.e., technical assistance meeting), convened the NAHAB and Technical Review Committee to consider anticipated resources and proposed projects, held a 30-day public comment period, and held a public hearing with the City Council to approve the Annual Action Plan. As part of these efforts, low- and moderate-income residents, as well as service providers, were encouraged to provide input on the Annual Action Plan, anticipated resources, and proposed projects.

CONSOLIDATED PLAN PUBLIC CONTACT INFORMATION

Inquiries, comments, or complaints concerning the Plan, any amendments, or performance reports, can be conveyed by contacting City staff at:

*City of Clearwater Economic Development and Housing Department
600 Cleveland St, Suite 600 (6th Floor)
Clearwater, FL 33755
Telephone: (727) 562-4023*

Fax: (727) 562-4037

Charles.Lane@MyClearwater.com

Business hours: 8:00 a.m. to 5:00 p.m., Monday through Friday

Written complaints may also be made to the Jacksonville Field Office of the U.S. Department of Housing and Urban Development (HUD) at the following address:

U.S. Department of Housing and Urban Development

Community Planning and Development Division

400 West Bay St., Ste. 1015

Jacksonville, FL 32202

Phone: (904) 232-2627

Fax: (904) 232-3759

Business hours: 8:00 a.m. to 4:30 p.m., Monday through Friday

AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

INTRODUCTION

Partnering with other local, public, and private entities is vital to addressing the identified priority needs related to affordable housing, homelessness, special needs, and community development. Clearwater's Citizen Participation Plan incorporates the goals, policies, and implementation strategies that the City will undertake to encourage and ensure adequate citizen participation in the development of the Consolidated Plan, the Annual Action Plan, any substantial amendments to the Plans, and the Consolidated Annual Performance and Evaluation Report (CAPER).

Citizen participation provides a means of involving the citizens of Clearwater in an advisory capacity in all phases of HUD programs. Citizen participation in such efforts is essential if the activities to be undertaken are to be truly successful and responsive to the needs and concerns of the community. The Citizen Participation Plan provides for and encourages residents to explain their needs and voice their concerns. Emphasis is placed on persons of low- and moderate-income who are residents of low- and moderate-income areas in which funds are proposed to be used. However, at the same time, residents are reminded that their input is advisory and that final authority for decision-making rests with the City Council, who is responsible to both the citizens of Clearwater and the Federal government.

To promote citizen participation, the City published a notice of funding availability (NOFA), held a subrecipient grant application workshop (i.e., Technical Assistance Meeting), convened the Neighborhood and Affordable Housing Advisory Board (NAHAB) and Technical Review Committee to consider anticipated resources and proposed projects, published the draft Annual Action Plan for a 30-day public comment period, and held public hearings with the NAHAB and City Council to approve the Annual Action Plan.

The NOFA, subrecipient grant application workshop, and 30-day public comment period provided opportunities for citizens and interested parties to become knowledgeable about Clearwater's housing and community development programs and eligibility requirements. Participants were asked to provide input on how funds should be allocated to programs and projects related to affordable housing, homelessness, special needs, and community development.

PROVIDE A CONCISE SUMMARY OF THE JURISDICTION'S ACTIVITIES TO ENHANCE COORDINATION BETWEEN PUBLIC AND ASSISTED HOUSING PROVIDERS AND PRIVATE AND GOVERNMENTAL HEALTH, MENTAL HEALTH, AND SERVICE AGENCIES (91.215(L))

Institutional coordination of the Annual Action Plan establishes a unified vision for community development. The City uses a collaborative process to shape various programs into effective, coordinated strategies. This process also facilitates the opportunity for planning and citizen participation to take place in a comprehensive context, attempting to reduce duplication of effort at the local level.

The City will implement this Annual Action Plan in coordination with public, private, and nonprofit agencies. Nonprofit agencies may include, but are not limited to, service providers and community housing development organizations. Private sector partners may include, but are not limited to, local financial institutions, developers, and local businesses. The City works closely with its partners to design programs that address identified needs.

Table 2 outlines the types of agencies and organizations consulted throughout the program year and during the development of the Annual Action Plan. Organizations consulted included various service providers, Community Housing Development Organizations (CHDOs), Clearwater Housing Authority, Pinellas County Homeless Leadership Alliance, City Departments, NAHAB, and the City Council, among others.

DESCRIBE COORDINATION WITH THE CONTINUUM OF CARE AND EFFORTS TO ADDRESS THE NEEDS OF HOMELESS PERSONS (PARTICULARLY CHRONICALLY HOMELESS INDIVIDUALS AND FAMILIES, FAMILIES WITH CHILDREN, VETERANS, AND UNACCOMPANIED YOUTH) AND PERSONS AT RISK OF HOMELESSNESS.

The City coordinated with the Pinellas County Homeless Leadership Alliance during development of the Consolidated Plan and through its most recent PIT and Homeless Assessment reports and with residents through community meetings. This consultation was pivotal in preparing the Needs Assessment and Strategic Plan components of the Consolidated Plan, which collectively inform the selection of projects for the 2022/2023 Annual Action Plan. The Clearwater Housing Authority was also consulted during the development of the Consolidated Plan through its most recent Public Housing Authority Plan and other HUD reports, which also inform the selection of projects for inclusion in the 2022/2023 Annual Action Plan.

DESCRIBE CONSULTATION WITH THE CONTINUUM(S) OF CARE THAT SERVES THE JURISDICTION'S AREA IN DETERMINING HOW TO ALLOCATE ESG FUNDS, DEVELOP PERFORMANCE STANDARDS FOR AND EVALUATE OUTCOMES OF PROJECTS AND ACTIVITIES ASSISTED BY ESG FUNDS, AND DEVELOP FUNDING, POLICIES AND PROCEDURES FOR THE OPERATION AND ADMINISTRATION OF HMIS

The City of Clearwater does not receive or administer an Emergency Shelter Grant (ESG). During the development of the Consolidated Plan, consultation with the Continuum of Care (CoC) included research of the Pinellas County Homeless Leadership Alliance (HLA) annual reports and plans, community meetings, public hearings, and notices. The Consolidated Plan establishes goals, objectives, and strategies to address homelessness, which inform the selection of projects for inclusion in the Annual Action Plan.

The HLA, as the lead agency for the area's CoC, utilizes the following system performance measures and procedural documents: HUD System Performance Measures, HUD CoC Project Priority Application Ranking System, NAEH Rapid Rehousing Performance Benchmarks and Program Standards, Annual Homeless Assessment Report (AHAR) and Homeless Management Information System (HMIS) data,

Annual Point-in-Time (PIT) Count Report, Housing Inventory Count, and other documents including the Federal Strategic Plan to Prevent and End Homelessness.

The HLA is comprised of 27 members, nine elected officials, and 16 community leaders/representatives. The Board consists of two councils, the Providers Council and Funders Council, that work together to identify concerns and make policies and recommendations on homeless issues. The mission of the HLA is to coordinate all community partners, systems, and resources available with the goal of helping individuals and families to prevent, divert, and end homelessness in Pinellas County.

DESCRIBE AGENCIES, GROUPS, ORGANIZATIONS, AND OTHERS WHO PARTICIPATED IN THE PROCESS AND DESCRIBE THE JURISDICTION’S CONSULTATIONS WITH HOUSING, SOCIAL SERVICE AGENCIES AND OTHER ENTITIES

Agency / Group / Organization	Type	What section of the Plan was addressed by Consultation?	How was the Agency / Group / Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?
Arts 4 Life Academy, Inc.	Services-Children/Services-Education	Non-Housing Community Development Strategy	Email Outreach for NOFA/Technical Assistance Meeting (Invited), Opportunity to Apply or Comment
Bright Community Trust	Housing	Housing Needs Assessment/Market Analysis	Email Outreach for NOFA/Technical Assistance Meeting (Attended), Opportunity to Apply or Comment
City of Clearwater, City Council	Government – Local/Civic Leaders	All Sections	Government/Local Officials, Approval of Advisory Board Recommendations and Action Plan
City of Clearwater, Economic Development and Housing Department	Other (City Departments)/Grantee Department	All Sections	Internal Meetings with Economic Development and Housing Department Staff, Technical Review Committee Facilitation
City of Clearwater, Neighborhood and Housing Advisory Board (NAHAB)	Other (Advisory Board)	All Sections	Advisory Board, Recommendations regarding project selection and funding allocations
Clearwater Housing Authority	PHA	Public Housing Needs/Market Analysis	Consultation, Research of Annual and 5-Year PHA Plans

Agency / Group / Organization	Type	What section of the Plan was addressed by Consultation?	How was the Agency / Group / Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?
Clearwater MLK Jr. Neighborhood Center Coalition	Services-Children/ Other (Food Bank)/Neighborhood Organization	Market Analysis/Non-Housing Community Development Strategy	Email Outreach for NOFA/Technical Assistance Meeting (Attended), Opportunity to Apply or Comment
Clearwater Neighborhood Housing Services, Inc. (CNHS)	Services-Fair Housing	Housing Need Assessment/Public Housing Needs/Market Analysis	Email Outreach for NOFA/Technical Assistance Meeting (Attended), Opportunity to Apply or Comment
Directions for Living	Other (Services-Mental Health)	Non-Homeless Special Needs	Email Outreach for NOFA/Technical Assistance Meeting (Attended), Opportunity to Apply or Comment
FYI Community Partnership, Inc. (FYICP)	Services-Children/Services-Educations/Services-Families	Housing Need Assessment/Market Analysis	Email Outreach for NOFA/Technical Assistance Meeting (Invited), Opportunity to Apply or Comment
Gulfcoast Legal Services	Other (Legal)	Housing Need Assessment/Homelessness Strategy/Market Analysis	Email Outreach for NOFA/Technical Assistance Meeting (Attended), Opportunity to Apply or Comment
Habitat for Humanity of Pinellas and West Pasco Counties	Housing	Housing Needs Assessment/Market Analysis	Email Outreach for NOFA/Technical Assistance Meeting (Attended), Opportunity to Apply or Comment
Home Share Pinellas	Other (Services-Housing)	Housing Needs Assessment/Market Analysis	Email Outreach for NOFA/Technical Assistance Meeting (Invited), Opportunity to Apply or Comment
Homeless Emergency Project, Inc. (HEP) Empowers	Services-Homeless	Homelessness Strategy/Homeless Needs-Chronically Homeless, Families with Children, Veterans, Unaccompanied Youth/Market Analysis	Email Outreach for NOFA/Technical Assistance Meeting (Attended), Opportunity to Apply or Comment

Agency / Group / Organization	Type	What section of the Plan was addressed by Consultation?	How was the Agency / Group / Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?
Hope Villages of America, Inc. (fka RCS Pinellas)	Housing/Other (Food Bank)	Homelessness Strategy/Homeless Needs- Chronically Homeless, Families with Children, Veterans, Unaccompanied Youth/Market Analysis	Email Outreach for NOFA/Technical Assistance Meeting (Attended), Opportunity to Apply or Comment
Housing and Education Alliance (HEA) USA	Other (Services-Housing)	Housing Needs Assessment/Market Analysis	Email Outreach for NOFA/Technical Assistance Meeting (Attended), Opportunity to Apply or Comment
InterCultural Advocacy Institute (ICAI)/Hispanic Outreach Center	Services-Children/Services-Education/Other (Legal)/Other (Food Bank)	Market Analysis/Non-Housing Community Development Strategy	Email Outreach for NOFA/Technical Assistance Meeting (Attended), Opportunity to Apply or Comment
Kimberly Home	Housing/Services-Health	Housing Needs Assessment/Homelessness Strategy	Email Outreach for NOFA/Technical Assistance Meeting (Attended), Opportunity to Apply or Comment
LIFT, FL	Services -Persons with Disabilities	Non-Homeless Special Needs	Email Outreach for NOFA/Technical Assistance Meeting (Attended), Opportunity to Apply or Comment
Mattie Williams Neighborhood Family Center (NFC)	Services-Children/Services-Education/Services-Employment	Market Analysis/Anti-Poverty Strategy/Non-Housing Community Development Strategy	Email Outreach for NOFA/Technical Assistance Meeting (Invited), Opportunity to Apply or Comment
Miracles Outreach Community Development Center	Services-Housing/Services-Children	Housing Need Assessment/Homelessness Needs-Unaccompanied Youth/Market Analysis	Email Outreach for NOFA/Technical Assistance Meeting (Invited), Opportunity to Apply or Comment
Pinellas Community Foundation	Optional (Foundation)	Non-Homeless Special Needs/Non-Housing Community Development Strategy	Email Outreach, Technical Review Committee Member

Agency / Group / Organization	Type	What section of the Plan was addressed by Consultation?	How was the Agency / Group / Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?
Pinellas County Homeless Leadership Alliance	Services-Homeless/Continuum of Care	Homelessness Strategy/Homeless Needs- Chronically Homeless, Families with Children, Veterans, Unaccompanied Youth/Market Analysis	Consultation, Research of Reports and Plans, Email Outreach, Technical Review Committee Member
Pinellas Opportunity Council/CHORE Services	Services-Elderly Persons	Non-Homeless Special Needs	Email Outreach for NOFA/Technical Assistance Meeting (Attended), Opportunity to Apply or Comment
Prospera Florida (Hispanic Business Initiative of Florida)	Other (Economic Development)	Market Analysis/Anti-Poverty Strategy/Non-Housing Community Development Strategy	Email Outreach for NOFA/Technical Assistance Meeting (Attended), Opportunity to Apply or Comment
R'Club Childcare, Inc.	Services-Children	Market Analysis/Non-Housing Community Development Strategy	Email Outreach for NOFA/Technical Assistance Meeting (Attended), Opportunity to Apply or Comment
St. Vincent DePaul Community Kitchen and Resource Center	Services-Homeless/Other (Soup Kitchen)	Homeless Needs- Chronically Homeless, Families with Children, Veterans, Unaccompanied Youth/Homelessness Strategy	Email Outreach for NOFA/Technical Assistance Meeting (Attended), Opportunity to Apply or Comment
Suncoast Housing Connections (fka Tampa Bay Community Development Corporation (CDC))	Housing/Services-Fair Housing	Housing Need Assessment/Market Analysis	Email Outreach for NOFA/Technical Assistance Meeting (Attended), Opportunity to Apply or Comment
Tampa Bay Black Business Investment Corporation, Inc. (BBIC)	Other (Investment Corporation)	Market Analysis/Anti-Poverty Strategy/Non-Housing Community Development Strategy	Email Outreach for NOFA/Technical Assistance Meeting (Attended), Opportunity to Apply or Comment
Tampa Bay Neighborhood Housing Services	Services-Fair Housing	Housing Need Assessment/Public Housing Needs/Market Analysis	Email Outreach for NOFA/Technical Assistance Meeting (Attended), Opportunity to Apply or Comment

Agency / Group / Organization	Type	What section of the Plan was addressed by Consultation?	How was the Agency / Group / Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?
Tarpon Springs Housing Authority	PHA	Public Housing Needs/Market Analysis	Consultation, Research of Annual and 5-Year PHA Plans
The Arc Tampa Bay	Services-Persons with Disabilities	Non-Homeless Special Needs	Email Outreach for NOFA/Technical Assistance Meeting (Attended), Opportunity to Apply or Comment
The Salvation Army	Services-Homeless	Homelessness Strategy/Homeless Needs- Chronically Homeless, Families with Children, Veterans, Unaccompanied Youth/Market Analysis	Email Outreach, Technical Review Committee Member
WestCare, Gulfcoast-Florida, Inc.	Services-Persons with HIV/AIDS/Services-Health/Other (Services-Mental Health)	Non-Homeless Special Needs	Email Outreach for NOFA/Technical Assistance Meeting (Attended), Opportunity to Apply or Comment

Table 2 – Agencies, groups, organizations who participated

IDENTIFY ANY AGENCY TYPES NOT CONSULTED AND PROVIDE RATIONALE FOR NOT CONSULTING

During the development of the Consolidated Plan, the City of Clearwater consulted with the lead agency for the CoC, local and county public housing authorities (PHAs), affordable housing providers, various social service providers, City departments, and civic leaders. Additionally, during the development of the 2022/2023 Action Plan, the citizens, including but not limited to low- and moderate-income residents and other entities impacted by housing and community development activities, were noticed of funding availability, a subrecipient grant application workshop (i.e., technical assistance meeting), posting of the draft Annual Action Plan for a 30-day comment period, and meetings and public hearings of the NAHAB and City Council. Such noticing occurred by email, City website, and newspaper advertisements. Other agencies and organizations not directly consulted were consulted indirectly by research of published plans and reports.

OTHER LOCAL/REGIONAL/STATE/FEDERAL PLANNING EFFORTS CONSIDERED WHEN PREPARING THE PLAN

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care (CoC)	Pinellas County Homeless Leadership Alliance	Homelessness/Help to prevent and reduce homelessness within the City of Clearwater.
State Housing Initiatives Partnership (SHIP) Local Housing Incentives Strategy (2021) and Local Housing Assistance Plan (2021)	City of Clearwater/State of Florida	Housing/Provide availability of and accessibility to decent affordable housing for the residents of the City of Clearwater (e.g., identification of barriers and incentives strategies).
Economic Development Strategic Plan (2011)	City of Clearwater	Economic Development/Support programs that create economic opportunities in the City of Clearwater, particularly for persons low- and moderate-income and in Neighborhood Revitalization Strategy Areas.
Tampa Bay Comprehensive Economic Development Strategy (CEDS) (2017, Updated 2021)	Tampa Bay Regional Planning Council	Economic Development/Support programs that create economic opportunities in the City of Clearwater, particularly for persons low- and moderate-income and in Neighborhood Revitalization Strategy Areas.

Table 3 – Other local / regional / federal planning efforts

NARRATIVE (OPTIONAL)

Many of the programs and activities that will be carried out by the City of Clearwater during the third program year (2022/2023) will involve coordination with subrecipient agencies and organizations. The City actively works with subrecipients to support the City's goals of affordable housing, reduced homelessness, accessible social services, enhanced living environment, and economic opportunity for low- and moderate-income persons. At a minimum, implicit in these goals is the City's commitment to providing coordinated community, housing, and supportive services to its lower income residents. These services are provided through not only City-administered CDBG and HOME programs, but also through subrecipient partnerships, coordination with government and quasi-government agencies, and respective planning efforts (see **Table 3**).

The City will continue to encourage partnerships between governments, lenders, builders, developers, real estate professionals, and advocates for low-income persons. The City will continue to work with the building industry, banking industry, real estate industry, social service providers and other community groups to promote the development of affordable housing and related housing services.

AP-12 Participation – 91.105, 91.200(c)

SUMMARY OF CITIZEN PARTICIPATION PROCESS/EFFORTS MADE TO BROADEN CITIZEN PARTICIPATION

The development of the Annual Action Plan requires a citizen participation process to obtain input from residents and service providers that represent the City of Clearwater's low- and moderate-income, homeless, or special needs populations. The following section describes the citizen participation process conducted by the City to develop the 2022/2023 Action Plan.

During the development of the 2022/2023 Action Plan, the City published a Notice of Funding Availability (NOFA) and held a subrecipient grant application workshop (i.e., technical assistance meeting) to collect applications for potential projects. The City of Clearwater's Neighborhood and Affordable Housing Advisory Board (NAHAB) then convened to discuss the anticipated resources and applications for potential projects. Applicants were provided an opportunity to present their projects to the NAHAB for consideration. A Technical Review Committee also met to discuss project eligibility specific to the City's federally funded programs. Once potential projects were recommended by the Technical Review Committee and selected by the NAHAB, the draft Annual Action Plan was posted for a 30-day comment period. At the conclusion of the 30-day comment period, public hearings were held with the NAHAB and City Council to approve the 2022/2023 Action Plan for submittal to HUD. Noticing of these events occurred by email, City website, and newspaper advertisements. Notices for public meetings/hearings included information for persons needing reasonable accommodations to participate. A summary of the citizen participation process is shown in **Table 4**. Copies of advertisements, meeting minutes, and other documentation are included in the **Appendix**.

SUMMARIZE CITIZEN PARTICIPATION PROCESS AND HOW IT IMPACTED GOAL SETTING

Comments and concerns raised during the citizen participation process were taken into consideration when developing the Annual Action Plan. The 2022/2023 Action Plan is intended to support the goals, objectives, and strategies of the Five-Year Consolidated Plan, and to address the priority needs of the community. Applications for potential projects to be funded were considered by the NAHAB and Technical Review Committee, and were selected based on available funding, eligibility of proposed activities, and relevance to the Consolidated Plan. The selected projects support the City's goals pertaining to housing, homelessness, non-homeless special needs, community development and public services, and economic development. Program administration activities, though not part of the application process, are also included in the 2022/2023 Action Plan. No activities pertaining to emergency/disaster response are included in the third-year Action Plan.

CITIZEN PARTICIPATION OUTREACH

Continued next page.

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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Other (Email Outreach)	Other (Service Providers/Subrecipients)	February 16, 2022	Notice of Funding Availability (NOFA)/Online Project Application Process emailed to service providers/subrecipients	N/A	www.myclearwater.com/affordablehousing
2	Newspaper Ad	Non-Targeted/Broad Community	February 16, 2022	Notice of Funding Availability (NOFA)/Online Project Application Process published in Tampa Bay Times	N/A	N/A
3	Internet Outreach	Non-Targeted/Broad Community	February 16, 2022 thru March 16, 2022	Online Project Application Process made available on the City's website	N/A	www.myclearwater.com/affordablehousing
4	Public Meeting	Non-Targeted/Broad Community	March 2, 2022	City staff held Subrecipient Grant Application Workshop (i.e., Technical Assistance Meeting) for project applicants; provided information regarding the City's federally funded programs and application process	Attendance noted; see Appendix	N/A

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
5	Internet Outreach	Non-Targeted/Broad Community	April-May 2022	Notice of NAHAB meetings published online to City's website and calendar	N/A	https://www.myclearwater.com/news-info/citywide-calendar/city-meetings ; https://www.myclearwater.com/government/council-meeting-streaming-videos
6	Public Hearing	Non-Targeted/Broad Community	April 12, 2022; NAHAB Meeting	Applicants presented potential projects to NAHAB and Technical Review Committee	All comments recorded; see Appendix for meeting agenda/minutes	https://www.myclearwater.com/government/council-meeting-streaming-videos
7	Other (Technical Review Committee Meeting)	Other (Technical Review Committee)	April 20, 2022; Technical Review Committee Meeting	Technical Review Committee met to discuss applications/ presentations	Attendance noted; see Appendix	N/A
8	Public Hearing	Non-Targeted/Broad Community	May 10, 2022; NAHAB Meeting	Technical Review Committee provided recommendations to NAHAB; NAHAB provided input on project selection/budget allocations	All comments recorded; see Appendix for meeting agenda/minutes	https://www.myclearwater.com/government/council-meeting-streaming-videos
9	Newspaper Ad	Non-Targeted/Broad Community	June 8, 2022	Plan summary, notice of 30-day comment period, and notice of public hearings published in Tampa Bay Times	N/A	N/A
10	Other (30-Day Public Comment Period)	Non-Targeted/Broad Community	June 12, 2022 thru July 11, 2022	Draft document made available on the City's website; TBD	TBD	www.myclearwater.com/affordablehousing

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
11	Public Hearing	Non-Targeted/Broad Community	July 12, 2022; NAHAB Meeting	Public hearing to receive NAHAB input on plan/recommendation	TBD	https://www.myclearwater.com/government/council-meeting-streaming-videos
12	Public Hearing	Non-Targeted/Broad Community	July 21, 2022; City Council Meeting	Public hearing to receive City Council input on plan/approval	TBD	https://www.myclearwater.com/government/council-meeting-streaming-videos

Table 4 – Citizen Participation Outreach

EXPECTED RESOURCES

AP-15 Expected Resources – 91.220(c)(1,2)

INTRODUCTION

The Annual Action Plan must identify the federal, state, local, and private resources expected to be available to the City to address the priority needs and goals identified in the Five-Year Consolidated Plan. These resources are summarized in **AP-15 (Table 5)**.

The City of Clearwater expects a total entitlement allocation of \$897,475 in CDBG funding for the 2022/2023 program year. Program income for CDBG, on hand and estimated, is expected to be approximately \$1,231,980 (including \$1,179,080 from the revolving loan program).

Approximately \$767,422 is expected from prior-year resources to be carried over. CDBG funds will be used for housing and community development activities including, but not limited to, housing rehabilitation and acquisition, homebuyer education, public facilities and services, homeless and special needs activities, economic development, and administration of the City's CDBG program.

The City of Clearwater expects a total entitlement allocation of \$509,528 in HOME funding for the 2022/2023 program year. Program income from HOME, on hand and estimated, is expected to be approximately \$1,967,722 with approximately \$2,003,239 in prior-year resources to be carried-over. HOME funds will be used for housing activities such as housing acquisition or rehabilitation, new construction, down payment assistance, Tenant-Based Rental Assistance, CHDO support, and administration of the City's HOME program.

The 2022/2023 Action Plan represents "Year 3" of the 2020-2024 Consolidated Plan. The expected amount available during the remainder of the Consolidated Plan is based on the estimated amount remaining for the four-year period (i.e., 2021-2024) minus the entitlement allocations for Year 2 (2021/2022) and Year 3 (2022/2023), excluding program income and prior-year resources.

The Annual Action Plan must summarize the City of Clearwater's priority needs and the specific goals it intends to initiate and/or complete within Year 3 of the Consolidated Plan. These goals must be described in quantitative terms. The City has selected goal outcome indicators and quantities based on the anticipated performance measured of the 2022/2023 Annual Action Plan. See **AP-20 (Table 6)**.

ANTICIPATED RESOURCES

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1, Annual Allocation: \$	Expected Amount Available Year 1, Program Income: \$	Expected Amount Available Year 1, Prior Year Resources: \$	Expected Amount Available Year 1, Total: \$	Expected Amount Available Remainder of Con Plan \$	Narrative Description
CDBG	Public – Federal	Acquisition, Admin and Planning, Economic Development, Housing, Public Improvements, Public Services	\$897,475*	\$1,231,980	\$767,422	\$2,896,877	\$1,959,899	The Federal CDBG allocation will be used for housing and community development activities. Funding from other sources may be leveraged against CDBG dollars for public benefit.
HOME	Public – Federal	Acquisition, Homebuyer Assistance, Homeowner Rehab, Multifamily Rental New Construction, Multifamily Rental Rehab, New Construction for Ownership, TBRA	\$509,528*	\$1,967,722	\$2,003,239	\$4,480,489	\$1,062,213	The Federal HOME allocation will be used for housing activities. Funding from other sources may be leveraged against HOME dollars for public benefit.
SHIP	Public - State	Acquisition, Homebuyer Assistance, Homeowner Rehab, Multifamily Rental New Construction, Multifamily Rental Rehab, New Construction for Ownership, TBRA	\$1,128,102	\$420,000	\$0	\$1,548,102	\$1,240,000	The State SHIP allocation will be used to match federal funding for housing activities.

Table 5 – Expected Resources – Priority Table

**HUD 2022 Formula Allocation*

Notes: Program income amounts are estimated amounts and actual amounts may differ if larger sums are received from loan payoffs. Prior year resource amounts were estimated based on activities to be encumbered by the end of September 2022. These amounts will be updated during the 2022 program year close-out.

EXPLAIN HOW FEDERAL FUNDS WILL LEVERAGE THOSE ADDITIONAL RESOURCES (PRIVATE, STATE, AND LOCAL FUNDS), INCLUDING A DESCRIPTION OF HOW MATCHING REQUIREMENTS WILL BE SATISFIED

Other resources, such as private and non-federal public sources may become available to the City of Clearwater during the program year. For CDBG leveraging, these resources may include funding from State Housing Initiatives Partnership (SHIP), Community Redevelopment Agency (CRA), City departments (e.g., Engineering, Parks and Recreation, etc.), non-profit public facility or service providers, or other sources. The City will also look to leverage funds, if available, from lending institutions, homeowner contributions, SHIP, Community Housing Development Organizations (CHDOs), Public Housing Authority (PHA), and other housing partners/agencies against HOME dollars. The City shall assure that HUD requirements as they relate to non-Federal share will be utilized as referenced in 24 CFR 570.201(3)(g) for any project in which CDBG or HOME funding is used as the non-federal match. In the future, the City will continue to aggressively pursue funding from private, public, and federal sources to address housing and community development needs.

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IF APPROPRIATE, DESCRIBE PUBLICLY OWNED LAND OR PROPERTY LOCATED WITHIN THE JURISDICTION THAT MAY BE USED TO ADDRESS THE NEEDS IDENTIFIED IN THE PLAN

The City of Clearwater owns properties within low- and moderate-income areas of its jurisdiction. The City also maintains an “Affordable Housing Inventory List” that is updated periodically by City resolution. As of the most recent iteration, approved in June 2022 with the adoption of Resolution No. 22-13, there are 8 properties on this list. These properties are vacant and located on the following streets: South Martin Luther King Jr. Ave., Monroe Ave., Taft Ave., Grant St. (3), Marshall St., and Vine Ave. As part of the City’s reporting for the SHIP program, the City’s Affordable Housing Advisory Committee (AHAC) regularly reviews this list for opportunities to support affordable housing production in coordination with local developers and other housing partners/agencies. This list will be updated in 2025. Currently, the 8 properties on the list represent 4 development opportunities for affordable housing.

DISCUSSION

The City Clearwater’s anticipated funding allocation from CDBG and HOME will address many of the City’s goals, including those pertaining to housing, homelessness, non-homeless special needs, community development and public services, and economic development. Program administration activities, though not part of the application process, will also be funded. No activities pertaining to emergency/disaster response are included in the third-year Action Plan; however, this goal is reserved for future unforeseen needs should they arise. The City is fortunate to have a network of public service providers and partner agencies to help address these goals through financial leveraging with non-federal sources such as SHIP and other private, public, and federal sources.

ANNUAL GOALS AND OBJECTIVES

AP-20 Annual Goals and Objectives

GOALS SUMMARY INFORMATION

Continued next page.

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Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Program Administration	2022	2023	Other (Administration)	Citywide Low- and Moderate-Income Areas	Program Administration	CDBG: \$179,495; HOME: \$59,952; SHIP: \$133,810	Other: 0 Other
2	Housing	2022	2023	Affordable Housing; Public Housing	Citywide Low- and Moderate-Income Areas; North Greenwood NRSA	Housing Rehabilitation (Owner and Rental); Housing New Construction (Owner and Rental); Homeowner Assistance; Rental Assistance	CDBG: \$1,112,280; HOME: \$4,420,537; SHIP: \$1,414,292	Public service activities for Low/Moderate Income Housing Benefit: 233 Households Assisted; Rental units constructed: 14 Household/Housing Unit; Rental units rehabilitated: 10 Household/Housing Unit; Homeowner Housing Added: 12 Household/Housing Unit; Homeowner housing rehabilitated: 14 Household/Housing Unit; Tenant-Based Rental Assistance/Rapid Rehousing: 200 Households Assisted; Direct Financial Assistance to Homebuyers: 25 Households Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Homelessness	2022	2023	Homeless	Citywide Low- and Moderate-Income Areas; North Greenwood NRSA; Lake Bellevue NRSA; Downtown Gateway District NRSA	Facilities/Services for Homeless Adults & Families; Case Management	CDBG: \$273,874	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 1,935 Persons Assisted; Public service activities other than Low/Moderate Income Housing Benefit: 40 Persons Assisted; Homeless Person Overnight Shelter: 850 Persons Assisted; Rental Units Rehabilitated: 8 Household/Housing Units
4	Non-Homeless Special Needs	2022	2023	Non-Homeless Special Needs	Citywide Low- and Moderate-Income Areas	Behavioral/Mental Health/Substance Abuse Services; Facilities/Services for Seniors/Elderly; Facilities/Services for Persons with Disabilities; Case Management	CDBG: \$135,955	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 5,910 Persons Assisted; Public service activities other than Low/Moderate Income Housing Benefit: 850 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
5	Community Development and Public Services	2022	2023	Non-Housing Community Development	Citywide Low- and Moderate-Income Areas; North Greenwood NRSA; Lake Bellevue NRSA	Facilities/Services for Youth; Legal Services; Public Park Improvements; Community Building/Facility Rehab/Retrofit; Code Enforcement/Blight Elimination	CDBG: \$758,473	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 2,400 Persons Assisted; Public service activities other than Low/Moderate Income Housing Benefit: 100 Persons Assisted; Buildings Demolished: 1 Buildings
6	Economic Development	2022	2023	Non-Housing Community Development	Citywide Low- and Moderate-Income Areas; North Greenwood NRSA	Building Facade Improvements; Economic Opportunity/Business Assistance	CDBG: \$436,800	Facade treatment/business building rehabilitation: 3 Business; Businesses assisted: 55 Businesses Assisted
7	Emergency/ Disaster Response	2022	2023	Other (Emergency/ Disaster Response)	Citywide Low- and Moderate-Income Areas	Emergency/Disaster Response (TBD) based on urgent Need	CDBG: \$0; HOME: \$0	Other: 0 (N/A)

Table 6 – Goals Summary

**Note: Includes funding from CDBG Revolving Loan Fund*

GOAL DESCRIPTIONS

Sort Order	1
Goal Name	Program Administration
Goal Description	Administer the City of Clearwater's federally funded grant programs to implement the goals of the Five-Year Consolidated Plan. CDBG - \$179,495 HOME - \$59,952 SHIP - \$133,810
Sort Order	2
Goal Name	Housing
Goal Description	Provide availability of and accessibility to decent affordable housing for the residents of the City of Clearwater. CDBG - \$1,112,280* (See note below) HOME - \$4,420,537 SHIP - \$1,414,292
Sort Order	3
Goal Name	Homelessness
Goal Description	Help to prevent and reduce homelessness within the City of Clearwater. CDBG - \$273,874
Sort Order	4
Goal Name	Non-Homeless Special Needs
Goal Description	Expand the accessibility and coordination of social services to City of Clearwater special needs populations. CDBG - \$135,955
Sort Order	5
Goal Name	Community Development and Public Services
Goal Description	Enhance the living environment for persons in low- and moderate-income areas through community development activities, public service programs, and elimination of blight. CDBG - \$758,473
Sort Order	6
Goal Name	Economic Development
Goal Description	Support programs that create economic opportunities in the City of Clearwater, particularly for persons of low and moderate income and in Neighborhood Revitalization Strategy Areas (NRSAs). CDBG - \$436,800
Sort Order	7
Goal Name	Emergency/Disaster Response
Goal Description	Provide assistance prior to, during, and after a community emergency and/or disaster event to prepare for and/or mitigate loss, protect during and event, and aid with recovery. CDBG - \$0 HOME - \$0 [Priority needs to be determined (TBD) based on urgent need.]

**Note:*

Includes funds in Revolving Loan Program (CDBG)

ESTIMATE THE NUMBER OF EXTREMELY LOW-INCOME, LOW-INCOME, AND MODERATE-INCOME FAMILIES TO WHOM THE JURISDICTION WILL PROVIDE AFFORDABLE HOUSING AS DEFINED BY HOME 91.215(B)

Through the available CDBG and HOME funding for the 2022/2023 program year, the City will provide affordable housing activities to support approximately 275 low- and moderate-income households. Activities to support low- and moderate-income households will include housing rehabilitation, new construction, down payment assistance, and rental assistance. Additionally, the City will fund public service activities to support 233 households through homebuyer education and counseling toward homeownership. In total, an estimated 508 households will benefit from housing-related activities.

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PROJECTS

AP-35 Projects – 91.220(d)

INTRODUCTION

The City's planned actions for the 2022/2023 Action Plan are intended to support housing and community development for the City's low- and moderate-income, homeless, and special needs populations.

The City will continue to operate its CDBG and HOME programs through the Economic Development and Housing Department, which will continue to provide funding for housing rehabilitation, housing construction, and homeownership assistance. These actions will further the goal of improving the availability of and accessibility to affordable housing in Clearwater.

As in the past, the City will continue to coordinate with housing and public service providers to address the needs of homeless and non-homeless special needs populations generally assumed to be low- and moderate-income. During the 2022/2023 program year, the City will fund activities that provide public services to the homeless and those at risk of becoming homeless, the elderly, persons with disabilities, persons with mental health or substance abuse challenges, and youth and families of low- and moderate-income. Planned community development activities include improvements to public facilities that serve these populations and economic development activities that support business assistance and building façade improvements.

The City's planned actions for the 2022/2023 Action Plan are summarized in **AP-35** and **AP-38** (see **Table 7**).

PROJECTS

Sort Order	Project Name
1	City of Clearwater – CDBG General Administration/Planning
2	City of Clearwater – HOME General Administration/Planning
3	City of Clearwater – Administration from Program Income
4	City of Clearwater – SHIP General Administration/Planning
5	Clearwater Neighborhood Housing Services – DPA/Loan Processing
6	Clearwater Neighborhood Housing Services – Homebuyer Education
7	Tampa Bay CDC – DPA/Loan Processing
8	Tampa Bay CDC – Homebuyer Education
9	New Construction of Downtown Rental Housing Project
10	Washington Street Development
11	Owner-Occupied Rehabilitation
12	Owner-Occupied Land Acquisition
13	Owner-Occupied New Construction
14	Multi-Family Rehabilitation
15	Multi-Family Land Acquisition
16	Multi-Family New Construction
17	Down Payment Assistance Loans
18	Tenant-Based Rental Assistance (TBRA)
19	CHDO Set-Aside – FY 22-23
20	Homeless Emergency Project – 1357 Park Street Improvements
21	Homeless Emergency Project – HVAC Analysis
22	Homeless Emergency Project – Adult Emergency Shelter
23	Kimberly Home – Resident Advisor Salary Support
24	St. Vincent de Paul – Community Kitchen and Resource Center (Facilities)
25	HOPE Villages of America – Grace House (Services)
26	Directions for Living – Elevator Improvements
27	Pinellas Opportunity Council – Chore Services
28	WestCare Gulfcoast Florida – Turning Point
29	The Arc Tampa Bay
30	Clearwater Neighborhood Housing Services – Office Improvements
31	Gulf Coast Legal Services
32	InterCultural Advocacy Institute – Youth Leadership
33	Clearwater MLK Jr. Neighborhood Center (Facilities, Rehabilitation)
34	Property Acquisition and Demolition – Slum/Blight Removal
35	City of Clearwater Ross Norton Playground
36	TBD – Public Facilities Projects
37	Façade Improvement Program
38	Hispanic Business Initiative Fund of Florida (Prospera) – Microenterprise Assistance
39	Tampa Bay Black Business Investment Corp. – Microenterprise Assistance
40	TBD – Economic Development Projects

Table 7 – Project Information

DESCRIBE THE REASONS FOR ALLOCATION PRIORITIES AND ANY OBSTACLES TO ADDRESSING UNDERSERVED NEEDS

The allocation priorities are focused on six (6) goals from the Consolidated Plan: program administration, housing, homelessness, non-homeless special needs, community development and public services, and economic development. No funding was allocated to emergency/disaster response; however, this goal is reserved for unforeseen urgent need activities. It is important to note that total funding for public services is capped at 15% of the total CDBG allocation. Total funding for activities related to administration is capped at 20% for CDBG and 10% for HOME.

Strategic Plan Goal	CDBG + HOME (% of Total Funding)*
Program Administration	\$239,447 (3.2%)
Housing	\$5,532,817 (75.0%)
Homelessness	\$273,874 (3.7%)
Non-Homeless Special Needs	\$135,955 (1.8%)
Community Development and Public Services	\$758,473 (10.3%)
Economic Development	\$436,800 (6.0%)
Emergency/Disaster Response	\$0 (0.0%)
TOTAL	\$7,377,366

**Includes program income and prior year resources. Excludes SHIP (State) resources. Percentages have been rounded.*

The “Great Recession” reduced revenues for all levels of government (federal, state, and local). Reduced revenues have hindered the City’s ability to meet the needs of low- and moderate-income, homeless, and special needs populations. More recently, the COVID-19 pandemic further increased the needs of lower income residents. Combined, these events have generally increased the demand for public services, which places additional burden on public service agencies within the City. Although HUD previously waived public service and administration caps for some federally funded programs, these served as only temporary solutions to ongoing economic obstacles for lower income residents.

In Clearwater, the lack of available land and rapidly rising housing prices continue to be an obstacle to affordable housing. Rapidly rising housing prices have also increased the need for affordable rental units for households priced out of the owner market. Affordable rental development projects are needed to offset the large proportion of high-end apartment complexes in the City.

AP-38 Project Summary

PROJECT SUMMARY INFORMATION

Sort Order	1
Project Name	City of Clearwater – CDBG General Administration/Planning
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Program Administration
Needs Addressed	Program Administration
Funding	CDBG: \$179,495
Description	Administration of CDBG program.
Target Date	9/30/2023
Estimate the number and type...	Other: 0 other
Location Description	600 Cleveland St., Suite 600, Clearwater, FL 33755 (Citywide/Clearwater)
Planned Activities	Administration of CDBG program
Sort Order	2
Project Name	City of Clearwater – HOME General Administration/Planning
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Program Administration
Needs Addressed	Program Administration
Funding	HOME: \$50,952
Description	Administration of HOME program.
Target Date	9/30/2023
Estimate the number and type...	Other: 0 other
Location Description	600 Cleveland St., Suite 600, Clearwater, FL 33755 (Citywide/Clearwater)
Planned Activities	Administration of HOME program
Sort Order	3
Project Name	City of Clearwater – Administration from Program Income
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Program Administration
Needs Addressed	Program Administration
Funding	HOME: \$9,000; SHIP: \$21,000
Description	Administration of HOME program; funding from program income.
Target Date	9/30/2023
Estimate the number and type...	Other: 0 other
Location Description	600 Cleveland St., Suite 600, Clearwater, FL 33755 (Citywide/Clearwater)
Planned Activities	Program administration
Sort Order	4
Project Name	City of Clearwater – SHIP General Administration/Planning
Target Area	Citywide Low- and Moderate-Income Areas

Goals Supported	Program Administration
Needs Addressed	Program Administration
Funding	SHIP: \$112,810
Description	Administration of SHIP program.
Target Date	9/30/2023
Estimate the number and type...	Other: 0 other
Location Description	600 Cleveland St., Suite 600, Clearwater, FL 33755 (Citywide/Clearwater)
Planned Activities	Program administration
Sort Order	5
Project Name	Clearwater Neighborhood Housing Services – DPA/Loan Processing
Target Area	North Greenwood NRSA
Goals Supported	Housing
Needs Addressed	Homeowner Assistance
Funding	HOME: \$10,500; SHIP: \$10,500
Description	Funding provided for Down Payment Assistance loan processing services for qualified low- to moderate-income homebuyers.
Target Date	9/30/2023
Estimate the number and type...	Direct Financial Assistance to Homebuyers: 7 households assisted
Location Description	608 N. Garden Ave., Clearwater, FL 33755
Planned Activities	Down Payment Assistance program/administration (subrecipient, dba Tampa Bay Neighborhood Housing Services)
Sort Order	6
Project Name	Clearwater Neighborhood Housing Services – Homebuyer Education
Target Area	North Greenwood NRSA
Goals Supported	Housing
Needs Addressed	Homeowner Assistance
Funding	CDBG: \$15,000; SHIP: \$3,000
Description	Funding provided for homeownership education and counseling for low- to moderate-income households.
Target Date	9/30/2023
Estimate the number and type...	Public Service Activities for Low/Moderate Income Housing Benefit: 133 households assisted
Location Description	608 N. Garden Ave., Clearwater, FL 33755
Planned Activities	Homeownership education and counseling (subrecipient, dba Tampa Bay Neighborhood Housing Services)
Sort Order	7
Project Name	Tampa Bay CDC – DPA/Loan Processing
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Housing
Needs Addressed	Homeowner Assistance
Funding	HOME: \$10,500; SHIP: \$10,500

Description	Suncoast Housing Connections. Funding provided for Down Payment Assistance loan processing services for qualified low- to moderate-income homebuyers.
Target Date	9/30/2023
Estimate the number and type...	Direct Financial Assistance to Homebuyers: 7 households assisted
Location Description	2139 NE Coachman Rd., Clearwater, FL 33765
Planned Activities	Down Payment Assistance program/administration
Sort Order	8
Project Name	Tampa Bay CDC – Homebuyer Education
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Housing
Needs Addressed	Homeowner Assistance
Funding	CDBG: \$15,000; SHIP: \$3,000
Description	Suncoast Housing Connections. Funding provided for homeownership education and counseling for low- to moderate-income households.
Target Date	9/30/2023
Estimate the number and type...	Public Service Activities for Low/Moderate Income Housing Benefit: 100 households assisted
Location Description	2139 NE Coachman Rd., Clearwater, FL 33765
Planned Activities	Homeownership education and counseling
Sort Order	9
Project Name	New Construction of Downtown Rental Housing Project
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Housing
Needs Addressed	Housing New Construction (Owner and Rental)
Funding	HOME: \$1,385,000; SHIP: \$150,000
Description	Housing project to increase the availability of new rental units for affordable housing.
Target Date	9/30/2023
Estimate the number and type...	Rental Units Constructed: 6 household/housing unit
Location Description	Downtown, Clearwater, FL
Planned Activities	Construction of 6-unit project to supply affordable housing for rental
Sort Order	10
Project Name	Washington Street Development
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Housing
Needs Addressed	Housing New Construction (Owner and Rental)
Funding	HOME: \$880,000
Description	New construction of four (4) rental units; all under 80% AMI
Target Date	9/30/2023
Estimate the number and type...	Rental Units Constructed: 4 household/housing unit
Location Description	Washington St., Clearwater, FL

Planned Activities	Construction of 171-unit mixed-income project to supply affordable housing for rental; 17 units will be under 80% AMI, of which four (4) units will be funded by HOME program
Sort Order	11
Project Name	Owner-Occupied Rehabilitation
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Housing
Needs Addressed	Housing Rehabilitation (Owner and Rental)
Funding	CDBG: \$135,000; CDBG (RLF): \$315,000; HOME: \$240,208; SHIP: \$200,000 [Federal Total: \$690,208]
Description	Funds provided as loans to homeowners for rehabilitation housing activities.
Target Date	9/30/2023
Estimate the number and type...	Homeowner Housing Rehabilitated: 14 household/housing unit
Location Description	Citywide
Planned Activities	Homeowner housing rehabilitation
Sort Order	12
Project Name	Owner-Occupied Land Acquisition
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Housing
Needs Addressed	Housing New Construction (Owner and Rental)
Funding	CDBG (RLF): \$137,280; HOME: \$100,000 [Federal Total: \$237,280]
Description	Funds provided as loans for land acquisition to construct single-family homes.
Target Date	9/30/2023
Estimate the number and type...	Homeowner Housing Added: 6 household/housing unit
Location Description	Citywide
Planned Activities	Land acquisition and related activities (e.g., site clearing/demolition, etc.) for new construction.
Sort Order	13
Project Name	Owner-Occupied New Construction
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Housing
Needs Addressed	Housing New Construction (Owner and Rental)
Funding	HOME: \$342,000; SHIP: \$400,000 [Federal Total: \$342,000]
Description	Funds provided as loans for construction of single-family homes.
Target Date	9/30/2023
Estimate the number and type...	Homeowner Housing Added: 2 household/housing unit
Location Description	Citywide
Planned Activities	New construction
Sort Order	14
Project Name	Multi-Family Rehabilitation
Target Area	Citywide Low- and Moderate-Income Areas

Goals Supported	Housing
Needs Addressed	Housing Rehabilitation (Owner and Rental)
Funding	CDBG (RLF): \$355,000; HOME: \$100,000; SHIP: \$100,000 [Federal Total: \$455,000]
Description	Funds provided as loans for the rehabilitation of multi-family housing.
Target Date	9/30/2023
Estimate the number and type...	Rental Units Rehabilitated: 10 household/housing unit
Location Description	Citywide
Planned Activities	Rental housing rehabilitation
Sort Order	15
Project Name	Multi-Family Land Acquisition
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Housing
Needs Addressed	Housing New Construction (Owner and Rental)
Funding	CDBG (RLF): \$140,000; HOME: \$150,000 [Federal Total: \$290,000]
Description	Funds provided as loans for land acquisition to construct multi-family units.
Target Date	9/30/2023
Estimate the number and type...	Rental Units Constructed: 2 household/housing unit; Homeowner Housing Added: 2 household/housing unit
Location Description	Citywide
Planned Activities	Land acquisition and related activities (e.g., site clearing/demolition, etc.) for new construction.
Sort Order	16
Project Name	Multi-Family New Construction
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Housing
Needs Addressed	Housing New Construction (Owner and Rental)
Funding	HOME: \$332,000; SHIP: \$379,792 [Total Federal: \$332,000]
Description	Funds provided as loans for construction of multi-family units.
Target Date	9/30/2023
Estimate the number and type...	Rental Units Constructed: 2 household/housing unit
Location Description	Citywide
Planned Activities	New construction
Sort Order	17
Project Name	Down Payment Assistance Loans
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Housing
Needs Addressed	Homeowner Assistance
Funding	HOME: \$472,500; SHIP: \$157,500 [Total Federal: \$472,500]
Description	Funds provided for direct financial assistance to eligible households for Down Payment Assistance and Closing Costs.
Target Date	9/30/2023

Estimate the number and type...	Direct Financial Assistance to Homebuyers: 11 households assisted
Location Description	Citywide
Planned Activities	Down Payment Assistance program/administration (City-administered, existing homes)
Sort Order	18
Project Name	Tenant-Based Rental Assistance (TBRA)
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Housing
Needs Addressed	Rental Assistance
Funding	HOME: \$321,400
Description	Funds provided for Tenant-Based Rental Assistance to eligible households.
Target Date	9/30/2023
Estimate the number and type...	Tenant-Based Rental Assistance/Rapid Rehousing: 200 households assisted
Location Description	Citywide
Planned Activities	Tenant-Based Rental Assistance program/administration
Sort Order	19
Project Name	CHDO Set-Aside – FY 22-23
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Housing
Needs Addressed	Housing New Construction (Owner and Renter)
Funding	HOME: \$76,429
Description	Community Housing Development Organization (CHDO) Set-Aside. Funds mandated to local CHDO to carry out housing activities.
Target Date	9/30/2023
Estimate the number and type...	Homeowner Housing Added: 2 household/housing unit
Location Description	Citywide
Planned Activities	CHDO Set-Aside
Sort Order	20
Project Name	Homeless Emergency Project – 1357 Park Street Improvements
Target Area	Downtown Gateway NRSA
Goals Supported	Homelessness
Needs Addressed	Facilities/Services for Homeless Adults & Families
Funding	CDBG: \$95,000
Description	Rehabilitation of Park Street Apartments providing permanent supportive housing for homeless adults.
Target Date	9/30/2023
Estimate the number and type...	Rental Units Rehabilitated: 8 household/housing units
Location Description	1357 Park Street, Clearwater, FL 33756
Planned Activities	These improvements include: 1) repair of stairwells and sidewalks including rust removal, repairs, and painting; and 2) renovation of 10 bathrooms including replacing

	material of shower walls; replacing tubs with a new tub or a shower floor; and replacing the toilets, vanities, and permanent lighting.
Sort Order	21
Project Name	Homeless Emergency Project – HVAC Analysis
Target Area	North Greenwood NRSA
Goals Supported	Homelessness
Needs Addressed	Facilities/Services for Homeless Adults & Families
Funding	CDBG: \$55,000
Description	HVAC System Phase 1 - Mechanical Engineering Redesign.
Target Date	9/30/2023
Estimate the number and type...	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 100 persons assisted
Location Description	1101 Holt Ave., Clearwater, FL 33755
Planned Activities	These improvements include: 1) Mechanical Engineer advisement on optimal replacement for current system.
Sort Order	22
Project Name	Homeless Emergency Project – Adult Emergency Shelter
Target Area	North Greenwood NRSA
Goals Supported	Homelessness
Needs Addressed	Facilities/Services for Homeless Adults & Families
Funding	CDBG: \$12,206
Description	Funding provided for salary support for a full-time Case Manager to provide emergency shelter and critical support services for adults experiencing homelessness.
Target Date	9/30/2023
Estimate the number and type...	Homeless Person Overnight Shelter: 600 persons assisted
Location Description	1120 N Betty Ln., Clearwater, FL 33755
Planned Activities	Salary support, case management services
Sort Order	23
Project Name	Kimberly Home – Resident Advisor Salary Support
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Homelessness
Needs Addressed	Facilities/Services for Homeless Adults & Families; Case Management
Funding	CDBG: \$12,206
Description	Funding provided for salary support for a Resident Advisor to support the Transitional Housing Program.
Target Date	9/30/2023
Estimate the number and type...	Public Service Activities other than Low/Moderate Income Housing Benefit: 40 persons assisted
Location Description	1189 NE Cleveland St., Clearwater, FL 33755
Planned Activities	Salary support for a Resident Advisor
Sort Order	24
Project Name	St. Vincent de Paul – Community Kitchen and Resource Center (Facilities)
Target Area	Downtown Gateway District NRSA

Goals Supported	Homelessness
Needs Addressed	Facilities/Services for Homeless Adults & Families
Funding	CDBG: \$89,000
Description	Rehabilitation of the Community Kitchen and Resource Center (Phase 2)
Target Date	9/30/2023
Estimate the number and type...	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 1,835 persons assisted
Location Description	1345 Park St., Clearwater, FL 33756
Planned Activities	These improvements include: 1) replacement of entry/exit doors to dining area; and 2) replacement of flooring in kitchen, hallway, and offices.
Sort Order	25
Project Name	HOPE Villages of America – Grace House (Services)
Target Area	Lake Bellevue NRSA
Goals Supported	Homelessness
Needs Addressed	Facilities/Services for Homeless Adults & Families; Case Management
Funding	CDBG: \$10,462
Description	Funding provided for salary support for a new Case Manager position to provide supportive services at HVA Grace House, an emergency shelter for families with children experiencing homelessness.
Target Date	9/30/2023
Estimate the number and type...	Homeless Person Overnight Shelter: 250 persons assisted
Location Description	1552 S Myrtle Ave., Clearwater, FL 33756
Planned Activities	Salary support, case management services
Sort Order	26
Project Name	Directions for Living – Elevator Improvements
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Non-Homeless Special Needs
Needs Addressed	Behavioral/Mental Health Services & Substance Abuse Services; Facilities/Services for Persons with Disabilities
Funding	CDBG: \$94,107
Description	Elevator Improvements with ADA Compliance.
Target Date	9/30/2023
Estimate the number and type...	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 5,910 persons assisted
Location Description	1437 S Belcher Rd., Clearwater, FL 33764
Planned Activities	These improvements include: 1) replacing the strategic hydraulic 211 processor board; 2) installing a door protection system; 3) installing a door operator; and 4) upgrading the cab.
Sort Order	27
Project Name	Pinellas Opportunity Council – Chore Services
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Non-Homeless Special Needs
Needs Addressed	Facilities/Services for Seniors/Elderly

Funding	CDBG: \$15,693
Description	Funding provided for salary support for the Chore Services Program.
Target Date	9/30/2023
Estimate the number and type...	Public Service Activities other than Low/Moderate Income Housing Benefit: 28 persons assisted
Location Description	4120 78th Ave., Pinellas Park, FL 33781 (Citywide/Clearwater)
Planned Activities	Salary support for the Chore Services Program that provides senior services such as heavy household cleaning, yard work, and minor repairs
Sort Order	28
Project Name	WestCare Gulfcoast Florida – Turning Point
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Non-Homeless Special Needs
Needs Addressed	Behavioral/Mental Health Services & Substance Abuse Services; Case Management
Funding	CDBG: \$15,693
Description	Funding provided for salary support for a Case Manager at the Turning Point facility, an inebriate shelter.
Target Date	9/30/2023
Estimate the number and type...	Public Service Activities other than Low/Moderate Income Benefit: 800 persons assisted
Location Description	1801 5th Ave N, St. Petersburg, FL 33713 (Citywide/Clearwater)
Planned Activities	Salary support, case management services
Sort Order	29
Project Name	The Arc Tampa Bay
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Non-Homeless Special Needs
Needs Addressed	Facilities/Services for Persons with Disabilities
Funding	CDBG: \$10,462
Description	Funding provided for salary support for a new Direct Support Professional position for the Waterfall Apartment program, which provides semi-independent living for 22 adults diagnosed with an intellectual or developmental disability.
Target Date	9/30/2023
Estimate the number and type...	Public Service Activities other than Low/Moderate Income Benefit: 22 persons assisted
Location Description	1325 N Highland Ave., Clearwater, FL 33755 (Citywide/Clearwater)
Planned Activities	Salary support, case management services
Sort Order	30
Project Name	Clearwater Neighborhood Housing Services – Office Improvements
Target Area	North Greenwood NRSA
Goals Supported	Community Development & Public Services
Needs Addressed	Community Building/Facility Rehab/Retrofit
Funding	CDBG: \$95,000
Description	Main Office Improvements.
Target Date	9/30/2023

Estimate the number and type...	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 750 persons assisted
Location Description	608 N Garden Ave., Clearwater, FL 33755
Planned Activities	These improvements include: 1) re-roofing the building; 2) replacing 22 existing windows with new hurricane impact windows; 3) installing new exterior doors; 4) installing new soffit, fascia, and gutter; 5) replacing the exterior wood deck in the rear of the building; 6) painting the exterior of the building; 7) installing two new HVAC unit condensers and air handlers; 8) enlarging bathroom 1 to convert to meet ADA standards, and gutting bathrooms 2 and 3 and installing new drywall and new toilets, vanities, and exhaust fans.
Sort Order	31
Project Name	Gulf Coast Legal Services
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Community Development & Public Services
Needs Addressed	Legal Services
Funding	CDBG: \$12,206
Description	Funding provided for salary support for a senior supervising housing attorney and a paralegal to provide legal services under the Housing Legal Services Program. This includes operating expenses associated with the FTEs assigned to the program.
Target Date	9/30/2023
Estimate the number and type...	Public Service Activities other than Low/Moderate Income Housing Benefit: 25 persons assisted
Location Description	501 1st Ave. N, Suite 420, St. Petersburg, FL 33701 (Citywide/Clearwater)
Planned Activities	Salary support for Housing Legal Services Program that provides legal services
Sort Order	32
Project Name	InterCultural Advocacy Institute – Youth Leadership
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Community Development & Public Services
Needs Addressed	Facilities/Services for Youth
Funding	CDBG: \$15,693
Description	Funding provided for salary support for a Family Facilitator, Family Support Specialist, driver, Family and Administrative Support, and Student Support for the Youth Leaders Partnership Program.
Target Date	9/30/2023
Estimate the number and type...	Public Service Activities other than Low/Moderate Income Housing Benefit: 75 persons assisted
Location Description	612 Franklin St., Clearwater, FL 33756
Planned Activities	Salary support for Youth Leaders Partnership Program that provides youth services
Sort Order	33
Project Name	Clearwater MLK Jr. Neighborhood Center (Facilities, Rehabilitation)
Target Area	North Greenwood NRSA
Goals Supported	Community Development & Public Services
Needs Addressed	Community Building/Facility Rehab/Retrofit
Funding	CDBG: \$95,000

Description	Clearwater MLK Jr. Neighborhood Center Rehabilitation Phase 2 (rehabilitation of the community center)
Target Date	9/30/2023
Estimate the number and type...	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 825 persons assisted
Location Description	1201 Douglas Ave., Clearwater, FL 33755
Planned Activities	These improvements include: 1) continuing to replace remaining roof sections; 2) replacing the main rooftop air conditioning units and associated components on their respective interior air-handling units which service the lobby, main auditorium, and west-side meeting room and kitchen areas; and 3) replacing stalls and integral structural fixtures in the main women's bathroom.
Sort Order	34
Project Name	Property Acquisition and Demolition – Slum/Blight Removal
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Community Development & Public Services
Needs Addressed	Code Enforcement/Blight Elimination
Funding	CDBG: \$255,574
Description	Property acquisition and demolition for removal of slum/blight
Target Date	9/30/2023
Estimate the number and type...	Buildings Demolished: 1 Building
Location Description	Citywide
Planned Activities	Property acquisition and demolition for removal of slum/blight
Sort Order	35
Project Name	City of Clearwater Ross Norton Playground
Target Area	Lake Bellevue NRSA
Goals Supported	Community Development & Public Services
Needs Addressed	Public Park Improvements; Facilities/Services for Youth
Funding	CDBG: \$95,000
Description	Ross Norton Recreation and Aquatic Complex playground improvements.
Target Date	9/30/2023
Estimate the number and type...	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 825 persons assisted
Location Description	1426 S Martin Luther King Jr. Ave., Clearwater, FL 33756
Planned Activities	These improvements include: Design, purchase, and construction of a secured, outdoor multi-amenity playground for children. A section of the facility's existing skate park will be converted for the playground. The new playground will provide adequate shade structures and will provide joyful play experiences that encourage exploration and self-discovery for children participating in the after-school programs and summer camp kids as well as community children at certain times and their families in a safe, supportive atmosphere.
Sort Order	36
Project Name	TBD – Public Facilities Projects
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Community Development & Public Services

Needs Addressed	Facilities/Services for Youth; Public Utility/Infrastructure Improvements; Public Park Improvements; Community Resource & One-Stop Referral Centers; Community Building/Facility Rehab/Retrofit; Pedestrian/Sidewalk/Transit/Roadway Improvements
Funding	CDBG: \$190,000
Description	Future community development projects to be determined.
Target Date	9/30/2023
Estimate the number and type...	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 0 persons assisted
Location Description	TBD
Planned Activities	TBD
Sort Order	37
Project Name	Façade Improvement Program
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Economic Development
Needs Addressed	Building Façade Improvements
Funding	CDBG: \$105,000
Description	Funds provided to support three (3) façade improvement projects.
Target Date	9/30/2023
Estimate the number and type...	Façade Treatment/Business Building Rehabilitation: 3 Businesses
Location Description	Citywide
Planned Activities	Commercial rehab/building façade improvements
Sort Order	38
Project Name	Hispanic Business Initiative Fund of Florida (Prospera) – Microenterprise Assistance
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Economic Development
Needs Addressed	Economic Opportunity/Business Assistance
Funding	CDBG: \$50,000
Description	Funding provided for salary support to provide technical assistance to start-ups and micro and small business owners.
Target Date	9/30/2023
Estimate the number and type...	Businesses Assisted: 20 businesses
Location Description	Clearwater East Community Library, 2465 Drew St., Clearwater, FL 33765
Planned Activities	Salary support for microenterprise assistance. These activities include: educational seminars, one-on-one technical assistance/consulting, and bilingual business development services and training to entrepreneurs.
Sort Order	39
Project Name	Tampa Bay Black Business Investment Corp. – Microenterprise Assistance
Target Area	North Greenwood NRSA
Goals Supported	Economic Development
Needs Addressed	Economic Opportunity/Business Assistance
Funding	CDBG: \$50,000

Description	Funding provided for salary support for a Business Development Officer, CEO, Accountant, and Finance Administrator, as well as a contractual BBIC Business Development Consultant, to support the Small Business Capital Accelerator Project (CAP).
Target Date	9/30/2023
Estimate the number and type...	Businesses Assisted: 25 businesses
Location Description	North Greenwood Aquatic & Recreation Complex, 900 N. Martin Luther King, Jr. Ave., Clearwater, FL 33755
Planned Activities	The CAP project delivers the CATCH Program, a 15-week entrepreneurship training program for small business owners primarily in the North Greenwood and Lake Bellevue areas (both NRSAs), while providing training, technical assistance, and capital access.
Sort Order	40
Project Name	TBD – Economic Development Activities
Target Area	Citywide Low- and Moderate-Income Areas
Goals Supported	Economic Development
Needs Addressed	Building Façade Improvements; Economic Opportunity/Business Assistance; Employment Assistance/Job Training
Funding	CDBG (RLF): \$231,800
Description	Future economic development projects to be determined.
Target Date	9/30/2023
Estimate the number and type...	Businesses Assisted: 10 businesses
Location Description	TBD
Planned Activities	TBD

AP-50 Geographic Distribution – 91.220(f)

DESCRIPTION OF THE GEOGRAPHIC AREAS OF THE ENTITLEMENT (INCLUDING AREAS OF LOW-INCOME AND MINORITY CONCENTRATION) WHERE ASSISTANCE WILL BE DIRECTED

For the 2022/2023 Action Plan, the City of Clearwater will provide direct assistance to low- and moderate-income areas and approved Neighborhood Revitalization Strategy Areas (NRSAs) of the City. Of note, planned public facility projects in 2022 will include significant community center and playground improvements that will benefit the North Greenwood and Lake Bellevue NRSAs. These improvements will be made to the Clearwater MLK Jr. Neighborhood Center and Ross Norton Recreation and Aquatic Complex, respectively.

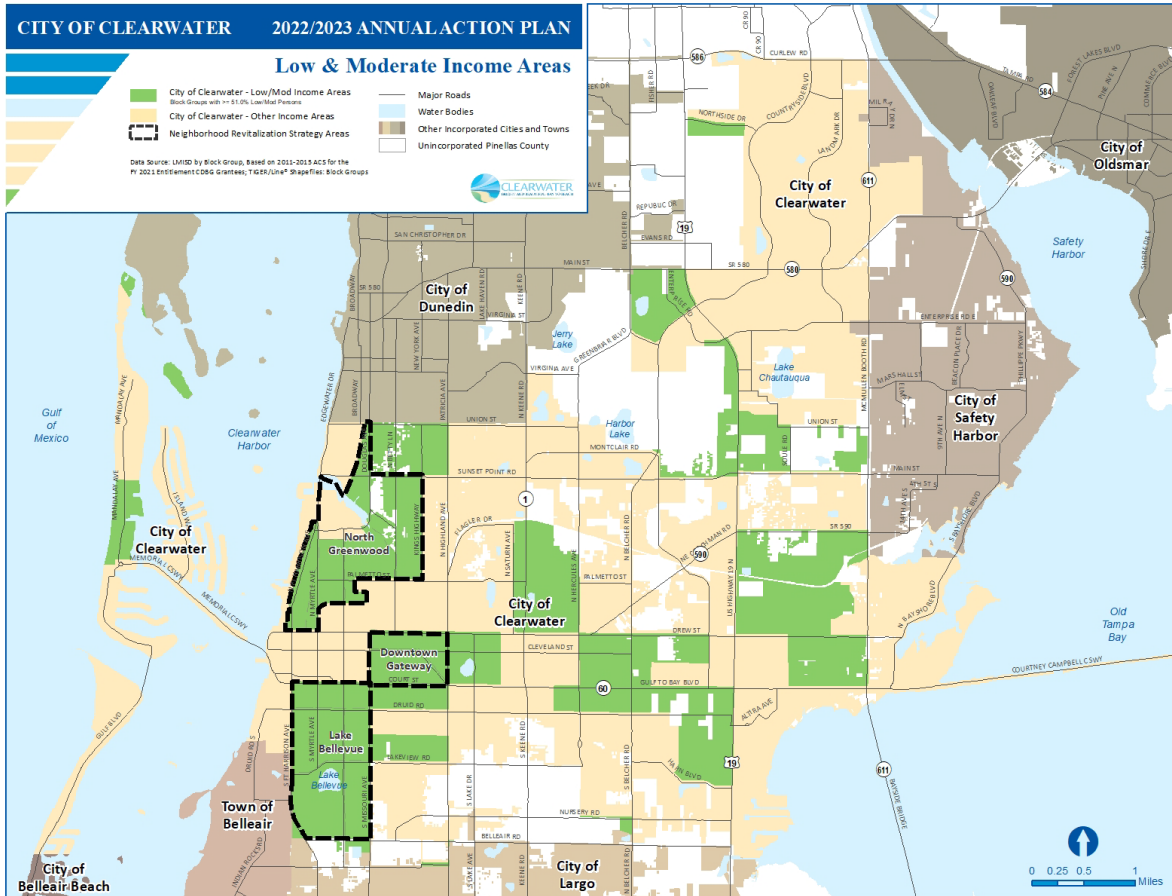
The geographic distribution of funding percentages shown in **Table 8** is misleading since few projects are solely concentrated in a specific NRSA. Most projects are not solely concentrated in a NRSA but are included in the citywide low- and moderate-income areas and multiple NRSAs. These percentages include projects related to housing or public services that will benefit multiple areas. See **Map 1** titled, “Low- and Moderate-Income Areas” for a graphical representation of low- and moderate-income area locations. See **Map 2** titled, “Neighborhood Revitalization Strategy Areas Map” for the locations of the City’s strategy areas. [Maps are included in the **Appendix**.]

GEOGRAPHIC DISTRIBUTION

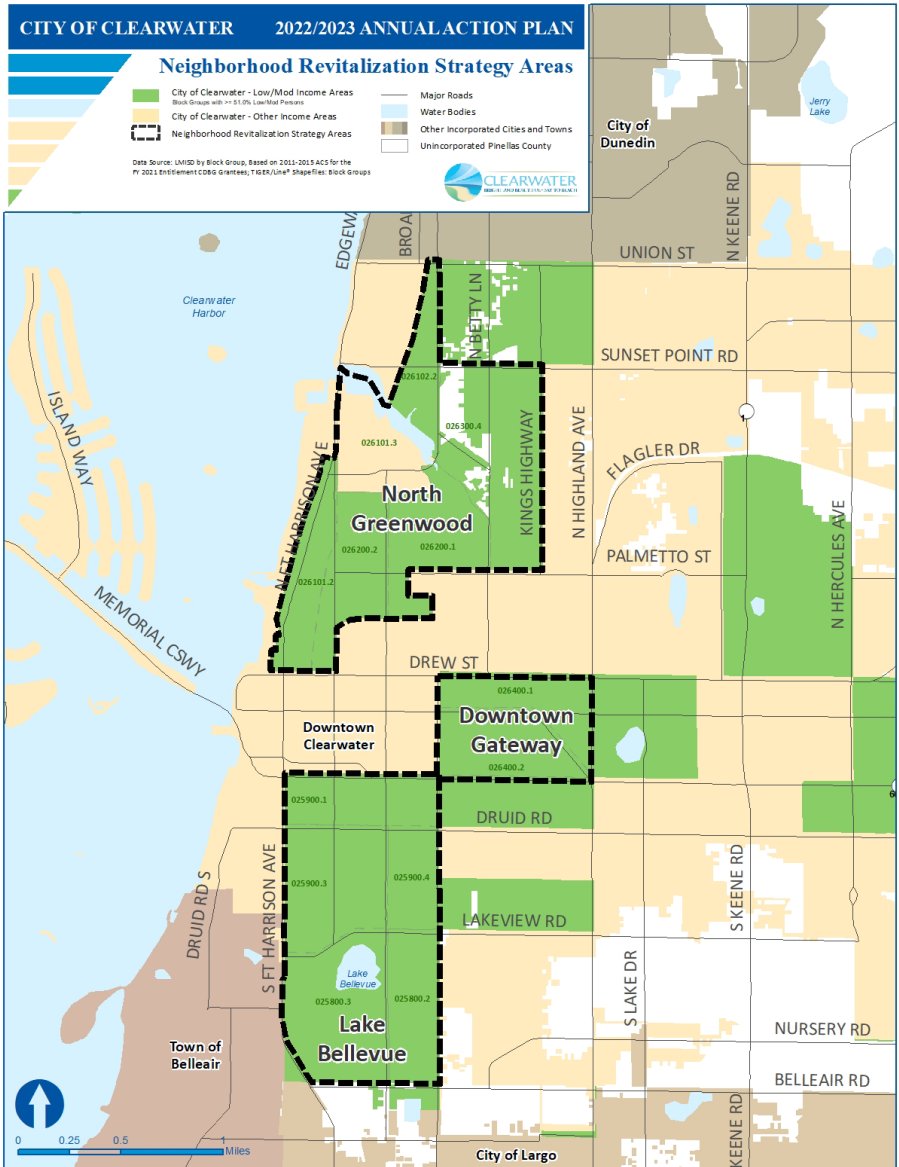
Target Area	Percentage of Funds
North Greenwood NRSA	5%
Lake Bellevue NRSA	1%
Downtown Gateway District NRSA	2%
Citywide Low- and Moderate-Income Areas	92%

Table 8 – Geographic Distribution

Map 1 – Low- and Moderate-Income Areas



Map 2 – Neighborhood Revitalization Strategy Areas Map



RATIONALE FOR THE PRIORITIES FOR ALLOCATING INVESTMENTS GEOGRAPHICALLY

Four (4) areas have been designated as either Local Target Areas or Strategy Areas within the City of Clearwater. These are Citywide Low- and Moderate-Income Areas, North Greenwood Neighborhood Revitalization Strategy Area, Lake Bellevue Neighborhood Revitalization Strategy Area, and Downtown Gateway District Neighborhood Revitalization Strategy Area. These neighborhoods were identified in previous Consolidated Plans and updated in the current 2020-2024 Consolidated Plan. The designation of Local Target Areas and Strategy Areas increases the potential for coordinated planning and investment. The areas selected for the 2020-2024 Consolidated Plan were confirmed through the citizen participation process, which included service provider and community meetings, as well as meetings with staff of the City's Economic Development and Housing Department. Each of these areas meets the eligibility requirements for low- and moderate-income benefit. While Local Target Areas and Strategy Areas allow the City to plan and invest in a coordinated manner, they do not limit the City from expending funds in other areas of Clearwater that also meet the eligibility requirements for low- and moderate-income benefit.

DISCUSSION

The City of Clearwater has identified 40 projects to implement the goals of the Consolidated Plan's Strategic Plan during the third year of the 2020-2024 Consolidated Plan. These projects benefit low- and moderate-income persons Citywide and within the City's Neighborhood Revitalization Strategy Areas. Projects with Citywide benefit include activities related to housing, homelessness, non-homeless special needs, community development and public services, and economic development that meet the needs of income-eligible persons or households. Program administration activities also provide indirect Citywide benefit.

AFFORDABLE HOUSING

AP-55 Affordable Housing – 91.220(g)

INTRODUCTION

The City of Clearwater places a high priority on providing housing assistance, such as homebuyer education/counseling and Fair Housing activities, to promote homeownership. Additionally, the City facilitates the construction of new affordable housing units to increase the supply of affordable housing and thereby address demand. These priority needs shall be addressed, in part, by local non-profit organizations and developers that construct affordable housing for lower-income, first-time homebuyers. The City will also continue to deliver its housing rehabilitation and down payment assistance programs to income-eligible households.

The Annual Action Plan must specify goals for the number of homeless, non-homeless, and special needs households to be supported during the program year. These numbers are shown in the following tables and are inclusive of the affordable housing activities shown in **AP-20**, in addition to other planned housing activities identified in **AP-35** and **AP-38**. Section **AP-55** (see **Table 9** and **Table 10**) indicates the number of households to be supported through specific activities, including rental assistance, production of new units, rehabilitation of existing units, or acquisition of existing units. For the purposes of this section, the term “affordable housing” is defined in the HOME regulations 24 CFR 92.252 for rental housing and 24 CFR 92.254 for homeownership. [This section replaces the former HUD Table 3B.]

One Year Goals	Number of Households to be Supported
Homeless	0
Non-Homeless	275
Special-Needs	0
Total	275

Table 9 – One Year Goals for Affordable Housing by Support Requirement

One Year Goals	Number of Households Supported Through
Rental Assistance	200
The Production of New Units	26
Rehab of Existing Units	24
Acquisition of Existing Units	25
Total	275

Table 10 – One Year Goals for Affordable Housing by Support Type

DISCUSSION

The City will continue to deliver its long-standing housing programs, including housing rehabilitation and down payment assistance, coordinate with non-profit organizations and developers that construct affordable housing, and support homebuyer education/counseling and Fair Housing activities. These housing activities will support 275 households through a combination of rental assistance, production of new units, rehabilitation of existing units, or acquisition of existing units through direct financial assistance to homebuyers. Additionally, the City will support 233 households through housing-related public services (e.g., homebuyer education/counseling).

AP-60 Public Housing – 91.220(h)

INTRODUCTION

This section of the Annual Action Plan describes what actions the City of Clearwater will take during the 2022/2023 program year to carry out the public housing strategy identified in the Consolidated Plan's Strategic Plan. The Clearwater Housing Authority (CHA) administers housing assistance for lower income persons and households in the greater Clearwater area. The operations of the CHA are funded through annual appropriations from the U.S. Department of Housing and Urban Development (HUD). Assistance includes public housing, tenant-based vouchers (Housing Choice Vouchers or HCVs), and special purpose voucher activities. The CHA's public housing activities supply approximately 238 low-rent units in the greater Clearwater area. [Source: HUD PIC, HA Profiles, accessed June 2022]

ACTIONS PLANNED DURING THE NEXT YEAR TO ADDRESS THE NEEDS TO PUBLIC HOUSING

The City of Clearwater works cooperatively with Pinellas County, the CHA, and private entities to provide public and subsidized housing within Clearwater. The CHA administers public housing for seniors and families in addition to the HCV program that provides financial rental assistance to income-eligible individuals and families. The CHA and other housing providers in the community continuously seek to rehabilitate the supply of housing affordable to lower-income residents. Although the CHA recently renovated some of its public housing units, the CHA is undergoing a voluntary conversion that started in 2020. During conversion, the CHA will ensure that residents are housed through vouchers and coordination with other housing providers. Any proceeds from the sale of public housing properties will be reinvested in affordable housing. The City will continue to coordinate housing referrals with the CHA, as well as the Pinellas County Housing Authority, in the delivery of the City's CDBG and HOME housing programs.

ACTIONS TO ENCOURAGE PUBLIC HOUSING RESIDENTS TO BECOME MORE INVOLVED IN MANAGEMENT AND PARTICIPATE IN HOMEOWNERSHIP

The CHA has an ongoing management program in place to involve residents in its operations. Additionally, through the 2022/2023 Action Plan, the City of Clearwater will support homebuyer education/counseling, Fair Housing, and housing placement activities that could facilitate the transition from public housing to homeownership.

IF THE PHA IS DESIGNATED AS TROUBLED, DESCRIBE THE MANNER IN WHICH FINANCIAL ASSISTANCE WILL BE PROVIDED OR OTHER ASSISTANCE

The Clearwater Housing Authority is not designated as troubled.

DISCUSSION

Affordable housing needs are met by multiple service providers in the greater Clearwater area. The CHA currently administers public housing units and tenant-based vouchers (HCVs). Although the CHA is undergoing voluntary conversion of its public housing properties, the CHA will continue to administer vouchers and ensure that residents are housed in coordination with other housing providers. The City

will continue to coordinate referrals with the CHA to connect lower income residents with housing options.

AP-65 Homeless and Other Special Needs Activities –

91.220(i)

INTRODUCTION

This section of the Annual Action Plan describes what actions the City of Clearwater will take during the 2022/2023 program year to carry out the homeless strategy identified in the Consolidated Plan's Strategic Plan. Additionally, this section describes any action related to the supportive housing needs of non-homeless special needs persons at risk of homelessness.

The Pinellas County Homeless Leadership Alliance (HLA), a nonprofit 501(c)(3), serves as the Continuum of Care (CoC) Lead Agency, Collaborative Applicant, and HMIS Lead Agency. The HLA provides supplemental services, coordination, and funding management to carry out the policy goals of the CoC. The mission of the HLA is to provide leadership in the planning, development, and alignment of community advocacy, resources, and strategies to prevent, divert, and end homelessness in Pinellas County. The HLA, as the lead agency for the CoC, is the organization most suited to addressing the needs of homeless persons in the greater Clearwater area.

Consistent with the Consolidated Plan's Strategic Plan, the City of Clearwater will pursue the goal of helping to prevent and reduce homelessness in Clearwater. It is the City's objective to support the activities of the HLA and other members of the region's CoC that represents a countywide consortium of homeless service providers.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:

REACHING OUT TO HOMELESS PERSONS (ESPECIALLY UNSHELTERED PERSONS) AND ASSESSING THEIR INDIVIDUAL NEEDS

The HLA conducts an annual Point-in-Time homeless count and prepares a Homeless Assessment Report, both of which document the extent of homelessness in the community. Furthermore, the City received input on homeless needs during the Consolidated Plan public meetings and community survey. The priority needs of the homeless include facilities/services for homeless adults and families, facilities/services for homeless youth and youth aging out of foster care, case management, nutrition/food services, and employment assistance/job training toward self-sufficiency.

Outreach to the homeless is done by the Continuum of Care's Street Outreach Teams that cover major parts of Pinellas County five days per week. The Street Outreach Teams are the center of the CoC's efforts to find and engage street homeless, in place, since late 2006. Each Street Outreach Team is composed of one law enforcement officer and one case manager. Additionally, Street Outreach Teams focus on finding unaccompanied youth. Relatedly, the Veterans Administration funds Veterans Outreach for that population.

All the outreach personnel meet bi-monthly to discuss problems, identify increases/decreases in specific populations, problem-solve, and meet with providers of emergency mats and beds. Law enforcement staff members train their police departments on working with street homeless persons. Once a street

homeless individual or family seeks assistance, they are encouraged to go to Safe Harbor, the County's emergency homeless shelter and jail diversion program where they are assigned a case manager for assessment and referral to services, etc. Unaccompanied youth are referred to Family Resources and other youth programs to get them off the street. Street Outreach Teams also process individuals for entrance to Pinellas Hope, another homeless shelter operated by Catholic Charities.

The HLA also partners with the Juvenile Welfare Board's Children's Services Council and 2-1-1 Tampa Bay Cares on the Family Services Initiative (FSI) that works with families in need. The goal of the FSI is to prevent homelessness while working on longer term issues and to have one place for families to make initial contact for help. FSI is publicized widely as the place for homeless and at-risk families to go for help. Homeless and at-risk families call 2-1-1 and are directed to specific triage staff for short assessment.

For the third-year Action Plan, the City of Clearwater will support four (4) case management activities, through Kimberly Home, Homeless Emergency Project (Homeless Empowerment Program or H.E.P.), Hope Villages of America (Grace House), and WestCare Gulfcoast Florida, to assess the individual needs of homeless and special needs persons at risk of homelessness, including unsheltered persons.

ADDRESSING THE EMERGENCY SHELTER AND TRANSITIONAL HOUSING NEEDS OF HOMELESS PERSONS

As previously mentioned, the HLA annually conducts a Point-in-Time homeless count and prepares a Homeless Assessment Report, both of which document the extent of homelessness in the community. In addition to other metrics, these reports identify the number of individuals or families in emergency shelter or transitional housing.

In the Clearwater area, homeless facilities such as emergency shelter and transitional housing are provided by churches and non-profit organizations, including but not limited to Homeless Emergency Project (Homeless Empowerment Program or H.E.P.), Kimberly Home, Boley Centers, Hope Villages of America, Salvation Army, and Family Resources (SafePlace2B), among others. Additionally, the HLA maintains an online map-based directory targeted to homeless persons that includes contact information for emergency shelter, food and clothing assistance, and transitional housing services. This directory also includes a map of Pinellas Suncoast Transit Authority (PSTA) bus routes.

The City makes it a goal of the Consolidated Plan to prevent and reduce homelessness in Clearwater by supporting programs that offer shelter facilities and beds for the homeless, and by assisting agencies that engage in homeless prevention and service programs. For the third-year Action Plan, the City will support emergency shelter activities by improving two (2) facilities that serve homeless adults and families. These facilities are run by H.E.P. and the Society of St. Vincent de Paul.

HELPING HOMELESS PERSONS (ESPECIALLY CHRONICALLY HOMELESS INDIVIDUALS AND FAMILIES, FAMILIES WITH CHILDREN, VETERANS AND THEIR FAMILIES, AND UNACCOMPANIED YOUTH) MAKE THE TRANSITION TO PERMANENT HOUSING AND INDEPENDENT LIVING, INCLUDING SHORTENING THE PERIOD OF TIME THAT INDIVIDUALS AND FAMILIES EXPERIENCE HOMELESSNESS, FACILITATING ACCESS FOR HOMELESS INDIVIDUALS AND FAMILIES TO AFFORDABLE HOUSING UNITS, AND PREVENTING INDIVIDUALS AND FAMILIES WHO WERE RECENTLY HOMELESS FROM BECOMING HOMELESS AGAIN

The City will support, in coordination with the HLA, activities to end chronic homelessness in Clearwater. CoC member agencies actively work to assist homeless individuals and families with making the transition to more permanent housing and preventing such persons from becoming homeless again.

CoC member agencies support a “Housing First” approach to provide housing options regardless of whether individuals or families meet otherwise common prerequisites for housing. National resource around “Housing First” suggests that individuals and/or head-of-household members who have been homeless are more successful in achieving self-sufficiency when housing stability is acquired first, regardless of whether they are sober or financially self-sufficient in the beginning. Once their housing situation is stabilized, their ability to achieve sobriety, financial stability, or overcome other common barriers to housing dramatically improves. This is typically achieved by rapid-rehousing and other interim housing strategies such as targeted transitional or permanent supportive housing to obtain housing quickly, increase self-sufficiency, and stay housed.

For the third-year Action Plan, the City will support permanent supportive housing activities by funding improvements to the Park Street Apartments for homeless adults run by H.E.P.

Additionally, the City will continue to support an array of activities that, when combined, may shorten the duration of homelessness, help persons transition to more stable housing, and/or provide access to affordable housing. Such activities may include case management, emergency shelter and transitional housing, behavioral and mental health services, supportive services for the elderly, facilities for the disabled, referrals to appropriate housing providers, affordable housing unit construction or rehabilitation, homebuyer education, down payment assistance, and access to economic opportunities.

HELPING LOW-INCOME INDIVIDUALS AND FAMILIES AVOID BECOMING HOMELESS, ESPECIALLY EXTREMELY LOW-INCOME INDIVIDUALS AND FAMILIES AND THOSE WHO ARE: BEING DISCHARGED FROM PUBLICLY FUNDED INSTITUTIONS AND SYSTEMS OF CARE (SUCH AS HEALTH CARE FACILITIES, MENTAL HEALTH FACILITIES, FOSTER CARE AND OTHER YOUTH FACILITIES, AND CORRECTIONS PROGRAMS AND INSTITUTIONS); OR, RECEIVING ASSISTANCE FROM PUBLIC OR PRIVATE AGENCIES THAT ADDRESS HOUSING, HEALTH, SOCIAL SERVICES, EMPLOYMENT, EDUCATION, OR YOUTH NEEDS.

For the third-year Action Plan, the City of Clearwater will continue to coordinate referrals for facilities and services available in the community that support lower-income individuals. In addition to programmed case management activities through Kimberly Home, H.E.P., Hope Villages of America

(Grace House), and WestCare Gulfcoast Florida, the City will support facility improvements at the St. Vincent de Paul Community Kitchen and Resource Center, which is also used by the Pinellas Ex-Offender Re-Entry Coalition (PERC). The Community Kitchen and Resource Center provides not only case management, but referrals to other resources and programs depending on client needs. Such programs include PERC's STARS and MOVE UP programs, which provide job training and skills toward self-sufficiency.

The City will also continue to work with housing and homeless service providers to implement a cohesive, communitywide discharge coordination policy. Such policy must be successfully implemented to ensure that persons being released from publicly funded institutions do not become homeless upon release. Other examples of such efforts, in addition to PERC, include the Pinellas County Sheriff Department's Operation PAR, which allows ex-offenders to receive substance abuse treatment, and the State's "Transition from Prison to Community Initiative" (TPCI).

DISCUSSION

For the third-year Action Plan, the City will support the following activities toward the goal of preventing and reducing homelessness:

- Homeless Emergency Project (Homeless Empowerment Program or H.E.P.) – Funding to improve emergency shelter and permanent supportive housing facilities for homeless adults and families, plus salary support for case management.
- Hope Villages of America (Grace House) – Salary support for case management at emergency shelter facility.
- Kimberly Home – Salary support for case management at transitional housing facility.
- St. Vincent de Paul – Funding to renovate/expand Community Kitchen and Resource Center.

In total, these activities will assist an estimated 890 persons during the third-year Action Plan through case management to either prevent homelessness or reduce the duration of homelessness. Additionally, the City will support the rehabilitation of three (3) homeless facilities (H.E.P. Emergency Shelter, H.E.P. Permanent Supportive Housing, and St. Vincent de Paul Community Kitchen and Resource Center) that are estimated to benefit 1,935 persons and 8 household/housing units in total.

For the third-year Action Plan, the City has programmed an array of homeless activities to address the need for case management and facilities and services for homeless adults and families. The City will continue to coordinate with the HLA and Continuum of Care, including numerous homeless service providers operating in the greater Clearwater area.

AP-75 Barriers to affordable housing – 91.220(j)

INTRODUCTION

This section of the Annual Action Plan summarizes actions the City of Clearwater will undertake during the program year to reduce barriers to affordable housing and influence whether the cost of housing or the incentives to develop, maintain, or improve affordable housing are affected by public policies, particularly those of the local jurisdiction. Such policies may include land use controls, zoning ordinances, building codes, and policies that affect the return on residential investment.

ACTIONS IT PLANNED TO REMOVE OR AMELIORATE THE NEGATIVE EFFECTS OF PUBLIC POLICIES THAT SERVE AS BARRIERS TO AFFORDABLE HOUSING SUCH AS LAND USE CONTROLS, TAX POLICIES AFFECTING LAND, ZONING ORDINANCES, BUILDING CODES, FEES AND CHARGES, GROWTH LIMITATIONS, AND POLICIES AFFECTING THE RETURN ON RESIDENTIAL INVESTMENT

The City of Clearwater has several strategies that it utilizes to remove or ameliorate the negative effects of public policies that are barriers to affordable housing. These strategies are documented in the City's 2021 Local Housing Assistance Plan (LHAP), which is a reporting requirement of the State Housing Initiatives Partnership (SHIP) program. The City's ongoing actions to remove or ameliorate the barriers to affordable housing, as identified in the City's LHAP and Local Housing Incentive Strategies (LHIS) documents, include the following:

- Expedited review process for permitting
- Modification of fees
- Flexible densities
- Accessory dwelling units
- Parking reductions
- Flexible lot configurations
- Pre-adoption policy consideration
- Inventory of public lands
- Proximity to transportation, employment, and mixed-use development
- Adaptive reuse
- Land development code
- Communication and marketing of affordable housing
- Financing
- Partnerships

Barriers to affordable housing are explained in more detail in the **SP-55** section of the Consolidated Plan, as well as the source LHAP and LHIS documents on file at the City's Economic Development and Housing Department.

DISCUSSION

The City of Clearwater will continue to implement strategies to remove or ameliorate the negative effects of public policies that are barriers to affordable housing. These strategies are detailed in the City's 2021 LHAP report. Of note, the City recently coordinated with Pinellas County to prepare a regional Analysis of Impediments to Fair Housing Choice report, which was completed in 2020. The City also currently participates in the Advantage Pinellas Housing Compact and the Pinellas County Countywide Housing Strategy, which are joint programs for the provision of affordable housing.

AP-85 Other Actions – 91.220(k)

INTRODUCTION

This section of the Annual Action Plan describes the City of Clearwater's planned actions to carry out the following strategies in the Consolidated Plan's Strategic Plan:

- Foster and maintain affordable housing;
- Evaluate and reduce lead-based paint hazards;
- Reduce the number of poverty-level families;
- Develop institutional structure; and
- Enhance coordination.

In addition, the City has identified obstacles to meeting underserved needs and proposed actions to overcome those obstacles.

ACTIONS PLANNED TO ADDRESS OBSTACLES TO MEETING UNDERSERVED NEEDS

The major obstacle to meeting underserved needs is the lack of financial resources among housing and public service providers that support the City of Clearwater's institutional delivery structure.

To address such obstacles, the City will administer CDBG funds to pursue the goal of enhancing the living environment for persons in low- and moderate-income areas through community development activities, public service programs, and the elimination of blight. Priority will be given to the City's Neighborhood Revitalization Strategy Areas, where need is greatest, when opportunities present. The City will also pursue the goal of expanding the accessibility and coordination of social services to the City's special needs population.

Some of the programmed activities to meet underserved needs during the third year include, but are not limited to, the following:

- Clearwater Neighborhood Housing Services – Facility improvements to the main office to support community programming in the North Greenwood NRSA
- Clearwater MLK Jr. Neighborhood Center – Facility improvements to benefit low- and moderate-income residents of the North Greenwood NRSA
- City of Clearwater Ross Norton Playground – Facility improvements to the City's Ross Norton Recreation and Aquatic Complex, including playground enhancements to benefit low- and moderate-income residents of the Lake Bellevue NRSA
- Directions for Living – Facility improvements to the elevator system for ADA compliance and to support mental and behavioral health services
- Pinellas Opportunity Council – Salary support for chore services program benefitting the elderly
- WestCare Gulfcoast Florida – Salary support for case management services for substance abuse treatment
- The Arc Tampa Bay – Salary support for services at semi-independent living facility for persons with disabilities

- Gulfcoast Legal Services – Salary support for housing legal services program benefitting low- and moderate-income persons
- InterCultural Advocacy Institute – Salary support for leadership program benefitting low- and moderate-income youth

Additional activities to meet underserved needs are described previously with regard to homelessness (**AP-65**) and subsequently with regard to affordable housing and economic development (**AP-85**, as follows).

ACTIONS PLANNED TO FOSTER AND MAINTAIN AFFORDABLE HOUSING

Consistent with the Consolidated Plan's Strategic Plan, the City of Clearwater will pursue the goal of providing availability of, and access to, decent affordable housing for the residents of the City. To this end, the City has programmed 15 housing activities that meet the following objectives of the Strategic Plan:

- Preserve the existing housing stock.
- Increase the availability of affordable housing units.
- Assist qualified low- and moderate-income households to become homeowners through supporting agencies that provide housing counseling.
- Provide mortgage assistance for low- and moderate-income homebuyers.
- Provide rental and utility assistance for low- and moderate-income persons.

Programmed activities to foster and maintain affordable housing during the third year include the following:

- Owner and renter housing rehabilitation program
- Construction of new owner and renter occupied housing
- Homeownership education and counseling
- Down payment assistance
- Revolving Loan Program to offer loans for homeowners and non-profit agencies for eligible housing activities
- Tenant-Based Rental Assistance (TBRA)
- Community Housing Development Organization (CHDO) housing activities

These activities preserve the existing housing stock through rehabilitation of aging units, increase the availability of affordable housing through new construction, and improve access to affordable housing through homebuyer education and down payment assistance for qualified low- and moderate-income households.

ACTIONS PLANNED TO REDUCE LEAD-BASED PAINT HAZARDS

The City will continue to include lead-based paint education and mitigation measures in all housing rehabilitation activities and, if needed, will identify and apply for additional funding resources to finance abatement. Contractors are required to be trained and certified to supervise removal of lead-based

paint hazards to comply with HUD regulations. Furthermore, subrecipients of the City's CDBG and HOME funding devise their own lead-based paint hazard programs to comply with HUD regulations for rehabilitation projects.

Additionally, the City will continue to coordinate with agencies in the Clearwater area that screen residents for elevated blood levels (EBL) and inspect housing units for lead-based paint hazards. These agencies include the Pinellas County Health Department and the Clearwater and Pinellas County housing authorities, among others.

ACTIONS PLANNED TO REDUCE THE NUMBER OF POVERTY-LEVEL FAMILIES

According to the 2016-2020 American Community Survey (ACS) estimates, 15.3% of people living in the City of Clearwater are below poverty level. To combat this trend, the City will continue to coordinate with various agencies that support poverty-level families. These agencies also provide services to other homeless and non-homeless special needs populations, as well as low- and moderate-income families. Such services include referrals to affordable housing, employment assistance/job training, and other activities to promote economic opportunity.

Additionally, through the Economic Development and Housing Department, the City will promote economic opportunity by providing technical assistance to small businesses and job training programs. For the third-year Action Plan, the City will support such programs, including those offered by the Tampa Bay Black Business Investment Corp. (microenterprise assistance) and Hispanic Business Initiative Fund of Florida/Prospera (microenterprise assistance). The City will also support the InterCultural Advocacy Institute's Youth Leadership Partnership Program. These programs provide advocacy and mentoring toward self-sufficiency and academic, employment, and business success.

ACTIONS PLANNED TO DEVELOP INSTITUTIONAL STRUCTURE

The City of Clearwater has a strong institutional delivery structure. The City will continue to work with its own departments and various housing and public service providers, as well as their programs, to expand opportunities and to make continuous improvements to the institutional delivery structure. Continued actions will include solicitation of feedback on referral processes and other means of coordination between such providers and the City of Clearwater.

For the third-year Action Plan, the City will support an array of activities that strengthen the institutional delivery structure's ability to serve persons of low- and moderate-income, persons with special needs, and the homeless. These activities include, but are not limited to, case management and supportive services for homeless adults and families, persons with disabilities, the elderly, and at-risk youth; facilities for homeless adults and families and behavioral and mental health or substance abuse treatment; improvements to community buildings and resource centers; code enforcement/blight elimination; building façade improvements; economic opportunity and business assistance; housing legal services and referrals to appropriate housing providers; affordable housing unit construction or rehabilitation; homebuyer education; and down payment assistance.

ACTIONS PLANNED TO ENHANCE COORDINATION BETWEEN PUBLIC AND PRIVATE HOUSING AND SOCIAL SERVICE AGENCIES

The City of Clearwater will continue to coordinate with housing and public service providers to develop an effective institutional delivery structure and enhance interagency coordination.

The City continues to work with regional housing authorities, such as the Clearwater Housing Authority and Pinellas County Housing Authority, to improve access to public housing and tenant-based rental assistance. Although the funding for public housing authorities is limited, and competition for affordable housing is high, these agencies continue to provide housing-related activities, such as rental assistance, rehabilitation, and new construction, for low-income persons. Input from public housing authorities is regularly solicited during preparation of the City's Annual Action Plan.

Additionally, the City promotes coordination between non-profit and private for-profit housing providers through its Neighborhood and Affordable Housing Advisory Board (NAHAB), through the SHIP-mandated Affordable Housing Advisory Committee (AHAC) in conjunction with the LHAP and LHS reports, and through the annual Action Plan process. Moreover, annual meetings in conjunction with the Action Plan provide an opportunity for these providers to interact.

Public service providers in the greater Clearwater area provide a wide array of services for low- and moderate-income persons. These organizations typically have a specific target population that they serve (e.g., the homeless, persons with special needs, low-income families, etc.), and accordingly possess a level of knowledge and expertise that is invaluable when identifying underserved needs. The continuation and expansion of these public services will be encouraged over the third program year by means of matching programs with funding, as available. The City recognizes that improved coordination between housing and public service providers is regularly solicited during preparation of the City's annual Action Plan.

DISCUSSION

For the third-year Action Plan, the City will support activities that will address underserved needs through community development and public services; foster and maintain affordable housing through rehabilitation, new construction, and homebuyer assistance; reduce lead-based paint hazards through responsible rehabilitation; reduce the number of poverty-level families through a combination of mentoring and economic development; and develop institutional delivery structure through a network of community partners, including the City and its departments. Additionally, the City will continue to encourage coordination between public housing authorities, non-profit and private for-profit housing providers, and public service providers through the NAHAB and AHAC, annual Action Plan participation, and regular day-to-day referrals through the Economic Development and Housing Department.

PROGRAM SPECIFIC REQUIREMENTS

AP-90 Program Specific Requirements – 91.220(l)(1,2,4)

INTRODUCTION

This section addresses the program-specific requirements for the Annual Action Plan.

COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM (CDBG)

REFERENCE 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

Available Program Income	Amount
1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	\$27,800
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan	\$0
3. The amount of surplus funds from urban renewal settlements	\$0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan.	\$0
5. The amount of income from float-funded activities	\$0
Total Program Income	\$27,800

OTHER CDBG REQUIREMENTS

Overall Benefit	Amount
1. The amount of urgent need activities	\$0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit – A consecutive period of one, two, or three years may be used to determine that a minimum overall benefit of 70% CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	85.3%

HOME INVESTMENT PARTNERSHIP PROGRAM (HOME)
REFERENCE 24 CFR 91.220(L)(2)

- 1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:**

The City will use funding from the State Housing Initiatives Partnership (SHIP) program and/or the Pinellas County Housing Trust Fund for the matching requirements under the HOME program.

- 2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:**

Recaptured funds are HOME funds which are recouped by the City when HOME-assisted homeownership housing does not continue to be the principal residence of the assisted homebuyer for the full affordability period. The City will use the recapture method to obtain these funds. The recapture provision is subject to the limitation that when the recapture requirement is triggered by a sale, voluntary or involuntary, of the housing unit, and there are no net proceeds or the net proceeds are insufficient to repay the HOME investment due, the City can only recapture the net proceeds, if any. The net proceeds are the sales price minus the superior loan repayment and closing costs. This language is included in the loan documents. Such funds will be placed in the City's HOME Investment Trust Fund. These funds will be used by the City for other eligible HOME activities.

- 3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:**

See the response to number 2, above.

- 4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:**

The City will not use HOME funds to refinance the existing debt for multi-family projects.

DISCUSSION

The City of Clearwater anticipates \$1,231,980 in total program income. This amount includes an estimated \$27,800 for 2022/2023 and \$25,100 to be carried over from prior years. This amount also includes income from the City's revolving loan program, of which \$84,080 is estimated for 2022/2023 and \$1,095,000 is carried over from prior years. Approximately \$767,422 is expected from non-income prior-year resources (i.e., entitlement allocations). Combined with the FY 2022 entitlement allocation of \$897,475, available CDBG funds total \$2,896,877.

The City has not identified funds for urgent need activities at this time. The percentage of overall benefit to low- and moderate-income persons is expected to be 85.3%. The City has calculated the percentage of overall benefit based on a consecutive period of three years (2020, 2021, 2022). This percentage excludes program administration and activities related to the removal of slum and blight.

APPENDIX

[Separate Attachments)

1. **Citizen Participation/Comments**
2. **Grantee Unique Appendices**
3. **SF-424 Forms and Certifications**