Theorem Collorary Example Remark Note

$$(indexCol = 1, indexRow = 2) \begin{bmatrix} 1 & 2 & 3 & 11 \\ 4 & 5 & 6 & 12 \\ 7 & 8 & 9 & 14 \\ 10 & 11 & 12 & 15 \end{bmatrix} \Rightarrow A = \begin{bmatrix} 6 & 12 \\ 9 & 14 \\ 12 & 15 \end{bmatrix}$$